

SANTA FE COUNTY

REGULAR MEETING

BOARD OF COUNTY COMMISSIONERS

October 28, 2014

This regular meeting of the Santa Fe Board of County Commissioners was called to order at approximately 11:50 a.m. by Chair Danny Mayfield in the Santa Fe County Commission Chambers, Santa Fe, New Mexico.

b. Roll Call

Roll was called by County Clerk Geraldine Salazar and indicated the presence of a quorum as follows:

Members Present:

Commissioner Danny Mayfield, Chair
Commissioner, Kathy Holian
Commissioner Miguel Chavez
Commissioner Liz Stefanics

Members Excused:

Commissioner Robert Anaya

C. Pledge of Allegiance

D. State Pledge

E. Moment of Reflection

The Pledge of Allegiance was led by Anna Martinez, the State Pledge by Gloria Vigil and the Moment of Reflection by Danielle Chavez of the Assessor's Office. Commissioner Mayfield asked for a moment of silence for the tragedy involving the Sheriff's Department.

I. F. Approval of Agenda

1. Amendments

2. Tabled or Withdrawn Items

COMMISSIONER HOLIAN: Mr. Chair.

CHAIR MAYFIELD: Commissioner Holian.

COMMISSIONER HOLIAN: Mr. Chair, I would like to request that items VI. C. 1 and 2 – those are the resolutions that I am sponsoring, be heard as close to 5:00

as possible. I know that there are a few people who want to come to speak about those resolutions and I requested that they be here at 5:00. There's not a lot of people but a few.

CHAIR MAYFIELD: Commissioner, that's C. 1 and 2?

COMMISSIONER HOLIAN: VI. C. 1 and 2.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIR MAYFIELD: Commissioner Stefanics.

COMMISSIONER HOLIAN: I have one more thing.

CHAIR MAYFIELD: Sorry. Commissioner Holian.

COMMISSIONER HOLIAN: The other thing is I had requested for this particular agenda to have a presentation and discussion about our capital project plan and budget and it's not on the agenda but I'm wondering if we could perhaps discuss it under Matters from the Manager.

KATHERINE MILLER (County Manager): Mr. Chair, Commissioners, I did just have an update on the status of our projects that I can have Tony give you, the existing projects that I can have Tony give under the miscellaneous updates.

COMMISSIONER HOLIAN: Thank you.

CHAIR MAYFIELD: Thank you. Commissioner Stefanics.

COMMISSIONER STEFANICS: Mr. Chair, mine has to do with the Consent Calendar so I'll wait.

CHAIR MAYFIELD: Thank you. Commissioners, I'm also going to ask – let me just find where they're at, but we have a couple of union contracts in front of us today, knowing that a lot of our staff needs to take time to be present for these. I would just ask that we move them up as soon as we can on our agenda, as long as all parties between staff and the union are present.

MS. MILLER: Mr. Chair, on that item I will have to make sure that HR is here to present. I think Teresa is going to do that. So we could move that up. I had a couple of other items.

CHAIR MAYFIELD: So I was just going to ask that we move that up and maybe we could do that after Ms. Miller and we'll see where the appropriate place to place that is.

MS. MILLER: Okay. Mr. Chair, first of all, I have two items that I'd like to request be tabled. Under item I. H. 3, recognition of Santa Fe County employees of the quarter, third quarter award, that I be able to do that at the next meeting. Also, staff has requested that under Action Items, item IV. C. 2 be tabled to the next meeting I believe.

CHAIR MAYFIELD: IV. C. 2?

MS. MILLER: Yes.

CHAIR MAYFIELD: That's approval to additional Section 4 of the County Fleet Management Policy.

MS. MILLER: Yes.

CHAIR MAYFIELD: Sure.

MS. MILLER: And then I would recommend that the Action items IV.C. 4 and 5 be moved up to the beginning of the action items, after items that have been pulled from Consent.

CHAIR MAYFIELD: Yes. Those are the two collective bargaining agreements. Thank you.

MS. MILLER: And those are all the recommended changes I had to the agenda.

COMMISSIONER CHAVEZ: Mr. Chair.

CHAIR MAYFIELD: Commissioner Chavez.

COMMISSIONER CHAVEZ: I'll move approval of the agenda as amended.

COMMISSIONER STEFANICS: Second.

CHAIR MAYFIELD: We have a motion and a second.

The motion passed by unanimous [4-0] vote.

I G. Approval of Minutes

1. Approval of September 23, 2014 Special BCC Meeting Minutes

CHAIR MAYFIELD: Any changes? If not, a motion?

COMMISSIONER STEFANICS: I'll move approval.

COMMISSIONER HOLIAN: I'll second.

The motion passed by unanimous [4-0] vote.

G. 2. Approval of September 30, 2014 BCC Meeting Minutes

COMMISSIONER HOLIAN: Mr. Chair, I move for approval.

COMMISSIONER STEFANICS: Second.

CHAIR MAYFIELD: Motion and a second.

The motion passed by unanimous [4-0] vote.

H. Employee Recognition

1. Introduction of New Employees

CHAIR MAYFIELD: Ms. Miller, on employee recognition, are we still going to go to introduction of new employees?

MS. MILLER: Mr. Chair, yes. We have a few new employees that are actually in the audience and I would actually request that the directors for the departments if they're here – I can see a couple of them. Patricia, if you could come forward and introduce your new employees I'd appreciate it.

PATRICIA BOIES (Health Division): Mr. Chair, Commissioners, good morning. I'm happy to introduce Kyra Ochoa. Kyra, if you could just stand please? She is a Santa Fe native. She is our new program manager within the Health Services, especially the Healthcare Assistance program. She comes to us from Taos Health Systems where she worked with the community health needs assessment, and she also has worked for Bernalillo County Health Department and we're really pleased to have her on board. Thank you.

CHAIR MAYFIELD: Welcome. Thank you. Anybody else?

MS. MILLER: Yes, Mr. Chair. Greg has a new employee in the Legal Office as well.

GREG SHAFFER (County Attorney): Mr. Chair, Commissioners, Andrea Salazar, we're very fortunate to have someone of her energy and talents having joined us. I believe now two weeks ago. She has demonstrated a dedicated commitment to public service having served the last three years in the Public Defenders Department. We think that her energies and talents will be a great addition to the Legal Department.

CHAIR MAYFIELD: Thank you. Welcome, Ms. Salazar. Andrea Salazar.

MS. MILLER: And then, Mr. Chair, Rachel has another new employee that's here.

RACHEL O'CONNOR (Community Services Department Director): Thank you, Mr. Chair. The Community Services Department is pleased to have Anna Bransford, formerly from the Human Services Department with the State of New Mexico who's coming to work for us as the program manager for community operations. She will be working closely with our staff and with the Senior Services Division on issues related to the community centers, the library funding and the County fair. We are delighted. We've worked in the past with Anna and we're very pleased that she'll be joining us for this job and with Santa Fe County. Thank you.

CHAIR MAYFIELD: Thank you. Ms. Miller.

MS. MILLER: Mr. Chair, then I'd just like to recognize the other new employees. We have Jonathan Chavez, animal control officer in the Sheriff's Department. Erin Ortigoza in Growth Management, a community planner. Mark Currier and Jose De la Cruz, both detention officers. Anthony Aragon, a driver and cook's assistant in Community Services. Robert Yardman, IT desktop support in Administrative Services. Then we also have three new life skills workers – Eric Cendeno, Elizabeth Mack and Jon Redding, and a new LPN in the Public Safety Department, Lynnsey Vigil. Adrian Ortiz, a property control technician in the Sheriff's Office. Ronald Frenier scanning and indexing technician in the County Clerk's Office. I just wanted you to know those are the new employees for the month of September and to welcome them to Santa Fe County.

CHAIR MAYFIELD: Welcome to all of our new Santa Fe County employees. The very best. Thank you.

I. H. 2. Recognition of Years of Service for Santa Fe County Employees

CHAIR MAYFIELD: Ms. Miller, we're on to recognition of years of service for Santa Fe County employees.

MS. MILLER: Mr. Chair, just some other noted accomplishments of Santa Fe County employees. I wanted to mention some of the individuals who have hit their five-, ten-, fifteen- or twenty-year anniversaries. We have Demetrio Padilla, a sergeant in Corrections, five years of service. Paul Portillo, in the Sheriff's Office, an animal control

supervisor, five years of service. Rick Miera, a maintenance technician in Projects and Facilities. Ramon Vilorio, Fire lieutenant. Raymundo Lujan, a sergeant in Corrections. Renee Sandoval, DWI compliance monitor, five years. Lisa Chavez and Joshua Ritch, both emergency communication specialists in the RECC with five years.

Then our ten-year anniversary, Brandon Smith, a Fire lieutenant. Diana Lovato, an administrative assistant in our Sheriff's Department. Justin Salazar, Human Resources supervisor. Ronald Crow, a Sheriff's sergeant with ten years.

Our fifteen-year – we have two employees who hit their fifteen-year anniversary this month and that is Rick Lovato in Land Use, a code enforcement inspector, and Sam Montoya, an accounting supervisor in our Finance Department.

And then two others hit their 20-year anniversary with Santa Fe County and that's Marianne Martinez, a delinquent tax specialist in the Treasurer's Office, and Angie Tapia, an assessment supervisor in the Assessor's Office.

So I just want to congratulate them on their years of service with Santa Fe County.

CHAIR MAYFIELD: Thank you.

COMMISSIONER CHAVEZ: Mr. Chair.

CHAIR MAYFIELD: Commissioner Chavez.

COMMISSIONER CHAVEZ: I guess I would like to just chime in on that and thank them and congratulate them for their dedication, commitment that converts into the years of service that they have at the County, and it just makes our organization that much stronger. So I just want to personally thank them for their commitment. Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you. Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you, Mr. Chair, and I would like to thank the employees for their longevity. The longer people are here with us the more skill they have and the more quality that they're offering to Santa Fe County. Thank you so much.

CHAIR MAYFIELD: Again, thank you all for your continued commitment to Santa Fe County.

I. H. 3. Recognition of Santa Fe County Employee of the Quarter, 3rd Quarter Award TABLED

II. CONSENT AGENDA

A. Appointments/Reappointments/Resignations

- 1. Resignation of Corrections Advisory Committee Member - League of Women Voters Seat (Public Safety Department/Pablo Sedillo)**
- 2. Resignation of Water Policy Advisory Committee Member – Northern Planning Area Seat (Public Works Department/Claudia Borchert)**

B. Resolutions

- 1. Resolution No. 2014-115, a Resolution Requesting a Budget**

- Increase to the EMS Health Care Fund (232) for a New Mexico Association of Counties/New Mexico Health Insurance Exchange Grant For Health Care Enrollment Outreach/ \$3,000 (Community Services Department/Rachel O'Connor)**
 2. **Resolution No. 2014-116, a Resolution Requesting a Budget Decrease to the Law Enforcement Operations Fund (246) to Realign the FY2015 Budget to the Actual Grant Award for the Region III/JAG Program Through the Department of Public Safety/ (\$33,087) (Finance Department/Teresa Martinez)**
 3. **Resolution No. 2014-117, a Resolution Requesting a Budget Increase to the Law Enforcement Operations Fund (246) To Budget Supplemental Funding Awarded Through the HIDTA Grant Program/ \$66,800.00 (Finance Department/Teresa Martinez)**
 4. **Resolution No. 2014-118, a Resolution Requesting a Budget Increase to the Law Enforcement Operations Fund (246) to Budget One (1) Funding Source Awarded Through the New Mexico Administrative Office of the Courts for the Santa Fe Sheriff's Office Service in Magistrate Court in the Amount of \$60,000 (Finance Department/Teresa Martinez)**
 5. **Resolution No. 2014-119, a Resolution Requesting a Budget Increase/Decrease to the EMS fund (206) to Adjust the Budget for the Current Year Allocation to the Actual Distribution Amount and to Carry Forward the FY-2014 Available Cash Balances for Expenditure in FY-2015 for a Net Total of \$1,655 (Public Safety Fire/ Pablo Sedillo)**
 6. **Resolution No. 2014-120, a Resolution Requesting a Budget Increase to the Fire Impact Fee Fund (216) to Budget Impact Fees Received for the Stanley Fire District to be Used for the Purchase of a Light Rescue Vehicle/ \$73,000 (Public Safety/Fire/Pablo Sedillo)**
 7. **Resolution No. 2014-121, a Resolution Requesting a Budget Increase to the GOB Series 2013 Fund (351) to Budget Escrow Funds from the Purchase of the Thornton Ranch Open Space for the Thornton Ranch Archeological Report /\$24,564 (Finance Department/Teresa Martinez)**
 8. **Resolution No. 2014-120, a Resolution Requesting a Budget Increase to the Fire Impact Fees Fund (216) to Bring Forward the Project Balance from FY-2014 for the La Cienega Fire Station No. 2/Community Center /\$25,907 (Finance Department/Teresa Martinez)**
- C. **Miscellaneous**
1. **Approval of County Health Care Assistance Claims in the Amount of \$38,268.00 (Community Services**

Department/Rachel O'Connor)

2. Request Approval of an Amendment to the Grant of Right-of-Way Easement to Cuatro Villas Domestic Water Users Association for the Purpose of Installing Two 500,000 –Gallon Concrete Water Storage Tanks and a Distribution Infrastructure at La Puebla Park (Public Works Department/ Adam Leigland) **ISOLATED FOR DISCUSSION**

CHAIR MAYFIELD: Commissioners, I will read in all the resolutions in a few seconds, but right now is there anything the Commissioners would like to pull off?

COMMISSIONER STEFANICS: Mr. Chair.

CHAIR MAYFIELD: Yes.

COMMISSIONER STEFANICS: I would request that item II. C. 2 be taken off the Consent Agenda and be put under item IV at some point.

CHAIR MAYFIELD: Okay. And that's a request approval to grant the right-away? Am I in the –

COMMISSIONER STEFANICS: Cuatro Villas.

CHAIR MAYFIELD: Cuatro Villas. Okay. And you want to do that under item IV?

COMMISSIONER STEFANICS: Yes. Somewhere under item IV.

CHAIR MAYFIELD: Okay. Thank you, Commissioners. Anything else? Commissioners, I will ask that we briefly discuss the resignation of our Corrections Advisory Committee member and the resignation of our Water Policy Advisory member, just to get their name and thank them for their service. Commissioners, with that I'm going to read in all of the resolutions and if there's anybody from our public wishing to provide any comment on any of these please just raise your hand. [Commissioner Mayfield read the resolutions into the record.]

Are there any members from our public wishing to comment on these? Seeing none, we're going to move on to our miscellaneous items that are on Consent. [Commissioner Mayfield read the caption into the record.]

Katherine, we are going to move back to item A. 1 and 2, resignations of our Corrections Advisory Committee member, and then 2, resignation of our Water Policy Advisory member. Just their names, Mr. Flores, so we can thank them for their service please.

MARK CALDWELL (Corrections Department): The person who is resigning from the Corrections Advisory Committee is Judith Williams. Currently for her seat we are canvassing the League of Women Voters for a replacement for her.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIR MAYFIELD: Yes, Commissioner Holian.

COMMISSIONER HOLIAN: I would like to add something to that. I talked to Judy Williams about this and she said that the League actually has a policy not to have official representation on local government task forces and committees. They just feel uncomfortable having an official League of Women Voters representative. So I think that we should either designate another organization who we want to be represented or just maybe a member at large.

CHAIR MAYFIELD: Thank you. Commissioner Chavez.

COMMISSIONER CHAVEZ: Warden, is there a member at large now on the committee?

WARDEN CALDWELL: Chairman Mayfield, Commissioner Chavez, yes, there is. And we can of course revisit the resolution and see how this seat would be readvertised if you will

CHAIR MAYFIELD: Thank you. I'd just like to thank Ms. Williams for her service. Ms. Miller, I just suggest you bring an amended resolution as Commissioner Holian indicated.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIR MAYFIELD: Commissioner Stefanics.

COMMISSIONER STEFANICS: On this point, I'm wondering if we're going to relook at that position, whether we would want somebody from an educational institution. And I don't know if it would be appropriate for the public schools or for the Community College, but if we're doing any kind of education, like GED work or adult basic education or something in the jail, whether or not we might want to get a representative from education.

CHAIR MAYFIELD: Thank you. Warden Caldwell, do we have a member or commissioners on the behavioral health side represented? A representative on this committee?

WARDEN CALDWELL: Mr. Chair, I'm going through the roster in my mind. I want to answer yes. I'd have to peruse the roster real quickly to answer though with 100 percent certainty.

CHAIR MAYFIELD: Thank you. If not, just keep that in consideration also please.

WARDEN CALDWELL: Yes, sir.

CHAIR MAYFIELD: Thank you so much. And then we have a resignation of the Water Policy Advisory Committee member.

CLAUDIA BORCHERT (Utility Director): Good morning, Commissioners, Mr. Chair. Yes, Shelley Winship of the Water Policy Advisory Committee submitted her resignation. She represented the northern planning area seat on the policy group.

CHAIR MAYFIELD: I'd also like to thank Ms. Winship for all of her work. I know that she's part of the Greater Chimayo Water Association also. Shelley, thank you so much for your work. Claudia, if I could ask, this is really – all of our boards are really important, but if you could just peruse the past applicants and see – I believe we had numerous individuals requesting interest in the northern seat on this board. If we could just look at the past résumés that we received and maybe have an appointment come forth from those if they're interested still.

MS. BORCHERT: Okay, Mr. Chair. So in lieu of posting the vacancy over a press release you'd prefer that I look back over the list of applicants that we had the first time around and make a recommendation based on what I see there?

CHAIR MAYFIELD: Yes. I personally am not giving any direction right now but I personally don't see an issue with posting it out again but I know that there was a slew of very qualified applicants in the past go-round and if they have an interest and if

you still want to post it.

MS. BORCHERT: Okay, Mr. Chair. I'll be happy to do that.

CHAIR MAYFIELD: Thank you all for your service. Commissioners, with that, that is our Consent Agenda as presented.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIR MAYFIELD: Commissioner Stefanics.

COMMISSIONER STEFANICS: I would move the Consent Agenda as amended with the movement of that one item to the action.

COMMISSIONER HOLIAN: Second.

CHAIR MAYFIELD: Thank you. We have a motion and a second.

The motion passed by unanimous [4-0] vote.

III. MATTERS FROM ELECTED OFFICIALS

A. Treasurer's Office

CHAIR MAYFIELD: Commissioners, we are now onto III. Matters from our Elected Officials. We're going to temporarily go out of our Board of County Commissioners meeting and come back in as our Santa Fe County Board of Finance.

MS. MILLER: Mr. Chair, could I just make sure we have the Treasurer here.

CHAIR MAYFIELD: I know he's coming. I know he's in the back.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIR MAYFIELD: Let's just see if Patrick comes up real quick.

COMMISSIONER HOLIAN: May I ask when we're going to break for lunch.

CHAIR MAYFIELD: I don't know. I'm not in a hurry to break for lunch. Have we ever broke for lunch? I don't know if I've ever known us to ever break for lunch.

MS. MILLER: Mr. Chair, since we moved the beginning of this meeting to right after the Housing meeting, we've done it I think two times we have had a break for lunch. The last meeting we had a break for lunch but did executive session at the time, so we stayed here and continued work. The first time you broke for lunch and actually came back at a time specific.

CHAIR MAYFIELD: Let me ask this. Mr. Shaffer, is there a need to go into executive session today? Or a request to go into executive session?

MR. SHAFFER: Yes, Mr. Chair, for the limited matters identified on the agenda. An item related to pending or threatened litigation as well as acquisition issues with respect to rights-of-way for County roads.

CHAIR MAYFIELD: Okay. So when we get to that time we will go into executive session. I do not believe our agenda is going to carry us to 5:00 today as far as what we're hearing this morning so at that time we'll go to executive session. If the County cares to go to lunch at that time. If not, after executive is over we can come out

and go to lunch on our own and come back at 5:00 for our afternoon meeting. I just really do not see this agenda carrying us through the next hour.

COMMISSIONER STEFANICS: Mr. Chair, I would hope that we would go – have some lunch before 2:00.

CHAIR MAYFIELD: I don't anticipate this carrying us past another hour, do you?

COMMISSIONER STEFANICS: Just depends on the discussion.

CHAIR MAYFIELD: Okay.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIR MAYFIELD: Commissioner Holian.

COMMISSIONER HOLIAN: I would just like to say that I agree that we should have a lunch break; I was planning on eating lunch today.

CHAIR MAYFIELD: Fair enough. We'll get to that when we get to lunch, Commissioners. Let's put a call into Treasurer Varela and we'll just move on to our action items.

IV. C. 4. Request approval of the Collective Bargaining Agreement Between the County of Santa Fe and the American Federation of State, County and Municipal Employees (AFSCME) Council 18 (referring to its bargaining unit as Local #1413)

TERESA MARTINEZ (Finance Director): Commissioners, what you have before you is the agreement that both the management team and AFSCME Council 18 came to agreement with on October 15, 2014. We worked good and hard to get this agreement through and what we've done is we've highlighted for you that this is the first contract and the language is comparable to other bargaining agreement language and our HR policies.

A few of the highlighted items that we agreed upon include – I won't list all of them, but I'll go through what I find to be the important ones. Employees will receive an extra uniform, licensed therapists will receive \$100 to maintain their licenses and we've made some great progress moving to a detached pay schedule or scale. What this will do will help us to be competitive and keep our employees with other detention facilities and jails within the local area. It puts a pay scale in place for our detention officers, our corporals, our sergeants, our life skill workers and YDP assistant shift supervisors.

Additionally, employees earning less than \$40,000 annually will receive a three percent adjustment the first year and one percent each year thereafter. And this term is until June 30, 2018 with one non-economic reopener. I stand for questions.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIR MAYFIELD: Thank you. Commissioner Stefanics.

COMMISSIONER STEFANICS: Mr. Chair, I would like to thank the staff and the bargaining unit for having reached this agreement and I would move for approval.

COMMISSIONER HOLIAN: Second.

CHAIR MAYFIELD: I have a motion and a second. I'm going to go out really quick to our collective bargaining units and see if they would care to provide any comments at this time. Thank you, Ms. Martinez for that.

DANIEL SOLIS: On behalf of AFSCME Council Local 18, Local 1413 I'd like to say thank you. It was a long, hard road. It was well worth the change and the effort, brought forth by not only myself but the staff at the facility. Daniel Solis, Acting union president, Local 1413.

CHAIR MAYFIELD: Thank you, and thank you for all those that were involved in this. Commissioners, we have a motion and a second. I'm sorry. We'll go to Commissioner Chavez first.

COMMISSIONER CHAVEZ: Before we vote on this I just really just want to echo the comments of my colleagues and really thank the management team, the negotiating team. I know it's not easy. It's part of the work we have to do, but in this case we're all in agreement, documents have been signed. At this point I just want to thank everyone and encourage you to keep doing that because that enables us to provide the services that we need to provide to the public. And the environment and the workplace that you experience on a daily basis takes a special person. And so my hat's off to all of you in the field of work that you're engaged in. Thank you.

CHAIR MAYFIELD: Thank you. Commissioners, we have a motion and a second.

The motion passed by unanimous [4-0] vote.

IV. C. 5. Request approval of the Collective Bargaining Agreement Between the County of Santa Fe and the American Federation of State, County and Municipal Employees (AFSCME) New Mexico Council 18 (referring to its bargaining unit as Local #1413-M)

MS. MARTINEZ: Mr. Chair, Commissioners, this is the same thing. We were negotiating both contracts at the same time. This is for our medical unit. It was agreed upon on October 16th. Again, a first contract for this union. Very similar language to our other bargaining units' agreements and well as our HR policies. Important things to note on this is that employees will receive \$75 to purchase safety shoes in order to perform their work duties. Employees required to maintain licensure will receive \$200 to assist with that cost. Those employees who have the titles of LPNs, registered nurses, dental assistants and pharmacy technicians will receive a two percent salary adjustment. Licensed practical nurses and registered nurses scheduled to work the graveyard shift will receive a two percent differential pay. The term for this agreement is until December 31, 2016 with a wage reopener no earlier than January and one non-economic reopener the second year of the contract. And I'll stand for questions.

CHAIR MAYFIELD: Thank you. I'll go also to a representative from our nurses union, medical union. Would anybody care to come and comment?

JESSICA NARVAIZ: Hello. My name is Jessica Narvaiz and I am with the Santa Fe County Adult Detention Facility. I'm one of the nurses who has gone through this grueling process and we are so thankful that you all have – we have all come together and found happy agreement, or so we think we have. It's been a long road and we're happy it's almost finished.

CHAIR MAYFIELD: Thank you so much for all your time and commitment. Commissioner Chavez.

COMMISSIONER CHAVEZ: I just have a question. How many employees in this bargaining unit? Just for my background.

MS. NARVAIZ: In the Local, or just the medical?

COMMISSIONER CHAVEZ: Just in the medical.

MS. NARVAIZ: In just the medical, I believe there is about 24 of us.

COMMISSIONER CHAVEZ: Okay. So I was way off. Thank you.

CHAIR MAYFIELD: Commissioner Stefanics.

COMMISSIONER STEFANICS: Mr. Chair, it's the same line. What are the types of jobs that are covered and which ones are not covered?

MS. NARVAIZ: The types of jobs that are covered in our medical local is RNs, LPNs, our pharmacy technician, our dental assistants, our physicians assistants, the nurse practitioners, and that's it. That's basically –

COMMISSIONER STEFANICS: But not the MDs or the psychiatrists?

MS. NARVAIZ: No, because they're considered administration in our –

COMMISSIONER STEFANICS: Thank you very much. Mr. Chair, I would move for approval.

CHAIR MAYFIELD: Okay, and I'll second. Commissioners, we have a motion and a second. Seeing no other discussion.

The motion passed by unanimous [4-0] vote.

CHAIR MAYFIELD: Thank you and welcome.

[Photographs were taken.]

III. MATTERS FROM ELECTED OFFICIALS

A. Treasurer's Office

1. Call Meeting to Order

COMMISSIONER STEFANICS: Mr. Chair, I would move that we temporarily adjourn as the BCC and reconvene as the Santa Fe County Board of Finance.

COMMISSIONER HOLIAN: Second.

The motion passed by unanimous [4-0] vote.

[The Board convened as the Board of Finance at 12:20.]

2. Roll Call

County Clerk Salazar called roll and four Commissioners, Chavez, Holian, Stefanics and Mayfield were present.

III. A. 3. Presentation of the County's Investment Portfolio for the Five Months Ending September 30, 2014 [*Exhibit 1: Presentation*]

PATRICK VARELA (County Treasurer): Good afternoon, Mr. Chair and Commissioners. Today I'm bringing forward the second half of the Santa Fe County Treasurer's financial outlook. First bullet, with the market still, we still have a volatile market. It's still fluctuating rapidly with changes in the global news and anything from global news to news itself will impact the market conditions. Right now there's chances of a slow upward market and they've been easing our quantitative easing and stale Treasury rates well go after a little later.

So our fixed income portfolio, which is in our custodial of Charles Schwab we have a grand total of \$136,756,077.31. And if you look at – those that are on the Investment Committee if you look at the purple wedge, that's our new core account. That is one that the investment committee approved. So we moved certain fixed income paper into that one account and that accounts for \$32,210,881.60.

