

SANTA FE COUNTY

BOARD OF COUNTY COMMISSIONERS

REGULAR MEETING

July 12, 2016

Miguel Chavez, Chair - District 2
Robert A. Anaya, Chair - District 3
Kathy Holian - District 4
Liz Stefanics - District 5

Henry Roybal, Vice Chair - District 1 [*telephonically*]

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I. A. This regular meeting of the Santa Fe Board of County Commissioners was called to order at approximately 2:14 pm by Chair Miguel Chavez in the Santa Fe County Commission Chambers, Santa Fe, New Mexico.

B. Roll Call

Roll was called by County Clerk Geraldine Salazar and indicated the presence of a quorum as follows:

Members Present:

Commissioner Miguel Chavez, Chair
 Commissioner Robert A. Anaya
 Commissioner Kathy Holian
 Commissioner Liz Stefanics

Members Excused:

None

Commissioner Henry Roybal, Vice Chair [telephonically- page 42]

C. Pledge of Allegiance

D. State Pledge

E. Moment of Reflection

The Pledge of Allegiance was led by Kenneth Sisneros, the State Pledge by Sierra Padilla and the Moment of Reflection by Mark Lujan of the Administrative Services Department.

F. Approval of Agenda

1. Amendments

2. Tabled or Withdrawn Items

KATHERINE MILLER (County Manager): Mr. Chair, the only items that have been added to the agenda since last Tuesday when we first published it are on page 3, Matters from the County Attorney, executive session – pending or threatened litigation

and there are three issues for discussion and any possible action relative to those items. Otherwise the agenda is the same as originally published.

CHAIRMAN CHAVEZ: Okay. So just for the public's information, the executive session will be before public hearings. Public hearings start at 5:00. So we hope to have that done before 5:00 because there are people here and people will be coming later in the afternoon to speak to the infrastructure capital improvement, also known as the ICIP list, and so we'll have to really be aware of time and hope that we can get done with that in order to be ready for the 5:00 public hearing. Anything else that you want to add, Katherine, at this time?

COMMISSIONER HOLIAN: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: I move for approval of the agenda as amended.

COMMISSIONER STEFANICS: Second.

CHAIRMAN CHAVEZ: There's a motion and a second.

The motion passed by unanimous [3-0] voice vote. [Commissioner Anaya was not present for this action.]

I. G. Approval of Minutes

1. Approval of June 10 and 17, 2016 Canvassing Board Meeting Minutes

COMMISSIONER STEFANICS: Mr. Chair, I'll move approval of the June 10th and 17th Canvassing Board meeting minutes.

CHAIRMAN CHAVEZ: Thank you.

COMMISSIONER HOLIAN: Second.

CHAIRMAN CHAVEZ: We have a motion and a second.

The motion passed by unanimous [3-0] voice vote. [Commissioner Anaya was not present for this action.]

2. Approval of June 14, 2016, Board of County Commissioners Meeting Minutes

COMMISSIONER HOLIAN: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: I move for approval of the June 14, 2016 Board of County Commissioners meeting minutes.

CHAIRMAN CHAVEZ: We have a motion. Do I hear a second?

COMMISSIONER STEFANICS: Second.

CHAIRMAN CHAVEZ: We have a motion and a second. Any further discussion? Hearing none.

The motion passed by unanimous [3-0] voice vote. [Commissioner Anaya was not present for this action and arrived immediately thereafter.]

COMMISSIONER ANAYA: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Anaya.

COMMISSIONER ANAYA: Respectfully, could I ask for some consideration on the agenda?

CHAIRMAN CHAVEZ: Sure.

COMMISSIONER ANAYA: We have the Mayor of the Town of Edgewood with us as well as a Councilor from the Town of Edgewood, and I'm looking on the agenda; we're not going to have the bond discussion till the end which will be this evening. They're here to make some comments. I wondered if the Commission would consider if it's – I don't think there's anything to do with it having to be after 5:00, Ms. Miller. Does that particular discussion have to be after 5:00?

MS. MILLER: Mr. Chair, the reason that it was after 5:00 is it was going to be after the public hearing for the ICIP, so that was the reason for the order on the agenda because we do have the required public hearing on the ICIP and we figured we'd have public comment from that, and then talk about the bond questions. But it's not required.

COMMISSIONER ANAYA: Mr. Chair, Ms. Miller, they're separate items though, essentially, correct?

MS. MILLER: Mr. Chair, Commissioner, yes, they are.

COMMISSIONER ANAYA: Do you want to leave it after 5:00, Ms. Miller? Do you feel it's better after 5:00?

MS. MILLER: It's completely up to the Board. As I said, we only did it in that order because of the ICIP public hearing being first. So that the Board had the chance to hear public comment. But it doesn't matter. It can be beforehand because it's not an action item. It's purely discussion.

COMMISSIONER ANAYA: So we weren't going to make any final determinations. Mr. Chair, if I could.

MS. MILLER: Mr. Chair, Commissioner Anaya, that's correct. We were asking for direction and some feedback from the Commission. We will bring the bond question items back for action at the end of the month.

COMMISSIONER ANAYA: So, Mr. Chair, respectfully, given that fact, if the chair would indulge, I would just request an opportunity for the Mayor and the Councilman to make some comments to the Commission before we get to the item, if that works.

CHAIRMAN CHAVEZ: Okay. The only thing I would add to that is we will hear from others later in the meeting because we know that people will be coming after 5:00 so I think there is some reason for posting the agenda the way it is. But we can do it now if you want to make a motion to amend the agenda or we can do it under Matters of Public Concern.

COMMISSIONER ANAYA: Mr. Chair, if I could, Commissioner Holian, if I could afford them an opportunity at some point to make comments.

CHAIRMAN CHAVEZ: Then make a motion.

COMMISSIONER ANAYA: So I would just move that we not change the agenda item but that we afford the Mayor of the Town of Edgewood, Mr. Bassett and

Councilor Ring to make comments regarding the bond question at the appropriate time that the Chair deems appropriate.

COMMISSIONER HOLIAN: I would second that.

CHAIRMAN CHAVEZ: I think we need to be more specific. Let's then – why don't you make a motion to do it at the end of the – since there's nothing on the Consent Agenda, let's do H. 1 and 2 and then we'll hear from the Town of Edgewood.

COMMISSIONER ANAYA: Mr. Chair, I would move that.

CHAIRMAN CHAVEZ: Okay, there's a motion and a second. Are you okay with that?

The motion passed by unanimous [4-0] voice vote.

I. H. Employee Recognitions

1. Recognition of the Santa Fe County Finance Department for Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting Awarded to Santa Fe County for Fiscal Year 2015

MS. MILLER: Mr. Chair, so we were on the recognition and while it's got Carole's name on the presentation I would actually like to present it since it's to her and her staff.

CHAIRMAN CHAVEZ: Maybe on that point then, why doesn't Ms. Jaramillo and all of her staff come and take the first two or three rows. Please come forward. This is what makes County government work. Thank you for all the work you do day in and day out to be recognized in this way. Right, Manager Miller?

MS. MILLER: Yes. Mr. Chair, this is I think even more – the Finance Department and the County have received these awards in past years but probably not under such challenging circumstances as the Finance Department has gone through in the last, say, 18 months. We had a lot of turnover, as you know. Teresa Martinez retired. So I think they've been through in the last year and a half some pretty big challenges on a personnel level. Teresa Martinez retired and then Carole moved up so Carole was new as Finance Director, then had a new budget director. Lynette Kennard came in really biting off a huge amount of work to do on the accounting side, so the department has really, really pulled together and put in tremendous hours over the last few years to make sure that they keep a topnotch department. And so I think this particular award or two awards are really significant in the challenges that they have faced just from a staffing perspective.

So the first one – and just to note, the Government Finance Officers Association is a national – it's actually an international association. It's North America – Canada and the United States, with thousands of members, all local governments, public schools, state government and they set the standards for reporting and best practices in finances. And so these awards come with great scrutiny by their peers across the country and across North America to determine whether they have met the qualifications for an achievement award.

So the first one is Government Finance Officers Association certificate of achievement for excellence in financial reporting. It's awarded to Santa Fe County for fiscal year 2015. The Santa Fe County Finance Division has received the Government Finance Officers Association certificate of achievement for excellence in financial reporting for its comprehensive annual financial report, or as we refer to it often, it's the CAFR for the fiscal year ending June 30, 2015. Beginning with the fiscal year ending June 30, 2011 the Finance Division has submitted its annual CAFR to the Government Finance Officers Association to be reviewed by an impartial panel to ensure that it meets the program standards and demonstrates a constructive spirit of full disclosure to clearly communicate the County's financial position.

GFOA certificate of achievement for excellence in finance and financial reporting is the highest form of recognition in the area of governmental accounting and financial reporting and represents a significant accomplishment by the County and its management. So I would just like to congratulate Carole and Lynette in particular, since the accounting section of the Finance Division really carries the burden of getting the CAFR out. But congratulations to all the Finance staff and thank you for all your hard work.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: Mr. Chair, it's with extreme pleasure that I congratulate all of you. It's great to see that your hard work is paying off with this recognition and it also helps the reputation of Santa Fe County as a leader in the state. And I appreciate each and every one of you and the teamwork that you've created. Thank you.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: Thank you very much, Mr. Chair. So our Finance Department has yet again been recognized for its achievements and as has been noted, and I think it's worth repeating, that the certificate of achievement for excellence in financial reporting is the highest form of recognition. I am really very proud of our Finance Director. I'm very proud of our staff and our Finance Department. You all have such a high level of knowledge, and you're really very good at what you do. I also think that this is an indication to the outside world that our finances in Santa Fe County are very well managed and we have a very high level of transparency with regard to letting the people in our county and our community know exactly how we are spending their hard-earned tax dollars. So I just want to say that again, I'm very proud of all of you and what you have achieved and I just want to say thank you very much. Thank you to Carole and thank you to all of you staff for what you have achieved.

CHAIRMAN CHAVEZ: Commissioner Anaya.

COMMISSIONER ANAYA: Ditto the comments of my colleagues. I've worked with many of you over the years. I appreciate each and every one of you, those of you that I know. Those of you that I don't know on a personal basis, but I thank you for your work, your efforts and what you do day in and day out for the County and for the citizens of Santa Fe County. Thank you so much.

CHAIRMAN CHAVEZ: And I don't think I could add very much to that

except again I appreciate the work that you do day in and day out, and that not only is this the highest form of recognition but it's also national and international, which I didn't know that until this afternoon. So that's pretty significant. So you do make Santa Fe County shine in a really big way. So there's another form of recognition right behind this one. Let's go to that one next and then we can have comment from staff, and then I'm going to ask all of you to take our places up here for the photograph. I don't know if you'll all fit but maybe some of you can be up here and the rest down below but I'd like for all of you to come up for one photograph.

I. H. 2. Recognition of the Santa Fe County Finance Department for Government Finance Officers Association Distinguished Budget Presentation Award to the County of Santa Fe for Fiscal Year Beginning July 1, 2015

MS. MILLER: Mr. Chair, so the first award that I had mentioned was for basically our audited financial statements and the second award is equally significant. It's the GFOA or Government Finance Officers Association distinguished budget presentation award, and that is to the County of Santa Fe for fiscal year beginning July 1, 2015. So I don't know if you recall but after we do the budget and get it approved by this date the budget staff starts working on a document that is less spreadsheets and lines but a document that has all of the demographic information, an introduction to Santa Fe County, our policies, our finance policies, what all our revenues are, lots of graphs, charts and conversation about what Santa Fe County's budget is all about. It puts all our performance measures in there and then everyone's budget and each department's budget, the elected officials' offices budget and how they tie to the performance measures and what as a County we are trying to accomplish through our budget and through our strategic planning and our goals.

So each year, Santa Fe County's Finance Division produces a public budget document which contains all the information that I just listed including historical information, our budget policies and other relevant information. Then the document is submitted to GFOA. It's optional, but we submit it to them and as I said, it's reviewed by a board of peers, other finance professionals who have gone through probably the same process themselves in putting these documents together. It's an independent panel of reviewers judged on nationally recognized guidelines and standards as to how well the County's budget document serves as a policy document, a financial plan, and operations guide and communications device to the public.

The award for distinguished budget presentation represents a significant achievement by the County and reflects its commitment to meeting the highest principles of governmental budgeting. The award is valid for a period of one year only and we believe our current budget that we just had approved by the Board and are waiting for DFA approval will continue to conform to the national standards set out by GFOA and we do intend on submitting again for the fiscal year 17. But congratulations to the staff. This was – it's a monumental document to put together and they did a great job and congratulations to them for receiving the award.

CHAIRMAN CHAVEZ: And a round of applause. Commissioners, I'll go to Commissioner Anaya first.

COMMISSIONER ANAYA: Ditto my previous comments. Good work. Good work. Keep it up.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: I think this is showing that your attention to detail is coming through in these awards and I appreciate them very much.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. Well, again, as I said before. I think that we have a really high level of transparency as far as how we spend people's money and doing a report like that really helps the public know exactly what's happening. So I am really appreciative. Thank you.

CHAIRMAN CHAVEZ: So thank you all again. Ms. Jaramillo, do you want to share some thoughts with us at this time?

CAROLE JARAMILLO (Finance Director): Thank you, Mr. Chair, Commissioners. I just want to say thank you to you all, to Katherine, very much, for your kind words and for the support that you give me and my department. We have had a challenging year, we'll just say, but we are able to pull through in fine Santa Fe County style and we've been able to take care of business. So thank you very much for your kind words and your recognition.

CHAIRMAN CHAVEZ: Thank you. So let's do a photo op.

[Photographs were taken.]

II. CONSENT AGENDA

There were no items presented for Consent approval.

VIII. B. General Obligation Bond Questions for 2016 General Election: Presentation of and Potential Initial Direction on Potential Questions and Project List [*Exhibit 1: Funding Breakdown; Exhibit 2: Fact Sheet*]

CHAIRMAN CHAVEZ: So we've amended the agenda for the Town of Edgewood and I'm not sure if they want to speak to the ICIP and the GO bond, both, but it's up to you. Councilor Ring, you're on. Town of Edgewood.

COMMISSIONER ANAYA: So, Mr. Chair, if I could.

CHAIRMAN CHAVEZ: Yes. Go ahead, Commissioner Anaya.

COMMISSIONER ANAYA: Mr. Chair, thank you and the Commission for the adjustment to the agenda. We have with us the new Mayor of Edgewood, long-time member of the Edgewood of the Edgewood community, Mr. John Bassett. And we also have Councilor Chuck Ring, who's been here on many occasions, as has Mr. Bassett. The Bassett family has been in Edgewood for forever, but Mr. Bassett's brother was on the CDRC for many, many years as well and he's been a contributing member to County

committees over the years as well. So Mayor Bassett, Councilor Ring, if you guys would come forward. You both have the floor. I know you want to speak to the Commons but I think the Chairman is absolutely spot on. If there are other capital projects that you want to put on the record, some of which you and I have discussed relative to the roads and others, this is an opportunity to give us some feedback on those as well. But welcome to the meeting. Thank you, Mr. Chair.

JOHN BASSETT: Thank you. Mr. Chair, Commissioners, my name is John Bassett. I am Mayor of Edgewood and I thank you for adjusting your agenda accordingly to allow us to talk so we can maybe get out of here and get back home at a decent hour. Anyway, what we do come to talk to you about today is First Choice Health Commons initiative that's being pursued in Edgewood. It's kind of bubbling up. They've been working on it now for a number of years and it's coming to fruition, slowly but surely, and we've reached a point now where they're going to need some help from the County, either through the ICIP or the GO, depending on how you've got it. I guess we'll be talking to the GO thing right at the moment.

Anyway, they've got some seed money, some capital outlay money, some HRSA money, and they've both come with temporal distinguishing feature to them; they have to be used in a certain amount of time and it's coming time to try to get moving forward on the project. There are several ways to look at how it would be done. It would be located on Section 16 and it is in Edgewood there, Town of Edgewood, but it has regional consequences for the entire area. One of the biggest places that it would serve in addition to the southern Santa Fe County and Edgewood area would be the Torrance County area. It's really about the only health facility out there of any consequence or a few doctors' offices but this would be a bigger deal than that. It would also have an aspect of an urgent care center.

I was able to go visit the care center, the First Choice facility in the south valley and they've got about the same idea in mind for Edgewood. And they utilize it in such a way that in the daytime it's offices and examination rooms and stuff and in the night they flip it around and it's an urgent care, 24 hour center, utilizing the same spaces. And so it's a pretty nice outfit and as I say, what we're coming up on here is there is seed money out there; we need to build on that. We need to try and get funding from Santa Fe County if we can and help us get it further along.

We've talked to our congressional delegation, some of them here recently and the same thing. They're looking for the amount of seed money to grow so they can try to add to it and get to the goal that they're after here. That's basically where we're at with this. It's time to consider Santa Fe County kicking in some money to help the project come along. As far as other projects we have going, we have roads and stuff down there that we're working on with our ICIP stuff, but this is a big enough outfit; it's going to need help and we're looking to Santa Fe County for its part.

I don't know a whole lot else to add to it. If you have any questions or anything to ask, I'd certainly try to answer whatever I could. I am new to the process but I am familiar with the project. It's been going on down there for a number of years and that's what we're kind of here for right now. I'll let Councilor Ring – he can speak to some of it. He's a little more familiar with it and we'd be glad to follow up with any questions.

COMMISSIONER STEFANICS: I think we do have some questions but

why don't you finish the presentation?

CHUCK RING: Commissioner and Chairman Chavez and Commissioners, thank you for allowing us to speak early on the agenda. We really appreciate it. It is quite the distance from Edgewood as most of you know; you've been there before. I just want to reiterate a few things that the Mayor said. I've been with the Town of Edgewood since it was incorporated save for two years when I was humbled by losing a Mayor's election.

But to get to the chase, this facility is a facility that serves a wide area, including Bernalillo County. We have talked and we'll be talking more to Bernalillo County for a share of their money. It has basically – it will have four components: medical, dental, mental health and urgent care. It's tough in the wintertime when people want to get into medical care to have to drive all the way to Albuquerque. So we have appreciated all the help that you've given us on other projects and other issues in the past and we'll certainly appreciate any amount that you can give us but we need about \$4.5 million. And I'd be happy to try to answer any questions.

COMMISSIONER HOLIAN: I have questions too.

CHAIRMAN CHAVEZ: Are you okay, Commissioner Anaya.

COMMISSIONER ANAYA: Yes, I'm good. I'll have some comments in a while but any questions.

CHAIRMAN CHAVEZ: Okay, Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you very much. I have a question or a request to be given to us for the future. But who will own this urgent care – this health facility? I realize it's all four components. Who will own it?

COUNCILOR RING: To answer your question, we will own – we will lease property from the County – or not the County. The State Land Office, for the facility location, and then we will sublease that to First Choice.

COMMISSIONER STEFANICS: And First Choice is a non-profit.

COUNCILOR RING: It is. Yes, ma'am. It's non-profit.

COMMISSIONER STEFANICS: And so Mr. Chair and gentlemen, have you thought about approaching the State Land Office about buying the land, so that there's no question about a lease?

COUNCILOR RING: We can think about that and we have bought land from them in the past. Whether or not they will be helpful in that area now I don't know but we can certainly pursue that and it is a good question.

COMMISSIONER STEFANICS: Well, the reason I bring that up, Mr. Chair and members is that investing a lot of money in something that's on leased land is always tenuous. So the firmer it can be the better. And the second request I have is that maybe – you mentioned, Mayor, that there's some promises of money but some deadlines. If you could provide that to maybe Commissioner Anaya's staff to just give it to us to just see how we fit into those deadlines it would be great. And I'm just talking about a one-pager, nothing real elaborate. Thank you very much, Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. Thank you, Councilor and Mayor for your presentations and I just want to tell you, Mr. Mayor that I sat next to Gene Bassett for many years on the CDRC. I was right next to him. So can

you give me an estimate on the total cost of this facility? And who would oversee the actual construction?

MAYOR BASSETT: Ma'am, if I might, Commissioner Holian, I've got Christa Kelly here. She's actually working with First Choice on that. She can answer most of the technical questions you've got. Christa, go ahead and talk to them there.

CHRISTA KELLY: Good afternoon, Commissioners. So the total cost of the project is \$9.2 million. Of that we have about close to \$3 million secured. We are requesting \$4.5 million from the County and we would secure the rest of that through other local government dollars, state capital outlay, grants and contributions. That leaves about a \$2.5 million balance on the project which on a \$9.2 million project that's quite a bit to have in place.

I did want to address the ownership issue that Commissioner Stefanics had brought up earlier. We had planned on the County owning the facility and so that that would not be an issue with the lease. We would look at transferring that lease over to the County from the State Land Office.

COMMISSIONER HOLIAN: So, Ms. Kelly, who would actually maintain the building then?

MS. KELLY: We have other contracts so First Choice is the largest federally qualified health system in the state and typically with contracts of similar styles with local governments we maintain the facilities in those leases, so we're responsible for it.

COMMISSIONER HOLIAN: So would we – would you be expecting the County to oversee the project?

MS. KELLY: No, we would not. We oversee the projects. The County would just maintain ownership. We would be responsible for maintaining it.

COMMISSIONER HOLIAN: Okay. The other thing is I just wondered if you'd actually approached Torrance County or Bernalillo County, or maybe this is a question for the Councilor or Mayor, as to contributions toward this, since probably – well, especially with Torrance County there might be a fair number of people coming in from Torrance County.

EDGEWOOD MAYOR BASSETT: Commissioner Holian, there are a fair number of people from the Torrance area that come in. One of the things we have here is some letters that – I'm sure you've seen them before of support from Torrance County, from other entities there and there's one from Torrance County there. We've got one also here from Estancia.

COMMISSIONER HOLIAN: Would they be contributing any funds towards it?

EDGEWOOD MAYOR BASSETT: That we need to determine but they have given their support of it here, in favor of the health commons being located in Edgewood. That's part of what we're looking at doing is trying to solicit other support from those communities and those counties, Torrance especially because they have almost nothing down there. So this being on our side of the mountain and being available to them would be quite an improvement for them. So we would be looking to them to perhaps do something like that. It was also suggested that we approach the Bernalillo County Commission. On both those areas that's something we've got to endeavor to do.

COMMISSIONER HOLIAN: Has the City of Edgewood considered implementing a GRT to be able to bond against, to be able to contribute towards this?

EDGEWOOD MAYOR BASSETT: It is something we could look at doing. We just have to check that out as we're working on our budget like anybody else does and that's certainly something we can look into.

COMMISSIONER HOLIAN: Okay. Thank you, Mr. Mayor. Thank you, Ms. Kelly.

EDGEWOOD MAYOR BASSETT: I do have one thing here, maybe for Commissioner Stefanics. It's kind of just a little, just a rudimentary outline of the money.

COMMISSIONER STEFANICS: Maybe you could give it to our Manager so she could give it to all of us. Thank you for doing that.

EDGEWOOD MAYOR BASSETT: Do you have any other questions?

COMMISSIONER ANAYA: Mr. Chair, Mayor, I wanted to – and we talked about it briefly, but I think it's important to also note on the record. I would concur that discussions with Bernalillo County as well as Torrance County are prudent to request resources. Frankly, I understand the predicament that Torrance County is in particularly because they don't have the tax base, the businesses and the resources that others do. Let me just leave it at that. But I think we do – would like to see a request to them and some contribution, however much they could.

The other thing is Bernalillo County I think very much has a stake in this particular area and I think you noted to me that there was 30 percent or more of the people that are currently accessing First Choice are Bernalillo County residents. If you want to speak to that a little bit.

EDGEWOOD MAYOR BASSETT: I would, and what I would also tell you is the little clinic that's there now, it's basically bursting at the seams. There are days when they're just packed to the gills and it's time to grow out of that into something else. So you not only have a situation where the one that you currently have, which is doing land office business, for lack of a better term, we need a new one and we do need to care of, as Commissioner Stefanics said, perhaps the land issues and visiting with other entities to see what they can contribute to it. And that's all stuff to get the ball rolling.

Today, it's Santa Fe County. You guys are first in line, I guess. It's because you have your agenda here and the stuff coming on at the ICIP and the GO bond and we do need your help on this to get it done and the time frames of those other funds running out or drying up is something we need to address. And so we come here first, almost hat in hand – hat's back there – but we would like a little help with this. Well, a lot of help. As Councilor Ring said it would be nice, the \$4.5 million. They do have a goal of about \$9 million and they are working their way there. We were told by the representative from Michelle Lujan Grisham's office that it is one of the better – or farther along advanced projects they've looked at. They get a lot of projects come in that aren't as well down the line of looking for sources of funding as this one is.

I would stress again the need for it in southern Santa Fe County. It's a good location for it. It does get a lot of business out of Bernalillo County and especially out of Torrance County and points east. I know since I've been elected Mayor I've been to several Municipal League meetings where I've talked to people from Vaughn and Santa Rosa and that, they come to Edgewood for stuff. It's a good location for it. Just need to

get it going.

COMMISSIONER ANAYA: Thank you, Mayor, and Mr. Chair, I guess the closing comments I would have for this piece would be that we think in terms of region all the time but I want to highlight that the County of Santa Fe and the Town of Edgewood have had an exceptional relationship relative to projects. The Fire Department, we have current excellent partnership with you to do fire service in that region, working closely with the other mutual aid fire districts. We have the equestrian center that's been very successful in the open space next to Wild West Park that is being utilized tremendously and we have an agreement with the Town of Edgewood based on the work of the Manager and staff that you manage that particular property for us. And other projects. Our senior center sits in the Town of Edgewood and demonstrates an excellent, long-standing relationship with the Town of Edgewood.

So I think it's not by accident that you're here and just want to accentuate we've had a good working relationship and I think the last thing I would say is that it's more than just the regional component of the counties we know. Interstate 40 is very intensely traveled 24/7, 365. That particular corridor has a lot of accidents on it that our own Fire Department, as well as Moriarty Fire Department and Bernalillo County and the Canyon can attest to. So you have a lot of the traveling public from across the United States, frankly, that many times between Santa Rose and Albuquerque end up stranded there. Clines Corners is the Alaska of the United States I think many times.

But it's a lot broader as far as accessing public service and even the regional concept because of that interstate. So if you want to add a couple more comments I think it's prudent just given its location and proximity to Interstate 40.

EDGEWOOD MAYOR BASSETT: It is a good location. You're exactly right, Commissioner Anaya. You do have a lot of traffic going through there. We've had any number of reasons why that road gets stopped up. We've had accidents. We had a fellow doing a wrong way like they do out here normally on I-25. He killed himself and hurt a lot of other people and stuff like that. There is a need on our side of the mountain for a decent medical facility. That's what they're proposing to put in here. This is a first phase. There would be more coming later that would even enhance it beyond that.

As far as other projects like that, you're right. We have worked with the County in the past and we actually have another – the old fire station there on the frontage road. We'd sure like to work with you on that, find something useful for that. As you noted, my family gave that property over to the County and right now, oftentimes in the summer it becomes infested with weeds. Nobody using it. It becomes a bit of an eyesore. And utilizing that would be a nice thing to do if we can find something we can do with it, maybe a joint thing or us doing something kind of like the equestrian center. But yes, that's definitely a project we would like to talk with you all about doing something with, just so, like I say, it's not such an eyesore. We could take care of it and mow and it and do all that and turn it into something useful. That's what the intent was when the property went to the County all those years ago. And so we'd like to get it back to being useful.

As far as First Choice, excellent location. I think it would be a great asset to the community and to southern Santa Fe County and yes, it would help the neighboring communities and counties. That's just the way the geography is set out down there. And for Torrance County and then, I think it would really be a boon to them. I've talked to

guys like, say Vaughn to Santa Rosa, they come to Edgewood. It's either that or almost go to Amarillo. So we need to turn it into something useful for a pretty big chunk of the state of New Mexico right in there, really. That's what I have to say. Thank you for your time.

COMMISSIONER ANAYA: Thank you, Mayor.

CHAIRMAN CHAVEZ: Thank you for being here. Manager Miller, you have some comments and then I have just a few comments myself before we move on.

MS. MILLER: Mr. Chair, I just had a couple of questions and it's probably more for Christa because you commented on a couple things that I need some clarification. If the County were to be successful with a bond question and the voters passed a bond question, we have a lot more restrictions with bond funds than with some other funds, but one of the questions I have is if you have considered phasing the project if you do not receive all \$9.2 million?

MS. KELLY: Sure. Let me speak to that a little bit. Thank you, Katherine and Commissioners. We had looked at that and what we did – originally the project was a \$12 million project, almost \$13 million, and we had originally structured the urgent care facility as a separate facility. And what we did is we sat down with all the stakeholders including the University of New Mexico to determine how we could best structure the facility so that we could make the most efficient use of the space, as well as decrease the cost of the facility, because phasing it was really not an option the way that it's structured.

So what we did is we were able to make use of the existing exam rooms for urgent care and after hours, and that's what brought the project down to \$9 million. And in addition to that if we were to look at phasing, which we have definitely considered that, the way that the facility is structured with behavioral health, which is a key aspect of the integrated health system, so you have primary care, integrative behavioral health, dental and WIC services, there was no way to phase in each one of those. You couldn't do dental without healthcare and you couldn't do healthcare without dental and those are the two that make up the biggest portion of the facility.

And I believe in the plan there were eight dental operatories that we were able to put in, which at this point there is a waiting list for new patients in the dental area.

MS. MILLER: Okay. So is the design already complete?

MS. KELLY: We have gone through a number of iterations but the last iteration was in December and it is complete and ready to go. We have the estimates from the architects, so it is a shovel-ready project, which doesn't mean that we don't still have some architectural design that needs to be done but the plan for it is in place. The number of exam rooms, everything, have already been figured out. The construction costs and everything have also been figured out.

MS. MILLER: Okay. Because you had mentioned that First Choice would be the project manager, but if we – and then there was the question of ownership. One of the issues we'll have with County funds, and particularly bond funds will be County ownership of the facility. You had mentioned transferring the land lease to the County. Do you know how much that land lease is?

MS. KELLY: Katherine, I'm sorry. I'm not familiar with how much the land lease is at this point. That might be a better question for Chuck or Mayor Bassett.

MS. MILLER: Okay. And the reason I'm asking, I'm trying to understand how the County fits into the whole picture, whether we would potentially own the property underneath, or whether we'd be paying the State Land Office for a lease and whether we would own the facility and then lease it to First Choice because it has to be, with bond funds or public dollars has to be a publicly owned facility. And then all the procurement for the construction of the facility would also need to be done in accordance with the procurement code.

So I was trying to make sure that I understood who would actually be the project manager of the construction of the project, meaning fiscal agent to receive all the different funds as well as issue the construction contract and whether there was a design contract or whether that would just be handed over to a public entity. Because those would need to be done by a public entity.

MS. KELLY: Sure. And Katherine, let me speak to that a little bit. We had a similar project in Bernalillo County where some of the funds were granted to the First Choice. Those funds were then transferred over to the County, so in this instance we've already received \$1 million from HRSA towards the project, in addition to \$242,000 in capital outlay, which is on Santa Fe County's ICIP, so that is part of Santa Fe County's capital outlay appropriations at this point. So that money was basically transferred over to the County. We did still oversee the project and I'm not as familiar with that. I apologize, Commissioners and Katherine. I'm not familiar with how we structured that, but we did oversee the project even though it was a county-owned property at that point.

