

MINUTES OF THE
SANTA FE COUNTY
YOUTH DEVELOPMENT PROGRAM
TASK FORCE

September 10, 2015

Santa Fe, New Mexico

I. This regular meeting of the Santa Fe County Youth Development Program Task Force was called to order by Chair Tommy Rodriguez at 3:00 a.m. on the above-cited date at the Santa Fe Youth Development Program, 4250 Airport Road, Santa Fe.

II. The following members were present:

Members & Designee(s) Present:

Tommy Rodriguez, Chair
Michelle George
Sara Jacobs
Ona Johnson
Geraldine Salazar
Pablo Sedillo
Steve Bing [Designee for Judge Mary Marlowe Sommer]

Member(s) Absent:

Ben Baur

County Staff Present:

Tila Rendon-Varela, Public Safety Department Administrator
Tony Flores, Deputy County Manager
Aaron Garcia, County Youth Development Program Administrator

III. Approval of Agenda

Ms. George moved to approve the agenda as published and her motion was seconded by Ms. Jacobs. The motion carried by unanimous voice vote. [Mr. Bing and Ms. Salazar were not present for this action.]

IV. Review Programs

Mr. Garcia, YDP Director, listed the 30 programs available at the facility. Approximately 70 volunteers participate. He referred to the packet where the programs are listed. The programs target life skills, stress management, recreation, arts and crafts, church services, support groups,

team building and special activities. All are conducted in-house. Mr. Sedillo stressed the importance of transitioning the services beyond release.

Mr. Garcia stated they are waiting for a teacher for the day reporting education program. All of the programs are voluntary. Mr. Sedillo highlighted the variety of programs, particularly those involving life skills and culture demonstrates the enrichment provided. He reiterated the importance of continuity and a soft handoff. Chairman Rodriguez said CYFD should be able to help with follow-ups.

Ms. Salazar asked if review of the services was part of studying and assessing the programs as called for in the resolution. Mr. Sedillo said it was, and there was mention of possibly viewing some of the activities as time allows.

Ms. George asked about the possibility of tutors in the evenings and Chairman Rodriguez said there are a number of tutors from St. John's College that might be available and Mr. Bing said they are involved in the drug court program.

Chairman Rodriguez said they should look for any gaps. Mr. Garcia said there is always room for improvement and it is important to have community involvement. Mr. Sedillo emphasized there is a collaborative effort with CYFD.

Ms. Salazar asked which neighborhoods the kids come from and Mr. Garcia said the majority are from Rio Arriba County.

Ms. Johnson stated they are tweaking the existing school programs with funding from the Santa Fe Foundation, tying in educational components. Mr. Sedillo said they are always interested in finding evidence-based programs.

Ms. Salazar asked if there were issues with emancipation. Chairman Rodriguez said in order to get emancipation status one has to prove ability to take on adult responsibilities and kids in detention are not showing those attributes. He pointed out that no matter how bad the home environment is the kids want to go back to what they know. Ms. Salazar said a goal of good parenting should be teaching independence.

V. Review Operational Cost

Mr. Sedillo stated the facility costs \$1.9 million to run annually. Revenue is approximately \$850,000, resulting in about \$1 million deficit. The majority of the cost is salaries of benefits. The 67,000 square foot building has a capacity of 63 beds. Per diem charge to out of county occupants is \$185.

Ms. Salazar asked if the deficit arose from the facility being too large for the population. Mr. Sedillo said that is part of the reason, but the majority of the budget is salary and benefits. However, a smaller, state-of-the-art facility would have lower utility costs. Chairman Rodriguez asked what other facilities charge. Mr. Garcia said he believes Bernalillo County charged around \$300 per day.

Chairman Rodriguez said Bernalillo has strict admission criteria. He said the question is whether more inmates should be sought – although this would require more staff – or reducing the size of the facility. A third option is to close it completely.

Mr. Sedillo said if the 63 capacity were reached it would be a different story. “The pendulum swings,” he said, referring to trends in the judiciary. Ms. Salazar said the per diem charge needs to be looked at vis-à-vis actual costs. The current population is 11.

Mr. Sedillo said a new, state-of-the-art facility would cost between \$4 million to \$8 million. Justification for an increase in per diem should be analyzed. More detailed estimates need to be made..

Chairman Rodriguez asked if closing the facility was a possibility. He said the unintended consequences need to be looked at. If Santa Fe County residents are housed remotely transportation costs need to be examined. Mr. Sedillo said the intention is not to close the facility, rather it is to use the facility until a better option is found. No other county has the wrap-around services available here. He recommended bringing a business plan with options to the BCC.

There was general consensus not to close the facility.

Ms. George asked whether a smaller facility would reduce the staff necessary. Mr. Garcia said the requirement is one to eight for daytime and one to 16 for night.