If you go to page 2 we have the other account balances for the County, which is a total of \$48,056,251.79. Of that, \$9,021,238.32 is the liquid money held here at First National Bank. So that gives an overall total for the County ending September 30th of \$184,812,329.10.

Earlier I went over the treasuries; the yield curve for the treasuries have been [inaudible] for the past six months actually. If you can see, I compared October 2014 to October 2007. A one-month treasury in 2007 yielded 352 basis points, which now is .01. So a lot of times instead of reinvesting into a treasury we leave it in our money market which is yielding the .01 current at this time. So instead of getting any other kind of fees to move it into a treasury we leave it in the money market because it's still gaining the same kind of interest.

I also used these yield curves to see if it's more beneficial to buy a treasury or a fixed income asset right now. So if we're looking at a three-year bullet to invest in I'll look at the current three-year and see that it's yielding about 1.9. If we can get a little bit higher than that that expires in that three years but if not we'll buy a treasury, which we've been doing a lot lately.

The following page shows what the investment schedule looks like and it's broken up into CD savings accounts, which are CDs that we currently have with the local banks and are adding the accounts. We have various accounts from anywhere between the operations account to warrant accounts to utility accounts. The following one is treasuries, which is the green on slide 8, is the treasury or T-bills that we have currently and then we have that one blue one that had matured. So we reinvested in another

treasury.

We get a lot of this direction from the Investment Committee.

Slide 9 we start with the new core account. What we did is we got the more long-term investment and we segregated them and put them into a core account. So they're still performing pretty well at this point. So we get – the earnings are put back into this account and then we sweep them over into our operations account, which is about – I believe \$75,000 that's left over into the operations account.

Slide 10 is our fixed income paper. The blue ones are the matured ones. And the final one on municipals which were approved in our investment policy. So we have a small little bucket of municipal bonds.

On Slide 12, the purchases that we've been doing is we buy bullet agencies to fill cash needs. We buy treasuries when sensible. If not we'll get agency paper or agency notes. We've been utilizing a lot of government money markets for short-term needs or liquid money, and right now we've only been buying from one to four years instead of one to five. They're predicting that we're going to have some moderate growth starting at the beginning of the year and the interest rates. So I'm holding back and that way we can start investing in more sensible yields.

The following page is we have our own delinquent tax specialist in our County. We're fortunate. And year-to-date they've collected \$3,917,958.52. We try to get them before they get three years delinquent and bring them back to a County level to prevent the property owners from going to the state, going under contract with the state.

Our mobile home red-tagging program, we have collected \$123,640.23. Total accounts collected for the year have been 314 and we have two people that actually go to the mobile homes and put a red tag on there. The mobile home owner will call us and they make arrangements right away. We usually get a good return when we go out and red tag these mobile homes. We get a good return of people coming to pay them off right away.

III. A. 4. Presentation and Approval of the County Treasurer's Investment Plan

So right now the next plan for our next term of investment will be the next quarter, will be continue to invest in short-term treasury bills, government money markets, investing in short term bullet agencies, maintaining a liquidity cushion, and all these we have gone over in April when we did the last quarter investment. So I'm asking for a motion to approve this same plan for the next quarter.

COMMISSIONER STEFANICS: Mr. Chair, I have several questions before I would approve anything.

CHAIR MAYFIELD: Treasurer Varela, do you care to continue the presentation or do you want to go to the questions right now?

TREASURER VARELA: I just have a little bit more. My office still has some short-term goals. We'll be starting the outreach tax collection program again starting in two weeks. Internet service I want to bring into software that we're getting for

our printer to be able to print the tax bills online, so we're working with IT along with that. And then we have e-checks which I'm going to bring forward hopefully in the next year so the taxpayer can use e-checks instead of credit cards. And with that I stand for questions.

CHAIR MAYFIELD: Thank you for the presentation, Treasurer Varela and also, Ms. Miller, because we didn't have the IT presentation today if we just get that up our website as soon as you guys can. Thank you. Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you, Mr. Chair, and thank you, Treasurer Varela for presenting this. I have a couple of questions. Our policy is that the Investment Committee meets monthly. How many meetings were held in the past quarter?

TREASURER VARELA: Four.

COMMISSIONER STEFANICS: I understand there was not a meeting every month in this quarter and I am having trouble myself finding any minutes and the minutes are open to the public.

TREASURER VARELA: Correct. They should be filed with the Clerk's Office. The only month we didn't have one was during the Treasurer's Affiliate which was in September.

COMMISSIONER STEFANICS: So you would have had one July, August, September.

TREASURER VARELA: Not September. We had the Treasurer's Affiliate in September but we had July, August and October.

COMMISSIONER STEFANICS: And where would the public find those minutes? Because we have made those amounts and the meeting minutes available on our website for the public so I want to make sure that that's really being done.

TREASURER VARELA: I believe we – I sign them and I know they've been going over to the Clerk's Office and I don't know if –

COMMISSIONER STEFANICS: Ms. Miller, do you know?

MS. MILLER: Mr. Chair, Commissioner Stefanics, we do post them on our website after they are recorded and signed by the Treasurer when we have them. I can look and see what our last ones are.

COMMISSIONER STEFANICS: Okay. For some reason, I don't know that we have them all posted. So could we get that information to talk about at this presentation right now? Could you have one of the staff check on that for us so I'll know if I'm mistaken. The second question I have has to do with the fact that we received this today. It wasn't in our books and then the public doesn't get it. And the public gets advanced copies of all of our information. So I don't know where the breakdown is in terms of these presentations, whether it's on one end or the other but we need to look at that in the future.

If you're saying that the motion that you need is for the same plan, which is not that different, which would be fine, but if there would be something different the public at least needs to know. And so that's my concern.

The other item I'd have a question for you, a direct question is we have about \$33

million tied up for eight to fifteen years or even eight to 18 years. What is your strategy for trying to move those into a shorter term?

TREASURER VARELA: We look at those on a monthly basis and we look at each cusip number. We've tried to unload them before in the past and they've spoken with us in our Investment Committee meeting. We also get LANB involved in it who is our custodial for the Charles Schwab account. So we have them run analyses every month. In order to unload it I would want to unload it at par value which if it was bought for a million dollars I don't want to sell it at a loss. Right now the market hasn't been friendly enough to bring it close to those million dollars at par value. That's our currently strategy to do it so we've looked at it over in the past, Ms. Miller and myself, Commissioner Holian and Mayfield have looked at them. So as soon as we get – we have unloaded a few of them. When we get the opportunity and then we may invest it in a smaller, short-term, one to four or five years.

That's our plan because we don't really want to sell it at a loss because our account would look bad but we don't want to keep them forever and in 15, 20 years the market is at, say, 400 basis points and these are underperforming as well.

COMMISSIONER STEFANICS: So Mr. Chair and Treasurer Varela, our pages aren't numbered so the page I'm looking at is blue banner, 7575-3300.

TREASURER VARELA: That's a new account. Those were the segregated ones.

COMMISSIONER STEFANICS: Like Fannie Mae and Federal Home Loan Bank and so on and so forth.

TREASURER VARELA: Yes.

COMMISSIONER STEFANICS: Okay. So where I'm going with this is if the County needed some major cash for an urgent problem, that's where I'm concerned that we might be tied up for too long. Now, I understand what you're saying about not wanting to lose money, so if or when you consider selling and then buying differently, at what rate would you be able to get if you moved? Like one percent? One and a half? Two?

TREASURER VARELA: If we go to the longest one which is allowed in our IP right now, which would be five years, we'd get about 1.98.

COMMISSIONER STEFANICS: So almost two.

TREASURER VARELA: Almost two.

COMMISSIONER STEFANICS: Okay. So what I'm seeing is, I am seeing a few on here that are below two. Are those some that you would consider moving?

TREASURER VARELA: Yes. And actually, some of these – let me explain. Some of these poor ones also have callable dates, which means that they could be – there could be an opportunity for them to be called, which in turn we'd get the money right away for them. Some of them have passed the call date and I'm pretty much expecting most of them to be already past their call dates. If they have more call dates then there's an opportunity of them being called as some of them have only two or three call dates and they've already passed that point.

COMMISSIONER STEFANICS: Okay. So Mr. Chair, Ms. Miller, did you find if we have the minutes posted?

MS. MILLER: Mr. Chair, Commissioner Stefanics, the issue is that so there's July meeting and July minutes. There are no August minutes because they did not have a September meeting to approve those minutes so what happens is when the minutes are approved then they get recorded and posted but because they didn't have a September meeting August minutes have not been approved yet and they're not on this agenda to be approved, so they haven't been approved yet, and then there wasn't at October committee meeting; you meet as the Board of Finance. So there's definitely an issue here.

June minutes, my guess, they're not under the Investment Committee part of the agenda because they probably got approved in the BCC minutes, because June's meeting I believe was in front of the BCC. Is that when the last one would have been? With the BCC?

TREASURER VARELA: I think so.

MS. MILLER: I'll have to research that one. But I did look and you're right; there are no minutes except for the month of July showing since last May.

COMMISSIONER STEFANICS: Well, okay. Mr. Chair, I'm saying that that might be a technical glitch here that we have to improve upon a process. So I think my questions have been answered for right now. I'll stop for others.

CHAIR MAYFIELD: Treasurer Varela, thank you and as far as the investment plan and the investment schedule, a lot of these long-term investments, 18 years out, were done how long ago?

TREASURER VARELA: Again, I don't have them. I apologize because the media is not up. It's kind of hard to see.

CHAIR MAYFIELD: None have been done within the last four years?

TREASURER VARELA: Yes. Some of them were done like in December of 2012 I believe and then there's some in 2010 and 2011 also.

CHAIR MAYFIELD: Okay. And then, because of circumstances that happened with the market, the bond market, up and down, we've changed to a five-year strategy, correct?

TREASURER VARELA: Correct.

CHAIR MAYFIELD: And again, so we don't lose that potential investment or future investment of calling in something a lot sooner than it should be called in, we've kind of held off on those until the timing is right to call those in and to reinvest them?

TREASURER VARELA: That's correct. And also, like I stated earlier, I'm only doing one through fours now because five, if the market is going to go up it doesn't make sense to [inaudible] paper. So as I'm hearing the market is going to move I'm going to be pulling back and pulling back until the market – till again it's sensible to invest into a longer term.

CHAIR MAYFIELD: And you have a consistent strategy and staff that are monitoring that data, correct?

TREASURER VARELA: Right. I get up earlier in the morning and watch

[inaudible]. We don't have the really expensive software but it's been working for the past year and a half that I've been doing it.

CHAIR MAYFIELD: Great. Thank you. Thank you. That's all I have. Please, Commissioner.

COMMISSIONER STEFANICS: I don't want to take up if somebody else has a question. Okay. So there is an item that is on the ballot that people are voting on and I had concerns about the language in the amendment and even today there was an article in the paper or an op-ed piece or something. And I think that one of the things that the public wants to feel is that we're being careful with their money. That we can reassure them that we're not investing in something –

TREASURER VARELA: Risky.

COMMISSIONER STEFANICS: Risky, outside of the state even, something international, etc. What could you say for the public that would reassure them about what you and the Investment Committee are doing in your office?

TREASURER VARELA: Well, I look at it like it's my money. I don't want to invest it outside of the footprint of our city. I'm totally a local person. I like to shop local. I like to do business local. I don't even like going outside of the city. I'd rather do it in my own city. I would like to show them that everything is kept in-house and as locally as possible. Of course we can't cut these papers. They have to be backed up by somebody bigger. That would be Charles Schwab who we have. But they're all government agencies so they're a vessel of the government. They're nothing too risky, offshore accounts which you never know.

And let me tell you, there is a PIMCO – I don't know if you've heard this. There was a PIMCO government agency and it folded a couple of months ago. And I was approached by several people saying that this was a good investment. It's a good government investment, but if you do the due diligence on it the CEO of the company put in millions of his own dollars so it inflated the portfolio, looking like it was really a great investment. Well, it folded a couple of months earlier. This was at PIMCO. And it was a government agency but it wasn't a full government agency. It was like 30 or 40 percent that was backed by the government.

So you've got to always look for those and anything that's sound is what I'm interested in, even if it's not yielding a lot of money it's safety. It's safety for myself, safety for the County. That's what I look for.

COMMISSIONER STEFANICS: Thank you, Mr. Chair. I want to put just a little different spin on the question. I did in the back of my mind the risk factor and you need to be careful there and I know people are concerned about that. But I would also be concerned about investing in a corporation or a company that would be not only offshore but toxic in a sense, doing things that are environmentally not right. Are you sensitive in those areas as well?

TREASURER VARELA: Yes. There are some agencies that are actually – that fund missiles, Titan missiles. There's one that funds the Titan missile. I wouldn't purchase that because it would just look bad. So everything we get, it's pretty sound towards schools, school bonds, city municipal bonds. Corporates we can't buy, statutorily we can't buy them so we don't even look at corporations.

COMMISSIONER CHAVEZ: Okay. Thank you, Mr. Chair.

CHAIR MAYFIELD: Treasurer Varela, I know we have approved our Countywide investment plan some time back, but haven't you went through an exercise at least with the Investment Committee, and correct me if I'm wrong, of a general white paper that we've put out, of kind of our investment strategies and investment portfolio and if not, maybe that's something we could discuss in general at one of our next Investment Committee meetings. Just to give the public the assurance. We did a press release or we placed something on – because I know this topic came up because Commissioner Stefanics mentioned it, and I know we wanted to give the assurances based on what may be or may not be happening in other local governments that we felt that our investment strategies were sound and prudent.

TREASURER VARELA: That's not a bad idea to put out there for the public. I was at a banking conference. In fact I was honored to be there with Commissioner Stefanics as a mediator. There's a lot of interest in where the public's money is going. They want to know where it is. There's some sense of comfort when you tell them we try and do everything locally. Then it's again educating them. This is what we're buying; this is why. And this is the outcome. We have limits and this is why we're doing it between one year and two years or whenever and four years. So once you educate them they walk away pretty satisfied. But there is a big population that don't watch where our money goes. I don't know if you want to touch off on that.

CHAIR MAYFIELD: That's something we could probably address in one of our next –

TREASURER VARELA: But it's not a bad idea to put on our website a white paper saying this is how we're investing and why.

COMMISSIONER CHAVEZ: Thank you. So Commissioners, that's with discussion. When is our next County – is it next month that we will be having an Investment meeting or no?

TREASURER VARELA: We have an emergency one the first week of Thursday and then our regularly scheduled one would be the third Thursday.

COMMISSIONER CHAVEZ: And on that emergency one can we also include the approval of our past minutes?

TREASURER VARELA: Yes.

CHAIR MAYFIELD: Thank you.

COMMISSIONER CHAVEZ: So, Mr. Chair, I'll go ahead and make a motion for approval of the plan. The plan is just what's outlined in the report. So basically we're approving the plan that's highlighted in the report for the next quarter.

CHAIR MAYFIELD: Commissioners, really quick. Let me get us to that order of business. We're still on the presentation. So now we'll move on to III. A. 4. And Treasurer Varela, thank you for your time and that presentation.

**III. A. 4. Presentation and Approval of the County Treasurer's
Investment Plan**

CHAIR MAYFIELD: We have a motion from Commissioner Chavez and a second from Commissioner Mayfield.

The motion passed by unanimous [4-0] vote.

COMMISSIONER STEFANICS: Could I ask a question first.

CHAIR MAYFIELD: Sure.

COMMISSIONER STEFANICS: So the white paper you're talking about, what did we decide? Is it going to be disseminated to us or put on the web or what?

CHAIR MAYFIELD: Definitely. My thoughts were is that we could do it in the next Investment Committee meeting. I don't have a problem if we bring that back just as an advisory presentation to the Commission and oral and then we could place that out on our website.

COMMISSIONER STEFANICS: Great. Thank you.

TREASURER VARELA: I'm thinking of putting our schedule up on the website. That way they'd know what actually we have, where the people's money is. If it's in that cusip or that treasury. So I've been wanting to work with Katherine to do that.

CHAIR MAYFIELD: And again, Treasurer Varela, and as far as the noticing and the timing of our Santa Fe County Investment Board meetings, they're public. Anybody from the public is more than welcome to attend. They're held here, downtown Santa Fe County chambers in our legal conference room. And that is the last Thursday of the month?

TREASURER VARELA: Third Thursday.

CHAIR MAYFIELD: Third Thursday of every month. So just please look at our agenda and also if you have the time please try to attend.

TREASURER VARELA: And we do carry each packet in my office so the public is welcome to go and look at each month individually.

CHAIR MAYFIELD: Thank you. Thank you for pointing that out on the meeting minutes, Commissioner Stefanics.

III. A. 5. Adjourn

COMMISSIONER HOLIAN: Mr. Chair, I move that we adjourn as the County Board of Finance and reconvene as the Board of County Commissioners.

CHAIR MAYFIELD: Thank you.

COMMISSIONER STEFANICS: Second.

CHAIR MAYFIELD: Motion and a second.

The motion passed by unanimous [4-0] vote.

[The Board reconvened as the Board of County Commissioners at 12:50.]

IV. ACTION ITEMS

A. Items from Consent Agenda Requiring Extended Discussion / Consideration

II. C. 2. Request Approval of an Amendment to the Grant of Right-of-Way Easement to Cuatro Villas Domestic Water Users Association for the Purpose of Installing Two 500,000-Gallon Concrete Water Storage Tanks and a Distribution Infrastructure at La Puebla Park

CHAIR MAYFIELD: I'm going to ask Mr. Leigland to come up first.

COMMISSIONER STEFANICS: I'd like an explanation, just kind of a history of how – when we started this and how it came to be.

CHAIR MAYFIELD: Mr. Leigland, the floor is yours.

ADAM LEIGLAND (Public Works Director): Mr. Chair, Commissioners, I've asked Mr. Lease here because he's our – Mr. Terry Lease. I've asked him to come forward and present this item because he is in charge of open space maintenance and this is a lease on an open space property.

COMMISSIONER STEFANICS: What I'm really concerned about, Mr. Chair, and what I'm looking at, we have received, all of us have received emails and phone calls regarding the water tanks and towers and I'd like to know the process that the County has gone through to get to that point.

MR. LEIGLAND: Mr. Chair, Commissioners, actually I think Mr. Flores can answer that. We actually did some research on that on Friday and he can explain the results of that research.

ERIK AABOE (Public Works): Last Friday I received a request from Deputy Manager Flores to investigate exactly that, the process for the approvals, and I could go through this bulleted list if you would like.

CHAIR MAYFIELD: Please.

MR. AABOE: On May 31, 2011 the Cuatro Villas Mutual Domestic Water Users Association requested approval of a right-of-way to install these two 500,000-gallon concrete tanks from the BCC and the item was discussed in that meeting and approved. There are materials, the Public Works Department went through a process and obtained approvals from the BLM to approve this easement. It's a change of use of the County grant of the BLM property.

This was approved 3-0 at that meeting and the packet materials and all the information are available on line for folks. So that was the original easement request in May. After that request was granted there was a land use hearing on December 13th and the County Development Review Committee meeting on October 20th. So the item for the variance of height requirements for the tank and potentially tanks, if the expansion went through was approved by the CDRC on October 20th. It was approved by the BCC on

December 13th.

COMMISSIONER STEFANICS: Of which year?

MR. AABOE: Of 2011.

COMMISSIONER STEFANICS: Okay. So thank you. Go ahead.

MR. AABOE: So that was the last Board action on this particular item and I believe that once the construction began that a number of constituents contacted you. In my research last Friday I found that the public notice for each of these was appropriate and although there was not a public meeting scheduled all of the noticing requirements appear to have been met.

COMMISSIONER STEFANICS: Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you. Commissioner Chavez.

COMMISSIONER CHAVEZ: So, Erik, these are above-ground tanks?

MR. AABOE: Mr. Chair, Commissioner Chavez, that's correct.

COMMISSIONER CHAVEZ: And will they replace the retention ponds that are there or will they be used conjunctively?

MR. AABOE: Mr. Chair, Commissioner Chavez, I believe the tanks are for water storage and need to be above ground to provide adequate pressures to some of the customers of the mutual domestic. I'm not really up to speed on this current action with regard to the retention pond but I believe that the expectation is that we are – that was an item that was not included in the original lease request and so Terry probably has more technical details on the current action.

COMMISSIONER CHAVEZ: Okay, well just hold that question for a minute. It may not be that critical. But I did want to just point out – and I don't know if you have this information in front of you but the easement that we're talking about – I'm reading the information that I have – consists of .74 acres. The amendment though, if approved, will increase the right-of-way easement to an area of 0.93 acres. So that would be almost a full acre? Would be the final easement?

MR. AABOE: Commissioner Chavez, yes. Here's Terry.

TERRY LEASE (Public Works): Mr. Chair, Commissioners, my name is Terry Lease. It's a pleasure to stand before you today. I'm the Public Works Facilities, Operations and Maintenance Manager. I oversee building services, property control and open space and trails maintenance. And to answer your question, Commissioner Chavez, yes, sir. This is – the original right-of-way agreement in 2011 did not include the use of the County retention pond at La Puebla Park. After seeing the plans, talking with staff onsite there was an understanding that they intended to use the County retention pond as an overflow for their tanks. Obviously noticing it was not in the original right-of-way agreement we prepared this amendment.

So, yes, Commissioner, it does increase the size of the right-of-way to include the County's retention pond there at La Puebla Park.

COMMISSIONER CHAVEZ: Okay. Thank you, Mr. Chair. Thank you.

CHAIR MAYFIELD: Thank you. Mr. Lease, or this question may be more for Mr. Leigland. Mr. Leigland, based on what we have going on on Old Firehouse Road with drainage issues, with bar ditches issues and knowing that these new tanks are going to be reconfigured, will there be any potential impact on the residents, on our fire station, or on our park? Because we have significant flooding off the terrain of those

foothills. And how are we going to mitigate that?

MR. LEIGLAND: Mr. Chair, that's perhaps best answered by the mutual domestic themselves and they do have representatives here. But my understanding is that the item before the Board now, this retention pond, is to address exactly that. The tanks will run off, if there is runoff from the tanks, into this retention pond.

CHAIR MAYFIELD: But have we changed the contour of that land, where we're placing these two tanks now, where we've rechanneled in an arroyo or some runoff?

MR. LEASE: First, if I may, the first of the questions about the runoff, the primary use of the retention pond is runoff from the site, as I understand it. It would drain into the retention pond. In the case of an overflow of the actual tanks themselves it would initially flow into the overflow of the retention pond. Cuatro Villas would automatically be notified of an overflow through a process electronically, in which case they could respond and mitigate any type of overflow that might damage the retention pond. Part of the amendment before you today, we took great care in working with Cuatro Villas to work with them in the case of a catastrophic event, if I will, as far as damage to the retention pond. Whereas Cuatro Villas has accepted responsibility for any repairs to the County's park or retention pond if caused by a catastrophic event from their tanks.

CHAIR MAYFIELD: Mr. Lease, I guess my question is more, now that we're changing the terrain up there we're just basically taking down a couple foothills. If by constructing these new water tanks, this is being built for the overflow. I'm talking about reconfiguration of natural rain, natural water. When we have a 100-year flood out there every other day of the week when it rains. That's my question, is by changing the contour of this land are we going to impose more damage on either our fire station or further downstream.

Mr. Leigland, right at that corner of what is it? 89? And Old Fire House Road, there's a drop-off right there of six feet off of the County road.

MR. LEASE: Here again, more of a technical question and I know we do have representatives of Souder Miller the engineering firm that did the engineering out there as well as the president of Cuatro Villas that may be better equipped to answer that question.

CHAIR MAYFIELD: Yes.

MR. LEIGLAND: Mr. Chair, I was just consulting with Cuatro Villas, and so two things. One is in the analysis, the tanks' drainage was taken into consideration, so I understand there should be less flow just by the nature of the changes but also the capacity of the retention pond has been increased as part of their project as well. So it actually should be an improvement to the present situation when all things are said and done.

CHAIR MAYFIELD: So again, Adam, and I'm sorry I'm really having to ask this question. Maybe I'm not asking right. Any potential drainage from the construction of these new water tanks – not the overflow of the water tanks, is that going to flow into the retention pond? So you're going to have adequate bar ditches and drainage to push that water into the retention pond?

MR. LEIGLAND: This project is just for the retention pond and the tanks. The County bar ditches would be a County responsibility alongside of our road.

CHAIR MAYFIELD: Adam, maybe I'm not asking this right. You are going to be constructing new water tanks. Right?

MR. LEIGLAND: Mr. Chair, yes. The tanks are being constructed now.

CHAIR MAYFIELD: So are you leveling the hill to construct them?

MR. LEIGLAND: Yes. Yes.

CHAIR MAYFIELD: Where is all that water on those hills right now? It's not going into the retention pond.

MR. LEIGLAND: But under the current pond it will go into the retention pond.

CHAIR MAYFIELD: So it will now. So this could help potentially mitigate impact on private residents downhill.

MR. LEIGLAND: Yes.

CHAIR MAYFIELD: And also we don't anticipate any flooding on the backside of our fire station. Right?

MR. LEIGLAND: Mr. Chair, we don't anticipate any flooding.

CHAIR MAYFIELD: Up there. And then I guess this would be a question for the water tanks as far as some of those emails, but this is also needed for adequate fire protection. Correct? For our fire station? And for, I think we have some fire hydrants that need to be pressurized. So those are some definite positives with those tanks going in place. And if you can stop that erosion, that water flow from happening, that's a great thing. Commissioners, Mr. Mukhtiar, do you care to comment?

MUKHTIAR KHALSA: Mr. Chair, Commissioners, thank you for addressing the topic today. Yes, this is a long, ongoing project. The 500,000-gallon tank that we're constructing is pretty much completed. This was just what we were looking at here as potential overflow and how to deal with the potential overflow anomaly that would be an emergency anomaly, where would that water go? So we wanted to be able to use – the plan was to be able to use the retention pond to take care of that overflow before it became an issue in the community. So that's why we wanted to have that easement so that we could take it on and we'd take on responsibility of maintaining it so it will improve that retention pond, make it – expand it a little bit so that it can compensate for the overflow.

What you were talking about is drainage. That was already addressed in the retention pond itself. The tanks themselves are essential to allow fire protection in the area. We've been building our system out there and now with this tank we'll be able to open up the fire hydrants and have fire protection access to everybody in the service community.

CHAIR MAYFIELD: Thank you so much.

MR. KHALSA: Sure.

CHAIR MAYFIELD: Commissioners? I'll move for approval.
Commissioners?

COMMISSIONER STEFANICS: Second.

CHAIR MAYFIELD: We have a motion and a second.

The motion passed by unanimous [4-0] vote.

MR. KHALSA: Thank you.

CHAIR MAYFIELD: Thank you all.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIR MAYFIELD: Commissioner Holian.

COMMISSIONER HOLIAN: I was just wondering again when we might be breaking for lunch, so I can plan.

CHAIR MAYFIELD: Commissioner Holian, again, I'm going to move through this resolution. If you have to plan – typically what we've done is when we go into executive session there is lunch. I think Ms. Miller is going to be bringing a menu through. Also I'm just going to state this. Respecting everybody's – also I'm going to state this, Commissioner Holian. There was no mention of this when we approved our agenda today and I'm just asking in past practice of how we've always run a meeting.

COMMISSIONER HOLIAN: Mr. Chair, I think that one time previously, we did break for lunch, in fact when we started at 11:00. The very first time that we had an 11:00 administrative meeting.