MS. MILLER: Okay. I think that covered what I was – I was trying to see how the County would fit into the financing. And then I guess the last question is the timeline that you were hoping to raise the \$9.2 million?

MS. KELLY: Katherine, Commissioners, we are hoping to have that \$9.2 million raised within the next year to year and a half, the full \$9.2 million.

CHAIRMAN CHAVEZ: Okay. I want to thank you for your presentation and for highlighting the need that we see, that you see in your area. I appreciate the discussion and the inclusion of behavioral health and the services that the behavioral health component needs. You talked a lot about Bernalillo County and Albuquerque. They are a couple of steps ahead of us because they do have a behavioral health tax, just for that component. We also know that they have the Department of Justice watching what they're doing and hopefully we don't get to that point with our business here in Santa Fe County.

The regional approach, we're not going to be able to do anything much longer without a very strong regional approach. Santa Fe County just recently hosted a four-county behavioral health summit and includes Santa Fe County, Los Alamos County, Rio Arriba County and Taos County. This Saturday Congressman Ben Ray Lujan will be hosting what we're considering the second of our four series behavioral health summit Saturday. And so we know that the needs are there. We know that the funding gaps are huge because the ICIP list, that's easy. It's a wish list that we never have enough money to do everything for at the same time.

And it's not to disrespect the state legislature but that's why we have to consider doing things in phases. It's unfortunate, because it takes that much longer to get something done but we don't seem to have enough money to go around to finish

everything when it needs to be finished.

So we want to build that regional partnership at every level possible. We need these projects to be on the ICIP list so that they're eligible for funding from state legislature. That's a little bit easier. The GO bond I think is a different question because we have to have voter approval for that to pass. So these are just my observations, just adding to the discussion. We're not going to finalize anything here this afternoon, but we're going to hear – we've heard from you and we'll hear from others this afternoon. Santa Fe County will still have a second public hearing and then we'll make a final decision at the end of this month.

EDGEWOOD MAYOR BASSETT: I figured that was the 24th, I believe.

CHAIRMAN CHAVEZ: I don't remember right off. What was the date?
The 24th? What is the next date?

MS. MILLER: Our Board meeting? 26th.

CHAIRMAN CHAVEZ: 26th.

MS. MILLER: And the 26th is when we do plan to come before the Board for the actual bond questions. We need to do that in order to back up from the election. We have to have them to the Clerk well in advance of the actual election. So we will need to make a decision on those at the next meeting.

CHAIRMAN CHAVEZ: Now, what I will add, I apologize, one of the outcomes in the Santa Fe County's initial behavioral health summit was in fact a facility or campus that would be utilized for behavioral health services. And when you talk about general health and behavioral health, it's very expensive and very time consuming. That \$4.5 million that you mentioned, Councilor Ring, had a very interesting ring to it, no pun intended. But that is exactly what Santa Fe County is budgeting or anticipates budgeting this next year for our adult and youth detention facility just for medical and dental. \$4.5 million just for Santa Fe County. And you heard the presentation earlier. We're fortunate to be in the financial situation that we're in but we have to be very careful moving forward.

So again, regional, regional, regional. We need to build those partnerships. That's what we're doing and we want to entertain that. We want to encourage that, but we have limits. We have some limits. But let's work together. I think that we have some – we heard your presentation. We know that we have challenges. We know that we have some gaps that we need to fill and I will say that we have to do that collectively. We have to do that from a regional perspective. So we're working with our neighbors to the north and we're going to have to continue working with our neighbors as far south as we can go and as far north as we can go. Thank you. Thank you, Mr. Chair.

EDGEWOOD MAYOR BASSETT: Thank you, Mr. Chair,
Commissioners, Ms. Miller. Thank you for taking the time to hear us out.

CHAIRMAN CHAVEZ: You guys have a safe trip back.

III. ACTION ITEMS

B. Miscellaneous

1. **Request Ratification of the County Manager's Signature Approval of Amendment No. 2 to Agreement No. 2014-0276-HO/PL with the Boys & Girls Club of Santa Fe / Del Norte to Provide After-School and Summer Program Services for a Total Contract Amount not to Exceed \$298,666.65 Effective May 31, 2016 to July 31, 2016**

BILL TAYLOR (Purchasing Director): Thank you, Mr. Chair, Commissioners. In June of 2014 the County entered into the aforementioned agreement, lease agreement with Boys and Girls Club of Santa Fe del Norte. This year in May, due to a lapse or a delayed submittal and process, the County Manager signed a two-month term extension for \$38,666.66 to continue services through June 31st of this year in order to avoid any lapse in service. And so we're asking the Commission to ratify and approve that signature. And I'll stand for any questions.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: I move for approval.

COMMISSIONER HOLIAN: Second.

CHAIRMAN CHAVEZ: Okay, so we have a motion and a second, but Mr. Bill, could you take a minute or two and talk about the services that we're providing here because I think we're talking about community services specifically for the Boys and Girls Club after-school programs, but talk about the where. Where these after-school programs are taking place.

MR. TAYLOR: Mr. Chair, these are the summer youth at our housing –

CHAIRMAN CHAVEZ: Mr. Montoya, if you want to –

MR. TAYLOR: He could speak specifically in more detail of the location and the services.

CHAIRMAN CHAVEZ: Yes. Because I want to be able to share with the public the value added component that these agreements bring to the community. Mr. Montoya.

JOSEPH MONTOKYA: Mr. Chair, thank you very much. Yes, so these – we have three different sites with our Housing Authority. The Housing Authority oversees this contract and we provide after-school services and summer services for the children of Santa Fe County. And we have a very successful partnership with the Boys and Girls Club and we look forward to continuing with the contract. I have to say that not only are the residents taking advantage of this but any resident of Santa Fe County has that ability and opportunity to be able to take advantage of these services.

CHAIRMAN CHAVEZ: Good. Thank you. So we have a motion and a second.

The motion passed by unanimous [3-0] voice vote. [Commissioner Anaya was not present for this action.]

III. B. 2. Request Approval of Amendment No. 3 to Agreement No. 2014-0276-HO/PL with the Boys & Girls Club of Santa Fe / Del Norte to Provide After School and Summer Program Services from August 1, 2016, to May 31, 2017, for a Total Contract Amount not to Exceed \$389,999.98, Inclusive of NM GRT, and Authorization for the County Manager to Execute the Purchase Order

MR. TAYLOR: Thank you, Mr. Chair. Again, this is the same agreement that was brought before you this moment for the ratification. This amendment #3 is asking for the Board's approval of amendment #3 to extend the terms and increase the compensation to the May 31, 2017 expiration date. And I'll stand.

CHAIRMAN CHAVEZ: And the scope of services and where the programs are taking place, that's all the same? None of that changes?

MR. TAYLOR: That is correct, Mr. Chair.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: I move for approval.

COMMISSIONER STEFANICS: I'll second, and Mr. Chair, I'd like to just comment that this is towards our commitment for programs for youth. Thank you very much.

CHAIRMAN CHAVEZ: Thank you. Yes, Community Services. So we have a motion and a second with some discussion.

The motion passed by unanimous [3-0] voice vote. [Commissioner Anaya was not present for this action.]

III. B. 3. Request Approval of Four Price Agreements for Lease and Short Term Rental of Heavy Equipment and Authorization for the County Manager to Execute the Purchase Orders
a. 2016-0199-A -PW/RM between Santa Fe County and Easton Sale and Rental LLC
b. 2016-0199-B -PW/RM between Santa Fe County and #4 Rivers Equipment
c. 2016-0199-C -PW/RM between Santa Fe County and United Rentals "North America" Inc.
d. 2016-0199-D -PW/RM between Santa Fe County and Wagner Equipment Company

MR. TAYLOR: Thank you, Mr. Chair. In April of 2016 the Purchasing Division together with the Public Works Department issued an IFP for the short-term rental and lease of heavy equipment for road maintenance and repair. We received five bids that are listed in the memo – Easton Sales and Rental, Four Rivers Equipment, United Rentals, Wagner Equipment and Hertz Equipment Rental Corporation. Four of those bids were acceptable. The Hertz Equipment Rental not being – it was excessive in the bid amount, and we're here for approval for each one of these exhibit agreements. Mr. Chair, I'll stand.

CHAIRMAN CHAVEZ: Okay, so Commissioner Holian, are you ready to make a motion?

COMMISSIONER HOLIAN: Mr. Chair.

CHAIRMAN CHAVEZ: Yes.

COMMISSIONER HOLIAN: I would like to move for approval of items 3. a, b, c and d.

COMMISSIONER STEFANICS: Second.

CHAIRMAN CHAVEZ: And so just for my clarification, those would be Exhibits 1, 2, 3, and 4?

MR. TAYLOR: That's correct, Mr. Chair.

CHAIRMAN CHAVEZ: And so then could the motion just reflect that there are exhibits attached to the memo, Commissioner Holian? We have exhibits 1, 2, 3, and 4 that go with the memo.

COMMISSIONER HOLIAN: That's correct.

CHAIRMAN CHAVEZ: Okay, so there's a motion, second.

The motion passed by unanimous [3-0] voice vote. [Commissioner Anaya was not present for this action.]

III. C. Resolutions

1. Resolution No. 2016-75, a Resolution Adopting Local Government Road Improvement Fund Project No. CAP-5-17 (470) for Pavement Rehabilitation/Improvements on County Roads throughout Santa Fe County, New Mexico

ROBERT MARTINEZ (Deputy Public Works Director): Mr. Chair, Commissioners, annually, the County applies for LGRF, which stands for Local Government Road Fund funding for projects that we have been doing as far as pavement preservation treatments. The County submitted a letter of interest and received the letter back from the DOT saying that we were approved in this grant in the amount of \$150,193. We had originally applied for about \$180,000 so that's why the dollar amount in the memo is about a thousand or so lower than what's been appropriated. Because we had to eliminate one of the projects. So we've been awarded up to \$150,193 but the projects we submitted, the estimates total \$148,941.

CHAIRMAN CHAVEZ: So maybe we should change – do we need to change that right away?

MS. MILLER: Mr. Chair, Robert, is the actual agreement going to be what's in the memo?

MR. MARTINEZ: Mr. Chair, Commissioners, yes, Katherine. The agreement that we receive back from the state after this resolution will reflect the amount that we actually need. So at this point in time there's no need to make any change to the dollar amount.

CHAIRMAN CHAVEZ: Okay. Just wanted to be sure on that. So maybe what you could do, Mr. Martinez, before I open it up to questions, because I know that this is a resolution and often we will provide public comment if there's anyone here that would want to comment to this, but if you would, read the list of road projects that's captured in this resolution.

MR. MARTINEZ: Mr. Chair, the roads that are being funded through this Cap LGRF is Living Water Road, which is County Road 9E, Jamar Road, which is County Road 16A, Martin Road, which is County Road 17, County Road 17A which has no name, East Pine and Camino Montoya. And again, these are for pavement preservation treatments.

CHAIRMAN CHAVEZ: Thank you for doing that because I think this just again demonstrates the County's commitment to our responsibility of maintaining the roads that we all travel on, so thank you for the work that you do as well, and your staff. Any comments from the other Commissioners?

COMMISSIONER STEFANICS: I'll move for approval.

COMMISSIONER HOLIAN: Second.

CHAIRMAN CHAVEZ: We have a motion and a second.

The motion passed by unanimous [3-0] voice vote. [Commissioner Anaya was not present for this action.]

III. C. 2. Resolution No. 2016-76, a Resolution Adopting Local Government Road Improvement Fund Project No. SB-7806 (103)17 for Pavement Rehabilitation/Improvements on County Roads throughout Santa Fe County, New Mexico

MR. MARTINEZ: Mr. Chair, this is another grant through the Local Government Road Fund, which is the SB portion of the grant. The Public Works Department submitted several roads totaling \$104,209 and the DOT sent us back the letter approving for the full amount. The roads that are to be treated with these pavement preservation treatments through this particular grant is Old Santa Fe Trail, East Sombrillo Road, Los Vecinos, Plaza del Cerro, Camino de los Bacas, El Potrero, Canada Ancha, Camino de los Ranchos and Camino de Abajo. I stand for questions.

CHAIRMAN CHAVEZ: Thank you, Mr. Martinez.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIRMAN CHAVEZ: Yes, Commissioner Holian.

COMMISSIONER HOLIAN: I move for approval.

COMMISSIONER STEFANICS: Second.

CHAIRMAN CHAVEZ: Okay, and the only thing I would like to expand on, I guess, is that we're fortunate in these grants that the County is providing a 25 percent match and the state share is 75 percent of the total project.

MR. MARTINEZ: Mr. Chair, the County is providing 25 percent of the match. What you see here is to purchase the materials only. So in a sense the County's providing more than 25 percent match because we are providing the equipment and the labor.

CHAIRMAN CHAVEZ: Got it. So that's a good footnote. But again, I think it tells you that it's a partnership between Santa Fe County and our state government and again, it's not always the best situation but it helps us do the work that needs to be done.

MR. MARTINEZ: And Mr. Chair, agreements will be coming to the County in a few months that will actually bind the NMDOT and the County to these projects. Also, these projects will be constructed next year. We are going to be starting the LGRF projects that were approved last year in the next couple of weeks. So we're about a year out.

CHAIRMAN CHAVEZ: Great. So we have a motion and a second.

The motion passed by unanimous [3-0] voice vote. [Commissioner Anaya was not present for this action.]

III. C. 3. Resolution No. 2016-77, a Resolution Adopting Local Government Road Improvement Fund Project No. SP-5-17 (184) for Pavement Rehabilitation/Improvements on County Roads throughout Santa Fe County, New Mexico

MR. MARTINEZ: Mr. Chair, Commissioners, again, this is the third of the different type of funding through the LGRF. These roads to be rehabilitated with preservation treatments are in the Tierra de Oro Subdivision. Blue Jay Drive, Cosmos Circle, Dogwood Circle, East Wildflower Drive, West Wildflower Drive, Elk Circle, Fox Circle, Laurel Circle, North Sparrow Lane, Sunflower Circle and Thistle Lane. And I just want to add that all of these road projects that we've submitted today are based on our PASER rating evaluation. So the roads were selected based on what is the need. I stand for question.

CHAIRMAN CHAVEZ: Again, Mr. Martinez, I'm glad that you mentioned the PASER report because without priorities and some sequence of how to approach these projects it would be even harder to come to completion on any of them. I know it's hard sometimes because the public feels like they're waiting, but everyone is waiting their turn, but when they get their turn they get your full attention. And I think that's sometimes overlooked and so I just wanted to mention that for the record.

MR. MARTINEZ: The other thing I'd like to state is that these pavement preservation treatments delay the total cost of reconstruction of these roads by seven to ten years. There's someone that used to say that every dollar that we invest now in maintenance delays \$10 in reconstruction in the near future.

CHAIRMAN CHAVEZ: Good. Good. Preventive maintenance. Okay, Commissioner Holian.

COMMISSIONER HOLIAN: Mr. Chair, I move for approval.

COMMISSIONER STEFANICS: Second.

CHAIRMAN CHAVEZ: We have a motion and a second.

The motion passed by unanimous [3-0] voice vote. [Commissioner Anaya was not present for this action.]

[Clerk Salazar provided the resolution numbers throughout the meeting.]

III. C. 4. Resolution No. 2016-78, a Resolution Awarding the Santa Fe County, New Mexico Gross Receipts Tax Improvement and Refunding Bonds, Series 2016 *[Exhibit 3: Final Award Resolution; Exhibit 4: GRT Presentation]*

MS. JARAMILLO: Thank you, Mr. Chair, Commissioners. This morning Santa Fe County held a bond sale for the gross receipts tax improvement and refunding revenue bond Series 2016. The resolution that you have before you is the award resolution for that bond sale. The sale of the bond was approved through Ordinance 2016-5 a couple of weeks ago and that authorized the issuance and sale of the bonds. The bonds were issued for the purpose of defraying the cost of planning, constructing and equipping County facilities and also advance refunding and refinancing the Series 2008 gross receipts tax revenue bonds.

We did very well on our bond sale, very, very well on our bond sale. Eric Harrigan is here from RBC capital markets. Tony handed out a short presentation but he will go over the details of the bond sale that we held this morning.

CHAIRMAN CHAVEZ: Ms. Jaramillo, we have two attachments that have been handed out, which is a redline version.

MS. JARAMILLO: Mr. Chair, yes. That is the actual award resolution. The one that was in your packet was a draft because we didn't have the details of the sale until this morning, and then there was the presentation, which looks like this.

CHAIRMAN CHAVEZ: Yes.

MS. JARAMILLO: And that is what Eric is going to review with you.

CHAIRMAN CHAVEZ: So we'll want to reference these two documents during this discussion. Thank you.

ERIC HARRIGAN: Good evening, Chairman, members of the Commission. My name is Eric Harrigan with RBC Capital Markets and I'm pleased to present the results of the bond sale today. As Ms. Jaramillo mentioned, the bond sale today had two purposes – to provide \$6 million in new money to the County for the purposes that she explained, as well as to refund the 2008 bonds, advance refund the 2008 bonds for interest rate savings.

This morning bids were opened up at 9:30. Bidding closed at 10:00. There were a total of five bidders during that time period. There was a total of 12 bids, so those five bidders revised their bids during that bidding time to try to get into first place to purchase

the County's bonds. The County has benefited from two things. One, its very strong bond rating of AA+, which is just one notch below the highest possible rating that you can have of AAA, as well as a very strong interest rate market environment. I was here a couple of weeks ago just after the UK decided to leave the European Union and because of that we saw a significant drop in interest rates.

At that time we were estimating that the present value savings of the refunding was going to be about – a little over \$3 million. Interest rates continued to rally and the end result was that the County ended up saving \$4.6 million in present value savings over the life of the 2008 bonds, which was terrific. The winning bid was by R.W. Baird, who just so happened to also purchase the County's general obligation bonds which were sold a month ago, and the winning bid was a 2.19 percent.

The presentation provides the detail that I just went over. With that though I would open it for any questions that you might have.

CHAIRMAN CHAVEZ: Commissioner Holian, questions, comments?
Commissioner Holian?

COMMISSIONER STEFANICS: My only comment is I wish somebody would buy my mortgage at 2.1. So that was great work. I'm really sad that our economy and the Brit's economy is faltering but it's certainly benefitting Santa Fe County right now.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: Actually, I have a question for our County Manager. Do we have anything else that we can refinance?

MS. MILLER: Mr. Chair, actually I think RBC has combed through everything we have. But it's been very good timing for us for sure.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIRMAN CHAVEZ: Yes, Commissioner Stefanics.

COMMISSIONER STEFANICS: Are you ready for a motion or not.

CHAIRMAN CHAVEZ: Yes, go ahead and make a motion and then I have just one thought for discussion and I did run it by staff earlier and I think it's a minor point, but go ahead and make the motion.

COMMISSIONER STEFANICS: Well, based upon the good news of saving and the low interest rate I move for approval of this resolution awarding the Santa Fe County, New Mexico gross receipts tax improvement and refunding bonds Series 2006.

COMMISSIONER HOLIAN: Mr. Chair, I wholeheartedly second it.

CHAIRMAN CHAVEZ: So we have a motion and a second and I want to congratulate staff and bond counsel again for this work. In the memo, we were instructed to read the introduction, Security Remedies, and a section that reads the County. And so I kind of went out of my way a little bit and maybe read more than I should have. But on page 35, under transportation, it talks about the county being served by interstate highways, County roads, several public transportation services, including the Santa Fe Trail transit system which is run by the City of Santa Fe, and the Santa Fe Municipal Airport, which is also run by the City of Santa Fe. The state's New Mexico Rail Runner Express provides commuter train service between Santa Fe and communities to the north

including the City of Albuquerque.

And so what I see missing in that paragraph is mention of the North Central RTD, their tax authority. If it has any bearing at all, in any way shape or form. We are also considering the possibility of Santa Fe Trails merging into the North Central RTD. So again, I'm just wondering if that has any bearing on this now or even moving forward.

PETER FRANKLIN: Mr. Chair, Peter Franklin with Modrall Sperling. We are bond counsel to the County. I was the primary initial drafter of the preliminary official statement that you're talking about. By the way, Eric is with RBC. He's the County's financial advisor and they are solely responsible for the fantastic interest rate that you've received here and all the savings.

I don't think that omission would be considered material by investors. However, I have no problem adding that to the official statement, which will come out a few days from now with the final terms of the bonds included. As far as the County considering joining the Regional Transportation Authority –

CHAIRMAN CHAVEZ: I think it would be the other way, that the North Central Regional Transportation District would consider consolidation with – Santa Fe Trails would consolidate into the North Central Regional Transportation District. That's the discussion that we're having.

MR. FRANKLIN: Okay. I'm sorry about that. What I would propose to do is get those precise details from your County Attorney or the County Manager and we can add that to the official statement.

CHAIRMAN CHAVEZ: And then just as a footnote, the taxing authority for the North Central Regional Transportation District will sunset I think in 2017 and we'll have to go back to the voters to convince them that they should continue to support that GRT funding mechanism for public transportation.

MR. FRANKLIN: We'll figure out a paragraph to add which will capture those details.

CHAIRMAN CHAVEZ: Okay. Thank you. Again, pretty minor in the big scheme of things but we are fortunate that we have the bond rating that we have and the staff to manage our finances. So we have a motion and a second.

The motion passed by unanimous [3-0] voice vote. [Commissioner Anaya was not present for this action.]

IV. MATTERS OF PUBLIC CONCERN

None were presented.

V. DISCUSSION/INFORMATION ITEMS/PRESENTATIONS

A. Matters from County Commissioners and Other Elected Officials

1. Elected Officials Issues and Comments

CHAIRMAN CHAVEZ: Do we have any elected officials? Seeing none.

2. Commissioner Issues and Comments

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you, Mr. Chair. First of all, I'd like to congratulate the County on nomination for NACo Achievement Awards. The way this runs – how many did we apply for, Katherine?

MS. MILLER: Mr. Chair, Commissioner, I want to say we applied for four and we received three. I can't remember all of them now, because they didn't all come in at once, but we got one for Teen Court. We got one for our Million Steps and our library at the YDP.

COMMISSIONER STEFANICS: Okay. And so I just wanted to comment on those achievement awards and Mr. Chair, the way this will work is that one is selected out of each category nationwide at a luncheon, and you were there last year when we did receive honorable mention on a couple and I am hoping that the County will receive the top awards this year but it's great that the staff have been doing such good work and were recognized with these achievement awards.

The second thing is I'd like to recognize a young man. His name is Evan Keeling of Eldorado. He saw some reports on national hunger. So he dedicated his Eagle Scout project to completing a community food drive. He carried out a food drive that collected 3,438 pounds of food and \$178, and he was recognized by the Santa Fe Food Depot, and we have a certificate of recognition that everyone has signed and we will be sending this to Evan in Eldorado. Thank you very much.

CHAIRMAN CHAVEZ: Thank you, Commissioner Stefanics.

COMMISSIONER STEFANICS: Oh, and one other thing. Mr. Chair, I provided everyone the Santa Fe Bandstand handbook for the summer. These are lunchtime and afternoon and weekend entertainment activities on the plaza, and I would encourage our staff, when it's not 95 to 100 degrees to get out and enjoy themselves during the lunchtime.

MS. MILLER: Mr. Chair, actually on that note of Commissioner Stefanics, our bandstand on the plaza this evening, our DWI program was a partial sponsor in tonight's program. So when you finish up tonight you might want to walk down to the plaza and listen to some music.

CHAIRMAN CHAVEZ: That will encourage us to finish early then.
Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. Mr. Chair, I would like to just note the passing of Norma McCallan, and I will – I think you may all remember that we presented her with a proclamation not too long ago. She passed away, I think it was just a little over a week ago, actually. I just want to recognize again how much she did for our community, protecting our lands, our open lands, helping to protect our open lands and making sure that we had a good trail system and she just sort of contributed so much to the community in so many ways over the years. So I would like to note her passing and send my sincere condolences to tell her family how much she will be missed.

CHAIRMAN CHAVEZ: Thank you, Commissioner Holian. I have nothing at this time, but we do have matters from the County Attorney.

VI. MATTERS FROM THE COUNTY ATTORNEY

A. Executive Session

- 1. Threatened or Pending Litigation in which Santa Fe County is or May Become a Participant, as Allowed by Section 10-15-1(H)(7) NMSA 1978, and Discussion of the Purchase, Acquisition or Disposal of Real Property or Water Rights, as allowed by Section 10-15-1(H)(8) NMSA 1978, Including the Following:**
 - a. Rights-of-Way for County Roads**
 - b. *The Board of County Commissioners for the County of Santa Fe v. Joe Anthony Montoya and Advantage Asphalt and Seal Coating, LLC*, NM District Court, First Judicial District, D-0101-CV-2014-00288**
 - c. Enforcement Action(s) to Remedy Violations of the Santa Fe County Sustainable Land Development Code**

GREG SHAFFER (County Attorney): Mr. Chair, for executive session this evening staff is recommending the following items be discussed: right-of-way for County roads, a specific lawsuit, the Board of County Commissioners for the County of Santa Fe versus Joe Anthony Montoya and Advantage Asphalt and Seal Coating, which is cause #D-0101-CV-2014-00288, potential enforcement actions to remedy violations of the Santa Fe County Sustainable Land Development Code, and the statutory basis for those closures would be threatened or pending litigation in which the County is or may become a participant, as allowed by Section 10-15-1(H)(7), and discussion of the purchase, acquisition or disposal of real property or water rights as allowed by Section 10-15-1(H)(8).

CHAIRMAN CHAVEZ: Thank you, Mr. Shaffer. So we need a motion to go into executive session.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: I move that we go into executive session for the purposes outlined on our amended agenda and as summarized by our County Attorney.

COMMISSIONER HOLIAN: Second.

CHAIRMAN CHAVEZ: Thank you. We have a motion and a second. Roll call please.

The motion to go into executive session pursuant to NMSA Section 10-15-1-H (7 and 8) to discuss the matters delineated above passed by unanimous roll call vote as follows:

Commissioner Anaya
Commissioner Chavez

Not Present
Aye

Commissioner Holian
Commissioner Roybal
Commissioner Stefanics

Aye
Not Present
Aye

[The Commission met in closed session from 3:45 to 5:45.]

CHAIRMAN CHAVEZ: Do we have a motion to come out of executive session?

COMMISSIONER STEFANICS: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: I move that we come out of executive session having only discussed the items there listed.

COMMISSIONER ANAYA: Second.

CHAIRMAN CHAVEZ: Thank you. We have a motion and a second to come out of executive session.

The motion passed by unanimous [3-0] voice vote. [Commissioner Holian was not present for this action and arrived shortly thereafter.]

VII. PUBLIC HEARINGS

A. Miscellaneous

1. Infrastructure and Capital Improvement Plan (First Public Hearing) [Exhibit 5: ICIP Requests]

MR. FLORES: Thank you, Mr. Chair. I'm going to tee this up for Mr. Olafson. The first public hearing tonight is on the ICIP, the Infrastructure Capital Improvement Plan, which as we all know is the product of the state's system in order to make sure that we get projects on a list for the legislature to consider in January and February. What I want to briefly before Mr. Olafson comes up is Santa Fe County has embarked on a true five-year capital plan process that will eventually lead to a funding strategy, etc. and the ICIP is a component of that. This binder that sits in front of me is all the work that was done by a committee. I would just briefly like to recognize those individuals that served on that committee that really are a byproduct of this process. Mr. Philip Montano from Public Works, Daniel Sanchez from IT, they were the co-chairs of this committee. Similar to our budget process we built the committee from the bottom up rather than the top down. Mr. Rudy Garcia, Ms. Jaramillo from Finance, Mr. Moya from Finance, of course Paul and Elizabeth from Growth Management, Deputy Treasurer Lujan, Penny Ellis-Green, Samuel Montoya from Finance, Chief Moya from Fire, Eric Lovato from Public Safety, Greg Smith from Community Services, Erik Aaboe from Public Works, Colleen Baker, Ray Matthew, our transportation planner, Bernadette Salazar and Chris Narvaiz.

These individuals dedicated almost four straight weeks and a tremendous amount of hours to be able to put this plan together that's distilled into an actual plan, a five-year plan and funding strategy.

So what I'd like to do now, Mr. Chair, is turn it over to Paul so he can address one

component of this document.

CHAIRMAN CHAVEZ: Mr. Flores, in that five-year plan, could you – I don't know if you have this information, but is there a dollar amount on that five-year plan, if we had the luxury of doing everything in that plan, let's say in the next five years?

MR. FLORES: Mr. Chair, if we looked at just fixed assets, there's about \$29 million in requests for fixed assets over the next five years. If we look at maintenance projects, over the next five years, we're close to \$7 on that.

CHAIRMAN CHAVEZ: So that's \$12 million?

MR. FLORES: And then on capital projects, Mr. Chair, the number is around \$270 million.

CHAIRMAN CHAVEZ: So do the math for me. That's –

MR. FLORES: Around \$300 million over the next five years.

CHAIRMAN CHAVEZ: \$300 million. So I just wanted to put things in perspective. The ICIP list makes these projects eligible for state funding. In many cases they'll receive funding but never the complete budget dollar amount. So we're doing things in phases, which means that things will take somewhat longer to get to completion.

MR. FLORES: Mr. Chair, yes, that's correct. And what's a little bit different this time around, although it's not different for the County, is we're actually putting a funding strategy on how we could accomplish some of these major projects. And that's important because the discussion we'll have in a few minutes on the bond, the question has been asked ICIP, bond, five years, CIP, etc. Our CIP plan is a 20-year planning document. The ICIP is a shorter term of five years. We've devoted three years of consistent funding for 18, 19 and 20 as a more realistic goal to reach, if you will, and all these go together – the bond, the ICIP, the CIP, etc.

CHAIRMAN CHAVEZ: Thank you, Mr. Flores.

PAUL OLAFSON (Planning Division): Good evening, Commissioners. I'm here tonight to present the priority list which I've just handed out to each one of you. It's the list that says 2018 to 2022 ICIP Requests Draft, and it's dated July 12th. And as Mr. Flores just outlined, annually, the County is requested from the Department of Finance and Administration to submit a list of potential projects that can be reviewed or considered for funding during the state legislative process. That document is due to the state on September 1st of this year. In order to make that timeframe and the fact that we won't have meetings in August for the County Commission we are having the first of two public hearings tonight.

We have presented to the Commission in May the schedule of meetings. We've conducted public meetings throughout the county. We've also had outreach through the website and newspaper advertisements, as well as participation in the meetings. We had approximately 40 people attend those meetings throughout the county. We've also consulted internally with County staff and reviewed the prior year's list as well as included more requests for this year's list.

The list before you contains approximately 82 projects and the grand total there is \$113 million. We are not asking for any action tonight but we are required to have this public hearing. We will have a second public hearing on July 26th and at that time we will request the Board review the list and select the top five priorities, as I think you'll recall

from previous years. The ICIP process requires five projects to be identified by the Commission as the top five priorities.