Ms. Salazar showed a copy of the plat and asked what other uses could be made of the site. Mr. Sedillo said there are regulations about co-location.

Chairman Rodriguez reiterated the options as being:

- keep the facility as it is and bring in other programming to offset some of the costs, such as a reintegration center or reaching out to other counties
- build a new facility

Mr. Sedillo said he didn't believe tearing this building down was contemplated; the County owns many other properties. Mr. Flores said a recommendation could be to lease this facility and build a new YDP elsewhere. Mr. Sedillo said there are 19 beds on the ARC side. Security could be enhanced for that part of the building which would keep the kids local.

Chairman Rodriguez suggested looking at the legal restrictions for leasing, especially in light of the Anti-Donation Clause. Mr. Flores pointed out that under state statute a local unit of government can trade, lease or sell property at fair market value as approved by the Board of Finance. It has to be deemed to be in the best and highest use, either non-profit or commercial. He mentioned the CARE Connection and sobering center co-located on County property, which were compatible, complementary uses. Mr. Sedillo said a behavior health organization could work.

Mr. Flores brought up the possibility of using the ARC as a smaller facility and other sections used for housing the Clerk's voting machines, which would be a low-intensity use. He mentioned the Public Safety Complex as a possibility.

Mr. Sedillo said nationally, such “one-stop shops” are popular – co-locating courts, sheriff’s offices, detention, DA, public defenders in one complex.

VI. Review Parameters of Building

Referring to information in the packet, Mr. Flores said a facility condition assessment was done on County buildings in 2014 in order to understand maintenance costs, particularly on older buildings. This building was rated very poorly, with numerous deficiencies. In order to bring the facility up to standards over \$9 million would be required in capital projects at a minimum. That would bring the building up to fair rating. This amount will go up with time.

Chairman Rodriguez asked if these costs would have to be incurred were the building used for something else. Mr. Flores said that would depend on the use and whether it is taken over by a new tenant. Mr. Sedillo said some of the upgrades have to do with American Correctional Association standards. Baseline costs need to be established.

Chairman Rodriguez asked what would be required to quantify the costs of the various options. Mr. Flores said Public Works personnel could come to a meeting to make a presentation. Variables include hard costs and soft costs. Mr. Sedillo said there are companies that do nothing but correctional facilities.

Mr. Flores said maintenance staff could come in to talk about complexities and inefficiencies of this building.

Mr. Flores said an appraisal was done on this building. The zoning is currently City R-1. As a government entity they are not required to comply with City regulations but they prefer to maintain a good neighbor partnership and a low-income housing project would have to comply with City regulations. As a commercial property the value would be under \$2 million, but as a detention facility in its current state it would be around \$8 million. He offered to bring in the figures at the next meeting.

VII. Review of Legal Restrictions

Chairman Rodriguez asked about state legal restrictions and CYFD legal restrictions. Mr. Flores said a preliminary review from the Legal Department found no state restrictions.

VIII. Suggested Agenda Items for Next Meeting

- Presentation by Public Works staff on potential costs for new facility
- Presentation by maintenance staff regarding plumbing, electrical, etc.
- Per diem rates of other facilities
- Review of appraisals
- CYFD regulations on co-location

It was agreed to postpone observation of programs to a later date.

Chairman Rodriguez said the packet was very helpful.

The next meeting was scheduled for September 24th at 3:00 pm

IX. Adjournment

Upon motion by Ms. George and second by Ms. Johnson, this meeting was declared adjourned at approximately 4:30 p.m.

Approved by:

Tommy Rodriguez
Tommy Rodriguez, Chair
Youth Development Program Task Force

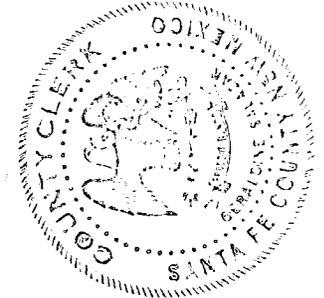
Respectfully submitted by:
Debbie Doyle
Debbie Doyle, Wordswork

ATTEST
Geraldine Salazar
GERALDINE SALAZAR
COUNTY CLERK
10-21-2015

COUNTY OF SANTA FE) YDP TASK FORCE MINUTES
STATE OF NEW MEXICO) ss PAGES: 5

I Hereby Certify That This Instrument Was Filed for
Record On The 21ST Day Of October, 2015 at 09:18:36 AM
And Was Duly Recorded as Instrument # 1777630
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Deputy *Trika Quiñana* Witness My Hand And Seal Of Office
Geraldine Salazar
County Clerk, Santa Fe, NM



SFC CLERK RECORDED 10/21/2015