CHAIR MAYFIELD: Well, then I'll go through what we can go through and break at 2:00 if you care to plan and then we can see if Mr. Shaffer needs to take us into executive. If we do we'll postpone executive prior to our 5:00 meeting and that could give us time. Thank you.

IV. B. Resolutions

1. Resolution No. 2014-123, a Resolution Requesting a Budget Increase to the EMS Health Service Fund (232) to Budget to Supplement and Diversify Funding for the Mobile Crisis Team /\$100,000

MS. MARTINEZ: Mr. Chair, Commissioners, again, you have a resolution before you to budget an additional \$100,000 to help with the mobile crisis team. This will be additional funding that will help supplement needed dollars to help provide and serve our indigent clients.

COMMISSIONER CHAVEZ: Second.

CHAIR MAYFIELD: We have a motion and a second. Is there anybody from the public wishing to comment on this? Seeing none.

The motion passed by unanimous [4-0] vote.

IV. B. 2. Resolution No. 2014-124, a Resolution Requesting a Budget Increase to the Fire Operations Fund (244) to Budget a Donation and Available Cash for Operational Expenses, and to Carry Forward Balances/ New Funding for Multiple Grants /\$199,163

MS. MARTINEZ: Mr. Chair, Commissioners, this is a combination of several things. Notable is a monetary donation in the amount of \$200 made by Elizabeth

Estes to our Fire Department. The lion's share of it is for our YCC grant and then we have additional funds for a small grant award in the amount of \$7,970, and then available cash balance of \$12,000 that was budgeted.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIR MAYFIELD: Thank you. Commissioner Holian.

COMMISSIONER HOLIAN: I move for approval.

COMMISSIONER CHAVEZ: Second.

CHAIR MAYFIELD: We have approval and a second. Is there any discussion from the public? Seeing none.

The motion passed by unanimous [4-0] vote.

IV. B. 3. Resolution No. 2014-125, a Resolution Delegating Authority to the County Manager to Acquire Real Property Interests Necessary for the Construction of the Santa Fe River Greenway from Frenchy's Field to Siler Road

MR. LEIGLAND: Mr. Chair, Commissioners, actually the next three items are very similar in scope. They all concern the expeditious acquisition of right-of-way for various County projects, and so actually I had asked the individual project manager for each of the projects to come and present their items.

CHAIR MAYFIELD: Sure. I'll just read them in and then we'll ask them to come up. So we're on this one right now.

MR. LEIGLAND: Mr. Scott Caseman can you come forward and talk about the greenway?

SCOTT CASEMAN (Public Works): Thank you, Mr. Chair. I'm the new Santa Fe River greenway project manager for the County's Public Works Department, and I stand for questions on this resolution.

CHAIR MAYFIELD: Thank you. Commissioner Chavez and then Commissioner Stefanics please.

COMMISSIONER CHAVEZ: The only question I have on this one and it's just really just for the record. I believe staff is already working on this in the area of the Santa Fe River greenway. We'll be doing some public hearings, notifying the public and doing some outreach about the project and I know people are – I'm sensing that the public is pretty much behind it but the more they're informed at the front end I think the better off we are, sort of going through the process. So I just wanted to be sure that we're on track with that.

MR. CASEMAN: Mr. Chair, Commissioner Chavez, December 4th we have a public meeting that we will be conducting at the Nancy Rodriguez Community Center. We're sending out the mass mailing to all of the community members and doing public notice on that. So, yes, we will have the design engineer there and Tierra Right-of-Way, our right-of-way consultants at the meeting along with staff to present the project and answer any questions.

COMMISSIONER CHAVEZ: Okay. I guess the only other thing I could add maybe – you may already have this on your list but I guess in outreach to the public maybe we could do an invitation to homeowners association or maybe the Agua Fria Village Association and be sure that they're engaged, just to be sure.

MR. CASEMAN: Mr. Chair, Commissioner Chavez, I have contacted Lois Mee and that is in the works.

COMMISSIONER CHAVEZ: Okay. Good. And other homeowners associations that might be in the area. Okay. Thank you. Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you. Commissioner Stefanics?

COMMISSIONER STEFANICS: No.

CHAIR MAYFIELD: Can we have a motion?

COMMISSIONER CHAVEZ: Move for approval.

COMMISSIONER HOLIAN: Second.

CHAIR MAYFIELD: Motion and a second. Public discussion? Seeing none.

The motion passed by unanimous [4-0] vote.

IV. B. 4. Resolution No. 2014-126, a Resolution Delegating Authority to the County Manager to Acquire Real Property Interests Necessary to Construct the Old Santa Fe Trail Multimodal Trail

MR. LEIGLAND: Mr. Vigil, and do you want to present the item?

AGNES LEYBA-CRUZ (Public Works): Hello. We have Chuck Vigil from Public Works also. He's a project manager for this project. The Old Santa Fe Trail multi-modal project is the addition of five-foot shoulders beginning at the intersection of El Gancho Way and Old Santa Fe Trail, and it extends to the city-county border on Old Santa Fe Trail. And the purpose is for multi-modal travel including bicyclists and pedestrians. The design is complete and the designer has identified three properties that are needed to complete the project.

This resolution before you will authorize the County Manager to negotiate and execute any documents needed for those acquisitions.

CHAIR MAYFIELD: Thank you.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIR MAYFIELD: Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. Thank you very much to staff for working on this project. I'm really looking forward to the commencement of the actual building of the project because I think it's going to make Old Santa Fe Trail much safer for pedestrians and bicyclists. So anyway, I move for approval.

COMMISSIONER CHAVEZ: Second.

CHAIR MAYFIELD: Motion and a second. Public discussion? Seeing

none.

The motion passed by unanimous [4-0] vote.

IV. B. 5. Resolution No. 2014-127, a Resolution Delegating Authority to the County Manager to Acquire Real Property Interests for the Mt. Chalchihuitl Open Space Project and to Participate in the New Mexico Environment Department Voluntary Remediation Program

COLLEEN BAKER (Open Space): Mr. Chair, Commissioners, thank you and I'm here to answer any questions you have on the resolution that delegates the authority to purchase these properties to the County Manager and also authorizes the County Manager to enter into the voluntary remediation program on behalf of the County.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIR MAYFIELD: Commissioner Stefanics.

COMMISSIONER STEFANICS: I was just going to say people are going to be very happy down there. I move for approval.

COMMISSIONER HOLIAN: Second.

CHAIR MAYFIELD: Motion and second. Any public discussion?
Commissioner Chavez.

COMMISSIONER CHAVEZ: Just one quick question. I'd like to know just a little bit more about the voluntary remediation program, what it's about, how it's working and if we could use that same program or model somewhere else.

MS. BAKER: Mr. Chair, Commissioner Chavez, it's a program run through the New Mexico Environment Department that offers landowners or perspective landowners who have a known environmental condition on their property some protection from liability during the process that they actually agree to remediate those issues. I know – I believe the County used it previously with the courthouse. Am I correct? There may be other applications but it tends to be with some pretty significant environmental conditions on the property.

COMMISSIONER CHAVEZ: Okay. And on this site I'm thinking it would be remediation from past mining practices?

MS. BAKER: Mr. Chair, Commissioner, correct. The past mining issues that are also part of the history of the property did leave high metals content, in particular lead, at the site that needs to be capped and contained so that it won't be an environmental issue.

COMMISSIONER CHAVEZ: So do we have open mine shafts in this area too that need to be protected?

MS. BAKER: Mr. Chair, Commissioner, most of the open mine shafts in this area have already been treated by the Abandoned Minelands Program, but we are continually watching for them and if there are any that need to be treated we'll be in contact with them.

COMMISSIONER CHAVEZ: Okay. I'm not real familiar with it. I know

a little bit about the property and the area but not all the specifics so that's part of why I wanted to ask some of these questions.

MS. BAKER: There are some that need to be treated still.

COMMISSIONER CHAVEZ: All right. Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you. Public discussion? Seeing none.

The motion passed by unanimous [4-0] vote.

IV. B. 6. Resolution No. 2014-128, a Resolution Authorizing Legal Holidays and the 2015 Santa Fe County Employee Calendar

ANDRIA DURAN (Human Resources): Mr. Chair, Commissioners, we're requesting approval of the resolution and the 2015 employee calendar. The observed holidays have remained the same the last several years and it's consistent with the federal, state, and local government offices.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIR MAYFIELD: Thank you. Commissioner Holian.

COMMISSIONER HOLIAN: I'll move for approval.

CHAIR MAYFIELD: Commissioner Stefanics.

COMMISSIONER STEFANICS: I'll second, but I have a comment.

CHAIR MAYFIELD: Sure.

COMMISSIONER STEFANICS: I would like to thank Bernadette Salazar. She is already gone and I hope there was lots of fanfare for her because she has done a great job for our County and I wish her well in her new position. Thank you very much.

CHAIR MAYFIELD: Thank you. Is there anybody from the public wishing to comment? Seeing none.

The motion passed by unanimous [4-0] vote.

IV. B. 7. Resolution No. 2014-129, a Resolution Finding the Existence of Severe Economic Conditions and Authorizing the Suspension of the Enforcement of Specified Provisions of Article V of the Land Development Code that Concern Expiration of Master Plans and Final Plats Pursuant to Ordinance No. 2011-11

PENNY ELLIS-GREEN (Growth Management Director): Thank you, Mr. Chair, Commissioners. In 2011 the BCC approved a resolution and an ordinance that allowed approvals of master plans, preliminary and final plats, to continue to be valid longer than otherwise allowed in the Land Development Code. Such suspension is authorized only when severe economic conditions are present. The ordinance provides that the severe economic conditions are present when the leading economic index of the United States is less than 100 for any quarter, and for three years following any such

event.

The Board has previously authorized the suspension of expiration provisions for eight projects and the proposed resolution would authorize further suspensions for master plans and final plats. Preliminary plats are not included in this resolution because the provisions of the Subdivision Act limit how long a preliminary plat may be valid. Significant points of the resolution are that suspensions of approval would be granted administratively give the objective nature of the facts upon which the suspension is authorized with a right of appeal to the CDRC and to the BCC.

In addition, an administrative process would reduce the cost and administrative burden of suspension requests. The suspensions would be valid through December 31, 2016, which is the end of the severe economic conditions found in the resolution. That is December 31, 2013 was the end of the last quarter with a leading economic index below 100. It would add three years to that allowed by the ordinance and that would take you to December 31, 2016.

This is true no matter when the suspensions were applied for, and this ties the length of the suspension directly to the severe economic conditions justifying it, which is conceptually sound. In addition it avoids having different expiration dates based upon the date of the application and the approval. And thirdly, the resolution makes clear that the applicability of the SLDC, the Sustainable Land Development Code, is not determined by the grant of a suspension rather than the applicability will be determined in the SLDC and New Mexico law. Staff recommends approval of the resolution. I stand for questions.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIR MAYFIELD: Commissioner Holian.

COMMISSIONER HOLIAN: I move for approval.

COMMISSIONER CHAVEZ: I'll second for purposes of discussion. I just have one question. Penny, could this list grow? Could there be a project that would be added to this list in the next month or two or six months? And if so, how would that be handled?

MS. ELLIS-GREEN: Mr. Chair, Commissioner Chavez, it could grow. If there aren't any other outstanding approvals out there. These are the approvals that staff knows of. There may be some conceptual master plan approvals out there that have expired and then could come forward again and ask for that suspension until December 31, 2016.

COMMISSIONER CHAVEZ: And this list is really – it's a list of projects that are larger in nature. I guess the largest one is a master plan for – it doesn't really tell you how many lots. It just gives you phases. So could you give us an idea of maybe the scale of these projects from like maybe the smallest to the largest?

MS. ELLIS-GREEN: Mr. Chair, Commissioners, I don't have the exact lot size on these, but they were the larger projects that came in with multiple phasing. Back in the late 90s, early 2000s when people were coming in for approvals, they were getting the master plan, preliminary and final multiple phases at once. When the economy took the diver a lot of those preliminary and final plats weren't making it through and they did not have the funding to actually build out those preliminary and finals. These are the ones that have come in and come to our attention at this point.

COMMISSIONER CHAVEZ: Okay, so then I guess that's one side of the

equation, but then looking forward, looking ahead, do we have letters of commitment regarding water service? Are these projects depending only on the County for water? Or are they bringing some resources to the project? You may not be able to answer that now but I think it's something that I would want to be thinking about as we move forward. As these projects build out to fruition there has to be a water budget attached to them. And so it's just something to think about.

MS. ELLIS-GREEN: Mr. Chair, Commissioner, I believe all of these are supplied by a water system. There's several in Las Campanas. La Pradera is definitely on the County water system. I believe that High Summit is on the City water system and the Turquoise Trail is also on the County water system.

COMMISSIONER CHAVEZ: Okay. So it's something we'll have to be budgeting for. Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you. Is there any other public discussion on this? Seeing none, we have a motion and a second.

The motion passed by unanimous [4-0] vote.

IV. C. Miscellaneous

1. Request Approval of Santa Fe County's Community Development Block Grant Program Implementation Schedule

TONY FLORES (Deputy County Manager): Thank you, Mr. Chair. We're requesting today approval of the CDBG program implementation schedule as required by the Housing and Urban Development Department as well as DFA. They benchmarks for the program include CDC or Community Development Council has gone through the proposed rule changes and they have identified their area of emphasis for this year's funding program, which takes us through the March 18th application due date. So between now and the middle of January the Board has to select a project for CDBG application program funding. We have to go through some survey methodology processes as well as our low to moderate income applicabilities and with that we are proposing to have four community meetings, including one Saturday meeting here at the chambers and then two official meetings with the Board of County Commissioners, one, the first meeting at the end of November, the second one beginning of December. And with that, Mr. Chair, I'll stand for any questions.

CHAIR MAYFIELD: Thank you. Let me ask a question. Do we have a history of past projects, how they've been done throughout Santa Fe County and have we had one done in any and each Commission district?

MR. FLORES: Mr. Chair, we do have a history as required by the program and that would actually be part of the notification to the public for these processes or these hearings. The projects have ranged from the Marcos P. Trujillo Arroyo Seco Teen Center in District 1, the Nancy Rodriguez Community Center in District 2, La Familia Project in District 2. Currently, our current CDBG project is the Glorieta mutual domestic water improvement project which is in District 4. We've also had the Youth Families Shelter services facility which was in District 3 at the time. So over the past

eight years we've had them in the majority of the Commission districts. It would be difficult for me to say if we've had them in the specific district due to redistricting.

CHAIR MAYFIELD: Thank you. Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. I just really want to thank Rudy and Hvtce for all the work that they did to make the last CDBG project a real success. There were a few glitches, mostly, as I recall that had to do with the contractor or getting the contract going. But I believe that the project is really almost finished now, if not actually finished, and it's really accomplishing what it was supposed to accomplish which was to connect the Glorieta Estates and the Village of Glorieta water systems. And they are now actually backing each other up, which is really making them more secure and making their water supply more secure. So I think that there is a possibility that the Greater Glorieta Water Association might even want to apply for the next CDBG project because there's still work to be done. They want to bring in Glorieta East as well into the entire system.

So in any event, I would just like to again thank our staff and also thank all the people out in the community who worked really hard on that – Anna Hamilton, Maryann Markan, Louie Sanchez, and Pamela Linstom among others, who worked from that end to make it a success as well. I think it can be a real model for a successful CDBG project for Santa Fe County.

So with that, I move for approval of the schedule.

COMMISSIONER CHAVEZ: Second.

CHAIR MAYFIELD: Motion and a second.

The motion passed by unanimous [4-0] vote.

IV. C. 2. Approval to the Additional Section 4 to the County Fleet Management Policy TABLED

IV. C. 3. Approval of Solid Waste Task Force Recommendations for Mandatory Data Collection and Solid Waste Service Contracting

MR. LEIGLAND: Mr. Chair, Commissioners, I am before you with the last remaining major recommendations that rose out of the Solid Waste Task Force process. Specifically, these are to mandate data collection from all private solid waste providers in the county. One of the things that emerged as the task force did its work. Because we don't really know what the full scope of solid waste management activity is in the county. We know that there's significant activity that the County has no visibility on. For instance, Eastern Mountain down in the Edgewood area, Waste Management MCTV are private haulers and we just wanted to have a good idea of what their activities are so we can make reasoned policy decisions.

So the first recommendation is just to have them provide data to us on an annual basis of tonnage and recycling and those sorts of things.

The second recommendation from the task force was to start the process to look at contracted solid waste provision. I use franchise though I think it's fair to say that it's not sure exactly if that qualifies as a franchise under state statute. But contracted service areas, at least initially in the Santa Fe metro area, high density county areas in the Santa Fe metro area, to make contract service districts where the County can set service parameters. This is something that was very important in the task force, particularly to get curbside pickup and curbside recycling pickup.

So the item before you is just an approval of that task force recommendation. If the Commission approves either recommendation both recommendations would require significant what I call enabling documentation and ordinance change, help with establishing what exactly the County would like its service parameters, so that would be a detailed contract with these providers to establish service parameters. We would probably need help crafting a finely tuned ordinance and I would imagine that we would use an RFP. So approval of recommendation to authorize the staff to start to go down the road to create this enabling documentation.

In your packet you'll see the full list of recommendations and then the three that were discussed today are the ones that are highlighted in yellow. With that, Mr. Chair, I'll stand for questions.

CHAIR MAYFIELD: Thanks, Mr. Leigland, and I know this was discussed in our task force meeting, but how can we require data collection by private haulers?

MR. LEIGLAND: Mr. Chair, my understanding was just by ordinance. You pass an ordinance that says if you want to operate within the county one of the conditions of that privilege if you will is that you have to provide us with data.

CHAIR MAYFIELD: Can we incorporate that into our Solid Waste Ordinance later today or not?

MR. LEIGLAND: Well, Mr. Chair, we actually imagined that it would be incorporated with the one including the service areas because both of those govern how the private sector operates so in my mind at least it seemed logical to include those together, whereas the other is how the County interacts with the public, if you will.

CHAIR MAYFIELD: But Mr. Leigland, wouldn't it be beneficial to us to have that information as soon as possible even before we go out to that service collection area?

MR. LEIGLAND: Mr. Chair, yes, definitely. I think the sooner we get the data the better. If the recommendation is approved right now I guess we can –

CHAIR MAYFIELD: Ask them voluntarily if they want to do it I guess.

MR. LEIGLAND: Yes. We could do that. Definitely. As you know we've had extensive dialogue with all the major players in the county over the last several years as we've got to where we are now.

CHAIR MAYFIELD: Okay. Thank you. Commissioner Chavez.

COMMISSIONER CHAVEZ: Thank you, Mr. Chair. I want to thank the members of the task force, the Solid Waste Task Force. There's been numerous meetings. There's been a couple of reports that have been done. I think we've batted this back and

forth for a couple of months now. And these are three steps that we can move forward with. I think they're do-able. I'm not sensing that we're going to get too much resistance from the private haulers that are out there now, right, Adam? They seemed to be pretty much understanding that this is a function, this is a service that we really want to expand on.

MR. LEIGLAND: Yes. Mr. Chair, Commissioner Chavez, yes. As I mentioned earlier, in developing this recommendation and actually developing the task force recommendations we met and the consultant met with the major private sector haulers and they all expressed interest in this idea of creating service districts, because it actually makes it easier for them to do business as well.

COMMISSIONER CHAVEZ: I would think so. But then also we're asking them to do a little bit more in the sense that some are providing and maybe this is what the customer wants. But some of them are only doing some of the waste and not curbside recycling. How will that change?

MR. LEIGLAND: Mr. Chair, Commissioner Chavez, yes. Right now it's a mixed bag. Each individual company can establish its own pricing and its own service parameters. So for instance, in Eldorado they have one service provider and that service provider provides curbside solid waste pickup and then also offers curbside recycling pickup but for an additional fee. Whereas in other parts of the county other providers provide – it's bundled. Some don't even offer it at all. So the intent with this, and this is something we heard from the community is they wanted it to always be available to them. So the idea behind creating these solid waste service districts is the County gets to establish the service parameters.

So say, if you want to operate in this area you have to provide curbside and recycling pickup. Also curbside solid waste pickup.

COMMISSIONER CHAVEZ: And then once we've done that does the individual homeowner or resident have the option of doing it voluntarily or is it going to be required that each household sign up?

MR. LEIGLAND: Well, Mr. Chair, that's actually a great question and that will be a decision, that will be a policy decision and that's one of the reasons why we felt like we needed to have an expert come in and help us craft the service parameters because there are pluses and minuses to each. I think the Solid Waste Task Force felt that the best way at least initially was to create the service district, but make participation voluntary. So the idea would be that if you wanted to – if you lived in a certain district, if you wanted to have curbside solid waste and curbside recycling it was voluntary whether to do it, but you had only one provider to go to. And then the County would have oversight of rates and as I mentioned, service parameters.

But the Commission could choose to make it mandatory similar to how the City does it, but that would be a policy decision for the Commission.

COMMISSIONER CHAVEZ: Okay. Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you. Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you, Mr. Chair. For curbside pickup, if we ever – when we get to the mandatory side of stuff, what would be the furthest distance from a residence that we would require people to participate? And the

reason I'm asking that is because in some of the rural areas people's driveways can be half a mile long, a mile long, two miles long.

MR. LEIGLAND: Well, Mr. Chair, Commissioner Stefanics, that actually gets to the reason why we felt like we needed to have some help establishing it. This was a concern that came up several times on the task force is just that issue, is how varied and potentially challenging the county land uses are in that regard. I think what we decided is we would look at the high density areas where we would establish sort of a density threshold if you will, where if you had so many households per density then you would be less likely to see long driveways as you mentioned. But it could just be decided that no matter how long your driveway is you just maintain your trashcans at the end of your driveway. And as a matter of fact I live inside the city and I have a 500-foot long driveway, just because I have a weird flag lot, and I just keep my cans at the top of my driveway; I don't pull them up and down. But the County could make that decision or they could say if your driveway is longer. Or, if we make it completely voluntarily then the users can decide for themselves. So those are all various options and I think that's why it's important to –

COMMISSIONER STEFANICS: Well, thank you, Mr. Chair. I do think the voluntary nature of this is important because I know of individuals who are 70s, 80s, 90s, still living by themselves in their homes and anything that is an extra challenge doesn't quite work for them. And I think seniors really want to retain their independence and I would hate for us to create a barrier about this. So I just want to take into account that population.

MR. LEIGLAND: Mr. Chair, Commissioner Stefanics, one of the things that some of the private haulers mentioned to us is you can have additional service. They will drive down your driveway to your door if we ask them to. They said that anything is possible. It really comes down to price. But some of them provide that now under their current contracts. So I think the Commission could decide.

CHAIR MAYFIELD: Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. Thank you, Adam, and I agree with the idea of exploring whether for an extra fee the service can actually go up people's driveways and pick up the solid waste in a more convenient location, because I know of a number of people who have very steep driveways that are very icy in the winter, and they really don't want to walk their trashcans down the driveway. So I think that's really important to explore that as at least an option for people to pay extra if they want to. I know people that actually go to the transfer station just because they don't want to walk their trashcan down the driveway.

But in any event I think it's really important that we go forward with this data collection so that we see what's actually going on out there in the county. I think what? 70 percent of the people use private haulers? 70 percent of the residences?

MR. LEIGLAND: Mr. Chair, Commissioner Holian, well, that's our estimate based on the volumes we know we collect and the volumes we know go to the landfill. But the fact we don't know that with much more precision highlights the need for this.

COMMISSIONER HOLIAN: Well, anyway, thank you. And I think that

in the long run this is going to help us both save money, both the homeowners as well as the County, as well as increase recycling in our area, so in any event, Mr. Chair, I move for approval of the recommendations.

CHAIR MAYFIELD: I'll second. We have a motion and a second.

The motion passed by unanimous [4-0] vote.

IV. D. Purchasing

- 1. Approval of Amendment No. 3 to Agreement No. 2012-0052-DWI/TRV with Christus St. Vincent, Care Connection to Increase the Total Compensation by \$300,000; Extend the Term of the Agreement for Another Year through November 8, 2015; Allow Christus St. Vincent, Care Connection the use of a Santa Fe County Vehicle to Assist with the Detoxification Services; Allow Santa Fe County the use of one (1) Office Space; and Authorizing the County Manager to Sign the Purchase Order**

BILL TAYLOR (Purchasing Director): Thank you, Mr. Chair, Commissioners. As read off by the chair this is the third and final amendment to the agreement with Christus St. Vincent and the Santa Fe County Human Services Department or Community Services Department for another extension of a year's term and compensation for an additional \$300,000. With that, Mr. Chair, I'll stand for questions.

CHAIR MAYFIELD: Thank you. Commissioners?

COMMISSIONER HOLIAN: Mr. Chair.

CHAIR MAYFIELD: Commissioner Holian.

COMMISSIONER HOLIAN: I move for approval.

COMMISSIONER CHAVEZ: Second.

CHAIR MAYFIELD: Motion and a second.

The motion passed by unanimous [4-0] vote.

- IV. D. 2. Request Approval of Change Order No. 1 for Road Construction Improvements to Mutt Nelson Road in the Amount of \$3,450, Increasing the Total Amount of the Contract to \$252,293.15 Utilizing the On-Call Road Construction and Maintenance Agreement No. 2013-0110-G-PW/MS**

MR. TAYLOR: Thank you, Mr. Chair. This is, as you stated, we're utilizing the on-call road construction. We have solicited construction firms off of that

on-call. The low and acceptable quote was from EMCO construction. Signature authority, we're requesting for approval of that and authorization. With that I'll stand for questions.

COMMISSIONER STEFANICS: I'll move for approval.

COMMISSIONER CHAVEZ: Second. Mr. Taylor, could you just briefly give us a description of the project, just the scope of the work? What's being done? The treatment and stuff.

MR. TAYLOR: Mr. Chair and Commissioner Chavez, there are drainage design and engineering but I will defer to Mr. Leigland.

COMMISSIONER CHAVEZ: Okay. Good. Just briefly, Adam.

MR. LEIGLAND: Mr. Chair, Commissioner Chavez, this is actually one of the projects that we agreed to as part of the annexation. This is just surface treatment to get the road up to PASER level that we agreed to with the City. So we agreed in this fiscal year to do certain mileage and this is part of that. So this is a chip-seal of about a mile in Mutt Nelson.

COMMISSIONER CHAVEZ: Mutt Nelson is pretty much a mile in and mile back out, right?

MR. LEIGLAND: Mr. Chair, Commissioner Chavez, actually it's about two miles. A mile of chip-seal and a mile of basecourse.

COMMISSIONER CHAVEZ: Okay. Thank you.

CHAIR MAYFIELD: Commissioners we had a motion and a second.

The motion passed by unanimous [4-0] vote.

IV. D. 3. Request Approval of BI, Inc. Agreement No. 2013-0115-CORR/PL Amendment No. 2 For Electronic Monitoring Services To Extend Term and Increase Compensation by \$400,000 for a total Contract Sum of \$1,180,000 Exclusive of GRT and Request County Manager Signature Authority to Execute the Purchase Order

MR. TAYLOR: Thank you, Mr. Chair, Commissioners. The County entered into an agreement with BI, Incorporated for electronic monitoring in 2012. Amendment for the first original compensation was \$300,000. Second amendment was in the amount of – I think the original contract was for \$420,000. Second amendment was for \$360,000. This amendment is for an additional \$300,000 increase. Is that correct? \$400,000. I stand corrected. And with that, Mr. Chair, I'll stand for any questions.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIR MAYFIELD: Commissioner Holian.