If we look at the list from last year, three of the five priorities are still on the list; two of them were funded, so project #35, the Old Santa Fe Trail bike lanes was on the top five last year. Project #50, the Pojoaque Recreation Complex improvements, that was on the list. That did receive some partial funding but not nearly the total. And then project #69 was also the Agua Fria Village utility/sewer expansion. Those three projects were on the top five last year and at the 26th we'll have the discussion and request your direction on this year's top five. Any other project though that is on the list is still eligible for funding. It doesn't diminish the project to not have it on the one through five top ranking.

Also at the 26th meeting we'll be presenting a resolution asking you to adopt the list with the top five prioritization and then we'll take all that information, we'll enter it into the DFA database and have the submittal on behalf of the County prior to September 1st. And with that I would stand for any questions.

CHAIRMAN CHAVEZ: Mr. Olafson, you mentioned, you highlighted a couple of projects that are on this list and you referenced the Agua Fria Village, and I'm going to highlight just a few more that are on this current list and I think some of them have already received funding. One is #43, sidewalks on Lopez Lane, and the we have #46, Henry Lynch Road upgrades, and #47, Lopez Lane upgrades, and #54, Romero Park, phase 2. Did I leave anything out? Okay, you mentioned the Agua Fria Village utility/sewer expansion so I'll mention that again. Upgrades to Vista Aurora lift station. Vista Aurora is a subdivision within the traditional boundaries of the Agua Fria Village. That's #70.

I think those are the projects that are on this list that have been identified for the Agua Fria Village. I just wanted to be sure that we highlighted everything on this list.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIRMAN CHAVEZ: Yes, Commissioner Stefanics.

COMMISSIONER STEFANICS: Okay. Thank you. I'm going to go through here. On some of these District 5's you have that there is not a 2016 community request. I certainly have emails to that effect; maybe they didn't come to the meetings. So #1 should be just marked in that 16 request. #10, #20, #53, #62, #68, and I am requesting #74. So put that in as a 16 request. But it just had 2016 as blank, and I have enough emails from people regarding those issues. Thank you.

MR. OLAFSON: Mr. Chair, Commissioner Stefanics, the last one was #74?

COMMISSIONER STEFANICS: Yes, Quill. That's something I've been interested in. I've put some money into it, hoping we could keep it moving, modernize it. Thank you.

COMMISSIONER ANAYA: Mr. Chair.

CHAIRMAN CHAVEZ: Okay. I'll go to Commissioner Anaya and then Commissioner Holian.

COMMISSIONER ANAYA: Mr. Chair, Mr. Olafson, I've been in discussions with several staff. The Manager, Tony, Mr. Martinez, Robert Martinez, Chris, Rudy, Philip Montano and others, but what I want to see a correlation of and constant connection to is we're going to have a broader discussion on bond projects, and then we

have prior bond projects that we had to make adjustments to because of funding. So I want to make sure those projects stay – if we have them on one list we need to have them on both lists.

So just however we work that I think consistency, whatever changes we have to one we need to make sure they're in the other. Not so much – I'm not so much concerned right now with the year cycle but I am very concerned that the two connect. Two that come up today that I would note that were prior road priorities and bond project funded or in a previous funding, we had basecourse funding which we don't have anymore but they were on a priority list: White Lakes Road and Simmons Road. Those are two but there might be others. So I think that across the board, if there are modifications that are made as we progress to the bond election that we have the connections to the projects on both lists.

MR. OLAFSON: Mr. Chair, Commissioner Anaya, that's absolutely correct. I forget to mention the priorities we'll discuss with Mr. Flores on the bond question are included in this list and they're also included in the five-year big binder list that we discussed earlier. And they will also be built into that longer, 20-year infrastructure build-out plan as well.

COMMISSIONER ANAYA: Awesome. The two I noted aren't on this list yet but they're going to be on the bond discussion.

MR. OLAFSON: We'll make that correction.

COMMISSIONER ANAYA: I appreciate it. Thank you.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. So thank you very much for the presentation and I'll just comment also that on a number of the projects in District 4 I have received requests regarding. For example, #23, the La Barbaria Road, I've heard a lot from the community about that particular project. Also #35, the Old Santa Fe Trail bike lanes. I've heard from a lot of people who are interested in that but on the other hand, I'm not sure that that should be in our top five because in order to make that viable the City needs to do a bike lane in the City part of Old Santa Fe Trail and so far they haven't committed to that, at least as far as I know. Have you heard anything about that?

MR. OLAFSON: Mr. Chair, Commissioner Holian, I can look into it prior to the next hearing. The only reason I highlighted that 35 was because it was on last year's top five list.

COMMISSIONER HOLIAN: It was on last year's. You said it was –

MR. OLAFSON: It was on last year's and it was in the top five.

COMMISSIONER HOLIAN: Yes. So I'm not sure it should be on this year's top five list because of the fact that the City isn't committing to its part of it.

MR. OLAFSON: Understood.

COMMISSIONER HOLIAN: And then also, let's see, on #81, the bulk water facility, I personally think that that would be a very important thing because of the fact that – now I haven't had – well, I guess I have had some feedback from my constituents on that but the thing is there are a lot of people in lower Cañoncito whose wells are going dry, and right now they have to go all the way out to Highway 14 to get water to put in their storage tanks. And so I think that would be a very important project

for us to consider. So I would just like to make that comment.

MR. OLAFSON: Mr. Chair, I just wanted to comment. When you were mentioning the projects that were related to Agua Fria earlier, we did receive a request from the Village Association just this morning and we have incorporated those projects into this list as well. They were some of the ones you just noted.

CHAIRMAN CHAVEZ: Right. No, I appreciate that. And then we do have – we do have the request form for Lopez Lane upgrade. We have a request for the sinking of manholes on Agua Fria Street, and then Henry Lynch upgrades.

MR. OLAFSON: Those were the ones I was just referring to.

CHAIRMAN CHAVEZ: Okay, then I did overlook one project, or I wanted to highlight one project and ask for clarification on this one and I appreciate staff working on this as well. All-weather crossings in the Piñon Hills Subdivision. Is this the first phase of the second phase?

MR. OLAFSON: I'm going to let the subject expert answer that.

CHAIRMAN CHAVEZ: Probably the second phase, Mr. Martinez.

MR. MARTINEZ: Mr. Chair, this crossing is for the only crossing we have left in that subdivision to bring it up to an all-weather crossing. It's the one that you funded for the design.

CHAIRMAN CHAVEZ: And the design was done in-house on this.

MR. MARTINEZ: No. The design was done by contract.

CHAIRMAN CHAVEZ: Okay. Okay. So then this would be in the final phase of the Piñon Hills –

MR. MARTINEZ: Improvements, yes.

CHAIRMAN CHAVEZ: Okay.

MR. MARTINEZ: The chip seal is being done now as we speak.

CHAIRMAN CHAVEZ: Okay. Thank you. Thank you, Paul. Any other questions for staff? Commissioner Anaya.

COMMISSIONER ANAYA: Mr. Chair, just for clarity. I know staff has been good about taking in comments from Commissioners' priorities and then creating parity across districts, and so I didn't come in here today to prioritize 2016. For example, I know we're going to have a top five but I just want to say on the record, I know that we have the process by which we work through parity across districts. We've been pretty good about that. So I would just say that on the record and get someone to respond. Paul or Tony or Ms. Miller, whoever wants to respond to that. What I'm speaking to is we have projects on the priority list but I don't want to have it come back later, well, you didn't say anything about 2016 and I just want to make a general statement that the projects that I'm concerned about we've noted in the ICIP and that we have a continued process of which projects are next and GRT discussion and a bond discussion and other funding mechanism discussions to have as well.

MR. FLORES: Mr. Chair, Commissioner Anaya, that's correct. And we'll look at the parity issue about by district and that will come up a little bit later when we have the secondary discussion for today's agenda. We are looking at that across the board and we'll continue to look at that and the linkage of all the different plans.

COMMISSIONER ANAYA: Thank you.

CHAIRMAN CHAVEZ: So if I could at this time I want to turn to my

colleagues and I distributed memo with a request to add to the capital project for the ICIP list. [Exhibit 6] We talked about this a little bit earlier with our neighbors from Edgewood and the need for health facilities in the southern part of the county and actually throughout Santa Fe County. So this community facility – I'm asking, it's a crisis triage center. It's a facility or campus where individuals and families can go to get help and to which first responders can transport an individual in crisis for assessment and assistance in meeting their immediate needs and linking them to longer-term services. The Center will include professional, clinical and peer-led services, provide information for individuals, families and first responders and addressed the needs of persons with behavioral health and/or substance abuse problems including detoxification, care coordination and supportive services.

This is supported by a behavioral health summit that was hosted on May 19th here in Santa Fe County and one of their – there were six priority steps that they identified moving forward. The first item is a crisis triage center and it would be a crisis triage center that would provide behavior health services for that those that have a mental condition. And so I'm asking consideration that this be placed on the ICIP list.

MR. OLAFSON: Mr. Chair, if you look at #14, I think we did – that was the intent of the project.

CHAIRMAN CHAVEZ: Okay. Thank you. But I did want to support the request with the efforts that were done through Community Services and the behavioral health summit was hosted by Santa Fe County but we had participants from Los Alamos, Rio Arriba and Taos County. So it's building on a regional approach, asking for partners to assist us in this endeavor because we cannot do it by ourselves and with a regional approach and building partnerships hopefully we can make our work a little bit easier. Anything else from the Commission? This is a public hearing. I want to provide anyone of the public that's here this afternoon to provide any additional comments or feedback that you want to provide to us at this time.

ANNA HAMILTON: Mr. Chair, Commissioners, my name is Anna Hamilton and I'm president of the Greater Glorieta Mutual Domestic Water Association, and while I have to admit I'm not sure which number – do you know which number?

COMMISSIONER HOLIAN: #79.

MS. HAMILTON: So if you look at project #79 you'll see that this is the third phase of a three-phase project that we've been working on for quite a few years now for the Greater Glorieta community, which is a community regionalized from three communities: Glorieta Village, Glorieta Estates, and East Glorieta, which is something the County and the state have really been encouraging water systems to do to become more efficient. So this is the third phase which would complete our infrastructure upgrades, serving about 300 people.

You'll see this phase consists of two pieces. It's to complete the distribution system for East Glorieta. It's also to put a well in a deeper aquifer to serve the Village and Estates. Those two systems have been combined so they're currently served off the Village well. Part of the reason that aspect of infrastructure development was undertaken in the first place was because the Glorieta Estates well became contaminated with radium. It turns out that the Village well and the Estates well are in the same aquifer. It's a very fractured system up in Glorieta, fractured bedrock system.

There's no understanding among the hydrogeologists who have looked at this why the Estate's well and the Village well – the Village well had not been contaminated. So the phase 2 project which you guys helped support connected the systems. It's a short-term solution to the radium problem in the Estates. So now the Village well supplies both systems. Just in April a water quality sample from NMED showed radium in excess of the safe drinking water standards.

So now we have 2/3 of our community served with water that's contaminated with radium. And so I feel like when we did the PER in the first place – that's the preliminary engineering report – we actually looked at this and saw that there was really no geologic reason that the Village well was going to be safe over the long term and we put this deep well into the plan as a long-term solution to the water quality problems as well as security of the water supply. And sure enough, just when we were finishing phase 2, we now have radium contamination in the existing well.

So I just wanted to take the opportunity to put forward that I feel, certainly from our point of view, from the community's health and safety point of view that this is a fairly high priority project and in addition, it would complete a project that we phased so that we could do this over the last six years and really make the best, most fair use of funding, getting partial funding over a period of time. Anyway, it gives you guys the opportunity to support lots of other projects, so just in terms of priority I was hoping that you all might consider this as a relatively high priority project.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. Thank you, Anna. I think that this is really a model project for our community and the fact that the three different water associations joined together, joined forces and to try to support each other and so on. But my question is how much have you spent on it in total so far? For the first two phases?

MS. HAMILTON: Let's see. Probably \$1.5 million, I would say. And we've gotten funding from – we've worked to get a diversity of funding from some state capital outlay, from the Water Trust Board. We actually did a substantial amount of funding from our own system. We did, from having appropriate rates and saving money so we made some big contributions and from CDBG, which is where you the Commission got with great gratitude from our community helped – the County helped us go forward and make an application to CDBG funding, which is federal funding.

COMMISSIONER HOLIAN: And on the radium question, what are you doing now, since it's above the limit? What are you doing to remediate it?

MS. HAMILTON: So the way it works, when we had a radium hit in – well, the way the Safe Drinking Water Act works for that particular contaminant is that in order to not find people out of compliance, what they refer to as an excursion that they can't explain, it goes back down, you actually have to exceed the limit for four consecutive quarters. So we've exceeded for one quarter. But just given past history, empirical evidence is what drives this, past history suggests that now that we have contamination in the Village well as well, as a scientist I don't expect that to disappear. It could. So we have a year before NMED will actually issue a violation and give us a deadline for responding. They normally give you two to three years. So the faster we can move on doing a deep well – six years ago, when we started this phased project and we

had the hit of radium in the Estate's well, the idea of digging another well for addressing this kind of issue was considered problematic compared to connecting to a known source of water, but it was still considered a short-term solution.

So basically right now we're trying to make this a priority and gather funding

COMMISSIONER HOLIAN: So do you inform the people who are part of the utility so they know? Because some people may not want to drink the water, I would think.

MS. HAMILTON: They absolutely may not want to drink the water. We inform our community technically – legally, we're not in violation yet. In fact I only found out about this because I was investigating water quality status. We're doing the CCR, the report that you do on annual water quality conditions for your drinking water to your community. The Safe Drinking Water requires you do that every year. And I looked it up. NMED, when I went to them and asked them to give me the report of all the water quality standards they didn't even give me that. I looked myself and went back to them and said, what is this? But they haven't actually gotten back to me yet.

So we will be informing the community, but it's just – but it's been too short term to actually put out a formal notification. But we will have to inform the community, and yes, people start hauling water in.

COMMISSIONER HOLIAN: Yes. This is serious.

MS. HAMILTON: Two hundred people, 250 people who would have to start hauling water.

COMMISSIONER HOLIAN: Wow.

MS. HAMILTON: Yes, and we're kind of out of other kinds of options.

COMMISSIONER HOLIAN: Thank you. This is serious.

CHAIRMAN CHAVEZ: Commissioner-elect Hamilton.

MS. HAMILTON: That would be me.

CHAIRMAN CHAVEZ: Thank you for being here.

MS. HAMILTON: Thank you.

CHAIRMAN CHAVEZ: Any other members of the public that want to speak on this issue? Please come forward.

WILLIAM MEE: I'm William Mee, Agua Fria Village Association. Mr. Chair, Commissioners, I have a little request from a colleague in the Pojoaque Valley and a member of Northern New Mexico Protects, Devin Bent, and he says here, Please say something for a rear ramp at the Nambe Center to bring it into compliance with the Americans with Disabilities Act. I've been working on that for five years. We were going to hold college classes there and it was all set up five years ago but then we couldn't because the facility is a non-ADA compliant facility. So that's the Nambe Center with an ADA rear ramp.

Okay, as the chairperson and Paul Olafson has previously stated we sent a letter to County Manager Katherine Miller this morning. Last night our association met and we went over our list, and so I was able to update that and send it in with the three County data forms. And basically, it is – our top five priority projects are the Lopez Lane and Henry Lynch upgrades, and those are basically safety type projects. Neither one has sidewalks, but yet – like people, if you're riding on Agua Fria Street and you're there on Henry Lynch Road, in order to get to Cerrillos Road route you have to walk on the dirt

since there's no sidewalk between Agua Fria Street and Cerrillos Road to get a bus transfer. Say, if you want to make an appointment or something like that, because riding the whole route can take upwards of between two and four hours. So by walking that short cut you would save that time.

The same is true on Lopez Lane, walking between Agua Fria Street and Airport Road, people do do that and we see people walking at night, which is pretty dangerous and if there's weeds or a fence maybe on the private property, people actually have to walk in the road. So that's particularly dangerous at night. Also, strollers, you'll see them. I haven't seen too many wheelchairs. I think I've only seen one. But because of the rocks on the private property those types of like strollers, it's impossible to push them.

And what we also have is some sink holes on the two roads, and so people, in order to avoid that type of sink hole or like kind of a bad patch, they'll go into the opposing lane and so we always have risk of head-ons for that type of thing. So we have our top five projects in the letter. We have an additional 23 projects. So thank you very much.

CHAIRMAN CHAVEZ: Okay, that concludes the public hearing portion.

COMMISSIONER STEFANICS: Mr. Chair, I have a question.

CHAIRMAN CHAVEZ: Let me close the public hearing portion.

COMMISSIONER STEFANICS: It's for him.

CHAIRMAN CHAVEZ: Oh, okay. Mr. Mee, you have a question.

COMMISSIONER STEFANICS: William, have you made that available to all of us?

MR. MEE: Not at this time. I did send it to the Chairman, the County Manager –

COMMISSIONER STEFANICS: And the staff?

MR. MEE: Katherine Miller and Rudy Garcia. So I could send it in. Apparently it's been forwarded to Paul already.

COMMISSIONER STEFANICS: Thank you very much.

CHAIRMAN CHAVEZ: Commissioner Anaya.

COMMISSIONER ANAYA: William, so you guys only came up with 28 projects? What's wrong with you guys? You guys sleeping over there or what's happening. [laughter]

MR. MEE: Well, we did eliminate ten last night.

COMMISSIONER ANAYA: Respectfully, I appreciate the projects and one of the things I'm going to ask staff to do is to provide that – and I know you have the data but provide that breakdown of projects countywide that gives a snap shot of what's happened in the progression of the last – I don't know, let's take five to ten years, maybe, and I know we've done this and asked for it before, but I respect all the communities that provide projects and bring in recommendations, but I also would like to bring forward those summaries that show the investments that the County has made throughout the county and in specific communities. And there are some communities that have done really well and maybe some that haven't done as well. And Agua Fria has done well over the years, thanks to the representation that you've had that's sat on the bench.

And so I just want to put that on the record. I respect all of the process but also keep in mind that we always try and that's why I brought up the parity question earlier.

At least try to figure out how do we make sure we utilize our resources and spread those resources across the county as much as we possibly can. So thank you so much for the investments that you guys make but I do want to make that comment on the record because I think it's important for us as policy makers to make sure the whole county has access to resources and that we have as much parity as possible within our expenditures.

MR. MEE: Thank you, Commissioner Anaya. Very good points. I would like to add, I think that Agua Fria is kind of unique in that we're kind of surrounded by the City of Santa Fe. So we have like a lot of City garbage trucks that use our roads and they kind of really tear them up. And so the urbanization of our area might require more investment in our area. Thank you.

CHAIRMAN CHAVEZ: Thank you for bringing that up, Commissioner Anaya, and I've put some thought into your same line of thinking, and I've started doing that. And I'm going to take a minute here to give you a list, starting in 2014. These are projects that have received legislative funding, specifically for the Agua Fria community. In 2014 there was \$80,000 for the acequia – the Agua Fria improvement, \$335,000 for the Agua Fria Elementary School early learning center, \$20,000 for improvements to Alamo Lane. In 2015 there was \$40,000 for the Agua Fria Vista Aurora sewer systems improvements, \$75,000 for the Agua Fria Water Board office building and roof, \$50,000 for the sewer line for the Antonio Lane, \$190,000 for the Agua Fria utility corridor study, \$50,000 for the improvements of the Agua Fria water system. In 2016, there was \$40,000 for the Agua Fria Vista Aurora sewer system improvements, \$75,000 for the Agua Fria Water Board office building. Projects completed or ongoing are Romero Park improvements – I don't have the dollar amount on that. Upgrades to Nancy Rodriguez Center consisting of about \$300,000. A new Fire Department training center consisting of \$205,000, and upgrades to the water system that feeds the fire station, La Familia Medical Center and the Nancy Rodriguez Center.

So that's just a short list of accomplishments that the County has been able to make, just in a short period of time, and I just wanted to highlight that because you led me into that and we do have needs throughout the county, not only in District 2, not only in one particular neighborhood, but throughout the county and to that parity, I had to speak to that. Thank you, Commissioner Anaya. Paul, back to you.

MR. OLAFSON: Mr. Chair, thank you. I wanted to note that project #3 on the first page is that Nambe Community Center ramp that was discussed by Mr. Mee on behalf of another constituent. And finally, just to close, to remind you that we will be coming back here on the 26th with a request for a top five and also approval of a resolution submitting the entire list to –

CHAIRMAN CHAVEZ: And that will be the second and final public hearing for the ICIP for consideration to the ICIP list.

MR. OLAFSON: Yes.

CHAIRMAN CHAVEZ: Yes. Commissioner Anaya.

COMMISSIONER ANAYA: Mr. Chair, I would be remiss and I think some of the other Commissioners already mentioned it but I appreciate the fact that we have more staff from all levels involved in the discussion and the process. I think I heard Tony say it was three weeks or more of time – four weeks, maybe – that was invested by the committee, Mr. Montano and Mr. Lujan and others – all of them. I appreciate all of

that participation and that active work that took place because I know it doesn't happen in a vacuum. So a shout-out to yourself and all those people that are here and those that are not here that were part of that process. Thank you, Mr. Chair.

CHAIRMAN CHAVEZ: Thank you, Commissioner Anaya.

MR. OLAFSON: And Mr. Chair, if I could just indulge on that point, I'd like to recognize Elizabeth Halprin in our Planning Division. She has been instrumental in all this process and it's a tremendous amount of data, a tremendous amount of brain work and it's complicated and you're looking at only 80 projects. We were talking 300. So it gets really dense and really complex and she's really helped us all, along with the entire committee, and the direction from our Manager and Deputy Manager. They've really helped us make this move forward and thank you for that recognition.

CHAIRMAN CHAVEZ: So I think that concludes – there's no action item on this, so that concludes this portion of the meeting, and again, I do want to thank staff again for all your work and dedication in this area.

MR. OLAFSON: Thank you.

VII. A. 2. 2016 Agriculture and Ranching Implementation Plan Public Review Draft (First Public Hearing) [Exhibit 7: Summary of Public Comments Received]

CHAIRMAN CHAVEZ: Commissioner Holian, did you want to make any comments on this before we start?

COMMISSIONER HOLIAN: Mr. Chair, I'll make my comments afterwards.

CHAIRMAN CHAVEZ: Okay. Good. Thank you, Robert.

ERIN ORTIGOZA (Planning Division): Good afternoon, Chair Chavez, Commissioners. Today I present to you the public review draft of the 2016 Agriculture and Ranching Implementation Plan, or the ARI plan draft. The draft of the Agriculture and Ranching Implementation Matrix, and a summary of public comments received on the public review draft of the ARI plan. Included in your packet is the public review draft of the ARI plan and the draft implementation matrix. Also handed out are public comments received through today.

On May 31st staff presented the key elements of the Agriculture and Ranching Implementation Plan. In preparation for the public review process staff reformatted the content of the ARI plan, which was presented on May 31st and to the document you see before you today. Special attention was paid to graphics, photographs and lay-out in order to provide a clear and beautiful document to reflect all of the work that communities, agricultural stakeholders, agencies and organizations have done to support local agriculture. The document contains agriculture and a policy regulatory element, a public participation element, partnerships element, and four focus area elements, including protecting land and natural resources, supporting agricultural operations, promoting innovative approaches to agricultural use on County properties, and understanding the capacity of our local food system.

On June 15th the public review draft of the ARI plan was sent to community members who attended the first round of meetings and was also publicized through press

release, through the Santa Fe County website, through our email contacts database, through our CORO program notification, through agricultural stakeholders and partnering organizations and communication networks. During the public review period staff coordinated with numerous stakeholders and potential partners identified in the ARI partnerships element, discussion related to the elements of the plan and action items to advance local food system development work.

Staff received numerous comments and suggestions through the public review process. These have really enriched conversations and have yielded exciting opportunities for collaboration where the County can play a definitive role in supporting and advancing agricultural efforts.

Each of the four focus areas contains action steps. All of the action steps are embedded in the agriculture and ranching implementation matrix. The implementation matrix ties Sustainable Growth Management Plan policy areas to each action step and for each implementation action step it identifies the focus area that it's associated with, the County lead and support partners, and the appropriate SGMP policies that are being implemented through that step.

During the public review period for the draft ARI plan staff received several comments which illustrate important perspectives regarding agriculture and ranching, benefit the TDR program outreach, and implement of the ARI plan. They add additional partnership opportunities, further clarify work of existing programs, agencies and organizations, provide additional action items to implement SGMP policy, and support economic opportunity for local agriculture.

The next steps for the ARI plan include: finalize the ARI plan and amendments based on public comments and Board direction and to the Board adoption draft; prioritize the implementation action items identified in the ARI matrix to be incorporated into the adoption draft; and present a resolution to adopt the ARI plan at the second public hearing at the July 26th Board meeting. Thank you and I stand for questions.

CHAIRMAN CHAVEZ: Can we do public hearing first and then we'll come back to questions? Are you okay with that Commissioner Holian? Okay I want to ask then if there's anyone here to speak to this this afternoon. Any public comment? Please come forward.

MR. MEE: William Mee, Agua Fria Village Association and Acequia Agua Fria. I read the report and it's very good. I was unable to go to a public hearing on it but I did think that maybe at the very beginning it should talk a little bit about some of the issues that are really facing farmers nationally but even here locally. I think the Quivera Coalition has actually worked a lot on this and it's been on their annual conferences. The average age of farmers and ranchers nationally is like 56 years old and in some types of farming operations, especially in the west, it can be over 65. So they're ready for retirement. We have ranchers, farmers, that are in their 80s, so it makes it really hard. They have children and grandchildren that really don't want the farm because they got burnt out growing up having to work it.

And so that transitioning that farm to someone else. Banks aren't lending for that type of thing. Even USDA's loans are hard to obtain. I know that in the back of the report there was a little bit about transitioning to younger farmers but I think that's a major thing.

And then along the line of acequias themselves, I didn't see so much water usage or like I think like what might work is water banking and transferring, temporarily loaning or leasing water rights from people who are not irrigating on an acequia to these younger farmers that really want to irrigate. Thank you, Mr. Chair, Commission.

CHAIRMAN CHAVEZ: Anyone else to speak on this issue? I'll now then close the public hearing portion of the meeting. Commissioner Holian, you had some comments that you wanted to make at this time?

COMMISSIONER HOLIAN: Yes, Mr. Chair. Do any of the other Commissioners have questions they want to ask first?

CHAIRMAN CHAVEZ: I have nothing at this time and this is the first – and we'll have a second public hearing on this so I don't have any questions at this point.

COMMISSIONER STEFANICS: I'm going to make some comments later.

CHAIRMAN CHAVEZ: So Commissioner Holian, why don't you go ahead then?

COMMISSIONER HOLIAN: Thank you. First of all, thank you, Erin and thank you all of our staff who participated in putting this draft together to begin with. I read the plan thoroughly over the weekend I was just like totally blown away by it. It really is a terrific plan and it lays out concrete things that should be happening in the community to make increased agriculture – or to make local agriculture more viable in our area.

The plan was, in my opinion, comprehensive. It was well thought out. And one really strong aspect of it was all the community input that you got from all those public meeting. I think a lot of thought was given to bringing many different partners into this effort, and that's a really crucial aspect of it. Partners like other local communities, non-profits, governmental agencies of all sorts – federal, state and local, acequia organizations, local farmers and ranchers. Really, you thought about everybody who should be brought into this conversation.

And this is really important because first of all, it's going to create a lot of buy-in from the community if they feel like they're involved in this. And also it leverages resources. In other words, the County doesn't have the sole responsibility for making everything that's recommended in this report happen, but I think it's important also to recognize that the County does have a certain responsibility with regard to this, once it is hopefully passed. For example, we are the ones who have the responsibility for defining what is an agricultural overlay district, overlay zone. What does that really mean? We also have the responsibility to create a TDR program, and also I think that we're going to have a continuing responsibility for developing our partnerships, strengthening our partnerships as we go forward, and also continued community outreach. If this is going to be a success that has to be a constant as we move forward.

So again, this was terrific and I'm looking forward to moving forward on this. Thank you.

MS. ORTIGOZA: Thank you, Commissioner.

CHAIRMAN CHAVEZ: Any other – let me go to Commissioner Anaya and then I'll go to Commissioner Stefanics. Commissioner Anaya.

COMMISSIONER ANAYA: Thank you, Mr. Chair. I'm going to page 45,

Erin. I appreciate the work and the efforts and I would just like to – and I'll bring this up maybe a little bit more when we move to vote on it at the next meeting I think it is. Is that correct?

MS. ORTIGOZA: Next meeting.

COMMISSIONER ANAYA: So on the action steps, I think they're good action steps, but the one that I'm zeroing in on is that third action step. A few – several months back we had a discussion that dealt with our art industry and craftworker industry that we have existing in the county and throughout the region and even northern New Mexico and there was a targeted emphasis by the Commission and many others to try and make sure people are aware of what resources are available now and where they're located. So all the other things in the action steps feed off of each other, but to me that resource map of what do we have and where is it, is number one.

I think for me it's important that we convey, wherever and however we can to the public, these are the agricultural resources that we have; this is where they're located. And so I think that ties into the stakeholders as well but I think that resource map and conveying that information sooner rather than later is going to be a good thing. And maybe that is one that we initially 100 percent do try and take on and have a linkage to our website and wherever else we need to. But I would just want to accentuate we need to consider where are those existing resources and how do we convey to the public where they are and how they can access those. Thank you, Mr. Chair. Erin, did you have something you wanted to –

MS. ORTIGOZA: I agree completely and I think that we will be working on that very hard in the next several months. Thank you, Commissioner. Yes.

COMMISSIONER ANAYA: Thank you, Mr. Chair.

CHAIRMAN CHAVEZ: Sure. You're welcome. Thank you, Commissioner Anaya. Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you, and thank you for a very good report. A couple comments around the public comment around issues. When I think of doing – you did great work and so this shouldn't diminish – my comments shouldn't diminish any of that work that you put into this, but it's more like about strengths, weaknesses, opportunities and threats, and I really think of the weaknesses and the threats. And just recently I did the phone survey for Santa Fe County on rebranding. And I tried to say, you know, Santa Fe County is really different, from north to south, east to west, and to say one thing really doesn't give credit or take into account the issues for another area.

So in looking at this, I think that the environmental scan that Commissioner Anaya is talking about for your resource thing is very important and it will bring up, if you actually did your quadrants, and you did something like that, you would start then identifying all the areas that don't have water. And for much of this report that can be a really detriment or drawback. So I would just ask that we keep that in mind. I don't think that anything has to be changed now but as you proceed forward that you keep that in mind. Thank you.

MS. ORTIGOZA: Thank you, Commissioner.

CHAIRMAN CHAVEZ: Okay and I want to thank staff for all your work. I want to thank Commissioner Holian. I know you've worked on this quite a bit. I think

it's going to be a benefit to different parts of the county. Again in this case we have some challenges but hopefully we can work through them. So I think that concludes the public hearing and we'll have a second public hearing and take final action on the plan in its entirety. Thank you.

MS. ORTIGOZA: Thank you, Chair Chavez and Commissioners.

VII. B. Land Use Case

1. BCC CASE #MIS 16-5140 Santa Fe Fire Water, LLC, dba El Nido – Liquor License Location Transfer. Santa Fe Fire Water, LLC, dba El Nido, Applicant, Requests a Location Transfer of Liquor License No. 2773 with Patio and on Premise Consumption Only. The Property is Located at 1577 Bishop's Lodge Road, within Section 25, Township 18 North, Range 9 East (Commission District 1)

JOHN MICHAEL SALAZAR (Case Manager): Thank you, Mr. Chair. Santa Fe Fire Water, LLC, doing business as El Nido, applicant, requests a location transfer of Liquor License No. 2773 with patio and on premise consumption only. The property is located at 1577 Bishops Lodge Road, within Section 25, Township 18 North, Range 9 East, Commission District 1. The property is located with the Tesuque Community District Rural Commercial overlay zone.

The applicant is the current owner of License #2773 and is requesting to transfer it from the Locker Room Sports Bar and Grill located at 2841 Cerrillos Road within the City of Santa Fe to the El Nido Restaurant located at 1577 Bishop's Lodge Road. The restaurant is a legal non-conforming use which has consistently maintained a Santa Fe County business license and has historically served alcohol at this site.

Mr. Chair, staff recommends approval of the location transfer or liquor license #2773 to be located at 1577 Bishop's Lodge Road. I'll stand for questions.

CHAIRMAN CHAVEZ: Any questions of staff? Commissioner Anaya.

COMMISSIONER ANAYA: I'm going to move approval, Mr. Chair.

CHAIRMAN CHAVEZ: We have to have a public hearing.

COMMISSIONER STEFANICS: I'll second it after the public hearing.

CHAIRMAN CHAVEZ: Okay. So I want to open this up to a public hearing and I want to ask, is there anyone here this afternoon that would want to speak either in support or opposition of this liquor license transfer? Seeing none then I'll close the public hearing portion, and there's a motion. Is the applicant here? Please come forward, sir. You're a member of the public and you're allowed to make comment. Let us know what your thoughts are.

ANTHONY ODAI: We are hoping for approval. It's been a long time since the restaurant's been open and we're hoping to bring it back to the community of Tesuque and northern New Mexico. That's about it.

CHAIRMAN CHAVEZ: Okay. Thank you. Thank you for being here. So I'll again close the public hearing portion of the meeting. There was a motion and a second. Any further discussion?

it's going to be a benefit to different parts of the county. Again in this case we have some challenges but hopefully we can work through them. So I think that concludes the public hearing and we'll have a second public hearing and take final action on the plan in its entirety. Thank you.

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CHAIRMAN CHAVEZ: Okay. Thank you. Thank you for being here. So I'll again close the public hearing portion of the meeting. There was a motion and a second. Any further discussion?

COMMISSIONER ANAYA: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Anaya.

COMMISSIONER ANAYA: Just I would add that there are some places in Santa Fe County that are – have a lot of tradition and memories associated with them and El Nido is definitely in that category for me and I think many others so I'm excited that it's going to be reopening again.

CHAIRMAN CHAVEZ: Well, I would concur with that and I think that it is – has been a long-standing business and it's kind of held its own and been revived a couple of times maybe, so I think it would be good to bring that business back into action and hopefully it will be a good business for the community. So we have a motion and a second.

The motion passed by unanimous [4-0] voice vote.

VIII. MATTERS FROM THE COUNTY MANAGER

A. Miscellaneous Updates

MS. MILLER: I did – you mentioned this earlier, one update that I had was the substance and behavior health summit which is being hosted by Congressman Ben Ray Lujan, and that is at the Regional Community Summit, focusing on recovery from substance abuse and support for behavioral health, and that's on Saturday, July 16th, at Northern New Mexico College in Espanola from 10:00 to 2:00. And we do have quite a few County staff attending that.

CHAIRMAN CHAVEZ: Yes, and if I could just build on that a little bit. Again, as I mentioned earlier, on May 19th, Santa Fe County initiated a four-county behavioral health summit involving Los Alamos, Rio Arriba, Santa Fe and Taos counties, and I believe that this Saturday will focus on Rio Arriba. And our intention here is to build partnerships with our neighbors to help us find solutions to our general health issues and especially our behavioral health needs in our community.

MS. MILLER: And then the only other update I had, I just wanted to put out a reminder to County employees as well as any of the public housing residents and individuals in the community who'd like to come out and help, we are having cleanup days at the housing sites. Saturday, July 16th from 8:00 to 12:00 it's at the Camino Jacobo site. The second date is Saturday, July 23rd – all of these are from 8:00 to 12:00 by the way, is at our Valle Vista public housing site on Las Lomas site, and then the third date is Saturday, July 30th from 8:00 to 12:00 at the Santa Cruz public housing site at 153 Camino de Quintana. And we're giving time to the County staff, comp time, if they go out and take their Saturday to help work on those sites and help the community as well as it counts for community time if they do it on volunteer time towards their fitness challenge.

So I just wanted to make sure I reminded everybody of that. We'd love to have any help we could get.

Then with that, that's all I had with miscellaneous updates. I did want – Commissioner Roybal did want to be on the phone for this item so we are getting him on phone right now.

COMMISSIONER ANAYA: It sounds like phone a friend.

MS. MILLER: That's my lifeline.

**VIII. B. General Obligation Bond Questions for 2016 General Election:
Presentation of and Potential Initial Direction on Potential Questions
and Project List [Exhibit 8: Staff Memo and Supporting Material]**

CHAIRMAN CHAVEZ: Are you on, Commissioner Roybal?

COMMISSIONER ROYBAL: Yes, sir. I'm here.

MS. MILLER: So just to put this in context, because as was mentioned earlier in the ICIP discussion, one of the things that we are really trying to do is tie our five-year countywide plan to the state's ICIP requirement, as well as to all of our funding mechanisms. Two funding mechanisms that come up for the County for doing capital projects that we tried to work together, particularly since some things fit for bond questions and some things do not fit for bond questions, is our general obligation bond which is paid with property tax mill levy, and we have had a history of going to the voters in the general election every four years for an amount that's been set by the Board, as well as for the last few years, we have been combining and leveraging those bond funds with our County capital outlay gross receipts tax, which is a quarter percent gross receipts tax that we receive annually.

Of the revenues that we receive annually we spend about \$3.5 million on debt service for projects that we currently have and are paying for and that's the Buckman Direct Diversion as well as the County courthouse, the District Court building. So after we take those funds off the top we have about \$4.5 to \$5 million per year that we can put towards the capital projects. We have allocated prior years, fiscal year 16 and those prior years projects as authorized by statute, and then we wanted in this funding cycle to look at allocating fiscal year 17, which is the current year we're in, as well as fiscal year 18, so that's \$9.5 to \$10 million, plus \$30 to \$35 million in general obligation bonds.

At our last Board meeting the Board gave direction for a couple of things. One was to target \$30 million in general obligation, but we had conversation of \$30 to \$35, and then also we were asked to look at doing a variety of types of projects. Those types of projects were road projects, road and low-water crossing, bridge type improvements. Those can all be lumped into one category. We were asked to look at water and wastewater projects; those can be put together in one bond question. We were asked to look at community facilities. Community facilities ranged from health facilities, recreation facilities, like soccer fields or recreation complexes, and we also were asked to look at open space, trails and parks projects, as well as public safety and fire facilities.

So as you can see that's a broad range and we had to do a lot to work with bond counsel to determine what could be grouped together in a question to the voters. So I prefaced the presentation by Tony and the others is that we started out with three to four questions but we were informed of a couple of things. One is that we thought that soccer fields could go in with open space, trails and parks, but those are considered recreation complexes so they could not be combined with that question. So you will notice when we get to the different structures of how we're recommending funding, the different projects, they were like that. They also could not be considered with community facilities.

So we had requests for health facilities as well as mental health facilities or behavioral health facilities, we could put those together. For instance, a triage crisis center, we could put that together with a health facility and there was also a question of possibly senior centers, but senior centers could not go in with those unless they had a health component and most of our senior centers, while they may have physical activities, like exercise classes, they don't tend to have health programs.

So I just preface this conversation with we did our best to find a funding source for each Commissioner request as well as each county need. And when I say a county need I'm referring to a project that has been on either the ICIP or has already received some funding but we cannot complete it based upon the funding we have. So we went into our previous projects that were short on funds that we have queued up to move forward but do not have enough funds to actually award a complete contract. So with that I want to turn it over to Tony and the rest of the staff. That was kind of the approach that we took and they'd probably like to go over the memo as well but I just wanted to preface that's how we came up with the proposal that we have. And all of this is obviously subject to change and discussion but this is our first crack at what we'd recommend based upon those things.

CHAIRMAN CHAVEZ: Tony, before you start I want to just maybe clarify or expand on one component in – or one feature in our roads, which is all-weather crossings versus low-water crossings. So I wanted to focus more on the all-weather crossings. I know it's a little more expensive but that's what we've been able to do in the Piñon Hills area. And so maybe countywide I think if we could move in that direction it probably would be good for our road network as far as maintenance. I just wanted to touch on that for a bit. Commissioner Anaya, did you want to add?

COMMISSIONER ANAYA: Commissioner Chavez, just on that particular point, I think depending on the road and the area it's not always going to be all-weather. I respect that that's your interest but in my district I know that we have interest and need for consideration of some all-weather but that there will and there are circumstances where low-water crossings make most sense. And I respect your perspective. I just want to be clear that I wouldn't want to see a shift that said that we move towards having nothing but all-weather crossings. The majority piece associated with my comments, Mr. Chair, has to do with funding and use. Ideally, if we had unlimited streams of money moving in towards all-weather crossings I would agree in my district, but I think there has to be consideration for a balance between the two based on need and use. So I don't say that in any way to take away from your comments but just to point out that we do have circumstances where we do have to utilize low-water crossings just based on use and available funding. So I hope you take it – I said it respectfully.

CHAIRMAN CHAVEZ: It's well taken and I agree with you. I think that in some cases though I think that we can see a cost savings. I know it's expensive to do all-weather crossings but I know that in some cases there will be a cost savings in future years in making those expenses. So anyway, I agree with you. I think there does need to be a balance. I think that where we can afford to and where it's appropriate we need to do all-weather crossings, not only for the maintenance feature but in some cases for safe passage, for health and safety reasons. So we do need to balance that and I do appreciate those differing points of view. Commissioner Stefanics.

COMMISSIONER STEFANICS: Ms. Miller, could you repeat what you said about how the soccer fields would appear or not appear?

MS. MILLER: Mr. Chair, yes. Commissioner Stefanics, soccer fields can be in a bond question. The problem was they could not be lumped in with our open space, trails and parks question. So we recommended recreation complexes use gross receipts. So I started with the preface that we were looking at about \$30 to \$35 million in general obligation bonds and \$9 to \$10 million in gross receipts tax. So when you look at this list what we tried to do is put them to the funding source where we could put them in a general obligation bond question as a group, because it works better if there are more projects or it's more countywide than just maybe one specific area.

So what we would have ended up with if we did soccer field and we did open space and trails and parks, we would have had to have two more – another question. So when you get to that item you'll see that we recommend funding the soccer fields but with gross receipts tax, not a general obligation bond.

COMMISSIONER STEFANICS: Okay. So the other question I had was did this body already decide on the total amount that we wanted to do?

MS. MILLER: Mr. Chair, Commissioner Stefanics, there was direction to target \$30 million, but there was also a lot of discussion to be between \$30 and \$40 million. And like I said when we started, when we got to the list of things that were requested as well, we couldn't really get it into \$30 million in questions. So we have a \$35 million proposal. If we want to get it into \$30 million my recommendation is that we take some other projects out.

COMMISSIONER STEFANICS: Okay, so Mr. Chair, my comment is that I would be comfortable with \$35 million, just because it would stay under the \$20 mark for most homeowners in our county for any increase. So I think that that is something that people will question us about. The other question I have though, for Ms. Miller, and I don't know if she can answer this. Maybe some other policy analyst. Is how many questions are too many questions on a bond issue before the public says, I'm not going to approve everything?

MS. MILLER: Mr. Chair, Commissioner Stefanics, that's always an item of consideration. The last time that we had I think more than four was in 2008; we had six and one of those did not pass. The other five did. Also just to note, the state has four bond questions that will be going forward. They are for \$15 million for senior citizen facility improvements, for \$15.4, \$10 million for library bonds, \$142 million for higher education and \$18 million for public safety bonds and that's to include National Guard facilities and public safety communications.

That's pretty standard for the state, somewhere between three and five questions, and also the dollar amounts in total. They try to stay at a fairly flat debt service rate, so they kind of have a similar approach to issuing general obligation debt as we do. So their four will – and then I understand, I think there's one constitutional amendment question. So these tend to be on the back of the ballot and you'll get the constitutional amendment question and then the four state questions and our questions. And I don't know that there's a magic number. I think it just really is the sentiment of the voters relative to the types of projects.

What we have noted is the things that we have recommended in recent history

have passed. The state ten years ago I'd say it was, or eight years ago, they did have a public health question. It passed. Public safety questions are historically – those have passed and they have passed for us as well as at the state level. Higher ed, senior centers, public education type questions. And then for us, historically open space, roads and water have always passed.

When we get into County admin facilities or administrative facilities, those are the ones that tend not to pass.

COMMISSIONER STEFANICS: Thank you.

CHAIRMAN CHAVEZ: So Manager Miller, do we have – have you listed the number of questions that we're considering for the dollar amount that – because I would agree with the \$35 million amount if we could work within that range. What are – can we talk about that for a minute to see if Commissioner Holian and Anaya would concur with that so that maybe we can agree on that point and then move forward.

COMMISSIONER ANAYA: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Anaya.

COMMISSIONER ANAYA: Mr. Chair, at the last meeting I was comfortable with the \$35 million, so I'm still comfortable with the \$35 million.

CHAIRMAN CHAVEZ: Go ahead, Commissioner Holian, and then I want to bring Commissioner Roybal into this discussion and see if we can all agree on this point and then we can move forward.

COMMISSIONER HOLIAN: Mr. Chair, yes. I could go with the \$35 million but not above that.

CHAIRMAN CHAVEZ: Do you want to go lower?

COMMISSIONER HOLIAN: I want to continue with the discussion.

CHAIRMAN CHAVEZ: So Commissioner Roybal, are you following the discussion? Commissioner Roybal?

COMMISSIONER ROYBAL: Yes, I am. I would be comfortable with the \$35 million.

CHAIRMAN CHAVEZ: Okay. All right. So we're in concurrence with that. Mr. Flores, do we have an idea of how many questions that we would have?

MR. FLORES: Mr. Chair, to dovetail on Manager Miller's remarks, we have set up the Exhibit C in your packet.

CHAIRMAN CHAVEZ: Is it in the handout?

MR. FLORES: Yes, Mr. Chair.

CHAIRMAN CHAVEZ: Okay. Proceed.

MR. FLORES: Yes, Mr. Chair. As Katherine indicated, we went through listing of the categories that the Board talked about at the last meeting in June to set the foundation of this discussion tonight. So one question would be for roads projects and we've identified – and that's in the yellow. That's the page 1 of the C handout. And we've indicated that of the \$14.1 million in projects that were identified as either underway, have a gap in funding, or are on a priority list from the road prioritization listing of 2005, which we work off of, \$13.6 million of that would be on a bond question for those roads that are identified.

The second question would be if you flip the page over in blue, ironically for water, we looked at potentially \$4.8 million in bond question for this 2016 bond cycle

with those projects. Now please note that on the water, as Ms. Miller indicated, the strategy that we identified was x-amount of dollars for bond and x-amount of dollars from GRT to complete a project. So you'll see that in the second column in light blue.

The third question that we have taken direction from the Board on is a public safety facilities question, which in its entirety would be on the bond question of approximately \$7 million, for those projects that are identified on that list. We have the public safety complex phase 2 expansion which would be for the Sheriff's Office. That would be leveraged with existing monies that were allocated and budgeted by the Board for the Regional Emergency Communications Center upgrade. So that would be a leveraging project. And then we've identified various projects for the Fire Department that we could complete with this bond funding source.

If you flip the page over the fourth question would be for open space, trails and parks, and to reiterate what Ms. Miller said, the recreational complexes could not be included in that general category, so we have identified under the column below that and we've added recreation complexes, which would be funded from the GRT side of it.

CHAIRMAN CHAVEZ: Can I ask a question on the soccer complex at the MRC. I think we're hoping to get some matching funds from other partners? The City of Santa Fe and maybe others?

MR. FLORES: Mr. Chair, that would be the hope. I can tell you that their ICIP request for the foreseeable future was over \$10 million, total build-out. So what we started here is the small amount to get that started because I believe there are some questions about how that funding could actually be used on a city complex. That's why that question from our perspective would be better suited for a GRT funding source than a general obligation bond. And if the Board directed us to do that as a bond question then it would have to be its own question because recreational facilities could not be included with open space, parks and trails.

CHAIRMAN CHAVEZ: Got it. Thank you.

MR. FLORES: So Mr. Chair, those are the categories that we identified based on the Board's direction on the \$30 million potential bond question. If the Board, as we've heard just now, is willing to increase that to \$35 million, then we've added a column below that which is the community health facilities, which would include two projects, if the Board so pleases, is the Edgewood Health Commons and the Behavioral Health Triage Center. And again, those are a stand-alone question that would not fit in any of the other categories. If the Board was to approach that \$35 million that's how those two projects would be brought into the fold, or any combination thereof.

So each of the categories or each of the silos as we call them have a specific bond amount and if we have to use GRT we would use that to fill the gap, for \$30 million and then the community health facilities would be the additional \$5 million.

And I must say, Mr. Chair, we started discussions with each of the Commissioners to identify what projects they would like on this. I do believe there's going to be some project-switching if you will, taking from one project that may be on a lower priority from that individual district and replacing it with another one. So that's still up for discussion as well. The bottom line is the goal is to keep within those dollar amounts on the bonds so that we don't have any issues in other silos.

CHAIRMAN CHAVEZ: Thank you, Mr. Flores. Any questions of staff?

Commissioner Stefanics.

COMMISSIONER STEFANICS: So am I right to think that – thank you, Mr. Chair – that if the bond passes for everything that we would put on the questions, that the bond would be over a four-year period.

MR. FLORES: Mr. Chair, Commissioner Stefanics, yes. We wouldn't sell all the bond at one time. We would plan it out as we've done recently. We sold the last allocation on the 12th I believe.

COMMISSIONER STEFANICS: So if some projects were not ready at the get-go they would probably be funded towards the latter part or then not at all, if it didn't make it within the four years.

MS. MILLER: Mr. Chair, Commissioner Stefanics, the authorization from the voters lasts four years. If by the end of the four years a project was not looking like it could be completed we could let the authorization go. The other option is you can issue the bonds but you don't want to sit on the money for more than a couple of years. The IRS frowns upon us issuing tax-exempt bonds and then not actually spending the money within a three-year period. We try very hard to make projects that are more shovel-ready. That's where we pulled some out. If we're not ready to move in a four-year period then we didn't want to put them on the list.

COMMISSIONER STEFANICS: So I just want to clarify for the discussion, in case anybody's listening still this evening, that if this bond passed in November, the bonds would be sold and these funds would be for 17, 18, 19 and 20. Okay. Thank you very much, Mr. Chair.

CHAIRMAN CHAVEZ: I want to ask the County collectively. Maybe I'll direct this question to the County Manager, and it has to do with the question of if the bonds passed, and I'm hoping that they will, I'm willing to invest as a taxpayer to make these happen, does the County do anything in a campaign to convince the voters that maybe this is in their best interest, even though it might increase their property tax slightly, but it's an investment that I think we need to make collectively.

MS. MILLER: Mr. Chair, we can't do a campaign where we tell voters vote for it, but what we do is an education initiative where we educate community groups, communities, voters, on what the questions are for. What it is – that's why we go through this process of selecting projects and vetting the projects so that we can go out and speak to the business community, speak to the League of Women Voters, speak to the different community organizations and say, this is what the County is putting forward to the voters and why. We can't say so please vote for it or vote for it now but we basically do an education campaign and that's why we need to know what the projects are and have a fairly specific dollar amount for each project.

I will say the question is general though. The question will be: Shall the County issue \$13.6 million, \$14 million – whatever it is – for road projects within Santa Fe County to be paid with the ad valorem taxes. So, say, roads, bridges, water crossings. That. It will not list the specific projects but our information that we provide to the voters does list those projects and we try very hard to stick to the dollar amounts allocated to each project and to the specific projects. There are cases where we may not physically be able to do it, in which case say you had a project that just could not happen, that money can then be allocated to a similar or like project within the context of the question.

But in a shorter answer to your question, yes, we do an education campaign.

CHAIRMAN CHAVEZ: Good. Good. I have a question for clarification, and I do appreciate staff adding the community health facilities, but on the behavioral health triage center, CW?

MR. FLORES: Mr. Chair, the CW reference is the countywide projects.

CHAIRMAN CHAVEZ: Good. Okay.

MR. FLORES: I'm not able to place them in a particular area at the time of this so that's –

CHAIRMAN CHAVEZ: I like countywide. I just wanted to be sure that I knew what it meant.

MS. MILLER: Mr. Chair, also the reason we put if it's a district or a countywide, in the past we've tried to make sure that we're kind of spreading the funds around the entire county, and as Commissioner Anaya alluded to earlier, we also try to keep track of that as we go forward, making sure that in a particular bond question you may not be able to say, oh, we're doing it 1/5, 1/5, 1/5, we try to look in total that we are allocating County funds throughout the county and trying to be comprehensive in funding different initiatives throughout the county. And then there's those that really don't – like the District Court building is not district specific. That's a countywide project. It's in with, say, a County administrative building or something like that.

So we do try to – if they're more focused in a particular district we would say, well, this really serves one or two districts and those that are more of a one-stop for the whole county residents, then we say that's a countywide.

CHAIRMAN CHAVEZ: Well, I can think of another example and that would be the County Human Resource Building. Okay. So I think that closes staff's comments and presentation. Is that right, Mr. Flores.

MR. FLORES: Yes. That concludes the brief presentation. I'd be looking for –

CHAIRMAN CHAVEZ: Questions or direction at this point? Okay. Commissioner Anaya.

COMMISSIONER ANAYA: Thank you, Mr. Chair. I've already had the opportunity of having had discussions with staff and I take it you're going to make some additional adjustments and then have discussions with all the Commissioners and then bring it back to the next Commission meeting for the –

MR. FLORES: Mr. Chair, Commissioner Anaya, that's correct. So I'm appreciative of that. I'm supportive of what we have thus far. Based on my prior comments and based on prior projects that we've had on priority lists that came from, in that particular case, our road improvement plan. I would incorporate the inclusion of White Lakes Road as I did in the discussion on ICIP, as well as the inclusion of Simmons Road in the same manner that I did for ICIP.

I would also add, we had a brief discussion relative to legislative funding, and I would just like to put on the record that the County has shifted in the last decade from being predominantly seeking funds from other sources, federal and state resources, to basically determining our own destiny and then utilizing external sources for gap funding. It's something that we're in a timeframe of having the opportunity to do that but the economy could shift and could put us in a position where we wouldn't be able to do

that. So it was planning, I think from the Commission and staff perspective and that put us in the position to have that capacity to do so, to deliver projects.

That being said, I have seen – and it's economic based and I understand it – but I have seen a drastic shift where we receive very limited dollars from state resources. And as we progress with our priorities I still want to leave the opportunity to the legislators in particular to be able to help us fill the gap on some of these projects that you've listed in this document as well. And I think there still is opportunity. I think Commissioner Stefanics brought up the fact that there's the four-year spread and Ms. Miller elaborated on the bond questions. There's always the capacity of an external source, a legislator, for example, wanting to advance a project sooner rather than later in front of that priority process that we might have that might have it at a third of a fourth year. There's always that window to get additional funding from legislators.

So I think it's important for us to communicate back to those legislators, and I know some of them have already reached out to us and said what about this project and that project? Well, I would put back to those legislators it's a balance and a combination of efforts and that we would always be wanting to work with them on their capital projects that they receive capital dollars with to infuse into some of these projects. So I just want to put that on the record and I'm hopeful that maybe we would get some augmented funding for specific projects within those various districts throughout the county. So I just wanted to put that on the record, Mr. Chair.

CHAIRMAN CHAVEZ: Thank you, Commissioner Anaya. So I think we've included the discussion on this unless anyone else has any comments. I guess the only thing I would say is I'm comfortable with the discussion and the dollar amount and everything that's being proposed in the bond questions. So we'll look forward to the second public hearing on that. Commissioner Roybal, I apologize. Do you have any concluding comments that you would like to make before we move on?

COMMISSIONER ROYBAL: I do appreciate the effort from staff and I've talked to staff as well. I do have some additions that I will be meeting with staff before our next BCC meeting, but other than that, that's it.

CHAIRMAN CHAVEZ: Commissioner Anaya.

COMMISSIONER ANAYA: Mr. Chair, one other thought and maybe it's some additional information. Ms. Miller, you and your staff can help me to get my hands and my head around, but the concept of utilizing GRT relative to the soccer field/recreation component, I'm not – I'm supportive of conceptually looking at that, but I wouldn't only look at it in isolation to that project. I think there might be other recreation facilities that we've already invested resources in or that we may want to consider. So I wouldn't want to just tie ourselves to the discussion around just that one project if we're going to be thinking about bonding or other leveraging opportunities for those types of facilities.

MS. MILLER: Mr. Chair and Commissioner, I agree. My problem was I would need a sixth question and I was trying to keep us out of that realm because we couldn't do it within the open space and trails. So the other option would be you do the soccer fields or recreation complexes as a question and you look at a different structure of funding for the open space and parks. So that's where we kind of came up with that, but I agree with you. That was not our ideal way of doing it. It was when we got back

information from the bond counsel that we couldn't lump all those together.

COMMISSIONER ANAYA: And I'm good with that. Just as we broach the topic of leveraging that with GRT that we keep an open mind to other opportunities in that same vein, if you will.

MS. MILLER: And Mr. Chair, I did – thank you, Commissioner Anaya – I wanted to let you know I did talk to or had a brief exchange with the City Manager on that. They're in a little bit of a different place than the request that came forward to us. The request that came forward to us was all new fields, and the City has all the existing fields and they have it on their capital improvement plan to try to improve those, because there are problems with those. My question primarily to them was that, well, if we had funding would you accept it in order to build some new fields, since they're in control of the land. They have the lease on the land. And they were definitely open to that, so we felt like, well, at least there's an open door to try to work with them and their funding, whatever funding sources they have to try to move forward.

CHAIRMAN CHAVEZ: Thank you, Commissioner Anaya. Thank you, Katherine.

IX. CONCLUDING BUSINESS

A. Announcements

CHAIRMAN CHAVEZ: There is one thing, Katherine, that I would like some help on. I had a press release earlier that Tessa Jo worked on and I misplaced it. It's a press release on the four-county behavioral health summit. I know that press release went out, I think this morning, informing the public about the outcome of the summit.

MR. FLORES: Mr. Chair, yes. Tessa was working on issuing the press release and the report that was a compilation of the behavioral health summit today.

CHAIRMAN CHAVEZ: So with the press release go out then tomorrow? Or did it already go out?

MR. FLORES: It may have already gone out, Mr. Chair. I haven't looked.

CHAIRMAN CHAVEZ: Okay. So that's good. I just wanted to follow up. And then is the report and the summary already posted on line?

MR. FLORES: Mr. Chair, I'd have to check. I believe it will be. I can't say for sure that it is.

CHAIRMAN CHAVEZ: I think we're working on it.

MR. FLORES: Yes.

CHAIRMAN CHAVEZ: Good. Thank you. Any other announcements?

IX. B. Adjournment

Having completed the agenda and with no further business to come before this body, Chair Chavez declared this meeting adjourned at 7:25 p.m.

Approved by:

Miguel Chavez
Board of County Commissioners
Miguel Chavez, Chair

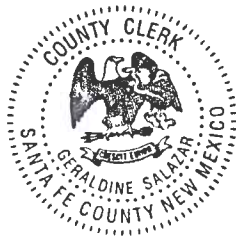
ATTEST TO:

Geraldine Salazar
GERALDINE SALAZAR
SANTA FE COUNTY CLERK
9-13-2016



Respectfully submitted:

Karen Farrell
Karen Farrell, Wordswork
453 Cerrillos Road
Santa Fe, NM 87501



COUNTY OF SANTA FE)
STATE OF NEW MEXICO) ss

BCC MINUTES
PAGES: 122

I Hereby Certify That This Instrument Was Filed for
Record On The 14TH Day Of September, 2016 at 12:24:05 PM
And Was Duly Recorded as Instrument # 1804421
Of The Records Of Santa Fe County

Deputy Jana Howard Witness My Hand And Seal Of Office
Geraldine Salazar
County Clerk, Santa Fe, NM

Pursuing Commitments Secured	
MCA	\$1,000,000
State Capital Outlay	\$742,000
First Choice Commitment to Finance	\$1,500,000
Total	\$3,242,000

Pursuing Remaining Portion	
Santa Fe County Local Bond	\$1,500,000
Total	\$1,500,000

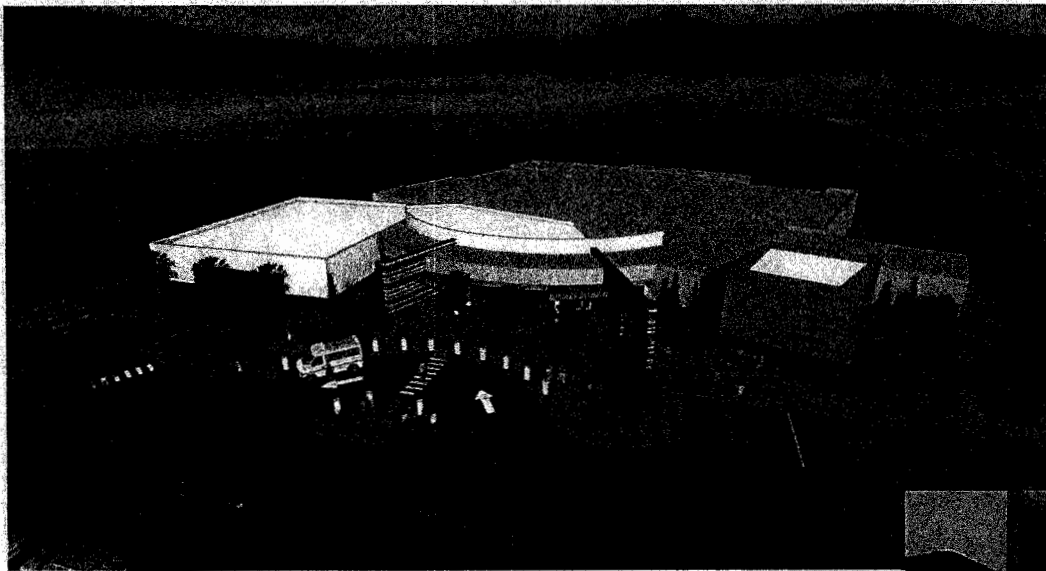
Remaining if Santa Fe County Local GO Bond is passed	
	\$2,049,400

Other Sources Sought

Local Governments	\$2,000,000
State Capital Outlay 2017	\$300,000
Grants and Contributions	\$250,600
Total	\$2,550,600

Edgewood Health Commons

The First Choice Edgewood Health Commons Project will have a significant impact through job creation and expansion access to comprehensive health and wellness services in the region. The project will create a minimum of 129 jobs



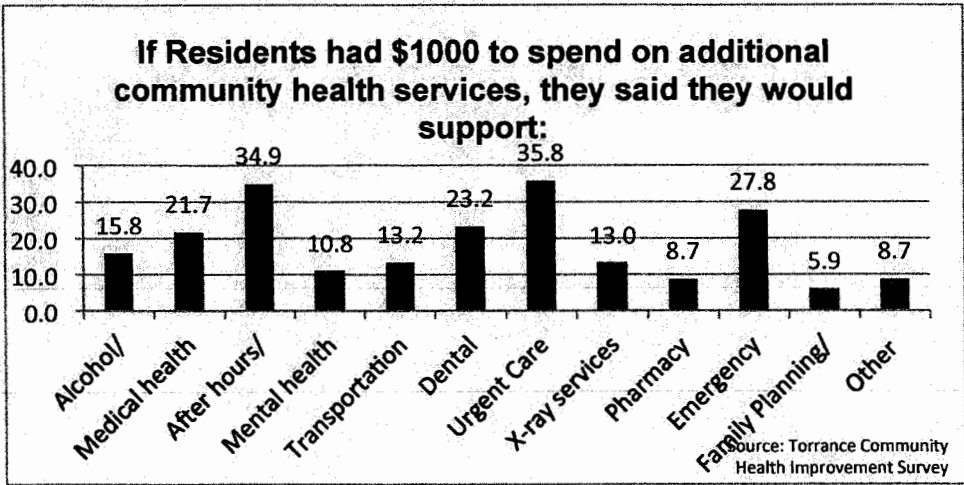
with total annual salaries \$8,543,696 generating estimated addition \$42,718,480 annually in the New Mexico economy.