COMMISSIONER HOLIAN: I move for approval.

COMMISSIONER CHAVEZ: Second.

CHAIR MAYFIELD: We have a motion and a second. Seeing no discussion.

The motion passed by unanimous [4-0] vote.

V. MATTERS OF PUBLIC CONCERN

CHAIR MAYFIELD: Is there any matters from our public that are of concern to individuals who wish to present in front of us. Seeing none right now, Commissioners –

MS. MILLER: Mr. Chair.

CHAIR MAYFIELD: Ms. Miller

MS. MILLER: Could I request that we do the presentation from BBER, because they are here, and then break for lunch?

CHAIR MAYFIELD: No problem.

VI. DISCUSSION/INFORMATION ITEMS/PRESENTATIONS

A. Presentations

1. Presentation on Updated Population and Employment Forecasts for Santa Fe County

ROBERT GRIEGO (Planning Manager): Mr. Chair, Commissioner, the folks will be here. They should be here shortly. Before they begin their presentation which they are going to do on a power point I have handouts to provide to you as part of their presentation. *[Exhibits 2 and 3]*

CHAIR MAYFIELD: Thank you. Are you waiting for them Mr. Griego? Or you can go?

MR. GRIEGO: Mr. Chair, yes. We are waiting for them. I can introduce the topic. They were here earlier. They stepped out of the building and they should be here.

VI. B. Matters from the Commission

1. Commissioner Issues and Comments

CHAIR MAYFIELD: Commissioners, let's do this. We'll go on to Matters from the Commission really quick. Commissioner Holian. Nothing? Commissioner Stefanics.

COMMISSIONER STEFANICS: I have one. Thank you, Mr. Chair. I put on your desk two items. *[Exhibits 4 and 5]* There is first a status report on the resolutions from the New Mexico Association of Counties. They're very abbreviated here; we all voted on them. But if you look at the third page it shows you which counties supported which resolutions. We were not in the – we were not alone in terms of supporting some.

The second item I gave you is a response that Mr. Steve Kopelman is presenting to the Legislative Finance Committee tomorrow morning regarding a program report on DWI programs and sole community providers. I'm sorry. The Safety Net Care Pool. So the report is embargoed from LFC until tomorrow morning but Steve was able to receive a copy to be able to respond. So I wanted everybody to at least get his response and if you're interested, to go on to the LFC website to get the report. Thank you very much.

CHAIR MAYFIELD: Thank you. Commissioner Chavez.

COMMISSIONER CHAVEZ: Thank you, Mr. Chair. At our last meeting the County Manager asked a question that was related to I believe – if it was any interest in continuing the discussion regarding our animal control ordinance, and I think most of us were silent except for maybe Commissioner Stefanics and I'm not going to remember exactly what you said but it was something to the effect that our silence doesn't mean that we're not interested and so it made me think about it a little bit more.

And the topic I wanted to discuss was the animal control ordinance and that kind of got me thinking about the ordinance and how it relates to the West Alameda Corridor, because we have – on one side of the street we have a City ordinance that again requires you to have your dog on a leash if I think you're on open space or on our trails. That would be the City ordinance. But then right now we don't have a similar ordinance and I think it causes some confusion. So I would like to have some discussion on that or maybe Katherine, is there any movement on that at all that I don't know about?

MS. MILLER: Mr. Chair, Commissioners, Commissioner Chavez, the animal control ordinance, we had published title and general summary and had our first public hearing, and at our first public hearing some issues came up relative to some of the changes in the ordinance and we actually had – I believe Commissioner Holian hosted a couple separate community meetings relative to cats and then dogs. And we really didn't come out of those meetings with resolution on some of the issues, so there weren't any recommended changes and weren't ready to bring it back for adoption or another public hearing because we didn't come to resolution on some of the issues that were in the ordinance.

So if we wanted to bring it back we would need to request authorization to publish title and general summary again in order to have the public hearings, unless you wanted to just have some discussion relative to things you'd like us to do in order to bring back a different version for publishing title and general summary.

COMMISSIONER CHAVEZ: Well, I appreciate that and I don't know what the thoughts of the others are but I know that with the cat and the dog issue, I know that you don't have the issue of having to have your cat on a leash if you're on a public trail. That's not going to work. But the cat issue is more I think feral cats and how that's managed. So I would be more interested in how we, the public, and our canines behave on our public trails. Cats, I think that can – it will have to be a section in the ordinance but I think where I get more calls and where I think there's more interest – I could use a better word, but there's more activity and more liability on our trails having to do with how you manage your dog, whether you can do a voice control or a leash or how that's handled.

But anyway, I think that some discussion would be good. I'd like to know what the others think about this and I would be willing to start probably notice the public hearings and start the debate again in a real concrete way.

CHAIR MAYFIELD: Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. Commissioner Chavez, I believe in the latest draft of the animal control ordinance all dogs were required to be leashed on County public property. As far as State lands or national forest, we don't have jurisdiction over that. The County Attorney did look into that issue and in state

forest lands, they're the ones that make the decision as to whether dogs are going to be restrained or not. And we just don't have the authority to control or to police anything like that.

But I believe that the leash law in the current version of the animal control ordinance, which of course we haven't voted into being yet did require quite a bit more restraint. Of course there is a lot of push back on that. A lot of people, especially out in the more rural areas, don't like to go for walks with their dogs being restrained.

COMMISSIONER CHAVEZ: Well, and if you have the combination of pedestrians, loose dogs and somebody riding a horse on one of those trails, that's an accident waiting to happen. So I guess if it's in the original version that's not been adopted and the leash law is in there then that would be one way to address that I guess.

COMMISSIONER HOLIAN: Well, in fact that was what was proposed, but we had never really made a final decision on how that should go. But I just wanted to warn you that there are different schools of thought.

COMMISSIONER CHAVEZ: No, I know. And you can't ignore that, but again, if we're going to encourage multi-modal and if we are going to encourage equestrian use of those trails I don't think you can have that mix and not expect something to happen. It's an accident waiting to happen.

COMMISSIONER HOLIAN: Commissioner Chavez, you're right, and we heard many horror stories.

COMMISSIONER CHAVEZ: Right. And so we're liable for that and so I would like to bring that back then and have that discussion. But maybe not within the next month but maybe next year.

CHAIR MAYFIELD: January. Is that it, Commissioner Chavez?

COMMISSIONER CHAVEZ: Yes.

CHAIR MAYFIELD: I have nothing under Matters from the Commission. So we're going to move on to the presentation.

VI. A. Presentations

1. Presentation on Updated Population and Employment Forecasts for Santa Fe County

CHAIR MAYFIELD: Mr. Griego, you and the BBER Committee is up.

MR. GRIEGO: Thank you, Mr. Chair, Commissioners. Santa Fe County originally contracted to do land use assumptions with UNM through the Bureau of Business and Economic Research and Geopopulation and spatial studies for the county. These reports that the consultants will be providing to the Board will update the growth trends and reports that were done in 2009. Those employment and population projections were done as part of the Sustainable Growth Management Plan and there has been a move to update them since they were initiated prior to the recession.

Just before the consultants get started with the presentation I wanted to inform the Board what the consultants were charged to do was to provide growth and employment projections through 2030 for the four growth management areas of the county, El Norte, El Centro, Galisteo and Estancia, and also the other jurisdictions that they were looking at were the land use jurisdiction areas, that would be the entire county minus the

municipalities and the tribal areas. The sustainable development areas, that SDA-1, 2, and 3, and the utility service area, which is defined as SDA-1 minus the SDA area in the Estancia growth management area.

So our first presentation will be done by Daren Ruiz with the Bureau of Business and Economic Research.

CHAIR MAYFIELD: Mr. Ruiz, welcome.

DAREN RUIZ: Thank you for having me here today. I'll make my presentation brief. BBER forecasted the employment for Santa Fe County and also some Santa Fe County service areas. In order to do so we looked at the county first. The first slide has the Santa Fe County employment history and forecast. From 1993 through 2012 employment grew in the county at about 23,600 jobs, which represents a 1.1 percent average annual growth rate.

Beginning in the early 2000s, 2001 and 2002, housing prices increased. In 2003 and 2004 housing prices increased even further. This was not constrained to Santa Fe County but it also happened in New Mexico and in fact was a nationwide trend. In 2005 and 2006 a crack starts to appear in the housing bubble. Foreclosures increased. 2007 saw the height, the peak of the Santa Fe economy. What ensued was tighter credit and also the construction industry got leveled.

From 2007, 2008, 2009, 2010 and 2011, employment dropped in Santa Fe County and in 2012 it leveled off. What we expect going forward from 2013 through 2030 is that employment will grow at about 12,800 jobs in the county, which represents about a 1.1 percent increase. Compared to the boom years from 1990 through 2007, where 2007 marks the height of the economy, it's not as strong but it's stronger than 1995 through 2012 where 2012 represents the trough of the recession.

On the next slide we see that government and healthcare social assistance sectors will contribute largely to the recovery. We expect government to add about 3,200 jobs by 2030. Healthcare and social assistance to add about 3,000 jobs, and the construction industry to make a comeback and add about 1,800 jobs.

On the next slide we see that the following construction was really disproportionate to the City of Santa Fe. From 2002 through 2010 it was the only place that saw a decrease in employment. The City of Edgewood, Espanola and the land use jurisdiction area saw gains of nearly double, while the tribal areas saw a large increase from 2002 through 2010.

I'm on the third slide. From 2002 through 2010 the gains in employment in the tribal area is mainly due to the construction and operation of the Buffalo Thunder Hotel and Resort Casino. From here on out I'll use the term "unincorporated area" to be synonymous with land use jurisdiction area, and that's the focus of our study. What is the employment going to be in the unincorporated part of the county? By 2030 we expect that to approach about 11,000.

Moving on to the next slide we look at the unincorporated part of the county by sustainable development areas. There's three SDAs in Santa Fe County. SDA-1, which is expected to see a development time horizon of up to 10 years; SDA-2, which has an expected development time horizon between 10 and 20 years; and SDA-3 which is rural and has a longer development time horizon.

We see from the graph and also from the table that employment in SDA-3

decreased from 2002 through 2010 and we expect this trend to continue. Employment in SDA-1 we expect to grow at about a 2.3 average annual growth rate, and employment in SDA-2 to grow at about a 2.1 average annual growth rate. Although SDA-1 has a shorter time horizon SDA-2 makes up a larger part of the county and that's why there is more employment in that area.

And there's also maps for your reference as well. We can further refine SDA-1 to include the water utility service area. There's two SDA-1s that are contiguous with the City of Santa Fe and there's also an SDA-1 that's located in the southern part of Santa Fe County.

On the next slide we make this refinement. The water utility service area comprises a large part of the SDA-1s so making this refinement doesn't add much more but it gives us geographic detail.

Moving on to the next slide and looking at the land use jurisdiction area, employment by growth management areas, we have four GMAs, El Norte to the north, El Centro in the center and then south of that is Galisteo and south of that is Estancia GMA. In 2002 El Centro comprised about half of the employment of the unincorporated part of the county and by 2030 we expect it to comprise about 2/3 of the employment in the unincorporated part of Santa Fe County.

Are there any questions? Thank you.

CHAIR MAYFIELD: Not at this time but still stay please. Thank you so much.

MR. RUIZ: Thank you.

JACK BAKER: Mr. Chair, Commissioners, thank you for inviting me to speak today. I'm going to be pretty brief with this. We were commissioned to update a previous population forecast for the county and for the constituent areas that Mr. Griego and Mr. Ruiz have both outlined previously that was done in 2008/2009. The primary thing that we found in terms of an overall finding is slowed growth within the county relative to what was projected previously, primarily because of slowing births, increasing deaths – that's just part of the ongoing historical dynamics of the county, but also slowed migration and construction patterns that we observed in recent data. That's the overriding finding of our study.

In addition to that we also anticipate over the next 15 years increasing centralization of the county population in and around the city so the primary areas of activity are really SDA-1, SDA-2, primarily SDA-1, which is most of the Santa Fe Community College planned development district being a real driver of growth of that concentration but also the recent annexations that have occurred or that are almost completed of the city's outlying county areas. Nowhere the trends are actually outlined in a complete report but I assume has been available to you but our key findings really again are slow growth within the county, increasing centralization in and around the city, which I don't anticipate is largely a surprise to you.

If you look graphically at slide #4 in the packet that you have in front of you you can see this kind of in comparison to what you had seen previously, is a much shallower growth, and so that just kind of reviews it. There are a number of – if you go all the way back to slide 19 I'd like to draw your attention to really kind of our key findings summarized again. The funneling of growth into Santa Fe Community College planned

development district, SDAs 1 and 2 and the El Centro GMA being the primary areas of activity, and that centralization in and around the city.

There were a number of assumptions on the next slide, 20, that go into our overall forecast. I am happy to entertain questions about any of that material if you'd like to focus in and around the findings and our reasons for projecting in such a way. That would be kind of the way to focus the questions about that because those are the main drivers of the observed – yes, sir.

CHAIR MAYFIELD: So, gentlemen, on your projections and assumptions, were they modeled after any of our proposed zoning maps?

MR. BAKER: Absolutely. So in two ways. The first way is that there is proposed zoning that is countywide, largely in unincorporated areas. A lot of these are not densely populated and really, our analysis showed that there would be little effect on those outlying areas in terms of the proposed zoning. The main effect that we really noticed in terms of the centralization of the population is really around the proposed policy adopted for that planned development district, the Santa Fe Community College area.

And that is really the prime driver of growth in the projection. We did make some assumptions with that, that would be the point of discussion. One being that there would be a specific rate at which that development would fill. That zoning would be completely realized. In other words, activity within that area would conform perfectly to the policy as laid out, etc., etc. But that is the primary driver that we saw.

The annexations that happened should be considered in the overall centralization of population that we forecast because that is really – you have to think of maybe like almost a 20,000 person bomb in population that is associated with that annexation. And that plays out of course in the long-term forecast.

CHAIR MAYFIELD: Thank you. Commissioners? Nothing else?

MR. BAKER: No questions? No, sir. Thank you.

CHAIR MAYFIELD: Thank you, Mr. Griego.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIR MAYFIELD: Commissioner Stefanics.

COMMISSIONER STEFANICS: I don't have questions for our presenters. Thank you very much for the research. I think I have more questions for our staff and would ask them, everybody from economic development to land use to water, to do some teasing out of some issues that we should take into account. I realize that we're doing the land use code and I'm not really talking about that. I'm talking about if there are some things from these statistics and this research that they identify as something that would be relevant to our future planning.

So for example if we have the number of people living in the county who could work more in the county would that mean trying to do some economic development initiatives in unincorporated areas? So I'm just suggesting, Katherine, that this might be an exercise to help us focus in the future on some specific tenets within different departments. Thank you.

CHAIR MAYFIELD: Commissioner Chavez.

COMMISSIONER CHAVEZ: And I'm looking at the flipside of that. If we don't do that then what is the impact going to be on our roads, on our fire on our

police and everything else? Right? So I think maybe we can play out both scenarios and see how that's going to work because I didn't have – your thought, I didn't have that in mind but I was thinking about the other impacts, like if we accept that growth area 1 and 2, SDA 1 and 2, would be the growth areas that we would concentrate on then the question of infrastructure and roads and things like that comes to mind, because I think the impacts will be seen and felt in all the areas that you pointed out, Commissioner Stefanics. So anyway, I'll just add that to the mix. Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you. Commissioner Holian, nothing? Thank you, gentlemen. Thank you, Mr. Griego.

MR. GRIEGO: Mr. Chair, Commissioners, this was a presentation only today. No action is required on this.

CHAIR MAYFIELD: Yes. Thank you.

COMMISSIONER CHAVEZ: Thanks for the info.

VI. C. Resolutions

3. Resolution No. 2014-130, a Resolution in Support of the New Mexico Association of Counties' Resolution Regarding Amendments to the Indigent Hospital and County Health Care Act to Restore the Sunset Clause on County Contributions to the Safety Net Care Pool Fund with an Extra Year of County Funding to Coincide with the Expiration of the Medicaid Waive

CHAIR MAYFIELD: Commissioners, there was a request to dispose of one resolution, our last one. It's C. 3. Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you, Mr. Chair. Commissioners, what happened is the New Mexico Association of Counties has been negotiating with the executive branch and the board of directors of the Association of Counties rescinded the resolution that we passed earlier and in fact substituted this resolution. So I'm asking Santa Fe County to support it. Basically it puts the sunset clause back in. The Association of Counties, LFC and DFA are not ready to talk about restructuring gross receipts taxes for the counties so the executive has agreed that reinstating the sunset clause and adding an extra year so that everything would sunset when the Medicaid Centennial program waiver expires. And we would try to work out some other long-term resolution.

So I would move for approval of support for the NMAC new resolution and then stand for questions.

COMMISSIONER HOLIAN: I'll second that.

CHAIR MAYFIELD: Thank you. We have a motion and a second. Any public discussion? Seeing none, Commissioner Stefanics.

COMMISSIONER STEFANICS: None.

CHAIR MAYFIELD: Nothing else?

The motion passed by unanimous [4-0] vote.

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VII. MATTERS FROM COUNTY ATTORNEY

A. Executive Session

- 1. Threatened or Pending Litigation, as Allowed by Section 10-15-1(H)(7) NMSA 1978.**
 - a. Buena Vista Estates, Inc. and Rockology, Inc. v. the Board of County Commissioners of Santa Fe County, State of New Mexico, County of Santa Fe, First Judicial District Court, No. D-101-CV-2014-02281**
- 2. Discussion of the Purchase, Acquisition or Disposal of Real Property or Water Rights, as Allowed by Section 10-15-1(H)(8) NMSA 1978**
 - a. Possible Acquisition of Real Property Interests for County Roads**

CHAIR MAYFIELD: Commissioners, we're going to break for lunch. Do you want to – I don't know if we can, Greg, recess and then go into executive now at a prescribed time or do you want to come back, go to our County Manager for an update and then from there move into executive?

MS. MILLER: Mr. Chair, I thought you were taking a lunch break.

CHAIR MAYFIELD: We are. But I'm just asking if right now if we can say that we will go into executive session on an agreed upon time right now or should be come back in and go to an update from the County Manager and then go into executive session.

MR. SHAFFER: Mr. Chair, I don't see any reason you couldn't include in a motion to go into executive session the fact that it would start at a date certain after a lunch break. So as long as the motion is otherwise properly made I think you could do that as long as you specify the time when the executive session would start.

CHAIR MAYFIELD: Thank you. And Greg, we do have a 5:00 this afternoon. How long do you anticipate in executive session if we go in?

MR. SHAFFER: Thirty minutes.

CHAIR MAYFIELD: Okay. Commissioners, what time do you want to come back from lunch? 3:45? 4:00? Four o'clock. Okay. So Commissioners, with that, if we could have a recess.

COMMISSIONER STEFANICS: So, Mr. Chair, I would move that we go into executive session after temporarily adjourning for a lunch break where we would discuss threatened or pending litigation and possibly the discussion of purchase, acquisition or disposal of real property or water rights.

CHAIR MAYFIELD: And we will be doing that at four pm.

COMMISSIONER STEFANICS: And we would after our lunch break convene at 4 pm for the executive session.

COMMISSIONER CHAVEZ: Second.

CHAIR MAYFIELD: We have a motion and a second. Let me to a roll call. But real quick, Ms. Miller, we'll go then to you right after executive session.

MR. SHAFFER: Mr. Chair, if I could just interject, if I understand the motion to incorporate the statutory references on the agenda as the basis for the executive

session as well as the specific sub-items.

COMMISSIONER STEFANICS: Absolutely.

CHAIR MAYFIELD: Yes. Roll call please. And again, just for our listening public, we will be coming back at 4:00 into executive session. We anticipate that lasting half an hour to 45 minutes, then we'll come back and reconvene as a full BCC.

The motion to go into executive session pursuant to NMSA Section 10-15-1-H (7 and 8) to discuss the matters delineated above passed by unanimous roll call vote as follows:

Commissioner Mayfield	Aye
Commissioner Anaya	Excused
Commissioner Stefanics	Aye
Commissioner Holian	Aye
Commissioner Chavez	Aye

[The Commission recessed and met in closed session from 2:10 to 5:14.]

CHAIR MAYFIELD: Good afternoon. We are going to reconvene as the BCC. We were just in executive session. Do we have a motion?

COMMISSIONER STEFANICS: Mr. Chair, I move that we come out of executive session having only discussed those matters allowed by Section 10-15-1(H)(7) NMSA 1978 and Section 10-15-1(H)(8) NMSA 1978, which is threatened or pending litigation and discussion of purchase, acquisition or disposal of real property or water rights. Present were our County Attorney, our Deputy County Attorney, our County Manager, our Deputy County Manager, Commissioner Holian, Commissioner Mayfield, Commissioner Chavez and Commissioner Stefanics.

COMMISSIONER HOLIAN: Second.

CHAIR MAYFIELD: We have a motion and a second.

The motion passed by unanimous [4-0] vote.

VI. C. 1. Resolution No. 2014-131, A Resolution to Adopt the 2014 Food Plan, "Planning for Santa Fe's Food Future: Querencia, a Story of Food, Farming and Friends"

COMMISSIONER HOLIAN: Thank you, Mr. Chair. I really think that the Santa Fe County and City residents can be very proud of this food plan. In a way it's kind of alarming that we even need a food plan in the first place. I think about the old days. People didn't need a plan. They knew what they had to do. They had to grow food. They had to hunt food. They had to prepare food, and they had to store it for winter or bad times.

But we do need a food plan now. A large percentage of the people in our

community are food insecure. And an even larger percentage of people don't eat healthy food. Junk food is just a little too easy to come by these days and it contains calories but unfortunately very little nutrition, and that leads to a number of the health problems that we're seeing in our communities these days.

This is a really, really great plan. There are recommendations for specific actions to improve people's access to healthy food, to improve people's knowledge about what is healthy food, and it identifies partnerships. I also want to emphasize that Santa Fe County is going to be an important partner in many of the recommended actions.

I would now like to turn it over to I think Erin Ortigoza who is going to give us a little bit more of the details of this food plan, but first I will move for approval of the resolution.

COMMISSIONER CHAVEZ: Second

CHAIR MAYFIELD: We have a motion and multiple seconds.

Commissioner Holian, do you have any presenters that would like to come up?

COMMISSIONER HOLIAN: Yes. I believe Erin is going to give us some more information and then I think there are a number of other people here who would like to say a few words in support of the food plan.

ERIN ORTIGOZA: Chairman Mayfield, Commissioners, I am delighted to be standing before you today on behalf of the Santa Fe County community, Santa Fe Food Policy Council and all of the work that has been put in this plan. *[Exhibit 6]* Three years ago the Santa Fe Food Policy Council began a food assessment that included community-wide outreach to identify the assets and the challenges of our food system. That food assessment informed our subsequent outreach process which reached out to stakeholders throughout the city and county. That outreach process then turned – grew into a subsequent outreach process where we went through multiple communities from the northern parts of the county all the way down to Edgewood and spoke with folks about their needs for their daily lives and how they get food, learn about food and grow food.

Through all of these outreach efforts and through extensive reviews of existing policy documents we've been able to distill several goal areas and specific action items that are going to help us achieve these goal areas in the coming years.

The document itself is divided into three sections that help us all wrap our heads around the complexities of a food system. The sections again are Getting Food, which leads to Food Access, Learning about Food, Food Education, and Growing Food, largely agricultural issues. Within each of these goal areas you'll see at the end of the document a series of highlighted goal area statements that are general but the document itself contains all of the details as to how we will move to achieve these goal areas through this food plan through partnerships with the City, with the County and with numerous agencies and organizations and non-profits in our regional foodshed.

The foodshed really is a living document and it represents the coming together of a thousand points of light in this area. There are so many good works happening. There is so much momentum and so much need for a focused initiative with food. Food informs our economic development. It informs land use policies, the way that we choose to view these issues through food really color the kind of community assets that people can expect to grow with over the next coming years.

The community identified several priority areas while we were doing our outreach. In getting food, again and again, one of the main priorities was enhancing public access through transit opportunities, so really thinking about a mother with three children needing to get to the grocery store. What does that take to make that realistic and comfortable for her to support that process? So how do we then build transit routes based around those real necessities.

With regard to the learning about food, again, schools. Everything having to do with what children are eating in schools to the curriculum that ties into their food so that they can learn to try new foods and learn to eat the food that is presented on their plates. To also having community school gardens and community gardens associated with schools and building curriculum around that.

Again, growing food, again and again, we heard the need to preserve existing agricultural land as a very, very important resource in this community. And so all of these priorities are reflected in the document. This is not a strategic plan, more a call to action, an inspiration and a way to organize ourselves around these issues. I thank you very much for your consideration for this and look forward to working with the County and our multiple partners in the future.

COMMISSIONER HOLIAN: Thank you, Erin.

CHAIR MAYFIELD: Thank you. Anybody else? Please.

PAM ROY: Mr. Chair, Commissioners, thank you so much for your interest in this food plan. We've been before you before. My name is Pam Roy. I'm the executive director of Farm to Table and I serve on the Santa Fe Food Policy Council on the City side, actually, even though I live in the county too. So several things. Just adding to what Erin said, one of the things is this document is also laid out so that it also adheres to the County's Sustainable Growth Management Plan So in those areas that we see priorities and that the community has requested really some priority use or looking at some of these things as priorities, Erin and her colleagues at the County have linked those things directly to the sustainability plan. So there's a lot of support for what you all have already put in place.

Secondly, in educating young people about food, one of the great things is that this will be building on the efforts of getting farmers' produce into schools here in Santa Fe, the Santa Fe School District, Santa Fe County and the City. That's already going on. Santa Fe Public Schools are a real champion in this effort and yet we can do more. And so we plan to be back to you with a resolution coming up soon with the request of you supporting hopefully the New Mexico grown produce for school meals legislation, a request by us to the state to invest in our school meal program. It's a resolution you all have supported before so we look forward to that. And that will be a next step. So it will be immediate and another thing that will build on the plan.

Secondly, we also as a Food Policy Council have an agriculture land use or land use subcommittee and that committee is joint between City and County. So we're really excited about this plan moving forward as it addresses and will address some of the immediate issues and initiatives that you all are interested in around preserving agriculture, securing agriculture for food production in the county and linking it more directly and closely with the City's urban agriculture ordinance that's being prepared now. So we look forward to these things aligning and allying with each other between the

City and the County and look forward to your support. Thanks so much.

COMMISSIONER HOLIAN: Thank you, Pam. Tony?

COMMISSIONER STEFANICS: Mr. Chair.

CHAIR MAYFIELD: Commissioner Stefanics.

COMMISSIONER STEFANICS: Mr. Chair, I have a comment that I'd like to make based upon an earlier presentation. We had a presentation on the growth of Santa Fe County in the unincorporated areas up to 2030, I believe it was in the report. But anyway, one of the things I believe, based upon the stats around hunger and food insecurity is that we might need to start looking at some initiatives in the unincorporated areas. Whether those might be community gardens or whether they might be more support for local neighborhood farmers markets or more – I know you already have some neighborhood association food drives going on but I'm just asking the group to think about not just things in the city as look forward.

We had this report that emphasizes that we have this growth of people and we don't have enough services.