The total construction cost \$9.2 million and will create estimated 111.76 direct construction and 115.6 indirect jobs.

First Choice Community Healthcare is partnering with Santa Fe County, the Town of Edgewood, the New Mexico Department of Health, University of New Mexico Hospitals, Torrance County, Moriarty and Bernalillo County to address the region's healthcare needs. The regionally-coordinated plan is to build a 27,000 square foot comprehensive Health Commons, as part of a larger vision for the Edgewood Town Commons.

In addition to expanding our existing primary medical, dental and behavioral health services, the new health commons will provide afterhours care, including X-ray and urgent care-type services.

The number of patients will increase to 13,000 from 6,500 currently. The number of visits is expected to rise to 36,000 per year from 17,800. In addition, WIC services will be provided to approximately 650 women and children per month.



A community survey in spring 2014 found the need for urgent care, after-hours access and emergency care ranked highest of all needs in the area. The Edgewood Health Commons will address many of the identified needs through partnerships.

When a health center undertakes a capital expansion, a significant economic revitalization occurs within the local community. This economic impact has been demonstrated by

health centers in various cities where additional "units of health care," new jobs and stimulated local businesses served as the immediate outcomes. The capital developments and facility expansions of health centers act as catalysts for significant economic revitalizations within their local communities and serve as anchors in the communities. ¹

¹<http://www.healthfederation.org/publications/Economic%20Impact.pdf>

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THE BOARD OF COUNTY COMMISSIONERS
OF SANTA FE COUNTY

RESOLUTION NO. 2016 – __

A RESOLUTION
AWARDING
THE SANTA FE COUNTY, NEW MEXICO
GROSS RECEIPTS TAX
IMPROVEMENT AND REFUNDING BONDS
SERIES 2016

Capitalized terms not otherwise defined below shall have the meanings assigned to such terms in Ordinance No. 2016-5 (the “Parameters Ordinance”).

WHEREAS, following a duly noticed public hearing held on June 28, 2016, the Board of County Commissioners (the “Board”) of Santa Fe County (the “County”) adopted the Parameters Ordinance, which authorized the issuance by the County of its Gross Receipts Tax Improvement and Refunding Revenue Bonds, Series 2016 (the “Series 2016 Bonds” or the “Bonds”) in an original aggregate principal amount not to exceed \$33,000,000 for the purposes of defraying the costs of planning, designing, constructing, rehabilitating, renovating, equipping and furnishing necessary County buildings and facilities, including, without limitation, County buildings and facilities located at the sites of the County Administrative Building and the Old Judicial Complex (the “Improvement Project”), and defeasing, refunding, refinancing, discharging and redeeming, on June 1, 2018, the principal of and accrued interest on the County’s Gross Receipts Tax Revenue Bonds, Series 2008 maturing on and after June 1, 2019 (the “Refunding Project”), and paying the costs of issuance of the Series 2016 Bonds; and

WHEREAS, the Parameters Ordinance provides that the Series 2016 Bonds shall be sold in a competitive sale pursuant to the Official Notice of Sale, and that the exact principal amounts, maturity dates, interest rates, prices, redemption features and other final terms of the Series 2016 Bonds shall be established in the Award Resolution; and

WHEREAS, ~~_____~~ Robert W. Baird & Co., Incorporated (the “Purchaser”) has agreed, pursuant to its bid for the Series 2016 Bonds submitted on July 12, 2016, to purchase the Bonds at a purchase price of \$ ~~_____~~ \$32,679,292.93; and

WHEREAS, the Parameters Ordinance contains the following typographical error: Section ~~7-16~~-6.46 NMSA 1978 concerning so-called hold harmless distributions to municipalities is cited in several places defining Pledged Revenue instead of Section ~~7-16~~-6.47 NMSA 1978 concerning so-called hold harmless distributions to counties; and

WHEREAS, the Board wishes to acknowledge this obvious scrivener's error and confirm its intent that Pledged Revenues include distributions pursuant to Section 7-16-6.47 NMSA 1978 with respect to the increments of County Gross Receipts Tax included within Pledged Revenues; and

WHEREAS, the net effective interest rate on the Bonds is not more than twelve percent (12%); and

WHEREAS, no action or suit has been commenced by any person or corporation contesting the validity of any of the proceedings directed toward the issuance and sale of the Bonds heretofore taken by the Board and the officers of the County.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD AS FOLLOWS:

Section 1. Ratification of Prior Actions; Sale to Purchaser. All actions heretofore taken by the Board and the officers and employees of the County directed toward the issuance and sale of the Bonds to secure funds for the purposes stated above be, and the same hereby are, ratified, approved and confirmed, including revisions to certain principal amounts and maturities, the date of the sale and optional redemption features of the Bonds, as set forth in the Official Notice of Bond Sale included in the Preliminary Official Statement, a summary of which was published on behalf of the Board on June 29, 2016, and the Bonds in the amount of \$ 30,365,000 are awarded to the Purchaser.

Section 2. Findings; Call for Redemption of Series 2008 Bonds.

A. The issuance of the Bonds under the Act to provide funds for the acquisition and construction of the Improvement Project is necessary and in the interest of the public health, safety, morals, and welfare of the residents of the County.

B. The County will acquire, construct and complete the Improvement Project with proceeds of the Bonds together with other funds of the County.

C. The issuance of the Series 2016 Bonds for the Refunding Project will result in net present value savings of \$ 4,626,485.37, or 19.035118% of ~~the~~ the County's Gross Receipts Tax Revenue Bonds, Series 2008 outstanding in the amount of \$ 24,305,000 on June 1, 2018.

D. The net effective interest rate of 2.2250% on the Series 2016 Bonds is reasonable under existing and anticipated bond market conditions, and less than 12% per annum. All other terms and conditions relating to the Bonds and the sale of the Bonds to the Purchaser set forth in this Award Resolution are within the parameters established by the Parameters Ordinance.

Section 3. Bond Details.

A. In order to provide funds for the purposes stated above, the Board, on behalf of the County shall issue the Bonds maturing and bearing interest as follows:

Year Maturing (June 1)	Principal Amount Maturing	Interest Rate
2017	\$ 385,000	2.000%
2018	235,000	2.000%
2019	1,505,000	2.000%
2020	1,535,000	2.000%
2021	1,565,000	2.000%
2022	1,595,000	5.000%
2023	1,675,000	5.000%
2024	1,760,000	5.000%
2025	1,850,000	5.000%
2026	1,940,000	5.000%
2027	2,035,000	5.000%
2028		
2029*	4,320,000	2.000%
2030	2,225,000	2.125%
2031	2,270,000	2.250%
2032	2,325,000	2.250%
2033	2,375,000	2.250%
2034	380,000	2.250%
2035	390,000	2.375%

~~Term bonds, subject to mandatory sinking fund redemption.~~

The Bonds maturing on June 1, ~~20—2029~~, are subject to mandatory sinking fund redemption at a redemption price equal to 100% of the principal amount thereof plus accrued interest to the redemption date. As and for a sinking fund for the redemption of Bonds maturing on June 1, ~~20—,2029~~, the County shall cause to be deposited in the interest and sinking fund for the Bonds a sum which is sufficient to redeem the following principal amounts of such Bonds:

Redemption Dates (June 1)	Principal Amount
2028	\$2,140,000
2029*	2,180,000

*Final Maturity.

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Not more than 70 days nor less than 40 days prior to each sinking fund redemption date, the Registrar shall proceed to select for redemption (by lot in such manner as the Registrar may determine) from the Bonds maturing on June 1, ~~20—,2029~~, a principal amount of such Bonds equal to the aggregate principal amount of such Bonds redeemable with the required sinking fund payment, shall call such Bonds or portions thereof (\$5,000 or any integral multiple thereof) for such redemption on such sinking fund redemption date, and shall give notice of such call. ~~}}.~~

B. Optional Redemption. The Series 2016 Bonds maturing on or after June 1, ~~20—,2026~~, are subject to redemption in whole or in part at any time, at the option of the County, prior to their respective maturities on or after June 1, ~~20—,2025~~, at a price equal to the unpaid principal amount of the Series 2016 Bonds to be redeemed, plus accrued interest to the date of the redemption. Notice of Redemption shall be provided as set forth in the form of Series 2016 Bond set forth in the Parameters Ordinance.

Section 4. Accounts and Funds. The County shall establish the Funds and Accounts as required by the Parameters Ordinance. Proceeds of the Bonds shall be deposited as follows:

~~A. \$~~ A. \$6,287,500.00 shall be deposited into the Acquisition Fund for the acquisition of the Project and payment of Expenses.

B. ~~\$~~ \$2,242.69 shall be deposited to the Debt Service Fund.

C. ~~\$~~ \$26,389,550.24 shall be deposited to the Refunding Escrow Account.

D. \$-0- shall be deposited to the Reserve Fund.

Section 5. Ratification and Use of Preliminary Official Statement and Official Statement. The Preliminary Official Statement is hereby approved and its use in the marketing and sale of the Bonds is hereby ratified. The form of Official Statement presented in connection with this Resolution is hereby approved. The Chair of the Board of County Commissioners is authorized and directed to execute and deliver the Official Statement to the Purchaser.

Section 6. No Reserve Fund Insurance Policy; Parameters Ordinance Otherwise Controls. No Reserve Fund Insurance Policy will be obtained in connection with the delivery of the Series 2016 Bonds. Except with respect to the terms set forth in this Award Resolution, the Series 2016 Bonds are authorized, sold and shall be delivered as provided in the Parameters Ordinance. In the event of any conflict in the terms of this Award Resolution and Parameters Ordinance, the terms of the Parameters Ordinance shall prevail. The adoption of this Award Resolution, and all procedures undertaken incident thereto, are in full compliance and conformity with all applicable requirements, provisions, and limitations prescribed by the Constitution and laws of the state of New Mexico.

Section 7. Delegation of Authority. The Chairperson of the Board, County Clerk, County Treasurer, County Manager, County Finance Director, County Attorney and other officers and employees of the County are hereby authorized and directed to take all action necessary or appropriate to effectuate the provisions of this Resolution, including without limiting the generality of the foregoing, the printing of the Bonds, the execution of letters and agreements with the Depository, the printing and execution of disclosure documents relating to the Bonds, the execution and delivery of the Escrow Agreement, the payment of the costs of issuance of the Bonds, and such certificates as may be required by the Purchaser or bond counsel relating to, among other things, the signing of the Bonds, the tenure and identity of County officials, the receipt of the purchase price of the Bonds from the Purchaser and the absence of litigation, pending or threatened, if in accordance with the facts, affecting the validity thereof, and the absence and existence of factors affecting the exclusion of interest on the Bonds from gross income for federal income tax purposes.

Section 8. Scrivener's Error in Description of Pledged Revenues; Confirmation of Board's Intent.

A. The Board acknowledges that the Parameters Ordinance mistakenly cites to Section 7-1-6.46 NMSA 1978 in the definition of Pledged Revenues instead of Section 7-1-6.47.

B. The Board hereby confirms that its intent was and is to include within the definition of Pledged Revenues distributions pursuant to Section 7-1-6.47 NMSA 1978 with respect to the increments of County Gross Receipts Tax included within Pledged Revenues.

Section 9. Repealer Clause. All bylaws, orders and resolutions, or parts thereof, inconsistent with this Award Resolution are repealed to the extent of such inconsistency. This repealer shall not be construed to revive any bylaw, order or resolution, or part thereof, previously repealed.

Section 10. Effective Date and Publication. This Award Resolution shall be in full force and effect immediately upon adoption and approval by the Board of County Commissioners and its execution and approval by the Chair of the Board of County Commissioners. A title and general summary of the subject matter contained in this Sale Resolution shall be published in substantially the following form after adoption of this Award Resolution.

[Form of Summary of Sale Resolution for Publication]

Santa Fe County, New Mexico
Notice of Adoption of Sale Resolution

Notice is hereby given of the title and of a general summary of the subject matter contained in a Resolution duly adopted and approved by the Board of County Commissioners (Board) of Santa Fe County, New Mexico on July 12, 2016, relating to the details of the County's

Gross Receipts Tax Improvement and Refunding Revenue Bonds, Series 2016 as authorized pursuant to Santa Fe County Ordinance No. 2016-5, duly adopted by the Board of County Commissioners on June 28, 2016. Complete copies of the Resolution are available for public inspection during the normal and regular business hours of the County Clerk, 102 Grant Avenue, Santa Fe, New Mexico.

The title of the Resolution is:

**THE BOARD OF COUNTY COMMISSIONERS
OF SANTA FE COUNTY**

**RESOLUTION NO. 2016 –
A RESOLUTION**

**AWARDING
THE SANTA FE COUNTY, NEW MEXICO
GROSS RECEIPTS TAX
IMPROVEMENT AND REFUNDING BONDS
SERIES 2016**

The Resolution directs and authorizes the issuance of Santa Fe County, New Mexico, Gross Receipts Tax Improvement and Refunding Bonds, Series 2016 in the aggregate principal amount of \$ ~~_____~~, \$30,365,000, to be issued for the purpose of (1) planning, designing, constructing, rehabilitating, renovating, equipping and furnishing necessary County buildings and facilities, including, without limitation, County buildings and facilities located at the sites of the County Administrative Building and the Old Judicial Complex (the “Improvement Project”); (2) defeasing, refunding, refinancing, discharging and redeeming, on June 1, 2018, of the principal of and accrued interest on the County’s Gross Receipts Tax Revenue Bonds, Series 2008 maturing on and after June 1, 2019 (the “Refunding Project”), and (3) paying the costs of issuance of the Series 2016 Bonds.

The Resolution awards the sale of the bonds to the best bidder therefor and provides for the delivery thereof; provides for redemption of the bonds prior to maturity at the option of the County; ratifies the use of a preliminary official statement and approves the form of final Official Statement; acknowledges a typographical error in Ordinance No. 2016-5 and confirms the Board’s intent to include within the definition of Pledged Revenues distributions pursuant to Section 7-1-6.47 NMSA 1978; and provides other details concerning the bonds.

DATED this 12th day of July, 2016.

/s/
Miguel M. Chavez, Chairperson
Board of County Commissioners
Santa Fe County, New Mexico

[End Form of Notice]

(Signature page follows)

Comment [G1]: Since we say this at the beginning of the notice, at the end of the first paragraph. Alternatively, we can delete the first occurrence.

PASSED, ADOPTED, AND APPROVED this 12th day of July, 2016.

BOARD OF COUNTY COMMISSIONERS
SANTA FE COUNTY, NEW MEXICO

By: _____
Miguel M. Chavez, Chairperson

ATTEST:

By: _____
Geraldine Salazar, County Clerk

Approved as to Form:

By: _____
Gregory S. Shaffer, County Attorney

APPROVED AS TO LEGAL FORM AND SUFFICIENCY:

MODRALL, SPERLING, ROEHL, HARRIS & SISK, P.A.
as Bond Counsel

By: _____
~~Peter Franklin~~ Daniel M. Alsup

Santa Fe County, New Mexico

July 12, 2016

\$30,365,000
GROSS RECEIPTS TAX REFUNDING AND IMPROVEMENT BONDS
SERIES 2016



RBC Capital Markets

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Bid Recap

Rank	Bidder	Firm	TIC	Time	Gross Interest	Premium to City	Total Interest	Bid No.	Cumulative Improvement
1st	ROBE-CG	Robert Baird	2.191201%	11:58:51 AM	\$8,865,671.94	-\$2,038,198.29	\$6,827,473.65	1	-
2nd	AMER-MH	Bank of America	2.193347%	12:00:38 PM	\$10,005,733.33	-\$3,017,756.94	\$6,987,976.39	4	0.086127%
3rd	MORG-HR	Morgan	2.258864%	12:00:10 PM	\$11,591,180.56	-\$4,219,220.95	\$7,371,959.61	3	0.017197%
4th	HUTC-JV	Hutchinson	2.265252%	11:58:58 AM	\$8,700,944.86	-\$1,702,000.00	\$6,998,944.86	2	0.056165%
5th	RAYM-RS	Raymond James	2.297441%	12:00:22 PM	\$11,143,608.89	-\$3,670,138.60	\$7,473,470.29	2	0.019936%
Total:								12	

Source: Grant Street Auction

Summary of the Gross Receipts Tax Refunding and Improvement Revenue Bonds, Series 2016

Series 2016 Bonds	
Refund Series 2008 Bonds	
<ul style="list-style-type: none">○ Refunds callable maturities of 2008 Bonds maturing July 1, 2019 to July 1, 2032○ Refunding generates \$4,625,485 or 19.03% of par amount refunded○ Refunding will be level debt service	
New Money Bonds	
<ul style="list-style-type: none">○ \$6,000,000 Project Fund	
Security:	<p>Current County Gross Receipts Tax Revenue Bonds secured by 1st 1/8th, 3rd 1/8th and 1/16th County GRT</p> <p>Proposed 2016 will also include pledge of the 1st 1/8th increment of County Hold Harmless GRT on a springing basis.⁽¹⁾</p>
Dated Date:	August 04, 2016
First Interest Payment:	December 1, 2016
First Principal:	June 1, 2017
Structure:	Tax-Exempt Fixed Rate Bonds
Optional Redemption:	9 Year Par Call (July 1, 2025)
Sales Platform:	Grant Street Electronic Bid Platform (Competitive)

(1) Santa Fe County imposed 1/8th Hold Harmless Gross Receipts Tax increment effective July 1, 2015. The county is currently in litigation with the city of Espanola regarding the GRT increment within the City of Espanola.

2016 Summary

Sources of Funds			
	New Money	Refund 2008	Total
Par Amount	\$ 5,720,000.00	\$ 24,645,000.00	\$ 30,365,000.00
Premium	438,142.20	2,420,908.85	2,859,051.05
	\$ 6,158,142.20	\$ 27,065,908.85	\$ 33,224,051.05

Uses of Funds			
	New Money	Refund 2008	Total
Project Fund	\$ 6,000,000.00		\$ 6,000,000.00
Cash Deposit	\$ -	\$ 0.24	0.24
SLGS Purchase	-	26,389,550.00	26,389,550.00
Cost of Issuance	54,157.76	233,342.24	287,500.00
Underwriter's Discount	102,618.69	442,139.43	544,758.12
Additional Proceeds	1,365.75	876.94	2,242.69
	\$ 6,158,142.20	\$ 27,065,908.85	\$ 33,224,051.05

Bond Statistics	
Dated Date	8/9/2016
Delivery Date	8/9/2016
Last Maturity	6/1/2035
Arbitrage Yield	1.935%
True Interest Cost (TIC)	2.173%
Net Interest Cost (NIC)	2.250%
All-In TIC	2.274%
Average Coupon	2.977%
Average Life (years)	10.49
Duration of Issue (years)	8.92
Total Interest	9,480,491
Total Debt Service	39,845,491
Maximum Annual Debt Service	2,449,569
Average Annual Debt Service	2,118,189

	Maturity Date	Amount	Interest	Debt Service	Rate	Yield	Price	Yield to Maturity	Call Date	Call Price
Serial	6/1/2017	\$ 385,000	\$ 775,072.43	\$ 1,160,072.43	2.000%	0.640%	101.098			
Serial	6/1/2018	235,000	947,868.76	1,182,868.76	2.000%	0.750%	102.243			
Serial	6/1/2019	1,505,000	943,168.76	2,448,168.76	2.000%	0.850%	103.187			
Serial	6/1/2020	1,535,000	913,068.76	2,448,068.76	2.000%	0.950%	103.92			
Serial	6/1/2021	1,565,000	882,368.76	2,447,368.76	2.000%	1.050%	104.445			
Serial	6/1/2022	1,595,000	851,068.76	2,446,068.76	5.000%	1.200%	121.266			
Serial	6/1/2023	1,675,000	771,318.76	2,446,318.76	5.000%	1.350%	123.673			
Serial	6/1/2024	1,760,000	687,568.76	2,447,568.76	5.000%	1.400%	126.547			
Serial	6/1/2025	1,850,000	599,568.76	2,449,568.76	5.000%	1.500%	128.784			
Serial	6/1/2026	1,940,000	507,068.76	2,447,068.76	5.000%	1.600%	127.836 C	1.880%	6/1/2025	100
Serial	6/1/2027	2,035,000	410,068.76	2,445,068.76	5.000%	1.800%	125.963 C	2.277%	6/1/2025	100
Term	6/1/2028	2,140,000	308,318.76	2,448,318.76	2.000%	2.000%	100.000			
Serial	6/1/2029	2,180,000	265,518.76	2,445,518.76	2.000%	2.000%	100.000			
Serial	6/1/2030	2,225,000	221,918.76	2,446,918.76	2.125%	2.200%	99.109			
Serial	6/1/2031	2,270,000	174,637.50	2,444,637.50	2.250%	2.300%	99.373			
Serial	6/1/2032	2,325,000	123,562.50	2,448,562.50	2.250%	2.350%	98.684			
Serial	6/1/2033	2,375,000	71,250.00	2,446,250.00	2.250%	2.400%	97.933			
Serial	6/1/2034	380,000	17,812.50	397,812.50	2.250%	2.450%	97.125			
Serial	6/1/2035	390,000	9,262.50	399,262.50	2.375%	2.500%	98.131			
		\$ 30,365,000	\$ 9,258,603.81	\$ 34,153,603.81						

Savings Analysis of Refunding Bonds

Sources of Funds	
Par Amount	\$ 24,645,000
Premium	2,420,909
	\$ 27,065,909
Uses of Funds	
Cash Deposit	\$ 0
SLGS Purchases	26,389,550
Cost of Issuance	233,342
Underwriter's Discount	442,139
Additional Proceeds	877
	\$ 27,065,909
Refunding Results	
Dated Date	8/9/2016
Arbitrage yield	1.935%
Escrow yield	0.616%
Value of Negative Arbitrage	\$596,139
Bond Par Amount	\$24,645,000
True Interest Cost	2.156%
All-In TIC	2.257%
Average Coupon	3.009%
Average Life	10.40
Par amount of refunded bonds	\$24,305,000
Average coupon of refunded bonds	4.935%
Average life of refunded bonds	11.48
PV of prior debt	\$31,209,196
Net PV Savings	\$4,626,485
Percentage savings of refunded bonds	19.035%
Refunding Efficiency	88.6%

Date	Prior Debt Service	Refunding Debt Service	Savings	Present Value
6/1/2017	\$ 1,184,656	\$ 836,393	\$ 348,264	\$ 345,929
6/1/2018	1,184,656	785,594	399,063	385,852
6/1/2019	1,934,656	2,050,494	(115,838)	(106,942)
6/1/2020	1,989,656	2,050,094	(60,438)	(53,659)
6/1/2021	2,050,213	2,049,194	1,019	2,833
6/1/2022	2,105,688	2,047,794	57,894	52,871
6/1/2023	2,164,438	2,050,544	113,894	100,148
6/1/2024	2,237,688	2,049,794	187,894	160,574
6/1/2025	2,309,438	2,050,544	258,894	215,877
6/1/2026	2,374,438	2,047,544	326,894	266,301
6/1/2027	2,447,688	2,045,794	401,894	319,998
6/1/2028	2,522,650	2,050,044	472,606	367,958
6/1/2029	2,595,250	2,048,944	546,306	415,751
6/1/2030	2,675,250	2,047,144	628,106	467,292
6/1/2031	2,756,250	2,047,300	708,950	515,722
6/1/2032	2,837,750	2,049,213	788,538	560,950
6/1/2033	2,924,250	2,050,113	874,138	608,154
	\$38,294,613	\$32,356,537	\$ 5,938,076	\$ 4,625,608

PV of savings from cash flow \$ 4,625,608
Plus: Refunding funds on hand \$ 877

Net PV Savings (\$)	\$ 4,626,485
Net PV Savings (%)	19.035%

Weekly Municipal Market
Update

July 11, 2016



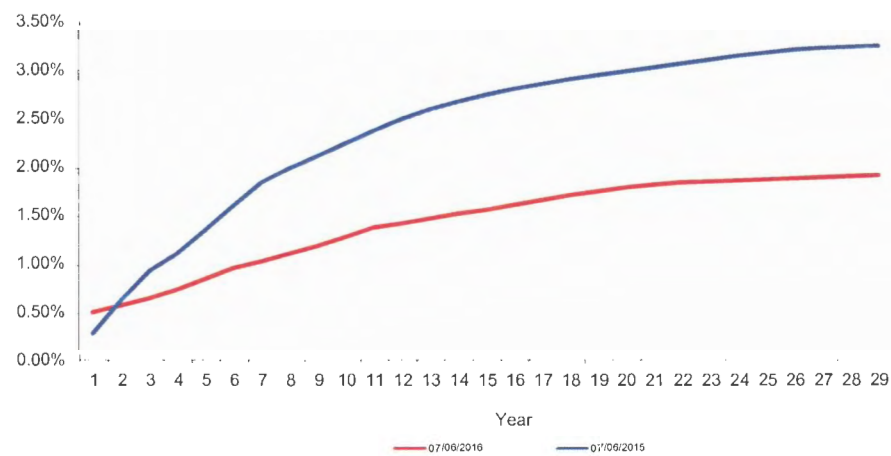
RBC Capital Markets

Long-Term Market

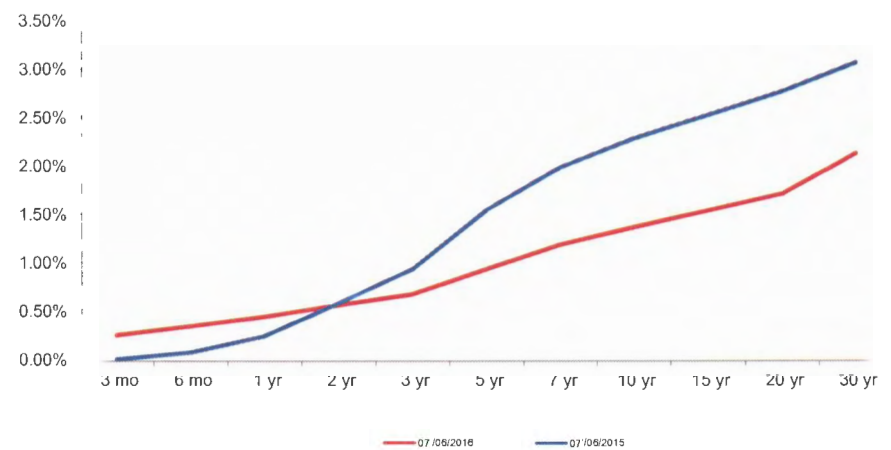
Market Overview

Lower long-end yields and flatter curves are becoming a global trend as investors seek positive returns where they can still find them. U.S. Treasuries were mixed on the week with the 2 and 3 year yields up 1.6 and 1 bps, respectively and the 5, 7, 10 and 30 year yields dropping 4.7 to 12.7 bps despite the strong June employment report. This marks the 6th straight week of lower 5, 10 and 30 year yields. Equities soared on news of the jump in June payrolls regaining their losses caused by the “Brexit” shock. The S&P rose 1.48%, the DJIA was up 1.21% and the NASDAQ increased 2.36%. Municipals underperformed treasuries on the week given a light new issue calendar and weak secondary trading; yields dropped 0-4 bps across the curve. Guam and U.S. Virgin Islands credits were impacted after Fitch Ratings placed these issuers on negative watch in response to President Obama enacting a law allowing Puerto Rico to restructure its debt. Municipal funds posted net inflows of \$700 million, the 40th consecutive week of positive net inflows.