MS. ROY: Mr. Chair, Commissioner Stefanics, thank you so much for bringing that up. This plan aligns very, very much with countywide, and even the region. How we interact and relate to our food in the region as well. And so the unincorporated areas, you're right, are absolutely important and what I would love to add is that we also address the County health plan and how important that is and this aligns with the health plan as well. So I would love to follow up with you on some of those more direct thoughts you have about unincorporated areas and how we can be of support and how the plan aligns to that. So thank you so much. Good question.

CHAIR MAYFIELD: Thank you. Commissioner Holian, do you want to move your resolution?

COMMISSIONER HOLIAN: Mr. Chair, I did make a motion for approval of the resolution and what the resolution does is it accepts – we accept and support the Santa Fe County and City food plan, also known as planning for Santa Fe's food future.

COMMISSIONER CHAVEZ: Second.

CHAIR MAYFIELD: Thank you and thank you all for the great work.

The motion passed by unanimous [4-0] vote.

VI. C. 2. Resolution No. 2014-132, a Resolution Honoring the 50th Anniversary of the Wilderness Act

COMMISSIONER HOLIAN: Thank you very much, Mr. Chair. It turns out that this year is the 50th anniversary of the Wilderness Act and I think it's very important and I think a lot of people recognize this that we preserve our wilderness in this country. It really is as much an important part of our heritage as the settlement or history of this particular country. And we also still depend on wilderness for our wellbeing these days in so many different ways. For one thing it provides us with clean water. It also cleans our air, the forests and so on help to purify the air that we breathe. It's also a home for wildlife.

And I think another thing is it nurtures our soul. How many places can you go

today where you don't hear the cacophony of our civilization? Where you can really get away and just hear the sounds of nature. I think it's also worth noting that the first wilderness area ever designated was in New Mexico, the Gila Wilderness.

And now would like to read the definition of wilderness. I think this is important. I'm not going to read the whole resolution to you but I think there are a couple of important points. Wilderness is defined in the Wilderness Act as follows: In contrast with those areas where man and his own works dominate the landscape is recognized as federal land retaining its primeval character and influence, which generally appears to have been effected primarily by the forces of nature with the imprint of man's work substantially unnoticeable and has outstanding opportunities for solitude or a primitive and unconfined type of recreation.

And I would also like to read the Now, therefore be it resolved clauses of this particular resolution.

Now, therefore, be it resolved, by the Board of County Commissioners of Santa Fe County to recognize the significance of the National Wilderness Preservation System to America's cultural, scientific, historical and spiritual heritage. Be it further resolved that that American Wilderness be recognized as a place where everyone can experience the spirit that shaped America. Be it further resolved that on this golden anniversary of the Wilderness Act all Americans are urged to visit and enjoy wilderness areas, to learn their history and to aid in the continuing protection of America's precious national treasures.

Now I know there are a number of people here today who would like to speak out about the 50th anniversary of the Wilderness Act but first I would move for approval of this resolution.

CHAIR MAYFIELD: Second. We'll go to public discussion please.

COMMISSIONER STEFANICS: Before we have our first speaker I would really like to thank Carol Johnson for bringing this to my attention.

CAROL JOHNSON: Thank you. Thank you, Mr. Chair and Commissioners for hearing this. This is the same resolution that was passed, actually, by the New Mexico Legislature in the 2014 session with a few words changed for Santa Fe County. I think that in the 21st century the importance of maintaining wilderness and our wilderness heritage has only grown. Protecting our wilderness areas and their riches, clean water, stretches of undisturbed land, where animals can travel on pathways undisturbed, thriving wildlife and healthy ecosystems is critical to the health of our communities and our economy.

All of these – hunting, fishing, backpacking, finding solitude and horseback riding, all are strong engines of local economies and they provide tourism and recreation and of course the beauty that we all love in New Mexico. So I thank you and I hope you will approve this resolution.

CHAIR MAYFIELD: Thank you.

COMMISSIONER STEFANICS: Reina, and I would like to let everybody know that Reina is a very talented writer too. I was very impressed with the poem that you wrote.

REINA REINDLE: Thank you. Okay, so I'm here because I'm a young person and we wanted to say that it's not just like very well preserved middle-aged

people who are like into the whole preservation of wilderness thing. Like, I think it's really important also for younger generations to actually go out and find nature and be it in for themselves and not just like read about it in books and school and I think that's really important. That's what I've got to say.

COMMISSIONER HOLIAN: Thank you. You didn't happen to bring your poem with you.

MS. REINDLE: No.

ROBIN REINDLE: Hello. I'm Robin Reindle and I am Reina's mother. I just – in thinking about the wilderness I just – nature has been a part of my life for my whole life and I just came just to express my appreciation for the wilderness and just to say how happy I am that there is a place where the animals can run free and be unmolested and just thinking about that makes me feel good. So I just came to tell you that. Thank you.

VERA BERRON: Yes, hi. I'm Vera Berron and I just wanted to also just speak on behalf of the wilderness. It's my church really. Ever since I've lived in New Mexico I've lived bordering on wilderness because it is that important to my spirit and my feeling of connectedness. I'm a nature photographer so one of the things that I love more than anything is to just go lose myself in the wilderness and I just feel it's one of the things that really grounds us and roots us and connects us to this world. And to have wilderness untouched and pure as it was created, to me is one of the most important things there is, especially at this time on this planet. Where we can keep the purity of the land and of the water and of the air. So I just wanted to also support the love and appreciation of the wilderness and the honoring of that. Thank you.

CHAIR MAYFIELD: Thank you very much. Anybody else wishing to speak? Commissioners? Seeing none, Commissioners, we have a motion and a second.

The motion passed by unanimous [4-0] vote.

VI. D. Matters from the County Manager

1. Miscellaneous Updates [*Exhibit 7: Newsletter*]

MS. MILLER: Yes, Mr. Chair, Thank you. So I just wanted to give you some updates on some things as well as Tony to give you one. Just a few really minor things right now. I got an email from the Association of Counties, National Association of Counties that they are soliciting proposals from member counties to host the 2016 and the 2017 Western Interstate Region conferences and as most of you probably remember we did host the 2012 conference, and it was a lot of work. I wanted to know if there was any interest from the Board that we pursue and put in a proposal to host it again in perhaps 2017 or if we'd like to wait that out and give other counties an opportunity for proposing.

We did it, like I said, in 2012 here. It was very successful but I don't think we'd be prepared to do 2016 quite yet but if there was interest in us being in a proposal for 2017 we would work on that. And we have to submit no later than December 31st this year.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIR MAYFIELD: Commissioner Stefanics.

COMMISSIONER STEFANICS: When we did the last one the staff did work very hard. The County was asked to put in a small amount of money. The Association came up with some money and there was quite a bit of solicitation of items. But the one thing they did not talk about that would affect whoever sits on this Commission, and I won't be on the Commission in 2017, is that whoever is chair is expected to participate throughout the three days with welcoming speeches and highlighting the county, etc.

So while it was a great time and people from the West like to go to neat places and Santa Fe is a very neat place, I just want to indicate that you might not have enough people who are going to be around in 2017 to say yes, I will throw myself into it. Like Commissioner Chavez is it right now. Will you be available all three days for them? That's the kind of thing. And we were criticized – I didn't realize. I think I was chair at the time and I didn't show up to one thing and we were criticized as not being present and involved. So.

COMMISSIONER CHAVEZ: And I guess I would just add to that, if we're going to host it then we really have to engage and participate. Otherwise it's not going to look good. So I do appreciate Commissioner Stefanics' insight into that and I think she's been the one that's invested more of her time into that, so I think we need to be sensitive to that. I've been cautious in participating in the Association of Counties because of the time commitment and I wanted to be sure that I could take care of things close to home first and then expand out from there. So it's been a challenge for me to this point. So I think that we just need to be careful in how we approach it and if we're going to host it then we're going to have to be ready to participate. So that's going to mean that we're going to have to budget that time.

I don't know if it would do any good for us to submit to host the event and then stop out if someone else was more interested or just as interested as we were. Could that be an option? Do we want to –

MS. MILLER: Mr. Chair, Commissioner Chavez, I'm not sure how NACo does the selection process of the WIR. I know when I came on board you know a few years in advance when you're selected so you can start the planning and fundraising efforts. Plus we sent staff to the NACo conference to market it. We sent them to the Western conference the year before to market that it was in Santa Fe. We had several hundred people attend. We had – it was good for the county and for the city from a tourism perspective and hosting the conference but it is a lot of work and it's a significant commitment because we're pretty much it along with the Association of Counties and trying to get other counties.

I could try to see if other New Mexico counties are planning on submitting and perhaps if there aren't any other New Mexico counties that are indicating that they'll be putting in an application then we could do that so at least New Mexico is on the map as a potential place versus not being on at all. I don't know if any of the other counties are planning on submitting proposals but I could try to solicit that information between now and the next Board meeting and then ask for a decision at the end of November. That would still give us a month to put together a proposal.

COMMISSIONER CHAVEZ: Okay. Well, I guess for what it's worth in

the back of my mind I have been still trying to schedule some time or find areas within the Association of Counties that I would be most interested in start maybe taking small bites and then one step at a time engaging in Association of Counties on a local level and a national level. I've always been interested in that. I think it's just a matter of finding the time. But I'll think about that and then maybe we can have that discussion in the next couple of months. Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you, Commissioner Chavez. Ms. Miller.

MS. MILLER: Okay, another item. I just wanted to give you a little update on what we have been doing relative to the ebola preparedness. Clearly the events of September in Dallas triggered an action plan for Santa Fe County's Fire Department and we did an immediate inventory of all personal protective equipment and procurement of additional supplies. That occurred in early October. We've been doing a variety of trainings. Communications went out to all emergency responders in the form of EMS guidelines earlier this month. Also training competencies based on the most recent CDC guidelines for high level personal protection started this past week and our preparedness investment back in 2007 actually exceeds the current CDC guidelines. The training targets meticulous infection control skills and will require significant time investment to ensure over 300 emergency responders are ready for this new hazard.

The emergency manager will continue to monitor the dynamic event. State and national conference calls are sure to continue. We are in constant communications and situational reporting is occurring across all jurisdictional and agency boundaries. Also, in addition to our ebola preparedness, the emergency manager is continuing preparing our response in the community and the medical management of mass casualty and active shooter events.

To date, over 175 law enforcement and County Fire Department responders have received that training. Also, NACo is hosting a virtual townhall on Country response to ebola, tomorrow, Wednesday, October 29th from 5:00 to 6:00 pm Eastern Standard Time and we will be a part of that. The topic of the virtual townhall is to discuss the role of county officials, what they have in all hazards, emergency planning and response at the local and regional levels.

So I did want to bring you up to date on what we are doing relative to that current hazard to local communities. I don't know if you have any questions or comments on that. If not, I'll go on to the next item.

The next item is we have recently received two requests related to support of an above-grade intersection improvement on the 599 frontage road and near the Santa Fe County Public Works Facility. These come in different capacities but essentially they've come in the form of asking either individual Commissioners or the Board to write a letter to the MPO supporting a crossing there or to request that there not be any closing of that. We have heard that the state has backed off of closing that, in addition to that's not necessarily their – I think some of the property is not owned by the state; some is, some isn't. It's privately owned.

But, that said, we do have members on the MPO and I thought rather than writing a letter to our own members we could perhaps update the MPO members of the request and request that the Commission formulate a position if necessary or our members can express the County's position as members of the MPO. And my understanding is it is not

a high priority from a funding perspective at the state level to do a crossing there since they just did the crossing at 62 and they're looking at some other at-grade crossings over 599 that are higher priority but we may be able to request that that get moved up as a priority with the MPO and with the State DOT to fund a crossing there. And in particular in light of the fact that we did have a swiftwater rescue there in one of our last storms.

COMMISSIONER CHAVEZ: So, Mr. Chair.

CHAIR MAYFIELD: Commissioner Chavez.

COMMISSIONER CHAVEZ: So then, Ms. Miller, wouldn't that warrant then at least having the discussion about grade-separated intersections along the 599 corridor versus at-grade intersections?

MS. MILLER: Well, Mr. Chair, I think that's the issue for the MPO that they see as the higher priority is not having those at-grade intersections, so they did the County Road 62, the other one. I think it's at Camino de los Montoyas that's had several accidents and that is a higher priority for them is looking at funding a different type of crossing there. But this is the one on the frontage road where our Public Works Facility is, that frontage road that goes through the arroyo and then connects I think through a business park to the end of Airport Road, or to Airport Road right out by the airport. That's the – there's an arroyo crossing basically. The frontage road kind of ends and people just cross through the arroyo and come up in the business park or vice versa. And there's I believe a couple of developers who've understood that that was going to be closed off. They would actually like the County to request a higher priority of funding a crossing there, either an all-weather or a bridge-type crossing on that frontage road.

CHAIR MAYFIELD: Have they proposed to come to the table and bring some dollars for that all-weather crossing also?

MS. MILLER: Mr. Chair, at this point they haven't. What they've been asking for is just letters, that individual Commissioners would write a letter. We have not stated that we would do that since we have members of the County Commission on the MPO. I think it would be better if the County takes a position as to whether they would like that to be moved up as a priority or not, rather than writing individual letters that may not be consistent with what our members of the MPO are hearing at MPO meetings.

COMMISSIONER CHAVEZ: Right. Right. Well, actually, on that note the MPO has not discussed this really at all. It's not been an agenda item.

COMMISSIONER STEFANICS: No, but Mr. Chair, I'm also thinking that if the development has to ever come in front of us for a land use decision, I'm not sure that we should do something as a Commission.

MS. MILLER: And Mr. Chair, Commissioner Stefanics, I'm not sure that that crossing is really the access point for any development. It's just that we use it, our own Public Works Facility. Community members use it to get to our Public Works Facility. They use it to get to Caja del Rio. But the discussion has been more around – I think there was one statement from the DOT that they were going to close it. They have backed off that position, that they weren't going to close it, and now there's been questions, well, what about trying to get the MPO to raise it as a higher priority. I don't know that that's what the Commission's priority is and whether we have a major concern. I was just concerned about having these people approach individual Commissioners and everybody being in a different position and from – and maybe Adam can speak to this if

he's here, or Robert, that really the MPO, they don't have the funding for it, or the State doesn't have the funding for this. So they don't see it as a high priority right now because of funding. And I don't know if Robert or Adam would like to add to it. I just wanted to get a little direction, whether you'd like us to put something together for the members of the MPO. Because it's just been a little bit awkward having these individuals request letters and when we really haven't had a conversation as a County.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIR MAYFIELD: Commissioner.

COMMISSIONER STEFANICS: Commissioner Chavez is the chair right now of the MPO and we were just doing a sidebar here that you could let them know to make a request to do a presentation at the MPO and he has a lot of say over the agenda for us to hear a formal presentation.

COMMISSIONER CHAVEZ: And Mr. Chair, I think it would be appropriate for the MPO to have this discussion, not to disrespect the Commission's role but if the MPO finds it in their discussion to move this up on their list of priorities we can do that. That doesn't mean that the funding is in place but that we're paying attention to the issue. I think that the safety issues along the 599 corridor have not been fully addressed. At-grade intersections really do not work. I think if we're going to keep this crossing and make improvements to it I think the best solution would be grade-separated. And so it's going to take a while to get to that point. But I think it would be good to start the discussion at the MPO level and then see where it goes. So I'd be willing to work with you and MPO staff to place that on the agenda within the next couple of months and start that discussion, have the discussion there and then bring it back before the Commission when it's appropriate.

MS. MILLER: Mr. Chair, Commissioner Chavez, then we'll do that. We'll work with you to get on the – the individuals who are requesting it and our staff to be on that so that there's some understanding of the issue from both.

COMMISSIONER CHAVEZ: Sure. And the public, whoever's interested in this access point could attend the MPO and provide whatever information or input that they would like to provide. Okay. Let's do that.

CHAIR MAYFIELD: Ms. Miller, Mr. Leigland, as far as the at-grade crossing that currently exists, the State's maintaining that, correct? They're deciding not to close it? Is there any maintenance? Santa Fe County is not doing any – I'm assuming Santa Fe County is not doing any maintenance on that.

MR. LEIGLAND: Mr. Chair, are you referring to the Santa Fe River crossing that – yes. Well, the State DOT right-of-way ends where there's this sign in the road.

CHAIR MAYFIELD: It says road ends.

MR. LEIGLAND: Yes. Exactly. And then beyond that it's private property and then State DOT picks up again. So it's just really the dirt crossing that's the Santa Fe River that's private. The State maintains the frontage road. Actually, what we learned in this process is the State owns a section of the frontage road on the south side that they didn't realize they owned. It's Paseo de River it's called at that point and so they – which badly needs maintenance so I think they realized, hey, that's part of our frontage road system as well. But the County's not maintaining any of that.

CHAIR MAYFIELD: Thanks. And by no means am I advocating to shut it. I think it needs to stay open as an access point. But what liabilities are we potentially occurring as Santa Fe County again, if we're letting our staff cross it? If somebody else – it says dead end. The road says dead end. People are going around that sign. If it's County staff going around that sign. I guess J.Q. Public is J.Q. Public but if we have a big truck or something going through there, and then of course I know common sense would prevail, but if there's water in that crossing, should we erect some signs that say do not cross this when there's water present?

MR. LEIGLAND: Mr. Chair, actually the liability question, maybe the County Attorney –

CHAIR MAYFIELD: We don't have to broach that right now. We'll just kind of keep that out there, maybe establish an internal policy on that. Thank you.

MS. MILLER: Okay, Mr. Chair, the next update is a legislative update and it's just that LFC has a meeting tomorrow, 8:30 at the capitol. They're doing a program evaluation on county finance, healthcare and local DWI programs, and Commissioner Stefanics passed out a response on that. So we will have staff there. Also, this Friday, October 31st, at 1:00 at New Mexico State in Las Cruces there's an update on the Indian water rights settlement, and at 2:00 pm stakeholder perspective on the Indian water rights settlement with Governor Terry Aguilar from San Ildefonso Pueblo presenting, so we will also have County staff, I believe that Adam is going to that as well.

Then also for the legislative session, we have been working and preparing for the upcoming session and developed some options for meetings with our delegation members. I was looking for some feedback from the Commission. We've looked at doing breakfast with the legislators and don't have any dates set pending some confirmation from the council services. Also potentially dinner with the legislators, looking at potential dates of December 2nd, which is a Tuesday, 3rd, 4th of that week, so Tuesday or Wednesday of that week, and Thursday the 8th or Monday – I'm sorry; I have the dates wrong. The 4th, which is a Thursday, or Monday the 8th, or Wednesday the 10th of December. We can send out these dates to you for confirmation but I just wanted to give you a heads-up to look for those potential dates and let us know if you are available for any of those dates so we could try to find a time that works for the majority of the Commission, as well as legislators.

CHAIR MAYFIELD: Ms. Miller, and I know this was I guess our second try at this. I spoke with some current representatives and even though we tried to move it up early, and this is just a few of them that wasn't conducive to our schedules. We did like it when it was – when the session was started back in January. Have you had any dialogue to see what their preference is of waiting until January? I know their scheduling is a little harder but I know some of them enjoyed that.

MS. MILLER: Mr. Chair, we were also going to have a Santa Fe County Day during the session, and one of the things that Commissioner Stefanics and I talked about yesterday was we did do I believe it was a lunch in the lounge before the session started, probably four or five years ago. That was right before I started and then for the next two years we did have them in one of the rooms, we had the breakfast before they started their committees. And I would agree; we had better attendance when we did that but it also – we really had difficulty the last two years getting – we could not get the

lounge. We're going to try that again. And we were really kind of packed into the room that they did give us and we kind of ran out of room and seats.

So we were trying to look for some alternatives, but we will look into that as well, whether we can get a room of enough size for our delegation and the Commission and the elected officials and the appropriate staff. If we could do that the week before the session starts. Once the session actually starts it's been really difficult for us the last couple of years to get a good space.

CHAIR MAYFIELD: Thank you.

MS. MILLER: Thank you. That's all I have on the updates except that I did want Tony to do a capital projects update. In your packet there's also the Public Works report that talks about a lot of the capital projects, but one of the specific requests was where we are on funding on some of the projects and on current projects that we have either planned or designed, what it looks like we will need in the way of additional funding. This is a little bit of a precursor over the next probably one or two Commission meetings. We would like to come to you with some options for actually allocating funding this year and budgeting some funds to finish some ongoing projects and take care of some others that have come up that need additional funds or that need funding. So with that I'll turn it over to Tony. Thank you.

MR. FLORES: Thank you, Mr. Chair, and I want to first apologize the confusion part on the agenda item was totally my dropping of the ball. What we intend to do today is as Ms. Miller indicated, it's been brought up on a few occasions by the Commission to bring back the 15 GRT funding allocation plan to the Commission so that we can look at attacking some of the projects that have shortfalls. In preparation of that we've started identifying through a capital planning team which includes the Finance Department, the Public Works Department, Growth Management, the County Manager's Office, look at existing projects that are in the hopper, the queue that are in some point of design or ready for construction.

We've broken the projects up into roads, facilities, parks and open space and utilities projects. *[Exhibit 8]* And the purpose of this exercise is to start the prep works, so to speak, so that in November we can bring back the entire funding strategy that will look at projects on a short-term basis, which is 18 months or less for completion, mid-term basis which is up to 36 months for completion, and then a long-term plan which would include those projects which would include those projects which have at least a five-year window or longer on them such as the river greenway park or the administrative complex Santa Fe County is completing.

That plan will be brought forward in November as I indicated to be used by the Commission as a roadmap for identifying and completing projects that are currently there, and it's really an opportunity for the Board to get a clear and delineated funding strategies along with benchmarks and timeframes to get these projects completed in an efficient manner. And with that, Mr. Chair. I'll stand for any questions.

CHAIR MAYFIELD: Commissioners?

COMMISSIONER STEFANICS: Mr. Chair.

CHAIR MAYFIELD: Yes.

COMMISSIONER STEFANICS: So from all of these things, like for example, Mt. Chalchihuitl, we just did something today. So did we appropriate all of the

money with that \$100,000 funding gap?

MR. FLORES: Mr. Chair, Commissioner Stefanics, that's part of the concern with this plan that's identified is Mt. Chalchihuitl, there is a funding gap to complete the entire remediation that we've given the authority for the County Manager to go through and complete once that funding's in place. So that \$100,00 is to complete that project in its remediation stage, not for the acquisition.

COMMISSIONER STEFANICS: Well, thank you. Mr. Chair, members of the Board, I'm a proponent of equal distribution across districts, but I also would like to see some projects finished versus languishing. So maybe we could identify some amount of money and see how many things could be accomplished with that amount of money. And I'm just talking out loud because I know we're not going to make any decisions, this is going to be a future discussion but I just wanted to put that out there. Thank you.

CHAIR MAYFIELD: Thank you. Mr. Flores, just real quick on that note. Do we have a complete list of all design work that has either been initiated or completed within Santa Fe County? Is this inclusive on this list in front of us? And the reason I bring that up is, look, in District 1 I listen to our Public Work Director and work with him and through his office to get a lot of design work done. But I haven't had any shovels hit the ground. I haven't had a lot of shovels hit the ground. We've had some. Recently we had some bonding money afforded to one project. For reasons that be it had to move, and I'm thinking if well, if we have design done already on a road that was completed, why aren't we just kind of on Commissioner Stefanics' point using those dollars to complete something? So do we have a correlation of everything that's been designed in Santa Fe County? What has been requested funding and/or inadequately funded?

MR. FLORES: Mr. Chair, the list that we prepared here with the assistance of Public Works is current projects that are in the design or ready to bid phase. This list that I'm presenting today is not inclusive of all the projects that were identified in the 12 general obligation bond that haven't been initiated because the bond hasn't been sold. This is purely projects that are in a design or construction-ready phase.

Now, there are going to be some projects that we will bring forward in November that may not be on this list today that we're still vetting, so the simple answer is we are working towards that goal of consolidating a singular list.

CHAIR MAYFIELD: Well, let me just use this one as an example. Maybe I'm reading it wrong. Arroyo Alamo West. We know there's been designed done on I think all five segments of that road and the dollars – I believe it was Bouquet Lane for reasons of archeological questions we decided not to move forward with the improvements on that road so we pushed the money to – my understanding was that the money was now redirected toward Arroyo Alamo West, but I don't believe I'm reading that on this.

MR. FLORES: Mr. Chair, and there are going to be some of those things that will be brought back to the November meeting that will clarify that. Some projects have never been to a design phase.

CHAIR MAYFIELD: This one's been designed out, Mr. Flores.

MR. FLORES: I will follow up on that, Mr. Chair, to get you an answer.

CHAIR MAYFIELD: Okay. Unless I'm wrong, and Mr. Leigland is in the back. I was always on the understanding that Arroyo Alamo West has been designed and

it was pretty expensive as far as the five phases that came back to us.

MR. LEIGLAND: Mr. Chair, we did a drainage analysis on Arroyo Alamo West to arrive at the number you see here, and that was all that we did. We said this is what it would take so we can get to this number. You're referring to the Bouquet Lane, which was a project that we had identified as a candidate project for the bond money. La Puebla said that they don't want us to do it. We redirected the money to the projects in Cuyamungue.

CHAIR MAYFIELD: Okay. And that one's already been designed.

MR. LEIGLAND: That one's been designed, and so that one's moving. So that project, Camino Catalina is in progress currently. So what you're asking is happening.

CHAIR MAYFIELD: So let me ask this a different way. So then why isn't Camino Catalina showing up on this?

MR. LEIGLAND: Because, Mr. Chair, that project had four phases. We broke the Feathercatcher into three phases and Catalina was phase 4. We fully funded Catalina itself and that's moving. The other three sections require the acquisitions of right-of-way and so that's why it wasn't immediately done. But you're seeing here continuing with all four segments.

CHAIR MAYFIELD: Thank you for that clarification. Thank you, Mr. Flores. Commissioner Chavez.

COMMISSIONER CHAVEZ: I have a question if I could ask Adam, I think Tony, Adam might be able to answer this question better. It's specific to Calle Nopal. It's on this list, Adam, but I know you've been working, you had that project on your list of things to do. It also shows up on this list, so help me out there.

MR. LEIGLAND: Mr. Chair, Commissioner Chavez, what we have is essentially the band-aid fix and this would be the bigger fix.

COMMISSIONER CHAVEZ: Oh, okay.

MR. LEIGLAND: So we have a plan to do the chip-seal, but there's other things. There's drainage and –

COMMISSIONER CHAVEZ: So then the chip-seal that you have in your work order now will be sort of interim until we can find more money and do pavement versus just chip-seal?

MR. LEIGLAND: Mr. Chair, the chip-seal would get the project up to annexation level, if you will. It will –

COMMISSIONER CHAVEZ: It will meet those standards.

MR. LEIGLAND: So at that point it's up to the Commission if they want to do more, because undoubtedly more work could be done, but if we just want to meet our minimum obligation, which, I'll note, actually hasn't been formalized in any kind of agreement but based on the agreement we do have we can arrive at some sort of estimate of what would be asked. The chip seal would meet that. And our plan to do it in the spring, as we discussed last week then that road would be ready.

COMMISSIONER CHAVEZ: Yes, well, I know we had that discussion and I guess I was just a little confused about why it would show up on this list again now, but I know now why, so thank you for that.

MR. FLORES: Mr. Chair, if I may on that point. Commissioner Chavez,

there's a difference between our maintenance projects and our capital projects.