Municipal GO “AAA” MMD Yield Curve Changes



U.S. Treasury Yield Curve Changes



Source: Bloomberg and Thomson Municipal Market Data

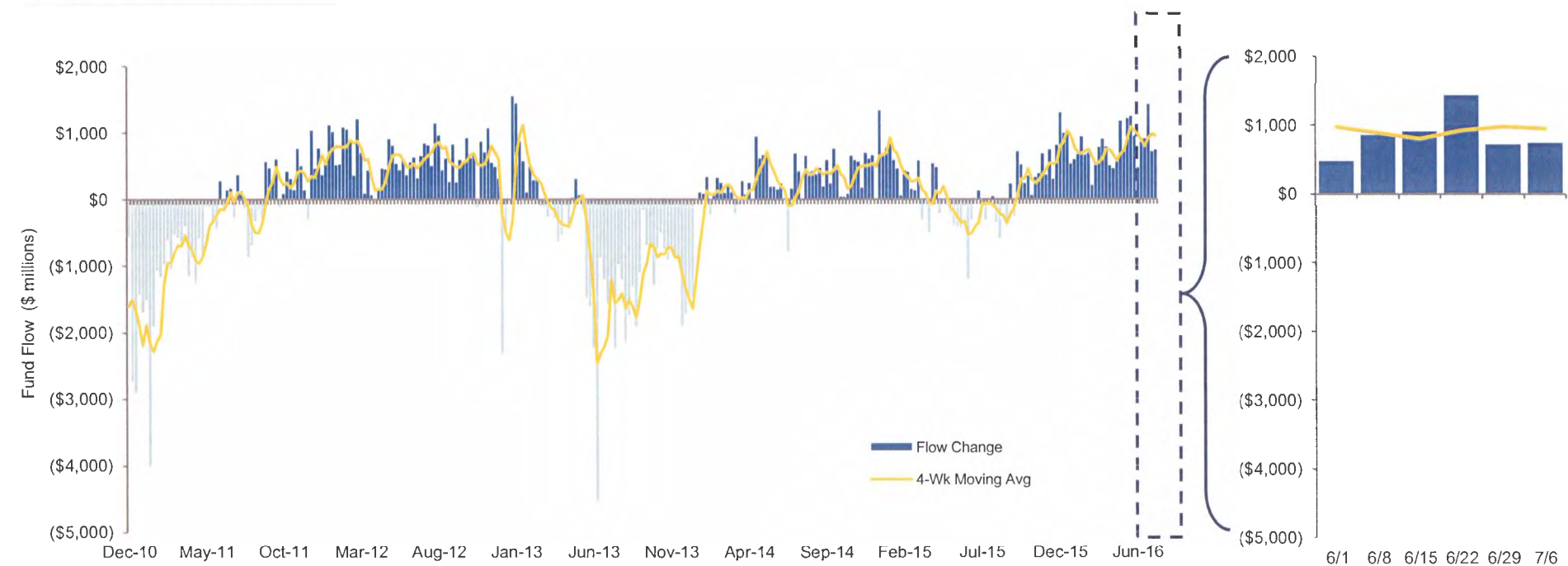
Municipal Market Fund Flows

Municipal bond funds have seen consistent cash inflows

According to data from Lipper, for the week ended July 6, 2016, weekly municipal bond funds reported \$738 million of inflows, up from the previous week's \$716 million of inflows

- The latest inflow marks the 40th straight week that the funds have seen cash flowing in
- Long-term muni bond funds also experienced inflows, gaining \$375 million in the latest week, on top of inflows of \$672 million in the previous week
- Four week moving average is currently positive at \$950 million, down from last week's number of positive \$979 million

Lipper Municipal Fund Flows

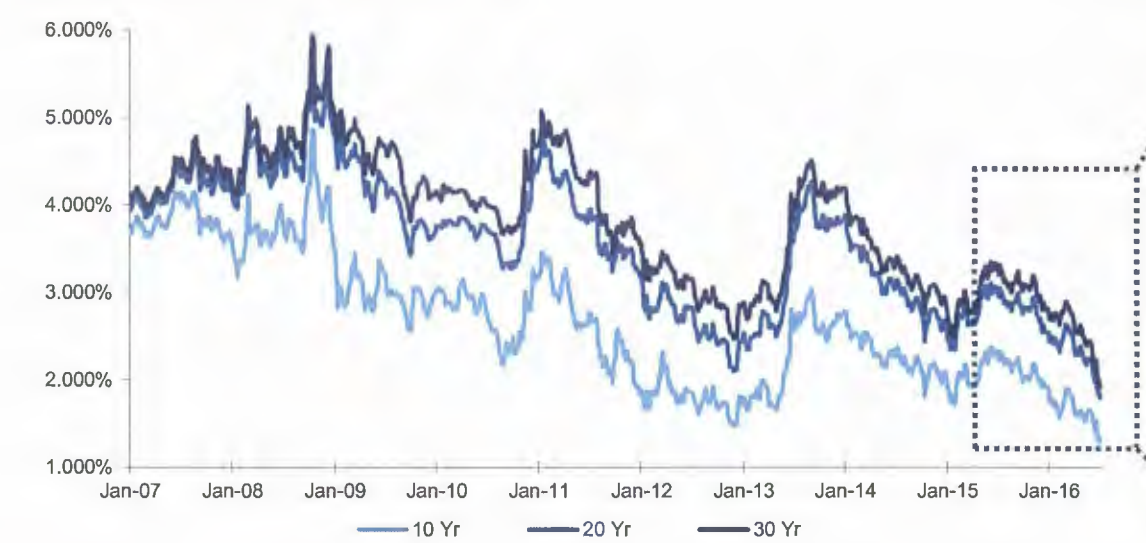


Period ended July 6, 2016

Current Municipal Market Conditions: “AAA” MMD

After closing at 1.99% the previous week, the 30-year “AAA” MMD decreased 4 bps from July 1 – July 8, closing at the current rate of 1.95%

“AAA” MMD January 1, 2007 to Present



January 1, 2007 to Present

	10 Year	20 Year	30 Year
Maximum	4.860%	5.740%	5.940%
Minimum	1.290%	1.800%	1.930%
Current	1.310%	1.820%	1.950%

Shift in 30-year “AAA” MMD

2009	2010	2011	2012	2013	2014	2015
-0.900%	0.520%	-1.130%	-0.740%	1.330%	-1.340%	-0.353%

Source: TM3, Thomson Reuters
10, 20, and 30 year “AAA” MMD shown to represent different average lives of municipal transactions
Rates as of July 8, 2016

Shift in “AAA” MMD Since July 2015



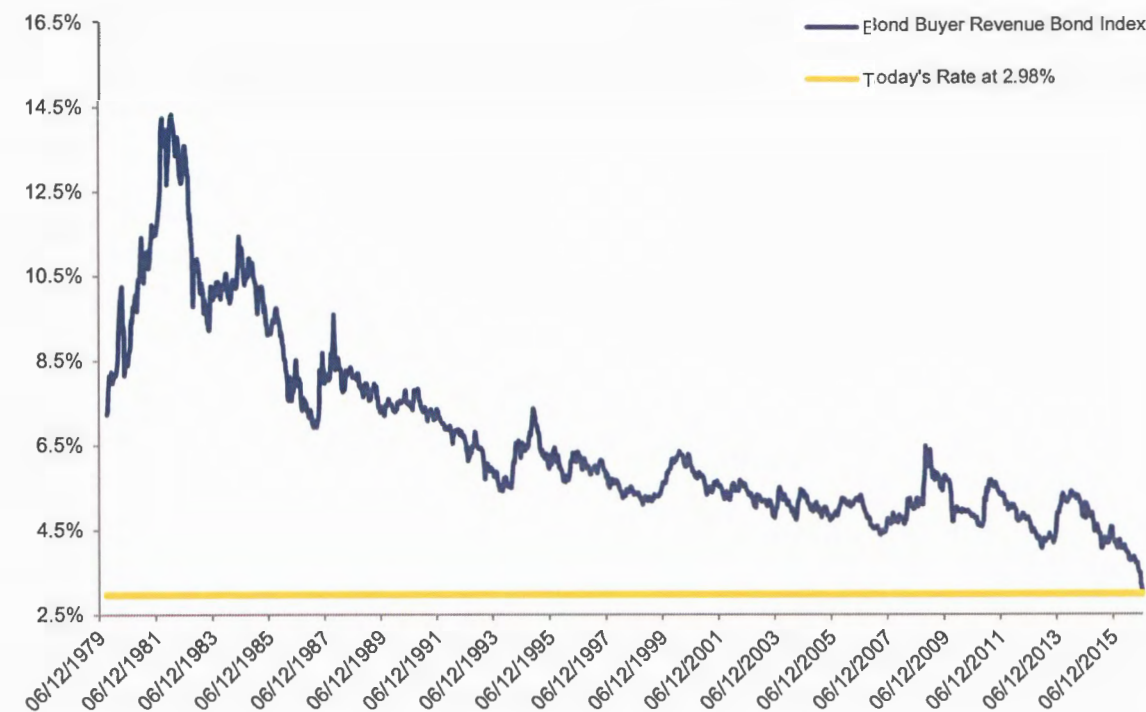
July 1, 2015 to Present

	10 Year	20 Year	30 Year
Maximum	2.330%	3.060%	3.330%
Minimum	1.290%	1.800%	1.930%
Average	1.879%	2.576%	2.815%

Bond Buyer Revenue Bond Index

37 Year Historical Perspective

Bond Buyer Revenue Index since September 1979



% of Time in Each Range Since 1979

Yield Range		
Less than 3.50%	0.42%	
3.50% - 4.00%	1.25%	
4.01% - 4.50%	5.73%	
4.51% - 5.00%	13.18%	
5.01% - 5.50%	21.25%	
5.51% - 6.00%	13.02%	
6.01% - 6.50%	8.80%	
6.51% - 7.00%	3.70%	
7.01% - 7.50%	6.51%	
7.51% - 8.00%	5.21%	
Greater than 8.00%	20.94%	
Total	100.00%	

Source: Bloomberg as of July 7, 2016
Weekly yields and indexes released by the Bond Buyer. Updated every Thursday at approximately 6:00pm EST. 25 Revenue Bond Yield with 30 year maturity, rated A1 by Moody's and A+ by S&P Arithmetic Average of 25 bonds' yield to maturity.

Today's 2.98% level is lower than 100% of historical rates since September 1979

Number	Project Title	Category	2018	2019	2020	2021	2022	Total Project Cost	Community Request	District
1	Solar Electric System for Rancho Viejo Fire Station	Clean Energy	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000		5
2	Design, construct and equip improvements to the Marcos P. Trujillo Teen Center in Arroyo Seco in Santa Fe County	Community Facilities	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000		1
3	Nambe Community Center Improvements	Community Facilities	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	x	1
4	La Cienega Community Center Land Acquisitions	Community Facilities	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000	x	3
5	Acquire, Design and Construct a Public Parking Lot in the Town of Madrid	Community Facilities	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ 175,000	x	3
6	Acquire, Design, Plan, Construct, and Equip Madrid Community Center	Community Facilities	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ 2,500,000	x	3
7	Turquoise Trail Station 3 Cerrillos - New	Fire	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000		3
8	Pojoaque Station 2 Jacona/El Rancho - New	Fire	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000		1
9	La Puebla Station 1 - Addition	Fire	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000		1
10	Eldorado Main - Addition	Fire	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000		5
11	Hondo Fire Station 2 - Addition	Fire	\$ 460,000	\$ -	\$ -	\$ -	\$ -	\$ 460,000		4
12	Agua Fria - La Tierra - Addition	Fire	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000		2
13	Chimayo Main - Addition	Fire	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000		1
14	Behavioral Health Triage Center	Health Related Cap Infra	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000		CW
15	Edgewood Health Commons	Health-Related Cap Infra	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000	x	3
16	La Clinica Villa Therese	Health-Related Cap Infra	\$ -	\$ -	\$ -	\$ 2,200,000	\$ -	\$ 2,200,000	x	4
17	All Weather Crossing in Pinon Hills Subdivision	Highways/Roads/St reets/Bridges	\$ 670,000	\$ -	\$ -	\$ -	\$ -	\$ 670,000		2
18	Calle Debra Bridge	Highways/Roads/St reets/Bridges	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000		3
19	County Road 54 Improvements	Highways/Roads/St reets/Bridges	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	x	3
20	NE / SE Connector	Highways/Roads/St reets/Bridges	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000		5
21	General Goodwin Ranch	Highways/Roads/St reets/Bridges	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000		3
22	Racetrack Subdivision	Highways/Roads/St reets/Bridges	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000		3
23	La Barbaria	Highways/Roads/St reets/Bridges	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000		4
24	Balsa Road	Highways/Roads/St reets/Bridges	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ 480,000		5

Number	Project Title	Category	2018	2019	2020	2021	2022	Total Project Cost	2016 Community Request	Commission District
25	CR 12B	Highways/Roads/St reets/Bridges	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000		3
26	Western Road	Highways/Roads/St reets/Bridges	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000		3
27	Paseo del Pinon	Highways/Roads/St reets/Bridges	\$ 410,000	\$ -	\$ -	\$ -	\$ -	\$ 410,000		4
28	Tetzoco Road	Highways/Roads/St reets/Bridges	\$ 252,000	\$ -	\$ -	\$ -	\$ -	\$ 252,000		4
29	Drake Road	Highways/Roads/St reets/Bridges	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ 270,000		3
30	Improve Toltec Road	Highways/Roads/St reets/Bridges	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000		4
31	Camino Sudeste	Highways/Roads/St reets/Bridges	\$ 256,000	\$ -	\$ -	\$ -	\$ -	\$ 256,000		4
32	Torcido Loop	Highways/Roads/St reets/Bridges	\$ 992,000	\$ -	\$ -	\$ -	\$ -	\$ 992,000		3
33	CR89B Feather Catcher Road	Highways/Roads/St reets/Bridges	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000		1
34	CR105 Paving Project	Highways/Roads/St reets/Bridges	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000		1
35	Old Santa Fe Trail Bike Lanes	Highways/Roads/St reets/Bridges	\$ -	\$ -	\$ 962,500	\$ -	\$ -	\$ 962,500		4
36	Design, construct and install pre-manufactured bridges and abutments on Rio Arriba County Roads 94, 97, and 99 located in Chimayo, in Rio Arriba and Santa Fe Counties.	Highways/Roads/St reets/Bridges	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000		1
37	Conduct a road alignment study, plan, design, acquire land and construct intersection improvements Goldmine Road (CR55) and New Mexico State Highway 14 in Santa Fe County	Highways/Roads/St reets/Bridges	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000		3
38	Improve Roads in Tierra del Oro Subdivision	Highways/Roads/St reets/Bridges	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000		1
39	Improve Cuyamungue County Roads	Highways/Roads/St reets/Bridges	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000		1
40	Reconstruct Arroyo Crossing on the Madrid Greenbelt	Highways/Roads/St reets/Bridges	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	x	3
41	Improve Richards Avenue Bike Lanes	Highways/Roads/St reets/Bridges	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000		2
42	All-Weather Crossing at San Isidro for bicyclists and pedestrians	Highways/Roads/St reets/Bridges	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	x	2
43	Sidewalks on Lopez Lane	Highways/Roads/St reets/Bridges	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	x	2

Number	Project Title	Category	2018	2019	2020	2021	2022	Total Project Cost	2016 Community Request	Commission District
44	CR51 Galisteo River All Weather Crossing	Highways/Roads/Streets/Bridges	\$ -	\$ -	\$ -	\$ 700,000	\$ -	\$ 700,000		3
45	Road and Trail Improvements in Eldorado	Highways/Roads/Streets/Bridges	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000	x	5
46	Henry Lynch Road Upgrades	Highways/Roads/Streets/Bridges	\$ 150,000	\$ 100,000	\$ 150,000	\$ 100,000	\$ 100,000	\$ 600,000	x	2
47	Lopez Lane Upgrades	Highways/Roads/Streets/Bridges	\$ 150,000	\$ 100,000	\$ 250,000	\$ 500,000	\$ 100,000	\$ 1,100,000	x	2
48	Reconstruction of sinking manholes on Agua Fria Street	Highways/Roads/Streets/Bridges	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	x	2
49	SF County Public Housing Sites Upgrades	Housing-Related Cap Infra	\$ 50,000	\$ 550,000	\$ 550,000	\$ 500,000	\$ 500,000	\$ 2,150,000		1,3,5
50	Pojoaque Recreation Complex Improvements	Public Parks (local)	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000		1
51	Santa Fe Rail Trail Segments 5-6	Public Parks (local)	\$ 360,000	\$ -	\$ -	\$ 480,000	\$ -	\$ 840,000		3,4,5
52	SF River Greenway, Siler to San Isidro Crossing	Public Parks (local)	\$ 2,000,000	\$ -	\$ -	\$ 4,580,000	\$ -	\$ 6,580,000		2
53	Thornton Ranch	Public Parks (local)	\$ 2,600,000	\$ -	\$ -	\$ -	\$ -	\$ 2,600,000		3,5
54	Romero Park PH II	Public Parks (local)	\$ 2,600,000	\$ -	\$ -	\$ -	\$ -	\$ 2,600,000		2
55	Santa Fe Soccer Complex Renovations at MRC - Soccer Valley	Public Parks (local)	\$ 1,225,000	\$ 5,270,000	\$ 7,250,000	\$ 250,000	\$ -	\$ 13,995,000	x	2
56	Design and construct improvements to the La Puebla Special Recreation Management Area located on BLM property in La Puebla in Santa Fe County	Public Parks (local)	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000		1
57	La Cienega and La Cieneguilla Park and Trail Master Plan	Public Parks (local)	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	x	3
58	Master Plan, design and construct San Pedro Open Space	Public Parks (local)	\$ -	\$ 50,000	\$ 100,000	\$ -	\$ -	\$ 150,000	x	3
59	Madrid Ballpark Improvements - entrance ramp and stairs, install lighting, shade structure	Public Parks (local)	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	x	3
60	La Cieneguilla Park Development	Public Parks (local)	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000	x	3
61	Parking and Trail to Winsor Trail in Tesuque	Public Parks (local)	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 275,000		1
62	Arroyo Hondo Trail Construction	Public Parks (local)	\$ 660,825	\$ -	\$ -	\$ 4,712,000	\$ -	\$ 5,372,825		5

SFC CLERK RECORDED 09/14/2016

Number	Project Title	Category	2018	2019	2020	2021	2022	Total Project Cost	2016 Community Request	Commission District
63	Public Safety Complex PH II	Public Safety	\$ 1,740,000	\$ -	\$ -	\$ -	\$ -	\$ 1,740,000		
64	Youth and Senior Facility in Estancia Basin	Senior Facilities	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	x	3
65	Santa Cruz Senior Center Improvements	Senior Facilities	\$ -	\$ 547,261	\$ -	\$ -	\$ -	\$ 547,261	x	1
66	Storm Water Improvements for Camino Chupadero	Storm/Surface Water Control	\$ -	\$ -	\$ -	\$ 332,900	\$ -	\$ 332,900		1
67	Purchase the Eldorado Water System	Utilities (publicly- owned)	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	x	5
68	Water Line along State Route 14	Utilities (publicly- owned)	\$ 400,000	\$ 1,500,000	\$ 1,500,000	\$ 1,000,000	\$ -	\$ 4,400,000		3,5
69	Agua Fria Village Utility Sewer Expansion	Wastewater	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000		2
70	Upgrades to Vista Aurora Lift Station	Wastewater	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000		2
71	Wastewater Treatment Plan Design and Construct	Wastewater	\$ 6,300,000	\$ -	\$ -	\$ -	\$ -	\$ 6,300,000		CW
72	La Cienega and La Cieneguilla Wastewater Feasibility Study	Wastewater	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	x	3
73	Pojoaque Valley septic/sewer study	Wastewater	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000	x	1
74	Utilities Quill Plant Improvements	Wastewater	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000	\$ -	\$ -	\$ 6,300,000		2,3,5
75	Madrid Sewer System to reclaim greywater to Madrid open space and ballpark	Wastewater	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	x	3
76	Water Rights Purchase	Water Supply	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000		CW
77	SCADA core development technology	Water Supply	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000		CW
78	Distribution Improvements	Water Supply	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000		CW
79	Plan, design, equip and construct Phase III Improvements to the Greater Glorieta Mutual Domestic Water Authority's drinking water project located in Glorieta in Santa Fe County	Water Supply	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000	x	4
80	Cost benefit analysis to implement the La Cienega watershed conditions	Water Supply	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000	x	3
81	Bulk Water Facility at OLVH and US285	Water Supply	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000		4
82	Eldorado connection to TL6S Waterline	Water Supply	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	x	5
TOTAL			\$ 65,340,825	\$ 10,667,261	\$ 15,312,500	\$ 17,929,900	\$ 4,450,000	\$ 113,700,486		

REPORT FROM THE MAY 19, 2016
NORTHERN NEW MEXICO
FOUR-COUNTY BEHAVIORAL HEALTH SUMMIT
July 7, 2016

Executive Summary

On May 19, 2016, County Commissioner Miguel Chavez, Chair of the Board of County Commissioners of Santa Fe County, welcomed over 65 participants invited to a four-county meeting in Santa Fe, New Mexico to discuss behavioral health¹ issues, services, and needs in northern New Mexico. The purpose of this four-county Behavioral Health Summit was “to serve as the first of multiple meetings designed to build a collaboration among northern New Mexico counties to address policy and resource gaps and barriers to serving and supporting residents experiencing behavioral health issues, especially those who do or might otherwise interact with publicly funded public safety, criminal justice, and health care systems.”

The morning was spent considering and discussing information from four presentations carefully designed to assure participants started with the same general information, followed by a tightly facilitated process of identifying the areas that needed further discussion to reach agreement and commitments to priority action steps. These presentations included a description of the *Stepping Up Initiative*, designed to reduce the number of individuals with behavioral health issues in America's local jails. The outcomes of two state task forces (HJM 17 and SJM 4)² that provided data and recommendations about individuals with behavioral health needs in jails and specifically about the housing needs of such individuals were also presented.

Stepping Up Initiative

- 1. Convene or draw on a diverse team**
- 2. Collect and review prevalence numbers and assess individuals' needs**
- 3. Examine treatment and service capacity**
- 4. Develop a plan with measurable outcomes**
- 5. Implement research-based approaches**
- 6. Create ways to track progress.**

¹ The term “behavioral health” is used in this report to mean prevention, treatment, and recovery supports for children, youth, and adults with or at risk of experiencing a mental illness (MI) and/or a substance use disorder (SUD). Behavioral health conditions are part of the larger health promotion, prevention, treatment, and supportive services impacting any individual or community.

² The HJM 17 report can be found at <http://www.nmcounties.org/wp-content/uploads/2014/07/HJM17FINAL.pdf>, and the SJM 4 report can be found at <http://www.nmcounties.org/wp-content/uploads/2015/12/SJM-4-Report.pdf>.

The morning presentations and discussions were followed by working discussion groups addressing issues and needs in three areas: prevention and engagement, crisis response, and re-entry and supports. These discussions, along with a panel of county officials and staff in the afternoon, resulted in recommendations about next steps, including:

- Hold a second behavioral health summit to continue the discussions and solidify multi-county commitments; include San Miguel and Mora County representatives. Assure consumers, service recipients, and people in recovery as well as representatives from tribes/pueblos; federal, state, and municipal governments; private funders; and education are included in future discussions.
- Proceed within individual counties to develop plans, programs, and capacity to serve persons with behavioral health needs; share results with other counties.
- Advocate for federal, state, and local resources for additional needed services such as housing; employment and education; peer-run services; medication assisted treatment for addictions; and preventative, rehabilitative, and recovery support services for individuals and families.

Participants also recommended and committed to the following six priority action steps:

PRIORITY ACTION STEPS

1. *Crisis Triage Center*
2. *Care Coordination/Navigation*
3. *Data Capturing and Sharing*
4. *Universal Screening of Children/Youth & Families*
5. *Workforce Development*
6. *Recovery Awareness*

1. Develop and fund a **crisis triage/drop-in center** to include professional and peer-led services.
2. Work collaboratively to address **care coordination/navigation** needs of individuals and families across counties, systems, and providers.
3. Develop capacity to **capture and share data efficiently and effectively**.
4. Assure **universal behavioral health screening** for children/youth and families at critical junctures in children's lives.
5. Develop a plan to address short- and long-term **workforce development** needs.
6. Develop common approaches to helping people understand **recovery is possible**.

Additional meetings and activities to pursue these action steps are being planned.

REPORT FROM THE
MAY 19, 2016
NORTHERN
NEW MEXICO

FOUR-COUNTY
BEHAVIORAL
HEALTH SUMMIT

July 7, 2016

*Los Alamos County
Rio Arriba County
Santa Fe County
Taos County*

*HOSTED BY COMMISSIONER MIGUEL CHAVEZ, CHAIR
SANTA FE COUNTY COMMISSION*

ACKNOWLEDGEMENTS

Santa Fe County Commissioner Miguel Chavez and Tony Flores, Deputy County Manager would like to thank all the presenters and participants as well as staff and consultant who helped make this four-county Behavioral Health Summit a success. A special thanks to Tessa Jo Mascarenas (Constituent Services Liaison, District 2) for her invaluable help managing invitations, interacting with the facility, and collaborating with Santa Fe County staff and consultant to develop the agenda, data, and processes for the Summit. Helping Ms. Mascarenas with registration and room set-up and management were Ambra Baca, Jennifer LaBar, Hvtce Miller, Lisa Katonak, and Tina Salazar. Thanks also to the working group facilitators and note-takers, especially Santa Fe County Community Services Department (CSD) staffers Jennifer Romero, Channele Delgado, Anna Bransford, and Michael Spanier. And thanks to Pamela Hyde for helping to develop the agenda and for facilitating the discussions throughout the day.

Thanks also to the morning presenters – Chairman Chavez, Grace Philips, Patricia Boies, and Wayne Lindstrom – for setting the stage for the day's discussions. Likewise, the panel of county presenters – Commissioner Liz Stefanics, Kyra Ochoa, Judge Alan Kirk, Kim Gabaldon, Lauren Reichelt, and Taos County Manager Leandro Cordova – was critical to helping the panelists understand the many efforts already underway throughout the four-county area.

Finally, thanks to the elected officials who came for all or part of the day, especially to Santa Fe County Commissioner Liz Stefanics for her steadfast support for addressing behavioral health needs in northern New Mexico and statewide. Thanks to Commissioner Stefanics as well as Santa Fe County Commissioner Kathy Holian and Santa Fe County Clerk Geraldine Salazar, all of whom participated and contributed to the discussions throughout the day.

To the many participants who took time from their busy schedules on May 19th and who give their attention every day to addressing their communities' behavioral health needs, many thanks. Without you, the day would not have been successful; and without you, action to improve the lives of those living with behavioral health conditions in northern New Mexico would not be possible.

**REPORT FROM THE MAY 19, 2016
NORTHERN NEW MEXICO
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July 7, 2016**

Executive Summary

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The morning was spent considering and discussing information from four presentations carefully designed to assure participants started with the same general information, followed by a tightly facilitated process of identifying the areas that needed further discussion to reach agreement and commitments to priority action steps. These presentations included a description of the *Stepping Up Initiative*, designed to reduce the number of individuals with behavioral health issues in America’s local jails. The outcomes of two state task forces (HJM 17 and SJM 4)² that provided data and recommendations about individuals with behavioral health needs in jails and specifically about the housing needs of such individuals were also presented.

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- Proceed within individual counties to develop plans, programs, and capacity to serve persons with behavioral health needs; share results with other counties.
- Advocate for federal, state, and local resources for additional needed services such as housing; employment and education; peer-run services; medication assisted treatment for addictions; and preventative, rehabilitative, and recovery support services for individuals and families.

Participants also recommended and committed to the following six priority action steps:

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1. Develop and fund a **crisis triage/drop-in center** to include professional and peer-led services.
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**REPORT FROM THE MAY 19, 2016
NORTHERN NEW MEXICO
FOUR-COUNTY BEHAVIORAL HEALTH SUMMIT
July 7, 2016**

Introduction

On May 19, 2016, County Commissioner Miguel Chavez, Chair of the Board of County Commissioners of Santa Fe County, welcomed over 65 participants³ invited to a four-county meeting in Santa Fe, New Mexico to discuss behavioral health⁴ issues, services, and needs in northern New Mexico. This meeting followed a previous recent meeting between Taos and Rio Arriba Counties to discuss behavioral health issues in those two counties. The May Behavioral Health Summit was held at the Eldorado Hotel in Santa Fe and included elected officials, persons with lived experience of mental and/or substance use disorders (persons in recovery and their family members⁵), and staff of health and behavioral health providers, law enforcement, courts, criminal and juvenile justice systems, schools, health policy advisory groups, state departments, and interested members of the public. Participants were invited to the Summit by the Santa Fe County Manager's Office and represented or served New Mexico communities and individuals in Los Alamos, Rio Arriba, Santa Fe, and Taos Counties.

The purpose of this four-county Behavioral Health Summit was expressly stated:

to serve as the first of multiple meetings designed to build a collaboration among northern New Mexico counties to address policy and resource gaps and barriers to serving and supporting residents experiencing behavioral health issues, especially those who do or might otherwise interact with publicly funded public safety, criminal justice, and health care systems.

³ See Appendix A for a breakdown and description of Summit participants.

⁴ The term "behavioral health" is used in this report to mean prevention, treatment, and recovery supports for children, youth, and adults with or at risk of experiencing a mental illness (MI) and/or a substance use disorder (SUD). Behavioral health conditions are part of the larger health promotion, prevention, treatment, and supportive services impacting any individual or community.

⁵ Generally, the word "family" means both born and chosen families as well as natural support systems of individuals being served by any health or social services provider.

Chairman Chavez talked with many of his colleagues from Santa Fe and the other three counties before calling this meeting, and staff from the four counties' respective health departments or entities have been working jointly on common service delivery issues, including preparing a proposal in response to a federal funding opportunity to develop an Accountable Health Community to address health issues (including behavioral health needs) by focusing on the social determinants that drive healthcare use and costs and by addressing care coordination and navigation issues common among the four counties. Chairman Chavez and other county

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commissioners from the four counties have been working with and through the New Mexico Association of Counties (NMAC) to address the dynamics that result in high numbers of individuals with behavioral health conditions being admitted to criminal and juvenile justice systems (courts and jails/detention centers). Chairman Chavez and NMAC were aware of and engaged in addressing these issues through the *Stepping Up Initiative*⁶ sponsored by the National Association of Counties (NACo), the National Council of State Governments (NCSG) Justice Center, and the American Psychiatric Association (APA) Foundation. This initiative is designed to reduce the number of persons with mental illnesses in America's local jails.

This report describes the process and discussion from the Behavioral Health Summit and proposes some next steps derived from the Summit and related activities in the four counties.

Process and Proceedings

The process for the Summit was designed to assure participants represented multiple critical sectors necessary to identify issues and reach resolution about action steps to address the issues. Therefore, while anyone was welcome to come and listen, participants were selected and invited to attend in order to maximize input from representative perspectives. Likewise, the Summit was not designed as a process to identify or discuss any issue anyone might bring up. Rather, this Summit assumed participants would be intimately involved in various aspects of identifying, serving, and/or supporting persons within the four counties who experience behavioral health issues, and to reach agreement on and commitment to a few critical action

⁶ See <https://stepuptogether.org/> for a fuller description of the *Stepping Up Initiative*.

steps the four counties might be able to take individually or together. The process also assumed this would be the first of several meetings of participants from multiple counties in northern New Mexico to address these issues.

Hence, the morning⁷ was spent considering and discussing presentations from Chairman Chavez, Grace Philips (Legal Counsel of NMAC), Wayne Lindstrom (Director of the State's Behavioral Health Services Division and CEO of the State's Behavioral Health Purchasing Collaborative),⁸ and Patricia Boies (Director of the Health Services Division of the Santa Fe County Community Services Department). These four presentations were carefully designed to assure participants started with the same general information, and were followed by a tightly facilitated process of identifying the areas that needed further discussion to reach agreement and commitments to priority action steps. Lunch time working groups were designed as facilitated discussions in three key areas:

- Prevention and Engagement
- Crisis Response
- Re-entry and Supports.

Each working group was led by a facilitator and included at least one resource person. Notes of the discussions were captured and are summarized in this report.⁹

The goal of these discussions was to identify policy and resource barriers along with specific recommendations to the larger group to: 1) prevent behavioral health conditions and engage individuals and families at risk of or experiencing these conditions; 2) respond to individuals and families experiencing behavioral health-related crises to stabilize and help prevent inappropriate involvement with high intensity publicly funded health and criminal justice systems; and 3) assure that individuals who are served in publicly funded health and criminal justice systems are provided assistance to re-enter the community from these systems and are provided treatment and supportive services to prevent re-entry into high intensity publicly funded systems such as jails, emergency rooms, courts, etc. While the intersection of behavioral health and criminal justice systems was a major impetus for this Summit, the purpose was clearly to address the larger behavioral health needs of individuals and communities so that entry of individuals into these systems because of unaddressed behavioral health needs is reduced or eliminated. Chairman Chavez, the Santa Fe County Manager's Office, and the Santa Fe County Community Services Department recognize the role behavioral health issues play in the overall

⁷ See Appendix B for agenda utilized for the Summit.