COMMISSIONER CHAVEZ: Oh, okay.

MR. FLORES: These are identified as capital projects.

COMMISSIONER CHAVEZ: Okay. Okay. So that's where I'll know where to separate it then. Thank you. So then moving off of this CIP project and going on to our maintenance list in our packet, and maybe Adam this would go to you also. In the Pinon Hills Subdivision we have all-weather crossings but you've also done work in that area to address some of the maintenance issues. So expand on that a little bit.

MR. LEIGLAND: So, Mr. Chair, Commissioner Chavez, just to remind you of what we did, we did do in-house as maintenance projects, we restored two low-water crossings. We did an in-house design and an in-house construction of an all-weather crossing. We did do the chip-seal of the roads, and the last remaining piece was the largest low-water crossing to an all-weather crossing design. So you've allocated funds to do the design, but we haven't allocated funds for construction of that final all-weather crossing.

COMMISSIONER CHAVEZ: So this is the one all-weather crossing that will not be done in-house then?

MR. LEIGLAND: That's right.

COMMISSIONER CHAVEZ: Okay.

MR. LEIGLAND: And that design is in progress.

COMMISSIONER CHAVEZ: I guess the residents of the subdivision know that that's a work in progress and that you've done some work but that there's still work that's left to be done and that's all scheduled in.

MR. LEIGLAND: Mr. Chair, Commissioner Chavez, that's correct. I will note that the work that we did in-house performed admirably in the last storm and the goals we started out to achieve we have achieved. No one will be stranded if there's a crossing –

COMMISSIONER CHAVEZ: Good. Good. Okay. Thank you.

CHAIR MAYFIELD: Mr. Leigland, really quick now, then Commissioner Holian. As far as the utilities and master meters under annexation, we haven't already set aside dedicated dollars for that?

MR. LEIGLAND: Mr. Chair, we had some funding set aside in the utility operating budget, so this is just an opportunity. There's going to be 12 total that we would need if we pressed to the full scope of what's contemplated in the annexation agreement.

CHAIR MAYFIELD: But it would behoove us to do this.

MR. LEIGLAND: Yes. Yes.

CHAIR MAYFIELD: Why wouldn't we want to use the utility budget or – if there's a reason to press our local delegation so be it but I think it's only a benefit or Santa Fe County to get these in place.

MR. LEIGLAND: Yes, Mr. Chair. Well, the master meters are to implement the terms of the annexation agreement, to fully segregate the City and the County utility areas. So we identified in the annexation agreement that 12 would be needed total to fully carve out the two areas. We've said that with three we could get about 85 percent of the total customer base. Five would get us even closer still. We did

identify funding in the utility budget but we're asking for them here as well.

CHAIR MAYFIELD: Okay. Thank you. Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. Thank you, Tony for the presentation. It's a very sobering presentation when you add up all the funding gaps that exist it comes up to a really, really huge number. And I'm wondering where the funding is going to – the sources of funding to make up these funding gaps and how long it would take really, to do that. I imagine that we have funds coming in from the Santa Fe County capital GRT over time, but would most of the funding gaps have to be made up by future GO bond issues?

MR. FLORES: Mr. Chair, Commissioner Holian, to go to the point of Commissioner Stefanics or yours, to take some of the projects and get them off the list, that's the intent of what we'll bring in November. The first swath of that so to speak is the 15 GRT that kind of started this whole discussion as to what we're doing. So that would be the \$5 million that is generated through the gross receipts tax, capital outlay gross receipts tax. So that's going to be the first funding pot or funding source that would attack some of these projects. That may be the wrong term, but it would take some of these projects off the list initially.

The funding strategy that we brought forward in November will take a look at GRTs current and future as well as potential bonding capacities for general obligation bonds, and long-term plans that would then actually have some delineated funding sources and time frames for a project to come off the list. So there's going to be multiple pots of funding opportunities for a project to be built from.

COMMISSIONER HOLIAN: And I guess our job is to set priorities. Is that correct?

MR. FLORES: Mr. Chair, Commissioner Holian, that's the intent of November 25th is to look at the projects, identify their priority, determine what phase they're in, when we can complete them and are they short-term, mid-term or long-term. And then based upon the discussions this morning at the previous Board meeting I am remiss to not include the potential improvements to the old Public Works site if we move forward on that discussion. So that's not include in here either.

COMMISSIONER HOLIAN: Thank you, Tony.

CHAIR MAYFIELD: Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you. Tony, this is a tiny project and doesn't even warrant this. Could you tell me what's happening with Leo Gurule Park?

MR. FLORES: Mr. Chair, Commissioner Stefanics, the inspection that I conducted last week, the playground equipment has been installed. The shade structures – I believe they're under a purchase order? That's correct. So they'll be installed shortly and that project will then be completed with the funds that were allocated through your district capital funds.

COMMISSIONER STEFANICS: Okay. I went past there and wasn't there also supposed to be a hiking –

MR. FLORES: Walking trail. Mr. Chair, Commissioner Stefanics, yes. That's part of the final stage of putting in that shade structure that would come around through a contractor that Mr. Garcia has selected.

COMMISSIONER STEFANICS: So when's the estimated date for that? We missed summer and fall.

MR. FLORES: Mr. Chair, Commissioner Stefanics, I told you August originally. I'm hoping within the next 45 days.

COMMISSIONER STEFANICS: Okay. So really we're going to be into winter. Okay. We'll discuss it later how we advertise that to the community. Thank you very much, Mr. Chair.

CHAIR MAYFIELD: I echo Commissioner Stefanics, what she said, particularly to parks in the northern district. I appreciate all that staff has done, but some of these parks have taken three-plus years to get completed for what that's worth time-wise, Commissioner Stefanics. So that's just all I would say, gentlemen and ladies is that if there is a requested project that we look at that timeline and we again look at the funding sources, realistic timelines, because we're accountable to our constituencies. They ask these questions and we just try to move them, from point A to point Z, full completion. And some of these are pretty monumental tasks. We're looking right here on this spreadsheet of almost \$18 million in unfunded requests. So, Commissioners, Thank you. Mr. Flores, thank you.

MR. FLORES: Thank you, Mr. Chair.

VIII. INFORMATION ITEMS

- A. Growth Management Monthly Report**
- B. Public Safety Monthly Report**
- C. Public Works Monthly Report**
- D. Human Resources Monthly Report**
- E. Administrative Services Monthly Report**
- F. Community Services Monthly Report**
- G. Financial Report for the Month Ending 9/30/2014**

MS. MILLER: Mr. Chair, if there's no more questions on capital outlay I would just ask if there's any questions on the reports that are in your packets. We do monthly reports from all the departments just to keep you up to date on various things. Some of the directors had to leave early but I have been through most of these reports. Do you have any questions on those or would you just like those to be considered part of the record?

CHAIR MAYFIELD: I'll go to Commissioner Chavez, Commissioner Holian, then myself.

COMMISSIONER CHAVEZ: The only thing I wanted to add on the reports is that the report for the North Central Regional Transportation District is in with the Growth Management so it doesn't have its own divider. So it would probably be a little easy to overlook. The report is there. I asked staff to do, which wasn't highlighted is to highlight the ridership for all of the routes. And so I do have that information if anyone is interested in the ridership numbers.

The only other thing I would add is – let's see if I can find my notes. Well, you can read the memo. There's some highlights in the memo. One is that the funding

from Los Alamos County has continued. It's a lower dollar amount. I mention that because without the financial support from Los Alamos County from the very beginning, RTD, the Regional Transit District would probably not be on the secure footing that it's on. So I wanted to thank them, acknowledge them and thank them for their contribution in supporting public transportation.

And then other than that, again, if you want specific information on ridership I have all that here and I can make copies for you. Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you. Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. I have a question about the Public Works report. I noted that a lot fewer permits for the transfer stations have been sold for this year and I'm just wondering what this has meant for the solid waste utility budget. How much less income has been generated?

MR. LEIGLAND: Mr. Chair, Commissioner Holian, yes. So this is the result of making the permits not expire and so obviously, many fewer need to be purchased. And so the total revenue impact for that was estimated at about \$200,000 over the life of the program. So what you're seeing if the first part of that materialize. So far we've seen an estimated – to be honest with you were not letting quite as much as expected but we have probably a \$60,000, \$70,000 shortfall to date.

COMMISSIONER HOLIAN: Okay. Thank you.

MS. MILLER: Mr. Chair, Commissioners, actually, Adam in the Finance report the year-to-date sales are down – because I was actually trying to understand what the loss in revenue was in the general fund, they're down \$175,00.

COMMISSIONER HOLIAN: So far.

MS. MILLER: So far this fiscal year for permit sales. I don't know how that – but we did estimate about \$200,000 and most of our – the high volume of sales happens in the first few months so it's hard to say what the total impact of that will be but in the Public Works report for the month of September, for instance, in fiscal year 13 or calendar year 13 it was 404 permits versus 199 same period. And then in the Finance report, under the general fund, we are down a little bit in property tax collections from last year but also the decrease in the general fund is about \$175,000 of solid waste permit fees. So thank you.

COMMISSIONER HOLIAN: Thank you.

CHAIR MAYFIELD: Mr. Leigland, what's an update, if you don't mind, on the Jacona transfer station please?

MR. LEIGLAND: Mr. Chair, we finalized the lease. There was a question of whether or not the Jacona land grant needed to go to the Board of Finance for approval, because they were unsure of their own status. We worked with the Board of Finance and the land grant to finalize that question and as it turned out they did not need to go to the Board of Finance. We sorted that out two weeks ago. And so the lease was finalized and actually I believe you initialed that change. We just processed the first payment to them so the lease itself is good.

Meanwhile, the step in getting the transfer station built, if you recall our plan is to take it through the CDRC process with a master plan to show all three planned uses – open space, the fire station and the transfer station, and we're in the process of doing that. And then we were going to press with designing and building the transfer station and we

wanted to use that as a design build to speed up and so we're focusing on that RFP for that as well.

CHAIR MAYFIELD: Thank you. And Adam, if you have it, how many dollars have been set aside already for this project?

MR. LEIGLAND: Mr. Chair, we have \$2.5 million of GRT that was established back in 2012, plus we had another almost half million dollars from a previous solid waste bond project to bring the total to just under \$3 million total allocated to the effort.

CHAIR MAYFIELD: And as far as Mr. Flores' presentation a little earlier, would there be any need for a request for legislative appropriation on this?

MR. LEIGLAND: Well, Mr. Chair, at this point, I think that project – I think we're really good, because we have a pretty good idea of what the –

CHAIR MAYFIELD: Excuse me. We didn't anticipate – well, I guess we anticipated it, but the new fire station out there.

MR. LEIGLAND: Mr. Chair, yes. At this point I don't think – that will be up to the fire station. That's years out, so that's – right now we're just focusing on the transfer station in terms of funding. That's what we have funding for.

CHAIR MAYFIELD: I'm going to put you on the spot, but if you could write me a summary memo just for my departing records on that I would appreciate it.

MR. LEIGLAND: Yes, of course.

CHAIR MAYFIELD: Thank you. Ms. Miller, just one question I have as far as the Public Safety report, but I think you'd be the one to answer that. Where are we as far as recruitment of a warden for the facilities?

MS. MILLER: Mr. Chair, we have that position advertised. I'll have to see if it's closed. We've done some interviews. We did it as open until filled and currently, Deputy Warden Caldwell has been acting warden. And so we have conducted some interviews. I'll have to get an exact update as to where we are but it was posted as an open until filled.

CHAIR MAYFIELD: Thanks. Okay. That's all I have. Commissioners, anything else? Thank you.

IX. PUBLIC HEARINGS

A. Ordinances

1. **Ordinance No. 2014-___, an Ordinance Amending Ordinance No. 1998-16 (An Ordinance Establishing Provisions for Extension of Sewer Service; Adopting Operating and Management Procedures; Setting Rates; and Establishing Design Standards for the Santa Fe County Wastewater Utility) To Update the Service Rates and Charges and Service Area (First Public Hearing)**

CHAIR MAYFIELD: This is our first public hearing of two? Or is this our only public hearing? This is more of a question.

MS. BORCHERT: Mr. Chair, there are two. The next one will be at your

next BCC meeting.

CHAIR MAYFIELD: Okay. Claudia.

MS. BORCHERT: Good evening. So before you we have a proposed ordinance change to address two issues. One is it amends the utility service area in the sewer ordinance to align with the Sustainable Land Development Code utility service area map. And the second is to address a utility shortfall that comes from assuming the customers from the City annexation and the rate the City is currently charging us for those customers that are utility customers, where we bill them, we collect their wastewater for a little bit and then we send it to the City for treatment.

The proposed rate, just an increase of a dollar for the service fee and a dollar for the volumetric quantity. That means that the service rate will go from \$6.54 to \$7.54 and the volumetric rate per thousand gallons is proposed to go from \$3.50 to \$4.50 per thousand. The proposed rate as an aside is comparable to the findings of the 2010 County-contracted cost of service study that proposed this rate change almost four years ago to our wastewater rates.

So what this means to an average County utility customer who uses around 3,500 gallons per month in the wintertime is that his bill would go from around \$12 to around \$19. The equivalent for the same customer who is a City customer right now who uses around 3,500 gallons per month in the winter time is \$19.29, so already a City customer would pay more right now and that doesn't include the fact that the City is also in the process of going through a rate increase and they are proposing five percent a year increases over the next five years. Not only for the City customers – their retail customers, but also for the County wholesale rate.

And the proposal that we have before you now brings us in line with what other governmental entities charge their customers in the region. There's more information on that in Table 2 of your packet. So without this proposed rate increase customers – the utility right now, the enterprise fund, loses around \$7 for every customer we have whose wastewater ends up in the City's treatment plant. And so considering that we have around 640 customers, that means that every month we lose \$4500 and over \$50,000 every year.

With the proposed rate increase that deficit would be eliminated. But however, as I mentioned, if the City does pass their sewer increases that deficit that would have been eliminated by the rate increase that we are proposing here will again grow to the point where in 2019 once again the utility would be subsidizing 25 percent of every customer bill. And as I mentioned, for us, the cost is not just about paying the City to take the wastewater from our customers but we also incur costs for billing and some collection and maintenance and O&M, so we really need to be collecting more money than what the City is charging us for those customers.

So in closing there are three primary reasons that we recommend approval of the proposed ordinance amendments. One is the alignment of the service area according to the new Sustainable Land Development Code. The second, it will stop the bleeding that occurs in the utility's wastewater fund, where we lose money on every customer, and also it brings us closer to the rates that were recommended in the 2010 cost of service study.

CHAIR MAYFIELD: Thank you. Commissioner Chavez.

COMMISSIONER CHAVEZ: Thank you, Mr. Chair. Claudia, the memo

also reads that in our case sewer service fees have not changed in 16 years. So what would be the plan to not let that happen again? How often should we realistically revisit our fee schedule and revise and update that? What would your suggestion be to do that on a regular basis?

MS. BORCHERT: Mr. Chair and Commissioner Chavez, the first step is to do a utility master plan to understand what our wastewater service area is and what our costs are, and the second part of that would be a cost of service study based on our current configuration of customers and that's all part of the utility master plan that we're working on. That will be a year to a year and a half out before that's done. And so once we have that I think then we'll have an idea of the rates we need to have to cover our costs as well as the idea of a schedule on how often we might want to consider either – what the City's doing here now is they're playing catch-up by spreading the 25 percent rate increase over five years, so they can be where they are, but they're not really adding a cost of service rate increase every five years, let's say. It would even be a cost of living increase, whether just things get more expensive.

So that's something we can come back to you with on the kind of a rate that we might want to include automatically, just as salaries go up and as the cost to buy materials goes up, then automatically it seems like the utility rates should keep pace with that.

COMMISSIONER CHAVEZ: Right. And I agree. It's a service that our residents need and deserve but we have to understand that the cost of providing that service goes up incrementally year after year, and we have to – we have to budget for that and be ahead of that curve instead of behind the curve ball. Because when we are, when we don't do it for 16 years and then we increase it, well, the perception is that we've increased it a thousand percent. Well, not really. If you prorated that it's not that much of an increase, but the impact is there because there's a gap in between. So I think that sticker shock could be diminished a little bit and I think we would have more buy-in as we move forward and not so much resistance when we're forced to increase our fees and so you're already thinking of that. I just thought I would mention it and it's something that we all need to think about almost on a daily basis. Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you. Claudia, so as far as Commissioner Chavez talking about the sticker shock, are these customers receiving any enhanced services now from the City? That the County was providing them?

MS. BORCHERT: Mr. Chair, no. They are not receiving any different services than they were when they were City customers.

CHAIR MAYFIELD: So, again, I don't know how the City did this but when they factored in the rate increase did they anticipate all these new customers coming on board also to try to spread that, equalize that across the board?

MS. BORCHERT: Mr. Chair, no, they would not have, because in 1996 when these sewer rates were last set I don't think that annexation was even on the table yet.

CHAIR MAYFIELD: Yes, but since then it has and the City proposed this rate – or implemented this rate increase post the annexation agreement, correct?

MS. BORCHERT: Mr. Chair, I'm sorry. I'm confusing whether you were

talking about our rates or their rates. Their rates, in the memo where they go forward asking for this rate increase one of the – there are two main reasons that they cite for why they now need to do this rate increase. One is the customers that they lost to the County as a result of annexation. The other is the loss of Las Campanas as a wastewater purchaser – a purchaser of wastewater.

CHAIR MAYFIELD: Okay. And what was the net loss based on annexation?

MS. BORCHERT: Mr. Chair, I have not been able to tease that out from their information. I know that the –

CHAIR MAYFIELD: Wouldn't it have been a net gain for them? For the City?

MS. BORCHERT: Mr. Chair, no, they lost customers, so they lost revenue.

CHAIR MAYFIELD: Okay. Well, they're just passing that back onto the County.

MS. BORCHERT: Mr. Chair, that's right.

CHAIR MAYFIELD: Thanks. That's all I have, Commissioners. Anybody else? It's the first public hearing.

MS. BORCHERT: So I'll see you next month.

MR. SHAFFER: Mr. Chair, do you want to see if any members of the public wish to speak?

CHAIR MAYFIELD: Oh, thank you very much, Mr. Shaffer. Are there any members from the public wishing to comment on this ordinance? Seeing none, this portion of the public hearing is closed and we will see you all next month on this. Thank you.

IX. A. 3. Ordinance No. 2014-9, an Ordinance Amending Ordinance No. 2011-3 Pertaining to Affordable Housing Roof Repair or Replacement and Renovation (Public Hearing and Possible Action)

CHAIR MAYFIELD: Commissioners, I'm going to just jump over really quick, Mr. Leigland, to IX. A. 3.

STEVE BRUGGER (Affordable Housing): Mr. Chair, Commissioners, through this amendment to Ordinance No. 2011-3, which enabled the affordable housing roof repair or replacement and renovation program to exist we hope to accomplish three things. One is to change the maximum level of assistance from \$10,000 to \$14,999. Number two is to increase the affordability period, which is the term of the mortgage and note and secures the assistance that we provide, to increase that from five to ten years before it's forgiven. And number three, to limit eligibility only to low-income households at or below 80 percent of area median income, rather than include moderate income households as well. We believe this will improve utilization of the program and it will better focus our limited resources to those most in need.

For the first change, the last five bids on projects that were modest in scope and came in, they're all coming in over \$10,000, between \$10,000 and \$14,999. We're stuck without an increase.

Number two, the change, the five years was the Mortgage Finance Authority limit minimum. We don't think it's onerous to increase the amount of time after which we would forgive the loan, from five to ten years.

Number three, limiting this program to low income rather than low and moderate – low and moderate was the standard language in the Mortgage Finance Authority law but most of the referrals that we get under the program, through the Home Weatherization program, the Energy Smart program, they're all low income. So at some point we will face diminishing funds and we think it advisable to better focus our resources to help those most in need. With that, I would stand for questions.

CHAIR MAYFIELD: Thank you. Commissioner Chavez.

COMMISSIONER CHAVEZ: Thank you, Mr. Chair. Steve, would this ordinance and the policy that would accompany it apply only to our County housing sites?

MR. BRUGGER: Mr. Chair, Commissioner Chavez, no. It is for privately-owned homes throughout the unincorporated areas of the county that meet our income qualifications and for which through our inspections we demonstrate that there's a severe issue with the roof.

COMMISSIONER CHAVEZ: Okay. So then if someone is income-verified and they have a structure that's substandard, needs major roof repair, they're qualified. They would be considered for this program.

MR. BRUGGER: Mr. Chair, Commissioner Chavez, yes.

COMMISSIONER CHAVEZ: Okay. Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you. Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you, Mr. Chair. I believe that this has been a popular program so I understand the need for limiting the group that qualifies and if we're prepared after the public hearing, I'll make a motion.

CHAIR MAYFIELD: Thank you. Commissioner Holian, anything?

COMMISSIONER HOLIAN: No, Mr. Chair. Mr. Chair, I'd just like to comment that I agree with Commissioner Stefanics and I think this is a prudent course of action and I'm very supportive.

CHAIR MAYFIELD: Thank you. So we'll go out to our public listening audience in attendance. Is there anybody wishing to speak on this proposed ordinance at this time? Seeing none, this portion of our public hearing is closed. Commissioner Stefanics.

COMMISSIONER STEFANICS: Mr. Chair, I move for approval of Ordinance No. 2014-9.

COMMISSIONER HOLIAN: Second.

The carried upon roll call vote as follows:

Commissioner Mayfield	Aye
Commissioner Anaya	Excused
Commissioner Stefanics	Aye
Commissioner Holian	Aye
Commissioner Chavez	Aye

IX. A. 2. Ordinance No. 2014-___, an Ordinance Adopting the Solid Waste and Recycling Management Ordinance and Repealing Ordinance Numbers 2010-5, 2012-7, 2013-3 and 2014-6 (First Public Hearing)

MR. LEIGLAND: Mr. Chair, Commissioners, earlier I presented a recommendation for approval of the Solid Waste Task Force. What I'm presenting here is the implementation of a recommendation that was approved by the Board earlier this year. This is an ordinance amendment to do two changes to our current permit structure. The first is to go to a six- and twelve-punch permit, as opposed to our 24-punch permit, and the second is to implement a fee schedule to achieve a goal of recovering 30 percent of the solid waste program budget in a five-year period.

We also took the opportunity, since we are amending the ordinance to incorporate numerous other ordinance amendments that have been promulgated over the last year. For instance, if you recall we had an amendment to implement annexation. We had an ordinance amendment to make the permits not expire, and we also had one to freeze the older fee structure. So we took all these other amendments and brought them into this one just to clean things up.

But the main focus is to implement the six- and twelve-punch permits, which is something we actually heard from the public that they desired, loud and clear, and also something that the task force felt was important was to increase the amount of the program as recovered through fees. Just to remind you, the current solid waste program budget is about \$2.5 million. About 15 percent of that is recovered through fee sales. About 20 percent of that is recovered through the environmental GRT, and the remainder comes from the general fund. So the goal here is to increase the permit fees slowly over time to change that 15 percent to 30 percent.

You'll see in your packet actually a spreadsheet that lays out the fiscal analysis that supports those fees. With that, Mr. Chair, I'll stand for any questions.

CHAIR MAYFIELD: Thank you, Mr. Leigland. Commissioner Chavez.

COMMISSIONER CHAVEZ: Yes, thank you, Mr. Chair. Just an observation. So we're going to gradually increase the fees to 30 percent over the next five years. But over the next five years our cost of doing business is going to increase, so it seems like we're sort of chasing our tail a little bit and I don't know how that's going to play out. I was sort of advocating for a higher percentage and maybe a shorter time period, but again I'm going to yield to the committee and all the work that was done to get to this point. I just want to highlight that concept and again, we're going to have to address that as we move forward. Reconfiguring the permit structure from 6 to 12, I think

that was a fiscal impact to the County of around \$200,000. Right?

MR. LEIGLAND: Mr. Chair, Commissioner Chavez, no. The fiscal impact arises from the fact that the permits do not expire.

COMMISSIONER CHAVEZ: Got it. So again, in that policy, in that decision, there is fiscal impact. There's implication. And it's not to the positive; it's to the negative. And I think that the public needs to be aware of that. I guess those are the two points that I wanted to highlight.

MR. LEIGLAND: Mr. Chair, Commissioner Chavez, actually, if look at the spreadsheets that are included as part of the packet you'll see that we actually included an increase to the solid waste budget. So you'll see that the first line is the budget. So we do anticipate growth just as fuel costs, labor cost increase. So this fee structure does take into account total program growth.

COMMISSIONER CHAVEZ: It does. Okay, so you're on page 2 and it has the solid waste permit recommendations. You have one chart that will achieve 30 percent recovery through permit sales within five years and then you have another chart that will achieve 40 percent cost recovery through permit sales within five years. And so you have the different scenarios there. Okay. Thank you, Mr. Chair.

CHAIR MAYFIELD: Thank you. Mr. Leigland, and appreciating and respecting Commissioner Chavez, I think even the committee and through no fault of staff identified maybe some operational – I don't want to call them deficiencies but we kind of identified it the way things were done in the past, and the way we can improve maybe with a dollar investment how things will be done in the future, thereby maybe decreasing long-term operational costs of the facilities also.

I won't go into the slough of that. It's already been on the record but I think that was also a component. Let me just ask this though. Again, by no means am I a proponent of the 30 percent recovery rate, but why now are we seeing a 40 percent cost recovery on this presentation given to us tonight? When was that discussed? Was it something that staff added now? Or has this been here all the time?

MR. LEIGLAND: Mr. Chair, this was actually submitted because some of the Commissioners wanted to see what it would look like as a 40 percent. So this was put in purely as an illustrative chart to say this would be what it would look like for a 40 percent. So this was presented – this is not the first time it's been in the packet.

CHAIR MAYFIELD: Okay. Mr. Leigland, we had a little discussion earlier tonight – I think you were here, on potential curbside pickup. Just so I have clear clarification on this. If it becomes mandatory or voluntary by some of the areas that we will identify, as far as the recycling components of that, knowing that recycling is very important for all of our communities, what will be the proposed requirement, because I thought I heard that if we mandate this we potentially could mandate you will participate in recycling. But what's to say that an individual with a punch pass or doesn't even need a punch pass. You can go to numerous free recycling centers including our Santa Fe County transfer stations, thereby we incur the cost of transporting those materials, of processing those materials for a very small return. So how do we distinguish if somebody has that curbside that they are having their recycled materials picked up there and that the rest of the unincorporated areas who do not particulate in this are incurring those costs?

MR. LEIGLAND: Mr. Chair, several questions in there so let me attempt

to answer them. First I will mention that actually our solid waste ordinance says that you still have to have a solid waste permit to utilize the free recycling service.

CHAIR MAYFIELD: You do?

MR. LEIGLAND: Yes. It says you have to have a permit.

CHAIR MAYFIELD: Okay, it might be at ours but at the BuRRT you don't have to. You just go to the front gate and knock –

MR. LEIGLAND: But BuRRT is the Solid Waste Management Agency's, not ours. So that is one way to control. So to address the curbside, the recycling public that we have heard, if they had curbside recycling they would use it. They don't – a lot of people don't want to have to come into the recycling centers if they don't have to. So the anticipation is that if people had curbside recycling available to them they would avail themselves of it.

CHAIR MAYFIELD: You also can use Sprouts and drop off your recycling material for free. Just for what that's worth.