⁸ Staff from the State's Children, Youth and Families Department (CYFD) was also in attendance and assisted with answering questions and clarifying state policy issues.

⁹ See Appendix C for a summary of these discussions.

health of the community, so wanted this Summit to address the larger issues while focusing on the intersection of unmet needs and the costs to publicly funded systems.

The Summit was designed to recognize the flow of individuals and health and behavioral health service providers across the four-county region. Chairman Chavez felt it was therefore critical that a panel of counties highlight the working relationships as well as the unique issues and approaches of each of the four counties. This panel included elected officials from Santa Fe and Taos Counties, health/behavioral health staff from Los Alamos, Rio Arriba, and Santa Fe Counties, and a magistrate judge from Los Alamos County. The panel explored the existing and possible relationships among the four counties in addition to other northern New Mexico counties, as well as the challenges and successes each of the counties is experiencing.

Summary of Presentations

Commissioner Miguel Chavez (Santa Fe County Commission Chair for 2016)

Chairman Miguel Chavez opened the Summit with a welcome and a description of the purpose of the Summit, along with a Santa Fe County perspective. He gave participants key data about persons with behavioral health needs in Santa Fe County and about the national *Stepping Up Initiative*, kicked off in May 2015 by the National Association of Counties (NACo), the Justice Center of the Council of State Governments (CSG), and the American Psychiatric Association (APA) Foundation. This initiative encourages counties and jails to work with state and local agencies and stakeholders on an actionable plan to address the needs of persons with behavioral health issues in local jails. Both Santa Fe (April 28, 2015) and Taos (March 15, 2016) County Commissions have passed resolutions to begin this process in their counties.

- **Approximately 2,500 Santa Fe County adults have a serious mental illness**
- **Approximately 30,000 residents use illicit substances or misuse alcohol or prescription medications**
- **About 60 percent of homeless individuals have some mental health challenge**
- **2 million adults with serious mental illness such as schizophrenia, bipolar disorder, major depression – are admitted to U.S. jails each year; many also have drug and alcohol use problems**

Chairman Chavez also provided information about Santa Fe County's Adult Detention Facility and Sheriff's Department efforts to address the needs of persons with behavioral health conditions. The medical budget (including mental health and addiction services) for the Santa

Fe County adult and juvenile detention facilities is about \$4.5 million annually. Staff includes a psychologist, a medical doctor, two re-entry specialists, behavioral health therapists, nurses and various medical staff. A third re-entry specialist, who will focus on follow-up with external providers post release, is being hired. While drug treatment is provided, medication assisted treatment for substance use disorders (SUDs) is not currently available for jail detainees.

According to Chairman Chavez, of the population of about 500 detainees per day in Santa Fe County detention facilities, about 67 percent are mentally ill – some of whom also have a SUD. The average cost to house an inmate is \$125 per day. Santa Fe County uses electronic monitoring technology for certain offenders as an inexpensive and non-intrusive alternative to traditional sentencing and incarceration. The cost of this program is growing rapidly.

Seventy of Santa Fe County Sheriff's Deputies have completed mandatory two-hour training on mental illness response, and eight have completed an advanced day-long course. Three have completed the 40-hour training to learn Advanced Crisis Intervention Response to Mentally Ill and Impaired Persons. This training supplements and helps support the County's recently funded mobile crisis response team launched in July 2015 by Presbyterian Medical Services – a project that had served to date 244 individuals¹⁰ in the field and an additional 117 walk-in clients in crisis, directing those residents to behavioral health services and relieving the economic burden on publicly funded systems.

Grace Philips (General Counsel, New Mexico Association of Counties)

Ms. Philips provided participants with a summary of the status of New Mexico county detention and mental health hospital data. She utilized the data to make several critical points:

- The length of stay for inmates in county detention facilities is increasing.
- Approximately 2/3 of detainees are incarcerated for new charges while 1/3 are incarcerated for "failure to comply" with probation or parole conditions.
- Jails have become de facto mental health treatment facilities.
- Mental health diagnosis affects the length of stay in county detention facilities.
- Competency to stand trial affects the length of stay in county detention facilities.
- The bail system (detainees' inability to post even small amounts of bail) affects the length of stay in county detention facilities.
- As of 2013, New Mexico counties were holding and processing more inmates than the New Mexico Corrections Department (NMCD) which operates state prison facilities.

¹⁰ This program served a total of almost 500 individuals by the end of its first Fiscal Year ending June 30, 2016.

NM County Detention Data

Length of Stay is Increasing

- From 2003 to 2010 median length of stay increased 31% for inmates who spent their entire stay in an unsentenced status (from 112 days in 2003 to 147 days in 2010)
- 80 days median length of stay for misdemeanor arrestees
- 70 days median length of stay unsentenced for probation violators
- 114 days median length of stay unsentenced for those booked on warrants

Reasons for Incarceration

- 62% New Charge (20.1% DWI, 16.2% Property)
- 36% "Failure to Comply" (18.1% Probation Violation, 17.1% Warrants, 0.8% Parole)
 - ✓ Annual cost to counties to hold probation violators supervised by the New Mexico Corrections Department (NMCD), Adult Probation Parole Division is about \$35 million

Jails are De Facto Mental Health Hospitals

- # in NM County Jails on prescribed psychotropic medication: Estimate 35% (more than 2,557) on any given day
- Total # of psychiatric beds in hospitals statewide: 491 in eleven cities
- NM Behavioral Health Institute average populations:
 - ✓ 80 individuals in the adult psychiatric unit (121 licensed and 96 operational)
 - ✓ 40 in the forensic unit (116 licensed 64 operational)

Characteristics of Inmates with Serious Mental Illness

- 89% Pretrial
- 33% charged with Misdemeanor
- 25% charged with non-violent Felony
- 42% charged with violent Felony
- 62% competency raised

Mental Health Diagnosis Effects Length of Stay

- Receiving mental health services increases length of stay by 36 days
- Psychotic diagnosis increased length of stay by 121 days

Competency Effects Length of Stay

- 1.8% (91 individuals) had a mental health competency proceeding
- 27.4% found incompetent to stand trial
- Going through competency process increased length of stay by 278%
- 332 days (11 months) median length of stay for those found competent
- 537 days (18 months) median length of stay for those found incompetent

Bail System Effects Length of Stay

- 39% of county jail population is bondable but has not posted bond
 - ✓ 35% of Bernalillo bondable population has bond amount of less than \$500
 - ✓ 11% of Bernalillo bondable population has bond amount of less than \$100

Counties Hold and Process More Inmates than NMCD: (June 30, 2013 Population Comparison)

- 6,043 NMCD Confined Male Inmates 652 High NMCD Confined Female Inmates
 - 7,030 County Male Population 1,405 County Female Population
-
-

Participants asked good questions about these data¹¹ leading to a rich discussion of policies and practices that might be impacted to change the dynamics of detention for persons with mental health and substance use conditions, as well as for persons who are detained largely because of poverty.

Ms. Philips also provided information about two recent legislative efforts to study and make recommendations about these populations and these issues – House Joint Memorial 17 (November 2011) and Senate Joint Memorial 4 (December 2015), both of which Ms. Philips chaired or co-chaired.

The *House Joint Memorial 17* (HJM 17)¹² task force was asked to make recommendations to reduce the number of people with mental health conditions who require law enforcement intervention or who are in detention facilities. The HJM 17 task force report noted the importance of peer-led and peer-driven services; use of the least restrictive environment and maximization of client choice; crisis systems that serve both individuals who have insights into their conditions and those who do not; trauma informed, gender specific, age appropriate, culturally sensitive, language appropriate, and accessible services; and the availability of services for families and individuals regardless of age, socio-economic status, or insurance coverage.

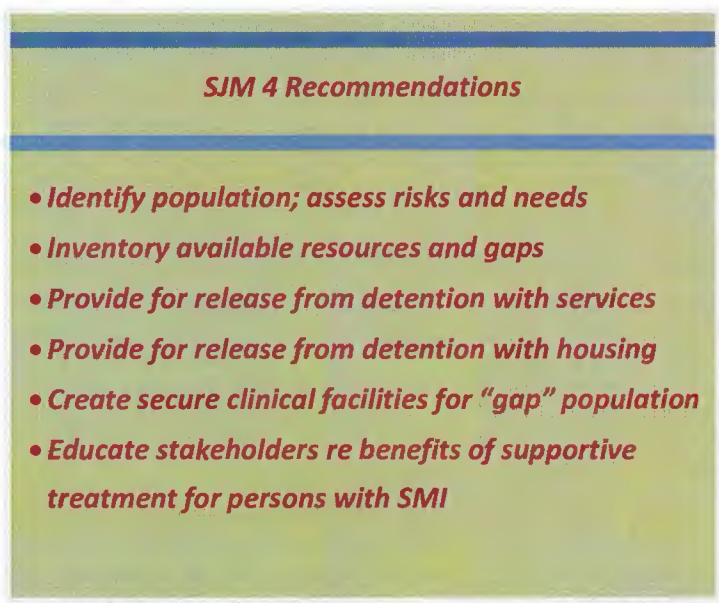
Recommendations included policy, services, and law changes to improve the lives of those who experience serious mental illness as well as their families and natural support systems.

HJM 17 Recommendations

- **System Improvements (Finances and Payments)**
- **Regional Crisis Triage Centers**
- **Respite Services**
- **Training (for Peers, Family Members, Teachers, and First Responders)**
- **Call Centers**
- **Warm Lines**
- **Community Crisis System Planning**
- **Peer Services**
- **Criminal Law Changes (to Reduce Ineffective Incarceration)**

¹¹ The county detention data cited on page 6 are taken from the following New Mexico Sentencing Commission Reports: *New Mexico Prison Population Forecast: FY 2015-2024*, June 2014; *Length of Stay in Detention Facilities: A Profile of Seven New Mexico Counties*, August 2012; *Effect of Mental Health Diagnoses on Length of Stay in Two New Mexico Detention Facilities*, April 2013; and *Effect of Competency and Diagnostic Evaluation on Length of Stay in a Sample of New Mexico Detention Facilities*, April 2013.

¹² The HJM 17 report can be found at <http://www.nmcounties.org/wp-content/uploads/2014/07/HJM17FINAL.pdf>.



*Senate Joint Memorial 4 (SJM 4)*¹³ was designed to make recommendations for clinically appropriate housing options for individuals with serious mental illness (SMI) who are in custody in county detention facilities. The SJM 4 task force made recommendations ranging from processes to services needed to address housing issues for persons with SMI.

Patricia Boies (Director, Health Services Division, Santa Fe County Community Services Department)

Director Boies welcomed participants and explained the goals of the Santa Fe County Health Action Plan. Three of the six goals are related to behavioral health: reducing alcohol abuse; reducing drug abuse; and reducing suicide deaths. A fourth goal is related, that of increasing enrollment of residents in health coverage so their health needs (including treatment for mental illness and/or substance use disorders) can be more adequately met.¹⁴ Director Boies described the four-county partnership to apply for a federal Accountable Health Community grant. The proposal for this grant opportunity was submitted to the federal Centers for Medicare and Medicaid Services (CMS) on May 18th, the day before the Summit. County health staff from the four counties have worked together to develop an approach to navigation for clients in need of health care services (including care for mental health and addiction issues). If funded, the grant would assist the four counties in identifying and tracking social determinants that affect health care delivery and health outcomes. These determinants include housing, transportation, nutrition, poverty, education, and other social service needs. Developing this grant proposal together has given the four counties an opportunity to identify common and unique issues within each of the four counties and to learn to work collaboratively to address specific unmet needs of their residents.

¹³ The SJM 4 report can be found at <http://www.nmcounties.org/wp-content/uploads/2015/12/SJM-4-Report.pdf>.

¹⁴ The other two goals of the Santa Fe County Health Action Plan are to increase the consumption of healthy foods and to reduce the number of babies born at a low birth weight.

Wayne Lindstrom [Director, New Mexico Behavior Health Services Division (BHSD) and CEO of the New Mexico Behavioral Health Purchasing Collaborative]

Director Lindstrom described the state of New Mexico's efforts to expand Medicaid in order to provide additional resources to address the state's behavioral health service needs. He also discussed the state's commitment to recovery for adults with mental and substance use disorders and the state's commitment to prevention and early intervention for children and youth. Director Lindstrom described the context for the state's budget difficulties and the impact this situation was having on initiatives such as BHSD's desire to fund crisis response systems within a number of New Mexico communities. Director Lindstrom also described the federal planning grant received by BHSD to develop Certified Community Behavioral Health Clinics (CCBHCs). This process will help to establish provider competencies to be eligible for enhanced Medicaid funding should New Mexico be selected for one of the national demonstration state grants. Along with staff from the Children, Youth and Families Department (CYFD), Director Lindstrom fielded questions about the commitment to families and to at-risk children, youth, and adults to prevent inappropriate admission of such individuals into child welfare systems, emergency rooms, and county jail systems.

Priority Issues for Discussion

Critical Discussion Areas

After the morning presentations, through a variety of short, targeted conversations, participants identified areas of discussion most important to include as the day progressed. These included:

- Prevention for individuals and families
- Crisis centers
- Communication structures across systems
- Coordinated access to resources for families, individuals, first responders, and providers.

Positive Attributes to Build Upon

Two things participants felt were most positive about the geographic area covered in this Summit included the availability of higher education opportunities and collaborative efforts already underway. In addition, families who were being trained to be supporters and opportunities for Medicaid coverage were seen as positives to build on as discussion and planning continue.

Resource Barriers

The biggest resource barriers to meeting county residents' behavioral health needs were:

- Lack of treatment capacity
- Lack of supportive housing units and services
- Behavioral health and other social services workforce (lack of sufficient practitioners as well as education and training needs of current practitioners).

Not enough follow-through and not enough time for planning and capacity building were also identified as resource barriers.

Policy Barriers

Participants identified policy barriers to meeting behavioral health needs, especially:

- Politics regarding the use of taxpayer dollars (tax policies in general resulting in insufficient resources to meet behavioral health and social service needs)
- Criminalization of those with substance use disorders and use of court-ordered actions to get needs addressed (rather than engaging individuals and families to seek help for their needs before criminal processes are necessary)
- Silos among systems
 - One poignant example among many was grandparents raising grandchildren and all the policy and regulatory issues between and among schools, child welfare, behavioral health, social services, law enforcement/criminal justice, and other systems these families may encounter.

These discussion areas, positives to build upon, resource barriers, and policy barriers were noted and taken by facilitators into each of the three working groups described below.

Working Group Discussions

Participants chose the working group they wanted to spend time in during the lunch hour and into the early afternoon. Once the groups were formed, facilitators, resource people, note

takers, and participants were introduced. Highlights of each of the three groups are noted below.¹⁵

Prevention and Engagement

This group of over a dozen individuals discussed the importance of screening and engaging individuals and families very early, before behavioral health problems appear, but when families, children, and youth may be at risk because of family histories, traumatic experiences, and lack of resources. Home visiting programs and universal screening programs were highlighted. Availability of these programs upon the birth of a child and regularly as children age would help to identify earlier those children and families in need of supportive services. In addition, these programs would be able to address emerging clinical as well as social service needs that may result in youth/young adults interacting with intensive health care systems such as emergency rooms or with law enforcement and criminal justice systems, either as juveniles or as young adults. The role of school-based health clinics and schools in general was noted. This group also underscored the importance of support for families as well as children and youth. In addition to screening and early identification of needs, this working group identified lack of case management or navigation assistance to help children/youth and families to receive the comprehensive services they need without duplication of assessments and other services.

This group identified workforce issues as a barrier to prevention and engagement of persons at risk of behavioral health issues. The group noted the lack of sufficient practitioners as well as the need for training of current practitioners to identify, treat, and make appropriate referrals for mental health and addiction issues. The group discussed economic and tax policies negatively impacting availability of resources for programs and services. Sharing resources and increasing collaboration among providers and systems were identified as ways to stretch scarce resources.

Finally, the prevention and engagement working group talked about the critical importance of raising awareness about emotional and mental health being an aspect of overall health. Helping the public and those at risk understand that mental illness and substance use disorders are just like many other health conditions, that is, preventable, treatable, and able to be managed as either a short or long term condition with the right treatment and supports. Negative public attitudes about mental and substance use disorders need to change. Individuals experiencing these disorders as well as their families and the general public need help understanding and accepting that recovery is possible. Recovery is not a "cure" for a long term mental or substance use disorder, and like other health conditions, relapse is sometimes a reality. However, with the right education, traditional or alternative treatments, and supportive services in the community, persons experiencing mental or substance use disorders can manage their symptoms and lead

¹⁵ See also Appendix C for the notes taken from the flip charts maintained during each group session.

productive lives in the community. The more individuals can understand the nature of these disorders and ways to manage them, the more they can plan an individualized approach to manage their own path to wellness, just like persons with diabetes, heart conditions, hypertension, or other long term health conditions.

Crisis Response

This working group consisted of approximately 20 individuals who identified the types of behavioral health crises individuals, families, and communities experience. The group felt that law enforcement personnel are often first responders. These professionals may have a hard time knowing whether a crisis call is behavioral health related or not, yet must respond with little time, information, or resources to know how best to deal with those involved in the crisis situation as well as those nearby who may be impacted. Crisis calls involve all ages from children as young as eight years old to adults and seniors, making assessments difficult.

The group discussed the need for a facility or campus where individuals and families can go to get help and to which first responders can transport an individual in crisis for assessment and assistance in meeting their immediate needs and linking them to longer term services. The group discussed the Tucson model as a crisis triage center and the Arizona Living Room model as a peer-run approach. Discussion occurred about the role of families, especially family-to-family training opportunities. The Santa Fe County Teen Court was identified as a good model for younger individuals in crisis with law enforcement involvement.

This working group also discussed the need for coordination of systems within a geographic area so individuals with significant needs are not discharged from one location after general business hours and told to go to another service provider that will not be open until the next morning. This period is a high risk time for substance use, relapse, or further interactions with law enforcement or the public without assistance from service providers.

This group, like the prevention and engagement group, identified lack of political will and insufficient or poorly aligned funding as critical impediments to addressing the needs of those in crisis. Santa Fe County's recent funding of a mobile crisis team was noted as a positive first step, but coordination with 911/emergency response networks and other service providers is still a work in progress that needs further attention by county and provider leaders to resolve.

Re-Entry and Support

This working group consisted of approximately 20 participants who identified systems from which re-entry to the community takes place. These include jails, prisons, the state hospital

(Behavioral Health Institute), residential care, hospital emergency rooms or behavioral health units, and systems serving veterans with behavioral health issues after they are discharged from the military. The role of family and other natural helpers for those with behavioral health needs was acknowledged, along with the difficulty such individuals face when no family or other helpers are available or able to assist in transitions. Obstacles include transportation, housing (transitional and permanent), lack of employment or educational opportunities, lack of skill or information to access benefits, and structural and social barriers such as lack of community understanding and acceptance. A critical need is help navigating systems for such individuals.

This group identified the need for assessment and connection to community resources prior to discharge or release, significant 24-hour personal support during a transitional period after discharge or release, and particular needs of youth given multiple systems involved. This group also identified examples of programs in the community to address some of these needs, ranging from behavioral health providers to federal government programs.

The group also discussed ways counties can assist, by being a convener and planner, establishing desired outcomes and measuring progress, rethinking structures, and providing or coordinating training opportunities. The counties can work together to engage managed care organizations and providers of services, develop common program approaches and expectations for critical services such as care coordination/navigation, and combine resources where the need is bigger across geographic areas than one county can address alone.

Recommended Priority Action Steps

After the working groups' rich discussions, the participants came together for reports from each of the three groups about their top priority recommendations for action. The charge to the groups was to identify two or three recommendations a county should take or the four counties should take together to address the needs of persons with behavioral health conditions in their communities. The priorities identified by the three groups include the following:

Prevention and Engagement

- Universal screening of children and families at ages 0 – 6 months, in kindergarten (age 5), and in high school, with special emphasis on at-risk children/youth/families; this includes appropriate referral and provision of needed services identified during screening.
- Economic interventions to develop workforce and bring more providers into communities.

- Raising awareness that recovery is possible, people can get better and lead productive lives, and people can and must be engaged in their own care and treatment.

Crisis Response

- Crisis triage/treatment center incorporating services and information for individuals, families, and first responders.
- Peer-led Living Room model crisis program.

Re-Entry & Support

- Shared data among caregivers/providers/systems about common clients.
- Care coordinators and/or managed care organizations (MCO) meeting and engaging with clients while still in the respective facilities (jail, prison, hospital, etc.).
- Provision of Medicaid services in detention facilities.¹⁶

Participant-Identified Recommendations

Participant discussion after the reports from the working groups led to additional recommendations, including the following:

- Use data to drive priorities (for example, reduce opioid overdose deaths).
- Capture and share information regarding programs and available resources across counties, providers, and systems.
- Add two other counties in Judicial District 8 (that is, Mora and San Miguel Counties) to the discussion of multi-county coordinated efforts.

Panel of Counties

After the working group reports and the participant discussion about recommended priority action items, the group heard from a panel of county officials, including the following:

- **Santa Fe County** – Liz Stefanics (County Commissioner) and Kyra Ochoa (Manager, Health Care Assistance Program)

¹⁶ Note: This action step would take federal and state law and policy changes to accomplish.

- **Los Alamos** – Alan Kirk (Municipal Judge) and Kim Gabaldon (Social Services Manager, Community Services Department)
- **Rio Arriba** – Lauren Reichelt (Director, Department of Health and Human Services)
- **Taos** – Leandro Cordova (County Manager)

Santa Fe County highlighted the work they are doing to support additional re-entry specialists at the County Detention Center, contracts for a mobile crisis team and additional behavioral health services for persons with serious mental illness interacting with law enforcement, and additional efforts to align provider practices, analyze and address service delivery gaps, address alcohol and opioid abuses and overdose deaths, and increase pre-natal care for at-risk women. They also noted their work to address some of the behavioral health needs emerging from the state's efforts to constrain Medicaid spending and address concerns the state identified among behavioral health providers. Santa Fe County also led the development of the four-county proposal for an Accountable Health Community submitted to the Centers for Medicare and Medicaid Services (CMS) on May 18, 2016.

Los Alamos County described the unique role the judicial system is playing in getting social work and counseling support for juvenile offenders rather than probation officers to assure these offenders have their behavioral health needs met. This program has seen significant success in preventing re-offending. Likewise, the County is addressing some of the service needs of low-income County residents, even as the County has higher per capita income than most other New Mexico counties. Los Alamos County noted the importance of the collaboration with the other counties surrounding it geographically for access to services and sharing of positive service examples and lessons learned.

Rio Arriba County described its work to develop a client navigation system operated by the County to assure at-risk individuals receive the services they need and that those services are coordinated, efficient, and effective. The County is implementing a data system to identify and address social determinants affecting health (including behavioral health) care for low-income individuals residing or receiving care in the County. Rio Arriba County hopes the four-county collaboration will assist in the navigation of services for individuals and families receiving care across county lines, and help provide better access to services often provided in one county for the whole region.

Taos County described the challenges of being a small county in a judicial district (Judicial District 8) adjacent to the three counties in Judicial District 1 with which Taos County often collaborates. Taos County is interested in learning from the other three counties and in assuring residents have appropriate crisis and supportive services available locally while having access to longer term services such as residential care in nearby counties. Taos County also believes

that collaboration with other Judicial District 8 counties would serve Taos County and the three counties in Judicial District 1 well.

The result of the panel of counties was a commitment to continuing to work together to build on each county’s successes, to learn from each other, and to address service needs that may be better addressed regionally more than within one county alone.

Multi-County/Regional Collaboration – Reasons and Challenges

County panelists and Summit participants identified reasons for addressing issues across four or more northern New Mexico counties rather than within each county, including achieving economies of scale, acknowledging when one county’s decisions affect other counties or the region as a whole, sharing of best practices, and being person-centered rather than jurisdictionally centered, especially when individuals move from one jurisdiction to another for care or for personal reasons. Panelists and participants also noted that children need the best start possible regardless of county of residence and that sharing information across providers is critical to helping children and families succeed and to reducing recidivism in various systems.

Challenges to cross-jurisdictional efforts were identified as territoriality, distance, finite resources leading to competition, unique needs and cultural differences in each county, and lack of public support for cross-county work leading to risk aversion of county decision-makers. Participants felt that multi-county efforts are critical to the overall health and behavioral health of northern New Mexico residents and should be pursued, especially for low-income or at-risk populations.

Others to Be Included in Future Discussions

Since this Summit was designed as a by-invitation-only initial meeting, participants were asked to identify others who should be included in future meetings to build on this first Summit. Participants felt that the next meeting should include the following categories:

- | | |
|--|---|
| • City elected officials, especially mayors’ offices | • Pueblos/Indian tribes and providers |
| • More state officials, especially the Governor’s office and state legislators | • More physicians and other practitioners |
| • Federal officials (congressional and executive branch representatives) | • Homeless service providers |
| • San Miguel and Mora County representatives | • Managed care organizations |
| • More members of the judiciary | • Early childhood leaders/representatives |
| | • Public education (K-12 and higher education representatives such as |

- Funders (for example, foundations) University of New Mexico, Highlands
- Consumers/service recipients/persons in recovery University, Northern New Mexico College)
- Faith community leaders/representatives

Priority Action Steps and Commitments to System Changes – Summary of the Day

Considering the input received during the day along with previous work done by state task forces, each individual county, and participants at this Summit, recommended next steps are:

- Hold a second behavioral health summit in one of the other counties in northern New Mexico such as Rio Arriba County to continue the discussions and solidify multi-county commitments to action; include San Miguel and Mora County representatives in future summits and in collaborative efforts affecting northern New Mexico.
- Assure consumers, service recipients, and people in recovery have prominent roles and voices in future summits and in action planning and implementation.
- Include representatives from tribes/pueblos; federal, state and municipal governments; private funders; and education in future summits.
- Proceed within individual counties to develop plans, programs, and capacity to serve persons with behavioral health needs; share efforts with other counties.
- Advocate for federal, state, and local resources for additional services including, but not limited to: a) permanent supportive housing and housing specifically to support recovery; b) medication assisted treatment and opioid overdose prevention; c) supported employment and education; d) peer-run services; and e) preventative, rehabilitative, and recovery support services for individuals and families.

With these processes as next steps and with a commitment to priority action steps for system changes identified below, the counties involved in this Summit can build on their successes and address many of their residents' unmet behavioral health needs.

1. ***Crisis Triage Center*** – Develop and fund a crisis triage/drop-in center that includes professional, clinical, and peer-led services; provides information for individuals, families and first responders; and addresses the needs of persons with mental health and/or substance use problems, including detoxification, care coordination, and supportive services.

2. **Care Coordination/Navigation and Provider Alignment** – Work collaboratively to address care coordination/navigation needs of individuals and families across counties, systems, and providers, including but not limited to provider and payer alignment around key processes and responsibilities (for example, community providers and payers such as MCOs taking responsibility to coordinate community-based services for an individual before he/she leaves a detention, health care, or residential treatment facility.)
3. **Data Capturing and Sharing** – Develop capacity to capture and share data efficiently and effectively about programs and resources and about individuals being served across multiple systems and providers; utilize these data to improve systems and more effectively serve individuals and families.

PRIORITY ACTION STEPS

1. **Crisis Triage Center**
2. **Care Coordination/Navigation**
3. **Data Capturing and Sharing**
4. **Universal Screening of Children/Youth and Families**
5. **Workforce Development**
6. **Recovery Awareness**

4. **Universal Screening of Children/Youth and Families** – Work collaboratively to assure behavioral health screening for children/youth and families at critical junctures in children's lives; use this screening information to identify and take steps to address individual, family, and community needs at the earliest stage possible, especially for at-risk children/youth and families; use this screening information to advocate for additional resources and services.

5. **Workforce Development** – Work with higher education to develop a plan to address short- and long-term workforce development needs, for current workforce and to create the workforce of the future.
6. **Recovery Awareness** – Work collaboratively to develop common messages and approaches to engage at-risk individuals and families as well as the general public to understand that recovery is possible and that individuals and families can make and implement plans and choices to address their behavioral health needs.

Additional meetings and activities to pursue these action steps are being planned.

APPENDIX A – CATEGORIES OF BEHAVIORAL HEALTH SUMMIT PARTICIPANTS

Participants at the Summit were invited to represent specific sectors to assure robust discussions that would serve as the basis for further discussions with more public participation at a later date. For this initial Summit, the participants who registered included the following¹⁷:

• Santa Fe County officials, staff, and advisors	19
• Los Alamos County officials and staff	2
• Rio Arriba County officials and staff	1
• Taos County officials and staff	2
• State officials and staff	3
• Municipal officials and staff	3
• Federal officials and staff	3
• Law enforcement representatives	4
• Health/behavioral health providers/practitioners serving one or more counties	9
• Non-profit funders and human services providers serving one or more counties	12
• Tribal representatives	2
• Education sector representatives	3
• General public	2

¹⁷ Note: Individuals often represent more than one category. Participants were categorized as they signed in, and each participant was counted only once. Some participants were also people in recovery or family members of persons receiving services or who need services, even though they were not categorized as such for this purpose. To the extent individuals did not register or sign in, their sector is unknown.

APPENDIX B – SUMMIT AGENDA

Santa Fe County Behavioral Health Summit In Conjunction w/ Regional Partners

Behavioral Health: Changing the Model – A Beginning . . .

May 19, 2016; 9:00 a.m. – 4:00 p.m.

Eldorado Hotel, Santa Fe

AGENDA

8:30 – 9:00 a.m.	Arrive, Register, Get Settled (Coffee Provided)
9:00 – 9:45 a.m.	Welcome and Introductions – <i>Stepping Up Initiative Basics</i> <i><u>PURPOSE:</u> This is the first of multiple meetings hosted by Santa Fe County to build a collaboration among northern New Mexico counties to address policy and resource gaps and barriers to serving and supporting residents experiencing behavioral health issues, especially those who do or might otherwise interact with publicly funded public safety, criminal justice, and health care systems.</i>
9:45 – 10:30 a.m.	Behavioral Health Gaps and Needs – Perspectives of Counties and the State of New Mexico
10:30 – 10:45 a.m.	BREAK
10:30 – 11:45 a.m.	Discussion: Examine Service Capacity and Identify Policy and Resource Barriers
11:45 – 12:15 p.m.	BREAK (Box Lunch Available)
12:15 – 1:30 p.m.	Working Lunch – Content Discussion Groups and Emerging Themes <ul style="list-style-type: none">– Prevention and Engagement– Crisis Response– Reentry and Support
1:30 – 1:45 p.m.	BREAK & RECONVENE
1:45 – 2:15 p.m.	Emerging Themes & Priorities
2:15 – 3:15 p.m.	Panel of Counties – Challenges and Opportunities
3:15 – 4:00 p.m.	Themes, Action Steps, Commitments
4:00 p.m.	ADJOURN

APPENDIX C – FLIP CHART NOTES FROM THE THREE WORKING GROUPS

Prevention and Engagement – Jennifer Romero, Facilitator

Brainstorming ideas of what a single county could do (or done as a four-county collaboration)

- Intervention for those in system
- Education
- Detox treatment/ Alt. healthcare
- Creating healthy environments/ support
- Comprehensive screenings/ Early childhood intervention
- School based health clinics
- Alternative services
- Target early (elementary)
- Addressing basic needs
- Providing resources to healthcare system
- Proper identification of MI by practitioner
- Secondary prevention: providing naloxone
- Bringing good paying jobs back into community
- Economic interventions /Workforce development
- Case management
- Collaboration amongst agencies
- Provide resources to families
- Post-natal visits/ screening for maternal health and infant health (universal)
- Intervention in schools
- Utilize the under-utilized programs
- Preserving the health of parents
- Political will raise revenues
- Public Acceptance
- Resources
- How to connect assessment to services?
- Raise awareness that recovery is possible and reduce stigma

Most important recommendations

- Comprehensive screenings/ Early childhood intervention at 0-6 months, kindergarten, and high school (Same for youth and adults; screening would include whole family; same for SUD and MI)
- Economic interventions to develop providers and workforce (Same for youth and adults; same for SUD and MI)
- Raise awareness that recovery is possible and reduce stigma (Different for youth and adults, geared more for adults; may be different approach for SUD and MI)

Barriers: lack of providers, funds, collaboration, politics

How to resolve barriers: share resources, providers, encourage education in the fields of SW, counselors, therapists and retrain them in NM, build relationships

Crisis Response – Anna Bransford, Facilitator

Types of Crisis

- Domestic Issues
- Disturbance of the Peace
- Overdoses
- Suicide Threats

Most Critical Types of Crisis

- Law Enforcement receives a lot of Domestic Issues and Disturbance of the Peace calls. Many from family members / loved ones.
- Law Enforcement many times has a hard time knowing if crisis is Behavioral Health Related.
- Many times the individual is not in compliance with taking medications, keeping doctor appointments.
- Crisis calls can be adults and children even as young as eight years old.

One or two things the four counties can or should do to prepare for and respond to crisis identified

- NAMI checklist – more distribution as well as family to family training community wide
- Alignment of services outside of Santa Fe and Albuquerque
- Law Enforcement would like to see a facility / place to drop off the individual rather than the detention center or Christus St. Vincent. A better place where individual could be triaged (i.e. Tucson type Crisis Triage Center).

One or two challenges in achieving what can be done above?

- Funding / Commitment (lack of political will / alignment of funding)
- Resources (from 6 p.m. to 6 a.m.) for Law Enforcement. If patient is discharged at 8 p.m. and told to go to Life Link for example, the challenge is where they go or what they do until Life Link opens in the morning. (i.e. Self-Medicate, Relapse, etc.)

What can a single or four counties do to overcome the challenges identified?

- Tucson Campus Model (Crisis Triage Center)
- Continued Teen Court for younger individuals.

Two Recommendations the group wants to make for the BH Summit

- Campuses (Tucson Model) – Alignment of Funding, organize with insurances, and collaborate regionally. (High hanging fruit)
- Living Room Model – Peer run facility, simplistic, low cost design. (Low Hanging Fruit)

Resource(s) that should be at the table

- Police Chaplain Jose Villegas – key person in working with Crisis Situations. The group felt that he should be someone at the table to provide insight.

Re-Entry and Support – Michael Spanier, Facilitator

Examples of Systems (from which re-entry takes place)

- Jails
- Probation and Parole
- Prisons
- Behavioral Health Unit (BHU) @ the hospital (follow-up is critical)
- Las Vegas (State Hospital) Behavioral Health Institute
- Residential Care
- Emergency Room (ER)
- Santa Fe Recovery
- Combat Zone

Identification of Obstacles/Challenges

- Not everyone has family to navigate system
- Transportation
- Homelessness
- Addictions – Lack of family support due to isolating behavior
- Employment
- Education
- Communication Barriers/Breakdowns
- Lack of Community Awareness
- Trauma
- Legal Requirements/Lack of Legal Access
- Lack of skill in accessing benefits
- Lack of skill to acquire necessary identification (i.e. Drivers Licenses)
- Health/Illness
- Structural/Social Barriers
- Discrimination/Stigma

Identification of Opportunities

- Capturing population and resources
- Transitional Program
- Model House (Oxford)
- Building Relationships (Such as with a Caregiver/Advocate)
- Daily Support (1st 24 hours are critical to success of transition)
- Risks/Needs can be assessed during incarceration
- Transition of Youth that are circling the system
- Implement Pilot programs
- Pathways System – Can provide data to enhance collaboration and better track clients and outcomes that will support justification for additional resources

Questions

- Where are wrap-around services?
- Who is coordinating services?
- Who is establishing a process?

- Where is intensive case management being done and is it being covered?
- What are the funding sources?
- Who is at the table?
- Do we have enough resources in the community that we can identify?
- Role of MCO's/Medicaid?

Program Examples

- ❖ Life Link
 - Provides comprehensive case management
 - Behavioral Health Assessment
 - Housing/Temporary Housing
 - Home Visits
 - Intensive Case Management System
 - Can be on Program for eight years
 - Obtained grant (three years) funding from SAMSHA
- ❖ Social Security Administration
 - SOAR Program – System Outreach and Recovery Program thru SAMSHA Grant – 70% success rate
- ❖ Interfaith Shelter
- ❖ VA's/VAH's – Out of system – difficult to reach out to provide services

What are the best ways for the County/Counties to move forward?

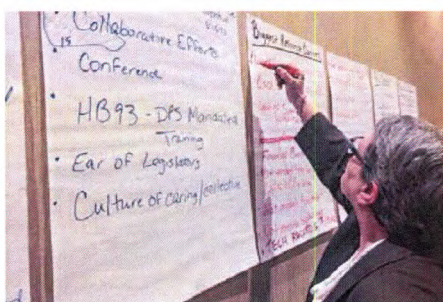
- ❖ County can:
 - Be a convener
 - Be a Planner
 - Establish desired outcomes
 - Rethink structures
 - Bring providers to the table
 - Coordinate Training – Train the trainer
 - Measure progress
- ❖ Fire Department can provide case management/medical care resources

Actions (Move from Talk to Action)

- Service providers need to meet with clients directly
- Enhance Care Coordination (MCO's? Providers? Counties?)
- Provide Transportation (such as from/to jails, facilities, hospitals)
- Implement comprehensive case management

APPENDIX D – PRESS REVIEW OF BEHAVIORAL HEALTH SUMMIT

THE SANTA FE REPORTER



Pamela Hyde reviews notes from a behavioral health summit.

Heads Together on Mental Health

May 19, 2016, 5:00 pm

By [Steven Hsieh](#)

There are probably 200 things that need to happen to improve mental health care in Northern New Mexico, says Pamela Hyde, President Obama's former appointee to head the Mental Health and Substance Abuse Services Administration. "The question is, What are one or two things we can do right now?"

Hyde spoke with SFR during a daylong meeting she facilitated at the Eldorado Hotel downtown. For the better part of Thursday, a diverse mix of professionals—including police, nurses, firefighters, judges, health care providers, corrections workers, hospital administrators, mental health advocates and county-level elected officials—gathered in an open convention room to share ideas on treating behavioral health issues. They sipped coffee and ate roast beef sandwiches. Santa Fe County officials organized the invite-only summit to improve collaboration with Rio Arriba, Taos and Los Alamos counties and fix the region's mental health system, one that was decimated by the 2013 behavioral health shakeup that forced many local nonprofits to close their doors, in favor of an out-of-state corporation that has since pulled up stakes here. During a late afternoon panel discussion, representatives from the four counties shared what has worked in their communities. Los Alamos Municipal Judge Alan Kirk touted two programs that connect youth and families to basic resources like food and clothing, as well as mental health services. "Anytime you can get a group to collaborate, you add strength," Kirk tells SFR.

Rio Arriba Health and Human Services Director Lauren Reichelt spoke about Pathways, a care-coordination model that focuses on specific groups of people, from pregnant women with substance abuse problems to frequent ER visitors.

Taos County Manager Leandro Cordova said he has been taking cues from some of the bigger counties in the room. "Santa Fe County has been working on this for a while," Cordova tells SFR. "We can learn from them instead of re-inventing the wheel and wasting taxpayer dollars."

Led by Hyde, the 60 or so attendees brainstormed seven priorities for the counties to work on, which were plastered over a wall on easel-sized paper. The ideas ranged from broad, like "economic intervention," to specific, like implementing campus-style triage systems to address crises and offering universal behavioral health screening for youth.

The group's recommendations will eventually be compiled into a report. But first, Hyde says, "more work will be done" to narrow the scope of their broader priorities.

County Commissioner Miguel Chavez, who sponsored the summit, says he hopes this will be the first of four meetings, though no additional sessions have been scheduled yet.

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Public Review Comments on Draft 2016 Agriculture and Ranching Implementation Plan

EXHIBIT

7

Number	Date	Received By	ARI Section	Comment	Staff Analysis	Staff Recommendation
1	6/17/2016	Shelly Winship, Quivira Coalition	Focus Area Element 1: Protecting Land & Natural Resources, p. 29	Add Action Item to include interpretive component at receiving sites to illustrate nexus between sending & receiving sites	This action item will enhance the TDR program outreach.	Incorporate language to address this comment.
2	6/17/2016	Beth Mills, New Mexico Land Conservancy	Entire Document	Really nice job. Please keep us in mind if we can provide support for your efforts in any way.	Comment Only	No proposed change
3	6/17/2016	Micaela Fischer, Thornburg Foundation	Entire document	The ARI Plan is beautiful and thoughtful and you and your team should be commended for all the work that has gone into it. Well done!	Comment Only	No proposed change
4	7/8/2016	Micaela Fischer, Thornburg Foundation	Partnerships Element, p. 15	Add Thornburg Foundation as a partner, include the following language: Thornburg Foundation The Thornburg Foundation is committed to supporting pragmatic reforms that engage diverse coalitions of agricultural stakeholders in the following areas: • Increased agreement about policies, laws and programs that champion healthy food access, environmentally sound agricultural practices and New Mexico's farm and ranch economy, • Increased capacity of New Mexico's working rangelands to support the health of the environment as well as future ranching generations; • Increasing the number and financial viability of farmers and ranchers producing food for local markets, especially in rural areas • Increasing the number and financial viability of farmers and ranchers producing food for local markets, especially in rural areas	Adding Thornburg as a potential partnership will benefit the implementation of the ARI Plan	Incorporate language to address this comment.
5	6/17/2016	Paul White	Focus Area Element 3: Promoting Innovative Approaches to Agricultural Use of County Properties, p. 37	Add Action Item: Create a Community Farm	Community Farms are addressed as part of this Focus Area.	No proposed change
6	6/28/2016	Jose Varela Lopez	Intro, pgs. i & ii	The caption beside the photos should say "La Cieneguilla Fields" as opposed to "La Cienega Fields".	This correction identifies the images accurately.	Incorporate proposed change
7	6/28/2016	Jose Varela Lopez, Santa Fe- Pojoaque Soil and Water Conservation District	Partnerships Element, p. 27.	Add the following language provided regarding the Santa Fe-Pojoaque Soil and Water Conservation District: Edgewood and Santa Fe-Pojoaque Soil and Water Conservation Districts These two Districts are among 48 that were created statewide under the Soil and Water Conservation District Act, and are governmental subdivisions of the state. Edgewood SWCD serves the southern third of Santa Fe County while Santa Fe-Pojoaque SWCD covers the northern two-thirds. The Districts provide technical and financial assistance to landowners who request guidance with the conservation of soil, water and other natural resources, including agricultural development. Most cooperators are farmers and ranchers who would like to make their operations more efficient, productive and profitable. Both Districts have cost-share programs to assist landowners with land restoration projects, whether it is irrigated land, rangeland, riparian restoration or defensible space for homes and other structures in forested communities, subject to available funding.	The proposed language further clarifies the programs.	Incorporate proposed change

SFC CLERK RECORDED 09/14/2016

Public Review Comments on Draft 2016 Agriculture and Ranching Implementation Plan

Number	Date	Received By	ARI Section	Comment	Staff Analysis	Staff Recommendation
8	6/28/2016	Jose Varela Lopez, Santa Fe- Pojoaque Soil and Water Conservation District		Add to document 'irrigated lands are frequently lost to development due to inadequate supplies of water for irrigation. Also, ranch land is lost to development due to special designations such as wilderness, national monuments, Areas of Critical Environmental Concern and others, which interfere with ranch management by changing the multiple use principles that federal entities such as the USFS and BLM are required to operate under.'	This is an important perspective regarding agricultural land, irrigation water supply and agricultural and ranching uses.	Incorporate language to address this comment.
9	7/6/2016	Emigdio Ballon, director of Tesuque Pueblo agriculture, Santa Fe Food Policy Council	Partnerships Element, p. 16	Add language to highlight agricultural work being done through Tesuque Pueblo	It is important to continue building relationships with local Tribal communities through agriculture and food system development work.	Incorporate language into the Partnerships Element to address this comment.
10	7/7/2016	Pam Roy, Farm to Table, Santa Fe Food Policy Council	Agriculture Policy and Regulatory Element, p. 7	Add Resolution 2014-135, in support of the NM Grown Fresh Fruit and Vegetables for School meals Program	This resolution demonstrates continued County support for local agriculture.	Incorporate proposed change
11	7/7/2016	Pam Roy, Farm to Table, Santa Fe Food Policy Council	Partnerships Element, p. 16	Santa Fe Food Policy Council- Add as prioritized goal, 'Increase NM grown fresh fruits and vegetables in school meals.'	The Board adopted the Food Plan in 2014, and this is an additional prioritized goal of the Santa Fe Food Policy Council.	Incorporate proposed change
12	7/7/2016	Pam Roy, Farm to Table, Santa Fe Food Policy Council	Partnerships Element, p. 16	Farm to Table- add additional language: Farm to Table helped to initiate the Farm to Cafeteria program in New Mexico which engages school food service staff, nutrition programs, and farmers in creating new agricultural market opportunities to provide locally produced fruits and vegetables for school meals. They produced a New Mexico Farm to School Resource Guide for vendors who are considering selling fruits and/or vegetables to the public schools. Farm to Table takes an active role in national policy related to school nutrition requirements and works in partnership with organizations, agencies and Tribal communities on related programs. In 2014 Farm to Table worked in partnership with NMSU to research the potential purchasing power of New Mexico institutions for locally produced fruits and vegetables. Based on this research, they developed a set of recommendations which illustrate the potential for economic growth in local agriculture.	This language further clarifies the work of Farm to Table.	Incorporate proposed change
13	7/7/2016	Pam Roy, Farm to Table, Santa Fe Food Policy Council	Partnerships Element, p. 16	Add language to highlight agricultural work being done through local Pueblos.	It is important to continue building relationships with local Tribal communities through agriculture and food system development work.	Incorporate language into the Partnerships Element to address this comment.
14	7/7/2016	Pam Roy, Farm to Table, Santa Fe Food Policy Council	Focus Area Element 4: Understanding the Capacity of Our Local Food System, p. 43	Add the following language 'to review infrastructure, aggregation, and transportation options that may be underutilized or further coordinated.'	This language further clarifies the Agricultural Resource Inventory.	Incorporate proposed change

Public Review Comments on Draft 2016 Agriculture and Ranching Implementation Plan

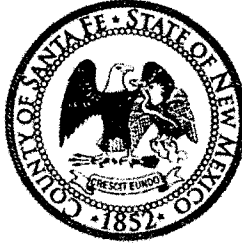
Number	Date	Received By	ARI Section	Comment	Staff Analysis	Staff Recommendation
15	7/7/2016	Pam Roy, Farm to Table, Santa Fe Food Policy Council	Focus Area Element 4: Understanding the Capacity of Our Local Food System, p. 43	Amend action item to state: 'Identify and conduct outreach to agricultural producers throughout the County.'	This language clarifies the action item's intent.	Incorporate proposed change
16	7/7/2016	Pam Roy, Farm to Table, Santa Fe Food Policy Council	Focus Area Element 4: Understanding the Capacity of Our Local Food System, p. 43	Add as an action item, 'Collaborate with initiatives to connect specialty crop farmers with statewide market opportunities through expanded access to aggregation and distribution networks.'	This action item supports economic opportunities for local agriculture.	Incorporate proposed change
17	7/11/2016	Tom Dominguez, Santa Fe County Extension	Partnerships Element, p. 27	Add language as provided to the description of SF County Extension Service to include NMSU programs and services for farmers and ranchers.	The proposed language further clarifies the work of SF County Extension.	Incorporate proposed change
18	7/11/2016	Tom Dominguez, Santa Fe County Extension	Focus Area Element 3: Promoting Innovative Approaches to Agricultural Use of County Properties, p. 37	Add language as provided to highlight agro-ecological demonstration projects done through County Extension.	The proposed language further clarifies the work of SF County Extension.	Incorporate proposed change
19	7/11/2016	Planning staff	Focus Area Element 4: Understanding the Capacity of Our Local Food System, p. 43	Add as action item, 'Collaborate with business and organizations to support the marketing of agri-tourism and specialty agricultural products.'	This action item supports SGMP goals and economic opportunities for local agriculture.	Incorporate proposed change

SFC CLERK RECORDED 09/14/2016

Henry P. Roybal
Commissioner, District 1

Miguel M. Chavez
Commissioner, District 2

Robert A. Anaya
Commissioner, District 3



Liz Stefanics
Commissioner, District 5

Katherine Miller
County Manager

SFC CLERK RECORDED 09/14/2016

MEMORANDUM

DATE: July 12, 2016

TO: Board of County Commissioners

FROM: Phillip Montano, Facilities and Operations Division Director
Daniel Sanchez, Information Technologies Division Director
Rudy Garcia, Legislative Program Director
Carole Jaramillo, Finance Division Director
Don Moya, Budget Division Director
Paul Olafson, Planning Projects Manager
Elizabeth Halpin, Community Planner
Tony Flores, Deputy County Manager

VIA: Katherine Miller, County Manager

RE: **Discussion of Possible Categories and Projects for Inclusion in 2016 General Obligation Bond Questions that may be Considered for Placement on the Ballot at the General Election of November 8, 2016**

BACKGROUND and SUMMARY:

Santa Fe County has established a capital financing structure wherein general obligation (GO) bond questions are presented to the voters during the general election every four years and then, if approved by voters, sells the authorized bonds, typically in two separate issuances over the course of the next four years (the period of time for which the authorization is valid). These bonds offer a means of financing capital improvement projects by the County.

Santa Fe County has put forth several bond questions in each of the last general elections which were approved by the voters. In 2004, voters were presented and approved, three bond questions (roads, water projects, and fire safety). In 2008, voters were presented six bond questions (solid waste transfer stations, fire department facilities, roads, water projects, open space, and county fairgrounds). All of the questions were approved except for the county fairgrounds. In 2012, voters were presented and approved, three bond questions (roads, open space, water/wastewater).

Debt service for GO bonds issued by the County is paid from property tax revenue. Each year, as payments on various bonds become due, the amount of property tax revenue needed for debt service payments will vary, thus the mill levy for debt service may vary.

9.111V

However, the County follows the practice of structuring debt service for its bond issuances in such a manner as to maintain a fairly static debt service mill rate. This serves the purpose of maintaining funding needed for capital improvement projects while ensuring that property tax rates remain stable.

At the June 2, 2016, Board of County Commission (BCC) meeting, the BCC was provided a Tax Rate Analysis Matrix that outlined different Bond funding scenarios that included the impact to property tax rates. As a result of the discussion, the BCC elected to have staff look at the issuance of \$30MM in bond funding for projects in the following categories:

- Roads
- Water/Wastewater
- Open Space Parks and Trails
- Public Safety Facilities
- Community Facilities

Based upon discussion today, staff will prepare a Resolution with the proposed bond questions for consideration and action at the July 26th BCC meeting.

Exhibits:

A – June 2, 2016, BCC Memorandum

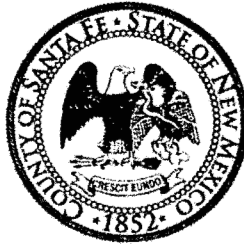
B – Santa Fe County – Tax Rate Analysis Matrix

C – 2016 Major Projects and Funding Strategy

Henry P. Roybal
Commissioner, District 1

Miguel M. Chavez
Commissioner, District 2

Robert A. Anaya
Commissioner, District 3



Kathy Holian
Commissioner, District 4

Liz Stefanics
Commissioner, District 5

Katherine Miller
County Manager

MEMORANDUM

DATE: June 2, 2016

TO: Board of County Commissioners

FROM: Carole Jaramillo, Finance Division Director

VIA: Katherine Miller, County Manager

RE: **Discussion and Possible Direction on Options for General Obligation Bond Questions that may be Considered for Placement on the Ballot at the General Election of November 8, 2016 (Finance / Carole Jaramillo)**

SUMMARY:

This item will provide information to the Board of County Commissioners on options for requesting voter approval for the sale of general obligation bonds (GOB), the impact of such a bond sale on property taxes, and to ask for direction from the Board on whether and how to proceed with preparing a Resolution to put forward general obligation bond questions on the 2016 general election ballot.

BACKGROUND:

Santa Fe County has established a capital financing structure wherein general obligation (GO) bond questions are presented to the voters during the general election every four years and then, if approved by voters, sells the authorized bonds, typically in two separate issuances over the course of the next four years (the period of time for which the authorization is valid). These bonds offer a means of financing capital improvement projects by the County.

Santa Fe County has put forth several bond questions in each of the last general elections which were approved by the voters. In 2004, voters were presented and approved, three bond questions (roads, water projects, and fire safety). In 2008, voters were presented six bond questions (solid waste transfer stations, fire department facilities, roads, water projects, open space, and county fairgrounds). All of the questions were approved except for the county fairgrounds. In 2012, voters were presented and approved, three bond questions (roads, open space, water/wastewater).

Debt service for GO bonds issued by the County is paid from property tax revenue. Each year, as payments on various bonds become due, the amount of property tax revenue needed for debt service



payments will vary, thus the mill levy for debt service may vary. However, the County follows the practice of structuring debt service for its bond issuances in such a manner as to maintain a fairly static debt service mill rate. This serves the purpose of maintaining funding needed for capital improvement projects while ensuring that property tax rates remain stable.

DISCUSSION:

The County maintains a list of capital improvement projects to satisfy identified needs throughout the County. As noted above, general obligation bond proceeds have been used to support a variety of capital improvements, including design and construction of these capital improvements. Departments and Offices have been engaged in updating this list for the purpose of developing a five-year long-range capital plan. This list will be presented to you for discussion at the July 12, 2016 meeting.

To meet some of the needs identified on the capital planning list, if the Board chooses to put forward one or more bond questions to the voters on the general election ballot in November, the attached Tax Rate Analysis Matrix prepared by the County's Financial Advisor, RBC Capital Markets, shows the impact on the property tax debt mill rate from selling between \$20m and \$45m in GO bonds. It is important to note that the analysis assumes that there will not be a significant change in county-wide property valuations.

The tax year 2015 (11/1/15-10/31/16) debt service property tax rate is 1.974 mills. As shown in the table:

- The debt service tax rate would remain the same if the County issued \$20,000,000 in general obligation bonds over the next four years. There would be no change to tax bills associated with this issuance.
- If the County issued \$25,000,000 in GO bonds, the debt service tax rate would increase to 2.02 mills. The associated tax bill for a property would increase by \$3 a year for a property valued at \$200,000 and \$7 a year for a property valued at \$400,000.
- If the County issued \$30,000,000 in GO bonds, the debt service tax rate would increase to \$2.07 mills. The associated tax bill for a property would increase by \$7 a year for a property valued at \$200,000 and \$13 a year for a property valued at \$400,000.

In order to meet ballot deadlines, a Resolution with proposed bond questions should be presented to the BCC for consideration on or before the July 26th meeting.

ACTION REQUESTED:

The Finance Division requests your consideration of the information presented above, and is seeking direction as to what amount of GO Bond issuance to pursue, and possible questions to place on the ballot. Further, staff is seeking direction to bring forward projects for consideration and to prepare the Resolution describing the bond questions for action on or before July 26, 2016.

Santa Fe County - Tax Rate Analysis Matrix

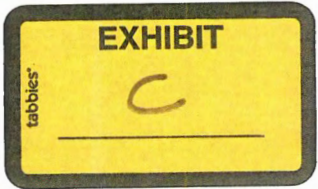
			\$20MM Elections			\$25MM Elections			\$30MM Elections			\$35MM Elections			\$40MM Elections			\$45MM Elections		
Tax Rate >>>>>>			\$1.97	Annual Change	Monthly Change	\$2.02	Annual Change	Monthly Change	\$2.07	Annual Change	Monthly Change	\$2.12	Annual Change	Monthly Change	\$2.17	Annual Change	Monthly Change	\$2.22	Annual Change	Monthly Change
Property Value	\$200,000	\$66,667	\$0		\$0.00	\$3		\$0.28	\$7		\$0.56	\$10		\$0.83	\$13		\$1.11	\$17		\$1.39
	350,000	116,667	\$0		\$0.00	\$6		\$0.49	\$12		\$0.97	\$18		\$1.46	\$23		\$1.94	\$29		\$2.43
	400,000	133,333	\$0		\$0.00	\$7		\$0.56	\$13		\$1.11	\$20		\$1.67	\$27		\$2.22	\$33		\$2.78
	650,000	216,667	\$0		\$0.00	\$11		\$0.90	\$22		\$1.81	\$32		\$2.71	\$43		\$3.61	\$54		\$4.51
	1,000,000	333,333	\$0		\$0.00	\$17		\$1.39	\$33		\$2.78	\$50		\$4.17	\$67		\$5.56	\$83		\$6.94



2016 Major Projects and Funding Strategy

Roads	Comm Dist	Underway / Fills Gap	Project Estimate	Bond
NE / SE Connector	5	X	\$ 4,000,000	\$ 4,000,000
General Goodwin Ranch	3	X	\$ 2,000,000	\$ 1,500,000
Racetrack Subdivision	3	X	\$ 250,000	\$ 250,000
CR54 AWC	3	X	\$ 1,000,000	\$ 1,000,000
La Barbaria	4	X	\$ 500,000	\$ 500,000
Balsa Road	5		\$ 480,000	\$ 480,000
Calle Debra Bridge	3		\$ 1,000,000	\$ 1,000,000
Pinon Hills AWC	2		\$ 670,000	\$ 670,000
CR 12B	3		\$ 500,000	\$ 500,000
Western Road	3		\$ 500,000	\$ 500,000
Paseo del Pinon	4		\$ 410,000	\$ 410,000
Tetzco Road	4		\$ 252,000	\$ 252,000
Drake Road	3		\$ 270,000	\$ 270,000
Improve Toltec Road	4		\$ 120,000	\$ 120,000
Camino Sudeste	4		\$ 256,000	\$ 256,000
Torcido Loop	3	X	\$ 992,000	\$ 992,000
CR89B Feather Catcher Road	1	X	\$ 500,000	\$ 500,000
CR105 Paving Project	1		\$ 400,000	\$ 400,000
			\$ 14,100,000	\$ 13,600,000

Roads	Comm Dist	Underway / Fills Gap	Project Estimate	GRT
General Goodwin Ranch	3	X	\$ 2,000,000	\$ 500,000
			\$ 2,000,000	\$ 500,000



Water / Waste Water	Comm Dist	Underway / Fills Gap	Project Estimate	Bond
Wastewater Treatment Plan Design and Construct	CW	X	\$ 6,300,000	\$ 2,800,000
Vista Aurora Lift Replacement	CW	X	\$ 500,000	\$ 500,000
Water Rights Purchase	CW		\$ 200,000	
SCADA core development technology	CW		\$ 300,000	\$ -
Distribution Improvements	CW		\$ 500,000	\$ 500,000
Agua Fria Village Waste water Project	2		\$ 1,000,000	\$ 1,000,000
			\$ 8,800,000	\$ 4,800,000

Water / Waste Water	Comm Dist	Underway / Fills Gap	Project Estimate	GRT
Wastewater Treatment Plan Design and Construct	CW	X	\$ 6,300,000	\$ 3,500,000
Vista Aurora Lift Replacement	CW	X	\$ 500,000	\$ -
Water Rights Purchase	CW		\$ 200,000	\$ 200,000
SCADA core development technology	CW		\$ 300,000	\$ 300,000
Distribution Improvements	CW		\$ 500,000	
Agua Fria Village Waste water Project	2		\$ 1,000,000	\$ -
			\$ 8,800,000	\$ 4,000,000

Public Safety Facilities	Comm Dist	Underway / Fills Gap	Project Estimate	Bond
Public Safety Complex PH II		X	\$ 1,740,000	\$ 1,740,000
Fire Department Projects			\$ 5,260,000	\$ 5,260,000
Turquoise Trail Station 3 Cerrillos - New \$1,200,000	3	X		
Pojoaque Station 2 Jacona/El Rancho - New \$1,200,000	1	X		
La Puebla Station 1 - Addition \$1,600,000	1			
Eldorado Main - Addition \$250,000	5			
Hondo Fire Station 2 - Addition \$460,000	4			
Agua Fria - La Tierra - Addition \$250,000	2			
Chimayo Main - Addition \$300,000	1	X		
			\$ 7,000,000	\$ 7,000,000

Open Space, Trails and Parks	Comm Dist	Underway / Fills Gap	Project Estimate	Bond
Thornton Ranch	3,5		\$ 2,600,000	\$ 2,600,000
River Trail Segment 2 ROW / Design	2		\$ 2,000,000	\$ 1,500,000
Rail Trail Segment 5	4, 5		\$ 380,000	\$ 380,000
Rail Trail Trailheads (9mi/Av El)	4,5		\$ 120,000	\$ 120,000
Pojoaque Rec Complex PH III	1	X	\$ 1,200,000	\$ -
Romero Park PH II	2	X	\$ 2,600,000	\$ -
Soccer Complex at MRC	2		\$ 500,000	\$ -
			\$ 9,400,000	\$ 4,600,000

Open Space, Trails, Parks and Rec Complexes	Comm Dist	Underway / Fills Gap	Project Estimate	GRT
Thornton Ranch	3,5	X	\$ 2,600,000	\$ -
River Trail Segment 2 ROW Acquisition / Design	2		\$ 2,000,000	\$ 500,000
Rail Trail Segment 5	4, 5		\$ 380,000	\$ -
Rail Trail Trailheads (9mi/Av El)	4,5		\$ 120,000	\$ -
Pojoaque Rec Complex PH III	1	X	\$ 1,200,000	\$ 1,200,000
Romero Park PH II	2	X	\$ 2,600,000	\$ 2,600,000
Soccer Complex at MRC	2		\$ 500,000	\$ 500,000
			\$ 9,400,000	\$ 4,800,000

Total 2016 General Obligation Bond Allocations: \$ 30,000,000

Total FY17/FY18 GRT Allocations: \$ 9,300,000

Community Health Facilities	Comm Dist	Underway / Fills Gap	Project Estimate	Bond
Edgewood Health Commons	3		\$ 3,000,000	\$ 3,000,000
Behavioral Health Triage Center	CW		\$ 2,200,000	\$ 2,000,000
			\$ 5,200,000	\$ 5,000,000

Community Health Facilities	Comm Dist	Underway / Fills Gap	Project Estimate	GRT
Edgewood Health Commons	3		\$ 3,000,000	\$ -
Behavioral Health Triage Center	CW		\$ 2,220,000	\$ 200,000
			\$ 5,220,000	\$ 200,000