MR. LEIGLAND: Yes. You are right though, Mr. Chair, the recycling actually, in the total lifecycle costs of solid waste it saves money but the County's segment of it, we do pay, because our solid waste operation is at the core a transport operation. And so we are transporting it. We believe, for instance, in the Eldorado area that if the Eldorado community had access to affordable curbside recycling that would eliminate a lot of costs for us at Eldorado. That is our largest volume recycling center and that is because you have a community that wants to recycle. That is the best alternative. If we can provide them with another alternative we would save a lot of money. It's probably similar up in Jacona which is our second largest recycling. So that's an option .

If the Commission wanted to get even further savings they could mandate the curbside pickup. Also, I wanted to touch briefly on some of the operational savings. We think that we'll save a lot with the new transfer station of Jacona, just operationally. We'll reduce the number of trips. That will save.

So these numbers don't necessarily reflect all the possible operational savings because there are many more that this Commission has not yet chosen. I know it's not popular, but if we close a transfer station that would be an operational savings. So in the future, if the Commission chose to do that that could be reflected in this as well.

CHAIR MAYFIELD: And by no means am I advocating for the closure of any of our recycling centers, but the one right now in Rancho Viejo, if we determine that this might be a suitable area for the curbside pickup, there's still a cost to keep that facility open, correct?

MR. LEIGLAND: Mr. Chair, that's correct. There's a cost to staff it. It's not staffed but we do have to go and recover the materials and bring them to BuRRT.

CHAIR MAYFIELD: So how would that play into the scenario if we went to mandatory curbside in that area?

MR. LEIGLAND: Well, then, Mr. Chair, there'd no longer be any need for that station. We could just eliminate it and then the cost savings to us would be the transport to go pick it up, carry it to BuRRT, because then the private hauler would be doing that.

CHAIR MAYFIELD: Okay. And then, last question. Mr. Leigland, there was I believe in one of our prior meetings a request from staff that we eliminate the

senior subsidy. Where is that in here?

MR. LEIGLAND: Mr. Chair, that actually came out of the Solid Waste Task Force. That was one of the recommendations that the task force made and their reasoning, just to remind you, was that if you're a senior and you're low income you could be captured on the low income, which was preserved. But where that's reflected in the ordinance, actually, is it just says actually that – I was going to see if I could point it to you quickly. But it's up to the Commission to implement any kind of fee reductions. So actually in the old ordinance it was done by resolution. The ordinance allowed the Commission to do it by resolution and the Commission subsequently did it by resolution. And so the new ordinance just eliminates the senior discount as a possible fee reduction. So that's how it's reflected in this draft ordinance.

CHAIR MAYFIELD: It does, Mr. Leigland. Thank you. And do you have a dollar impact that that imposes on the County if we did or did not do this?

MR. LEIGLAND: Well, actually, yes. It would result actually in a small increase in revenue, because that's a five dollar savings and actually if you look at my Public Works report you can actually get a rough idea of how many permits that we sold. I think we sold last year 1,300 so that's a \$6,000 increase.

CHAIR MAYFIELD: 1,300 senior permits?

MR. LEIGLAND: I think we sold 1,380, if I remember correctly, senior permits last year. So assuming that that was similar in the future, not taking into account the non-expiration but multiply that by five and that's how much more revenue we would recover by eliminating the senior –

CHAIR MAYFIELD: Commissioners, I would still be a proponent of that reduced fee for seniors. Thank you, Mr. Leigland, for that. Commissioner Chavez.

COMMISSIONER CHAVEZ: Yes, I have a question, Adam, that I forgot to ask earlier. You mentioned that there was a contribution into the solid waste fund from the general fund. Do you have a dollar amount, just a rough dollar amount on what that would be?

MR. LEIGLAND: Mr. Chair, Commissioner Chavez, it's about 60 percent of the overall budget and the overall budget is \$2.4 million, so that comes out to about \$1.4 million, if my public math is correct.

COMMISSIONER CHAVEZ: That's close enough. I just wanted to again, try to put things in that perspective, for what that's worth.

CHAIR MAYFIELD: Thank you. Commissioner Holian or Commissioner Stefanics? Seeing nothing else, public hearing. Dr. Eigner or anybody from the public wishing to comment on this proposed ordinance. You stuck around a long time I figured you might want to comment.

COMMISSIONER CHAVEZ: And, Mr. Chair.

CHAIR MAYFIELD: Yes.

COMMISSIONER CHAVEZ: Just to comment on the reduced rates for seniors. I would definitely encourage and support that, but then also on the flipside I think that the 30 percent recovery over the five-year period, to me just doesn't seem like it's enough, but again, I did mention that earlier. I'll just state it again for the record. I think it's something that we're not going to be able to get away from. We're talking about a \$2.5 million budget. That's a good chunk of money. Sixty percent of that is

coming from the general fund. So I think we've got to work on that.

CHAIR MAYFIELD: Fair enough. Just for staff, for Ms. Miller, for our Attorney, knowing that we will be voting on this I believe at our next November meeting. We've gone through this exercise in the past and it's not to put anybody on record by any means, but we may want to break it down for Commissioners that care to vote for certain aspects of this or vote against, knowing that we may be in a position where unfortunately a Commissioner may be voting against this in totality and I don't think that's necessarily what I want to do but I would like to ask that we can have a separate vote maybe on certain issues if that's okay. Thank you. Dr. Eigner.

JOE EIGNER: Thank you, Mr. Chair, Commissioners. A little show and tell today. This is one cubic yard. [inaudible] 202 gallons of water. I don't want to overwhelm you with numbers but what I said was this is one cubic yard. If this contained water it would be 202 gallons weighing almost a ton.

MR. SHAFFER: Mr. Chair, I'm sorry to interrupt but this is a public hearing and so he should be sworn to testify if it's in support of an ordinance, or against it.

CHAIR MAYFIELD: Thank you. Really quick. Anybody else wishing to provide comment tonight, would you just stand and be sworn all at once.

[Duly sworn, Joe Eigner testified as follows:]

MR. EIGNER: My name is Joe Eigner. I live at 6 Verano Drive in Eldorado. Eldorado, a very large, low-density subdivision where chickens are unwelcome.

CHAIR MAYFIELD: Not by all, Dr. Eigner.

MR. EIGNER: I'm also secretary of Eldorado 285 Recycles, a recycling advocacy group. Mr. Chair, Commissioners, first I'd like to tell you that we strongly support your action this afternoon in supporting the task force and consultants' recommendation to look into the possibility of setting up contract areas for curbside collection of both trash and recyclables and we also very strongly support the current proposal to modify the total solid waste and recycling ordinance. We especially like new Purpose E in the ordinance, which says Promote to the greatest extent possible waste reduction and the reuse and recycling of materials to further resource conservation and minimize landfill disposal. That could be a statement of our group's purpose.

We also like the fact that the County Manager now has the flexibility to prepare a list of what is and is not recyclable, and if it's on her recyclable list it cannot be disposed of on the dumping floors or dumpsters of the County convenience centers. Further, we like the movement toward paying more the more trash that you bring to the convenience center. I'll talk quite a bit about that in a minute.

The ordinance is asking you to approve a schedule of higher user fees for convenience centers. In fact the ordinance asks for a doubling over a five-year period. This will not be popular among the users of the convenience centers. So I'm going to limit my remarks to that issue because that is the one controversial one, I believe.

We believe at Eldorado 285 Recycles that this increase in fees is very much needed and will not be a significant burden on the users of the convenience centers. If you look at the first chart that I gave you [Exhibit 9] column A list the amount of trash that people bring to the convenience centers. They have their choice of bringing a 30-

gallon bag – this is a 30-gallon bag of trash – and as I mentioned, one cubic yard is about 202 gallons. So that should be able to handle about seven 30-gallon bags.

Now, gallons of trash, there are three stages in the current proposed ordinance that you can bring up to five cubic yards for one punch. You can bring up to ten cubic yards for two punches, and up to 15 cubic yards for three punches. So in effect there is an element of pay as you throw, which we like, that is the more you have to pay for trash the bigger the incentive is not to bring trash but to recycle it or compost it. So for that reason we like this feature. We think these cubic yards are huge. For example, try to imagine five of those and then ten of those, and then 15 of those. That is a lot of trash. And I'll show you an example from my own home how much trash an average family really does produce and why this new schedule will not be a huge financial burden on anybody. It shouldn't be.

Column C in the chart is the gallons of trash for each of those sizes going from 30 for the bag up to over 3,000 for 15 cubic yard, and Column D is the number of bag equivalents. So 15 cubic yards is about 100 trash bags of that size. That's a lot of trash.

Column E, we try to change volume – Column A is all in volume and cubic yards or gallons. Column C is in gallons. To change that into pounds, and the reason we want to do that is because when the Public Works Department takes trash to the landfill they don't pay by volume; they pay by weight. So to change these volumes of trash into pounds or tons we have to use a density factor. I think I mentioned earlier that water is 8 1/3 pounds per gallon. Trash is very seldom that heavy and when I try to put as much trash as I can in one of those bags, because I use bag tags, I jump on it. I weigh 125 pounds. I'm sorry Commissioner Anaya is not here. He's a big fellow and I think he could probably squish that trash in there to about 50 pounds.

Anyhow, so I'm using a factor of 1.25 pounds of trash per gallon of trash, then I convert that in Column F into tons. Column G, I'm assuming – I'm going to jump forward to 2019, five years from now when the highest rate on this new schedule will be imposed. I'm assuming I'm going to buy a 12-punch permit for \$140. Column G then tells you what it would take to bring these amounts of trash – what it would cost the consumer to bring these amounts of trash to the convenience centers. For the bag permit it's going to be \$2. Currently it's one dollar. One cubic yard, if you brought that much it would cost you one punch and that would be almost \$12. And if you brought 4.99 cubic yards it would still only be one punch, \$12. But if you went up to 10 cubic yards it would be \$23. If you went up to 15 cubic yards it would cost you \$35 – three punches.

At the landfill Public Works is going to pay 80 cents for that bag of trash. In other words, less than half of what the user of the convenience center pays. If he brings one cubic yard it's going to be the same situation. The County is going to pay \$5.20 to BuRRT – excuse me, to the landfill, Caja del Rio, and the County customer is paying \$11, almost \$12 – one punch. And so on. And you can see that at the bottom of the chart, 15 cubic yards, three punches, the user of the transfer station, the convenience center is going to pay \$35, but the County is going to pay almost \$76 at the landfill.

So I think the users of the convenience centers are getting a great bargain, even at these higher rates in five years, and if the landfill fees go up the County subsidy for the user is going to be even greater than shown on this chart.

On the second page is one the Recyclopedia tips that our group has issued, and

it's based on some work that my wife and I did in 2011. We actually took the trouble to weigh everything, every kind of trash that left our home and once you get into recycling, composting, it's not really a great deal of work, but believe me, weighing everything that goes out of the house every day can be a lot of work, so we only did it for one year. At the bottom of the central column you see that our home produced 1,743 pounds of waste during that year. In other words, almost a ton. But we were able to compost 35 percent, recycle 48 percent, and we only sent to the landfill 18 percent.

Now, let's relate that to the higher rates in 2019. The landfill amount was 308 pounds. We could have put those in eight trash bags of that size and paid \$16. So our entire cost for disposing of trash that year would be \$16. I think that's a great bargain compared to what people in our area pay for curbside, between \$300 and \$600 a year. But let's say, in terms of punches, that would have just been one punch for \$12, if we made just one trip to the convenience center.

But what if we didn't compost. Composting is a small amount of work. Then we would have had about 900 pounds of trash to send to the landfill. That would have been 24 bags. In 2019 the cost of that would be \$48. I think that's still a great bargain. And I'd like to point out that the existing ordinance and this proposed draft ordinance require people to recycle if they're going to use the convenience center. So you cannot put recyclables on the dumping floor. Enforcement hasn't been 100 percent on that, but I think anybody in the county using the convenience center, really half of what they produce from their homes could easily be recycled, and that's under the current rules in Santa Fe, where you cannot recycle single-layer cardboard. You can only recycle 1 and 2 bottles with screw caps, and none of the other plastics. We hope that this is going to change under the proposals made by the curbside consultants, but that's the current situation and that was the situation in 2011

So I think – I can't see how anybody observing that and is recycling half of what they produce, which they should be doing, is going to find these amounts a big burden. In fact, without composting, if we brought this 900, 1,000 pounds to the convenience center, that would still be only about one punch. That's assuming you could store all of your solid waste for a full year. If you compost your food scraps as we urge you actually could store stuff for quite a long time. The recyclables really should be free pretty much of material that's going to cause odors or decay very fast.

So I think the impact on the average home of this new schedule is not going to be an undue burden. It shouldn't be. Thank you.

CHAIR MAYFIELD: Thank you, Dr. Eigner.

[Previously sworn, Karen Sweeney testified as follows:]

KAREN SWEENEY: Mr. Chair and Commissioners, my name is Karen Sweeney. I live at 16 Esquila Road in Santa Fe, also in the Eldorado Subdivision. I'm the chair of Eldorado 285 Recycles and a lot of what I have to say, which I'll keep very short, echoes what Joe has already said. I think this ordinance has some really important things for improving recycling rates in this community. Fees drive behavior so I think the City report recently on the plastic bag ban having not increased use of reusable bags by the public is a testimony to that because you can get a free paper bag, so if you're not moved to bring a recycled bag why bother?

But in this case, if you're looking at raising fees, which is never popular with

elected officials, people actually will have some control over that by recycling more of their material, which also is contained in the ordinance. So it's something they will have to do, but it will benefit them financially as well.

Also, you make trash, you pay for it. It's a fair thing. It really is a fairness item. Again, you have control over that. I like the enforcement provisions because while enforcement has existed it has not really been in practice, and there are kind of steps of enforcement so you're not fining people right up front; you're informing them, and it's just another education element. So I think that is a really good thing to move forward with.

Recycling items that are appropriately prepared – Joe and I have worked actually on the sorting floor and that is a really important thing for the workers there and also for the quality of the product that is produced at the Murph, at BuRRT. So I'm glad that's included, because that's another then opportunity for education. And prohibiting placing recycled materials in the landfill, which again has sort of been in existence but it's never really been enforced. So I think having this in language is really a good thing and it's an opportunity for education.

And I think I can tell you that if you move forward with these things, our group, which is about 16 pretty active people will be supportive in helping you educate the public to take on a new responsibility toward solid waste. Thank you.

CHAIR MAYFIELD: Thank you, Ms. Sweeney. Commissioners? Mr. Leigland. Anybody else from the public? Seeing none, we will reopen public on our next ordinance hearing. Adam, just on definitions really quickly. On page 10, scavenging and the reuse area. So does each transfer station have a reuse area?

MR. LEIGLAND: Mr. Chair, no. Currently Eldorado is the only one that does.

CHAIR MAYFIELD: So how are we going to incorporate reuse areas to make parity for everybody? I know you and I have dealt with residents in the area that say, look, I can repurpose this material and it's a safety or I guess scavenging for whatever term is a safety issue, but if it's put along to the side.

MR. LEIGLAND: Well, Mr. Chair, that's a good question and actually a reuse center is something we'd like to support but I'll note that actually it take quite a bit of effort to manage it properly and actually in Eldorado we actually have the help of them to help management. Because sometimes people can – they'll use the reuse as an excuse to avoid paying the fee and so it takes good management. We would like really to implement one at Jacona. The current site doesn't really support it but we do plan to incorporate the facilities for one. Jacona and Eldorado are by far our two largest stations so it makes sense to target those for reuse centers. Scavenging is something that we have had issues with in the past.

CHAIR MAYFIELD: Mr. Leigland, how – and just educate me if they're using a reuse area to their advantage. Going in there without a permit? Saying we want to reuse?

MR. LEIGLAND: Well, Mr. Chair, say for instance someone has a white good, a washing machine or something and they don't want to pay to dispose of it, they say, oh, I'll take it to the reuse center. It doesn't work. Maybe it's missing everything. If no one is here managing it we don't have the wherewithal to return it so suddenly we

have a large, heavy three cubic yard white good that now suddenly the County's responsibility to dispose of. So we need to ensure that the material at the reuse center can truly be reused so the County's not burdened with something to dispose of.

CHAIR MAYFIELD: But I don't think just throwing it in our scrap metal pile. I would assume that everybody's in the reuse center kind of on the same premise that at the recycling they have to have the permit to get into the gate.

MR. LEIGLAND: Yes, Mr. Chair, that's correct. But we just need to make sure that, as I said, that the materials that can be reused, that are targeted for reuse can in fact be reused. So maybe perhaps a white good is not a good example because, yes, that's something that could be scrapped. But say, it's lumber for instance. We don't accept construction and demolition debris. Maybe someone says, oh, this wood could be reused. Really, they just wanted to avoid taking it somewhere so they could drop it off. So if we're not there to manage that then the reuse center just becomes a junk pile. So that's why it's not something we can implement everywhere it takes – luckily we have community support for it at Eldorado.

CHAIR MAYFIELD: Thank you. I'll talk with you a little more on that privately. The next one is our residential solid waste, and I'm just reading the definition on 14. Residential solid waste shall be bagged, shall be free of liquids. Burned residential solid waste shall not be accepted. Large loads of residential solid waste shall not be accepted. What is the definition of a large load of residential solid waste?

MR. LEIGLAND: Mr. Chair, can you direct me to where –

CHAIR MAYFIELD: Yes, page 14 and I'm on item B, which is kind of midway of page 14.

MR. LEIGLAND: Mr. Chair, I think there it is just large, commercial sized –

CHAIR MAYFIELD: It's saying residential.

MR. LEIGLAND: Yes, but commercial sized. Greater than 15 cubic yards.

CHAIR MAYFIELD: Fifteen cubic yards.

MR. LEIGLAND: So 15 of these.

CHAIR MAYFIELD: Okay. Because I thought we had – well, it could be accepted. They're just being punched more, aren't they? If somebody comes with a truck or comes with a tandem trailer, why are we saying we're not accepting it? We could just have their tickets punched more.

MR. LEIGLAND: Mr. Chair, that's correct. I think that's probably – so we're saying we're not going to take someone more than four punches, I think that's maybe just an effort to manage the type of traffic. We don't want large vehicles, like a truck that takes 20 cubic yards is a large vehicle coming into our transfer station.

CHAIR MAYFIELD: Okay. I believe that's all I have Commissioners, for now. Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. First of all I want to really thank Joe and Karen for your remarks. It's clear that you've studied this issue a lot and also that you've done actually some interesting calculations too. That was a real eye-opener to me, actually, as far as what it costs someone to dispose of three cubic yards versus how much it costs the County to deal with three cubic yards. So I thought that was

very educational. I'll probably say more about this at the next meeting when we actually vote on the ordinance, but I think one important thing to note at this meeting even is that the changes that are embodied in the proposed ordinance for solid waste are based on the recommendations of the Solid Waste Task Force. And there was almost unanimous approval by the Solid Waste Task Force for those changes. And I think that's important that we are taking the work that they did seriously and implementing their recommendations. Thank you, Mr. Chair.

CHAIR MAYFIELD: Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you, Mr. Chair. Something Commissioner Holian said prompted me, and I thank Joe and Karen for being here tonight but this is relating to the task force. Throughout the county, usually the people who volunteer for task forces and committees do not represent the wide community. Usually they are people who have the time, the energy and the education to study an issue and be involved. So one of the things that we have as our job is to make sure that when we pass an ordinance we are reflecting something that the entire community will abide by. Otherwise we're going to have people dumping, illegal dumping.

So the one thing I think I would like to see is some adjustment to the seniors. Now, I think there is a big difference between seniors who are well off and seniors who are below middle income. But that's not the way we have it set up. Low income is really low income. So I would just ask you, Adam, to look at that item a little bit more closely.

I also would ask, and I've read this through a couple times because we've talked about it a couple times, to make sure that we are not excluding participation by any segment of the population. And I'm not going to suggest that I know all the answers here to analyze that, but I just want to be careful. Thank you very much. Mr. Chair.

CHAIR MAYFIELD: Thank you, Commissioner Stefanics. Commissioner Chavez.

COMMISSIONER CHAVEZ: Commissioner Stefanics, I thought that the Solid Waste Task Force represented a broad segment of the community. I think – didn't we even have one member at large, Adam?

MR. LEIGLAND: Mr. Chair, Commissioner Chavez, no. Each district appointed a member and then there was some County staff, and two Commissioners.

COMMISSIONER CHAVEZ: So nothing at large, but at least someone from each district, but Commissioner Stefanics, you feel that that's still – that that committee did not represent the full breadth of the community, the larger community?

COMMISSIONER STEFANICS: Mr. Chair and Commissioner Chavez, I don't think it represents the families with five children who have two jobs who would never volunteer to sit on one of our committees or task forces. I don't think it represents the seniors who are ill or not able to get out in the evenings for meetings. I think there's a wide segment of our population that do not volunteer to participate.

COMMISSIONER CHAVEZ: Just in general.

COMMISSIONER STEFANICS: In general. And that we just need to make sure that the recommendations that come forward, whether it's animal ordinance or whether it's solid waste or whether it's the affordable housing roofing that we look at how it affects the entire community. That's the only comment I'm making.

COMMISSIONER CHAVEZ: Okay. That's valid. Thanks for that

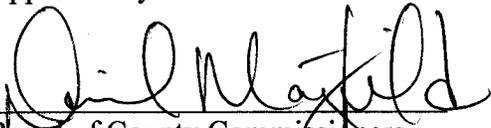
clarification.

CHAIR MAYFIELD: Thank you. Seeing no other discussion. Thank you, Mr. Leigland.

X. CONCLUDING BUSINESS
A. Announcements
B. Adjournment

Having completed the agenda and with no further business to come before this body, Chair Mayfield declared this meeting adjourned at 7:22 p.m.

Approved by:


Board of County Commissioners
Daniel W. Mayfield, Chair

ATTEST TO:


GERALDINE SALAZAR
SANTA FE COUNTY CLERK

11-25-2014



Respectfully submitted:


Karen Farrell, Wordswork
453 Cerrillos Road
Santa Fe, NM 87501

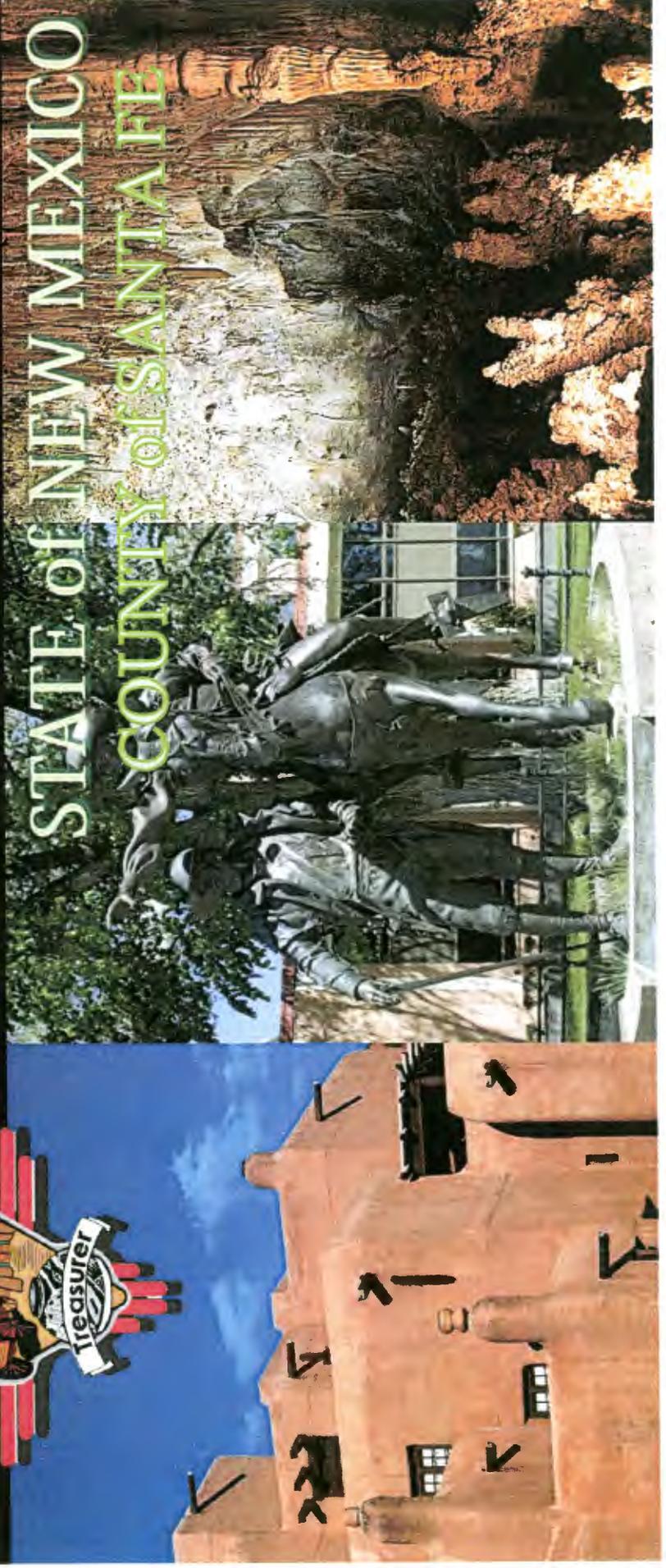
2014/10/28 11:28:34 AM

EXHIBIT

COPIES

SEE CHECK RECORD

County Treasurer 2014 2nd Half Report



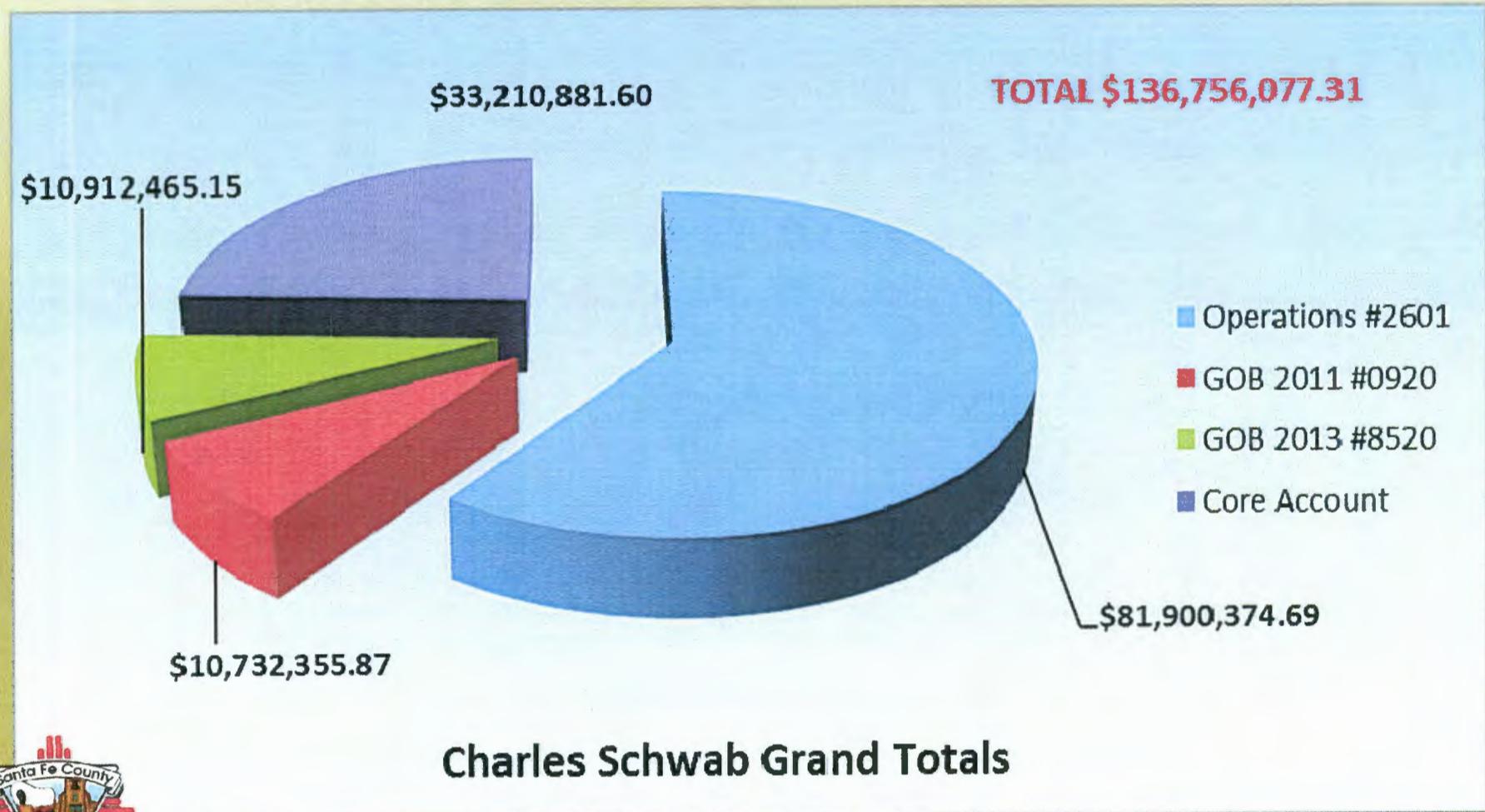
STATE OF NEW MEXICO
COUNTY OF SANTA FE

Santa Fe County Treasurer's Challenges

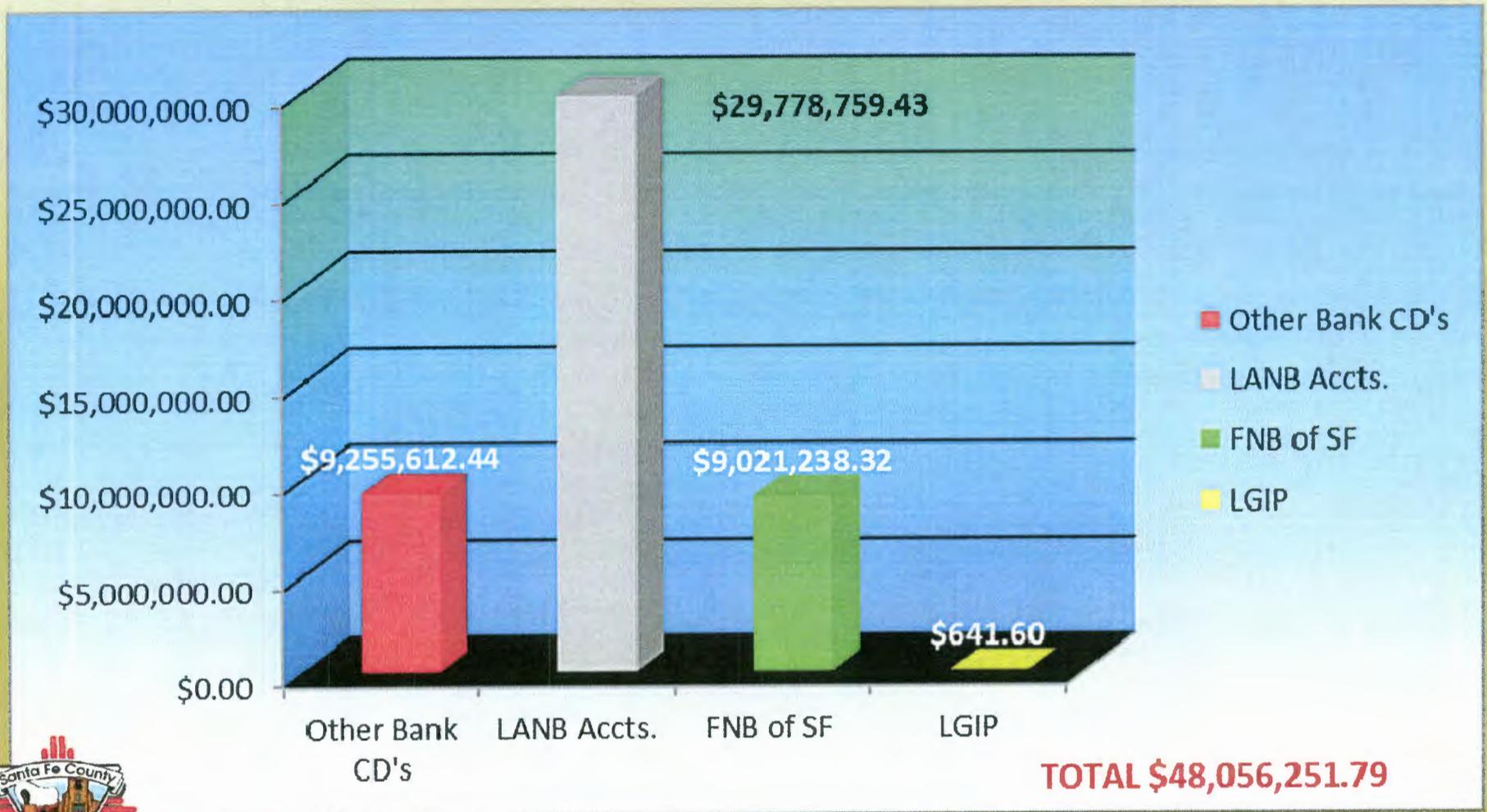
- Volatile market conditions
- Chances of slow upward market
- Ease on Quantitative Easing
- Stale Treasury rates



Fixed Income Portfolio



Other Account Balances



Total Account Balances

as of September 30, 2014

\$184,812,329.10



Daily Treasury Yield Curve Rates*

Date	1 Mo	3 Mo	6 Mo	1 Yr	2 Yr	3 Yr	5 Yr	7 Yr	10 Yr	20 Yr	30 Yr
10/01/14	0.01	0.02	0.04	0.10	0.53	1.00	1.89	2.12	2.42	2.87	3.12
10/02/14	0.01	0.01	0.03	0.10	0.53	1.01	1.70	2.14	2.44	2.90	3.15
10/03/14	0.01	0.01	0.03	0.11	0.57	1.05	1.73	2.16	2.45	2.89	3.13
10/06/14	0.01	0.02	0.05	0.11	0.54	1.02	1.70	2.13	2.43	2.88	3.12
10/07/14	0.02	0.02	0.04	0.10	0.52	0.98	1.64	2.06	2.36	2.81	3.06
10/08/14	0.01	0.01	0.05	0.10	0.46	0.90	1.57	2.02	2.35	2.82	3.07
10/09/14	0.02	0.02	0.05	0.10	0.46	0.91	1.58	2.02	2.34	2.81	3.07

Thursday Oct 9, 2014

10/01/07	3.52	3.92	4.15	4.11	4.02	4.05	4.24	4.37	4.56	4.85	4.79
10/02/07	3.63	3.96	4.16	4.10	3.98	4.01	4.20	4.34	4.54	4.83	4.77
10/03/07	3.67	3.96	4.16	4.11	4.02	4.07	4.24	4.37	4.55	4.85	4.79
10/04/07	3.63	3.96	4.15	4.10	4.00	4.06	4.22	4.35	4.54	4.83	4.77
10/05/07	3.58	4.00	4.20	4.16	4.08	4.16	4.33	4.46	4.65	4.94	4.87
10/09/07	3.72	4.06	4.28	4.23	4.15	4.21	4.38	4.49	4.67	4.93	4.87



*<http://www.treasury.gov/resource-center/data-chart-center/interest-rates/Pages/TextView.aspx?data=yield>

Current Investment Schedule



Santa Fe County Investment Schedule - CDs and Savings Account Patrick "Pat" Varela Treasurer



CERTIFICATES OF DEPOSIT

<u>Security Description</u>	<u>Purchase Date</u>	<u>Invested Amount</u>	<u>Effective Annual Interest Rate</u>	<u>Term</u>	<u>Maturity Date</u>	<u>Interest Check to be Paid</u>
Guadalupe Credit Union - CD, #11034009	5/1/2013	\$ 250,000.00	1.14%	27 Months	8/1/2015	Monthly
Community Bank - CD # 701477-Santa Fe	7/1/2014	\$ 250,000.00	0.45%	7 Months	2/1/2015	Monthly
Charter Bank - AKA Washington Federal CD # 61032161-Santa Fe	4/2/2014	\$ 250,000.00	0.75%	2 Years	4/4/2016	Monthly
New Mexico Bank & Trust - CD # 132001340	10/18/2013	\$ 248,000.00	0.30%	18 Months	4/18/2015	Semi-Annual
BMO Harris Bank NA - CUSIP #05573JRK2	8/16/2013	\$ 250,000.00	1%-3.5%	60 Month	8/16/2018	Semi-Annual
SUB-TOTAL MISCELLANOUS CERTIFICATES OF DEPOSIT		\$ 1,248,000.00				

ACCOUNTS AT LOS ALAMOS NATIONAL BANK

Los Alamos National Bank-Acct #0111883820 Universal Savings Acct. Pool Cash	5/4/2009	\$ 17.17	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0116706520-GRT 2009 Water Rights Cap.	10/21/2009	\$ 0.48	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0118076220-Fire Protection Revenue Bond	12/3/2009	\$ 0.23	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0118077020-Road Projects Account	12/3/2009	\$ 95,428.12	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0118076920-GOB Open Space	12/3/2009	\$ -	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0118079720-GOB Series 2005 A	12/3/2009	\$ 5.84	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0118080020-GOB Series 2007 B	12/3/2009	\$ 2.41	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0118081920-GRT 2008 Judicial Rev. Bond	12/3/2009	\$ 3.54	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0118082720-SF Affordable Housing Fund	12/3/2009	\$ 1,805,285.76	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0121009220-GRT Cap. Series 2010 A&B Buck	3/12/2010	\$ 0.17	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #123866320-GOB 2009 Series	7/1/2010	\$ 1,330,925.79	0.50%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0111883821-Fac. Bond 1997 Proc.-Savings Acct.	8/30/2010	\$ 0.46	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0111883822-GOB Series 2001 A-Savings Acct.	8/30/2010	\$ 0.07	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0111883823-GOB Series 2007 A-Savings Acct.	8/30/2010	\$ -	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0118081921-GRT 2008 Jud. Rev. Bond-Sav.	8/30/2010	\$ -	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0127419820 Ph.II 2008 GOB Buckman	11/1/2010	\$ 0.01	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0131770920 GOB- 2011 Refunding Series	4/13/2011	\$ 28,240.44	0.01%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0128128330 SFC Studios Guarantee	10/26/2010	\$ 6,278,115.99	2.50%	318 Mo.	4/28/2037	Quarterly
Los Alamos National Bank-Acct #0132601501 Fire Department Account	7/13/2011	\$ 2,000.00	0.00%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0136415401 County Manager's Account	10/14/2011	\$ 1,000.00	0.00%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0136490101 SFC Region III HIDA	10/17/2011	\$ 18,479.85	0.00%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0136492801 SFC Region III JAG	10/17/2011	\$ 3,000.00	0.00%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0151052501 Corrections Maintenance Debit Acct.	4/1/2013	\$ 2,000.00	0.00%	N/A	N/A	N/A
Los Alamos National Bank-Acct. #0158837001 Flexible Spending Trust Acct.	12/8/2013	\$ 10,598.63	0.00%	N/A	N/A	N/A
Los Alamos National Bank-Acct#0145213401 SFC Housing Authority	8/7/2012	\$ 7,287,271.69	0.50%	N/A	N/A	N/A
Los Alamos National Bank-Acct #0153478520 GOB 2013 Series A	6/6/2013	\$ 513.75	0.01%	N/A	N/A	N/A
LANB CERTIFICATES OF DEPOSIT & SAVINGS ACCOUNTS		\$ 16,662,888.20				

FIRST NATIONAL BANK OF SANTA FE

GOB 2013 Series MMSA # 107035055	9/25/2013	\$ 6,006,447.00	0.1%/Var.	N/A	N/A	N/A
Liquid Money Market Account #105543421	1/2/2013	\$ 3,014,791.32	0.1%/Var.	N/A	N/A	N/A

TOTAL CERTIFICATES OF DEPOSIT & SAVINGS ACCOUNTS **\$ 26,932,128.62**



Current Investment Schedule

Cont.

 Santa Fe County Investment Schedule - Treasuries 							
Patrick "Pat" Varela Treasurer							
<u>Security Description</u>	<u>Purchase Date</u>	<u>Invested Amount</u>	<u>Effective Annual Interest Rate</u>	<u>Term</u>	<u>Maturity Date</u>	<u>Interest Check to be Paid</u>	
CHARLES SCHWAB INVESTMENT IN GOVERNMENT AGENCIES (BONDS) AND T-BILLS							
US Treasury Bill-Cusip #912796-EQ-8 GRT GOB 2011 Refund Account #0920	7/28/2014	\$ 1,999,505.58	0.05%	Approx. 6 MO.	1/22/2015	Maturity	
US Treasury Bill-Cusip #912796-DY-2 GRT GOB 2011 Refund Account #0920	7/28/2014	\$ 1,999,160.00	0.08%	Approx. 9 MO.	4/30/2015	Maturity	
US Treasury Bill-Cusip #912796-EN-5 GRT GOB 2011 Refund Account #0920	7/28/2014	\$ 4,727,315.32	0.10%	1 Year	7/23/2015	Maturity	
US Treasury Bill-Cusip #912796-EA-3 GRT GOB 2011 Refund Account #0920	7/28/2014	\$ 1,999,903.34	0.02%	Approx. 3 MO.	10/23/2014	Maturity	
US Treasury Bill-Cusip #912796-EQ-8 GOB SERIES 2013 Account # 8520	7/28/2014	\$ 4,910,785.68	0.05%	Approx. 6 MO.	1/22/2015	Maturity	
Matured US Treasury Bill-Cusip #912796-DY-6 GOB SERIES 2013 Account # 8520	7/28/2014	Trens To C. Schwab	0.02%	Approx. 2 MO.	9/25/2014	Maturity	
US Treasury Bill-Cusip #912796-EA-3 GOB SERIES 2013 Account # 8520	7/28/2014	\$ 3,999,806.68	0.02%	Approx. 3 MO.	10/23/2014	Maturity	
Treasury Totals		\$ 19,836,476.66					



Current Investment Schedule

Cont.



Santa Fe County Investment Schedule - Core Account 7575-3300
Patrick "Pat" Varela Treasurer



Federal Nat'l Mtg. Bond-Cusip #3136G0M57	10/9/2012	\$	1,000,000.00	1.75%	8 1/2 Years	4/9/2021	Semi-Annual
Federal Farm Credit Bond-Cusip #3133EA2Q0	9/27/2012	\$	1,000,000.00	2.07%	9 Years	9/27/2021	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313380SK4	10/15/2012	\$	1,000,000.00	2.20%	9 Years	10/15/2021	Semi-Annual
Fannie Mae Bond-Cusip #3136G0TM3	8/3/2012	\$	500,194.44	2.00%	8 Years 10 Mo.	10/26/2021	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313380D87	8/8/2012	\$	997,510.00	2.25%	10 Years	8/8/2022	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313380D87	8/8/2012	\$	500,000.00	2.25%	10 Years	8/8/2022	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313380B30	8/15/2012	\$	1,000,000.00	2.20%	10 Years	8/15/2022	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313380DJ3	8/22/2012	\$	1,500,000.00	2.24%	10 Years	8/22/2022	Semi-Annual
Federal Nat'l Mtg. Bond-Cusip #3136G0XM8 Wells Fargo Securities	8/28/2012	\$	998,563.89	2.30%	10 Years	8/28/2022	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313380TJ6	10/11/2012	\$	1,000,000.00	1.50%	10 Years	10/11/2022	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313380SR9	10/18/2012	\$	1,000,000.00	1.25%	10 Years	10/18/2022	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313381BJ3	11/28/2012	\$	1,000,000.00	2.19%	10 Years	11/28/2022	Semi-Annual
Federal Farm Credit Bond-Cusip #3133EAD39	8/3/2012	\$	1,000,126.87	2.28%	10 Years 6 Mo.	2/1/2023	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313381CK9	12/10/2012	\$	998,893.33	2.33%	11 Years	12/7/2023	Semi-Annual
Federal Nat'l Mtg. Bond-Cusip #3136G13X5	12/27/2012	\$	1,000,000.00	2.25%	11 Years	12/27/2023	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313380QF7	10/5/2012	\$	598,927.33	1.10%	12 Years	9/27/2024	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313379YD5	8/7/2012	\$	997,240.00	1.25%	12 Years 2 Mo.	10/25/2024	Semi-Annual
Federal Nat'l Mtg. Bond-Cusip #3136G0VE8	8/20/2012	\$	987,500.00	2.25%	12 Years 3 Mo.	11/20/2024	Semi-Annual
Fannie Mae Bond-Cusip #3136G0VE8	8/20/2012	\$	992,000.00	2.33%	12 Years 3 Mo.	11/20/2024	Semi-Annual
Fannie Mae Bond-Cusip #3136G12U2	12/12/2012	\$	998,780.00	1.13%	12 Years	12/12/2024	Semi-Annual
Federal Farm Credit Bond-Cusip #3133EA2R8	10/1/2012	\$	1,000,000.00	2.74%	13 Years	10/1/2025	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313381B95	11/28/2012	\$	1,000,515.28	2.65%	13 Years	11/21/2025	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313381B95	11/27/2012	\$	1,000,441.87	2.65%	13 Years	11/21/2025	Semi-Annual
Federal Home Loan Mtg. Bond-Cusip #3134G3A75	8/21/2012	\$	995,500.00	2.55%	13 Years 3 Mo.	11/21/2025	Semi-Annual
Freddie Mac Bond-Cusip #3134G3A75	8/21/2012	\$	500,000.00	2.55%	13 Years 3 Mo.	11/21/2025	Semi-Annual
Federal Farm Credit Bond-Cusip # 3133EC8X7	12/17/2012	\$	1,000,430.00	2.68%	13 Years	12/11/2025	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313379PB9	8/18/2012	\$	613,864.00	3.24%	15 Years	8/14/2027	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313380PA9	9/27/2012	\$	1,000,000.00	3.00%	15 Years	9/27/2027	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313381E35	11/28/2012	\$	1,000,097.22	1.75%	15 Years	11/29/2027	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313381DB8	12/10/2012	\$	999,748.33	2.98%	15 Years	12/7/2027	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313381EF8	12/7/2012	\$	1,000,000.00	2.69%	15 Years	12/7/2027	Semi-Annual
Federal Farm Credit Bond-Cusip #3133EC6T6	12/17/2012	\$	1,000,324.44	2.92%	15 Years	12/13/2027	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313381FB6	12/17/2012	\$	1,000,000.00	2.90%	15 Years	12/17/2027	Semi-Annual
Federal Home Loan Bank Bond-Cusip #313381FB6	12/17/2012	\$	1,000,000.00	2.90%	15 Years	12/17/2027	Semi-Annual
Federal Nat'l Mtg. Bond-Cusip #3136G12P3	12/10/2012	\$	1,000,000.00	3.00%	18 Years	12/10/2030	Semi-Annual

CORE ACCOUNT TOTAL \$ 33,180,666.60



Current Investment Schedule

Cont.

Santa Fe County Investment Schedule - Operational Account
Patrick "Pat" Varela Treasurer

FIXED INCOME HOLDINGS

	Fannie Mae Bond-Cusip #3136FPAB3 (2801 Acct.)	8/18/2010	\$	1,000,000.00	2.00%	5 Years	8/18/2015	Semi-Annual
	Federal Home Loan Bank Bond-Cusip #313379PG8 (2801 Acct.)	6/18/2012	\$	99,774.00	1.00%	8 Years 6 Mo.	12/4/2020	Semi-Annual
	Federal Home Loan Bank Bond-Cusip #313379PG8 (2801 Acct.)	6/18/2012	\$	648,531.00	1.00%	8 Years 6 Mo.	12/4/2020	Semi-Annual
	Federal Home Loan Bank Bond-Cusip #313379PG8 (2801 Acct.)	6/18/2012	\$	249,375.00	1.00%	8 Years 6 Mo.	12/4/2020	Semi-Annual
	Federal Home Loan Bank Bond-Cusip #313379T82 (2801 Acct.)	6/28/2012	\$	1,000,000.00	1.77%	7 Years	6/28/2019	Semi-Annual
	Freddie Mac Bond-Cusip #3134G3XG0 (2801 Acct.)	6/28/2012	\$	\$1,496,250.00	1.50%	7 Years	6/28/2019	Semi-Annual
	Freddie Mac Bond-Cusip #3134G3XH8 (2801 Acct.)	6/28/2012	\$	\$1,500,000.00	1.13%	5 years	6/28/2017	Semi-Annual
	Federal Nat'l Mtg. Bond-Cusip #3136G0VM0 (2801 Acct.)	8/7/2012	\$	998,740.00	1.00%	7 Years	7/30/2019	Semi-Annual
	Freddie Mac Bond-Cusip #3134G3C32 (2801 Acct.)	8/22/2012	\$	999,000.00	1.50%	7 Years 3 Mo.	11/22/2019	Semi-Annual
	Freddie Mac Bond-Cusip #3134G3C32 (2801 Acct.)	8/22/2012	\$	998,000.00	1.53%	7 Years 3 Mo.	11/22/2019	Semi-Annual
	Freddie Mac Bond-Cusip #3134G3F54 (2801 Acct.)	8/27/2012	\$	854,017.50	1.52%	7 Years	8/27/2019	Semi-Annual
	Fannie Mae Bond-Cusip #3136G0B42 (2801 Acct.)	10/5/2012	\$	1,116,708.80	1.01%	7 Years	9/28/2019	Semi-Annual
	Fannie Mae Bond-Cusip #3136G0B42 (2801 Acct.)	10/5/2012	\$	149,961.00	1.01%	7 Years	9/28/2019	Semi-Annual
	Fannie Mae Bond-Cusip #3135G0PU1 (2801 Acct.)	10/11/2012	\$	1,000,000.00	1.00%	5 Years	10/11/2017	Semi-Annual
	Federal Farm Credit Bond-Cusip #3133ECAM6 (2801 Acct.)	12/19/2012	\$	1,000,000.00	1.12%	6 Years	12/19/2018	Semi-Annual
	Fannie Mae Bond-Cusip #3136G16Y0 (2801 Acct.)	12/26/2012	\$	1,000,000.00	1.07%	8 Years	12/26/2018	Semi-Annual
	Fannie Mae Bond-Cusip #3136G13V9 (2801 Acct.)	12/27/2012	\$	999,450.00	1.03%	7 Years	12/27/2019	Semi-Annual
	Federal Nat'l Mtg. Bond-Cusip #31358BAA6 (2801 Acct.)	1/4/2013	\$	754,802.19	2.02%	6 Years 1 Mo.	2/1/2019	Semi-Annual
	Fannie Mae Bond-Cusip #3136G1AQ2 (2801 Acct.)	1/30/2013	\$	3,000,000.00	0.70%	5 Years	1/30/2018	Semi-Annual
	Federal Farm Credit Bond-Cusip #3133ECLB8 (2801 Acct.)	4/18/2013	\$	929,362.95	0.47%	3 Years 3 Mo.	7/12/2016	Semi-Annual
	Financing Corp. Prin. Bond-Cusip #31771EAK7 (2801 Acct.)	4/18/2013	\$	2,893,344.00	0.79%	4 Years 7 Mo.	11/30/2017	Maturity Date
	Fing Corp Fico Bond-Cusip #31771JMK3 (2801 Acct.)	4/18/2013	\$	1,980,372.00	0.55%	3 Years 7 Mo.	11/30/2016	Maturity Date
	Federal Nat'l Mtg. Bond-Cusip #3136G1KVO (2801 Acct.)	5/15/2013	\$	1,448,000.00	0.75%	5 Years	5/15/2018	Semi-Annual
	Federal Home Loan Bank Bond-Cusip #313382WC3 (2801 Acct.)	5/15/2013	\$	3,000,000.00	0.83%	5 Years	5/15/2018	Semi-Annual
	Federal Home Loan Mtg. Bond-Cusip #3134G44N5 (2801 Acct.)	5/28/2013	\$	5,000,000.00	0.75%	4 Years 8 Mo.	11/28/2017	Semi-Annual
	Federal Home Loan Bank Bond-Cusip 313382YF4 (2801 Acct.)	7/15/2013	\$	1,448,527.51	0.50%	8 Years 10 Mo.	5/22/2020	Semi-Annual
	Federal Home Loan Bank Bond-Cusip #313383UK5 (2801 Acct.)	8/21/2013	\$	1,876,459.33	0.8%-2.40	4 Years 3 Mo.	11/14/2017	Semi-Annual
	Federal Home Loan Bank Bond-Cusip #313382ZS5 (2801 Acct.)	8/26/2013	\$	2,472,450.00	0.75-2.59%	8 Years 9 Mo.	5/20/2020	Semi-Annual
Matured	Freddie Mac Bond-Cusip #3134G2YJ5 (2801 Acct.)	10/25/2013	Trans To C. Schwab		0.13%	11 Mo.	0/18/2014	Semi-Annual
Matured	Federal Home Loan Bank Bond-Cusip #313382NC3 (2801 Acct.)	10/25/2013	Trans To C. Schwab		0.12%	11 Mo.	9/25/2014	Semi-Annual
Called	Federal Home Loan Bank Bond-Cusip #313382GF1 (2801 Acct.)	12/23/2013	Trans To C. Schwab		0.500-0.9698%	3 Years 6 Mo.	9/19/2014	Monthly
	Federal Home Loan Mtg. Corp Bond-Cusip # 3134G4VM6 (2801 Acct.)	3/12/2014	\$	3,000,000.00	0.7500-2.472%	2 Years 9 Mo.	12/12/2016	Semi-Annual
	Federal Nat'l Mtg. Bond-Cusip #3135G0WJ8 (2801 Acct.)	3/10/2014	\$	1,977,144.00	1.22%	4 Years 2 Mo.	5/21/2018	Semi-Annual
	Federal Nat'l Mtg. Bond-Cusip #3135G0MZ3 (2801 Acct.)	3/19/2014	\$	2,002,711.28	0.85%	3 Years 5 Mo.	8/28/2017	Semi-Annual
	Fannie Mae Bond-Cusip #3135G0WD1 (2801 Acct.)	4/14/2014	\$	1,997,816.87	1.27%	4 Years	4/17/2018	Semi-Annual
	Federal Farm Credit Bond-Cusip #3133EDKP8 (2801 Acct.)	5/1/2014	\$	1,000,000.00	1.07%	3 Years 4 Mo.	9/1/2017	Semi-Annual
	Tennessee Valley Auth. Note- Cusip #880591EG1 (2801 Acct.)	7/21/2014	\$	2,031,398.80	1.48%	4 Years 3 Mo.	10/15/2018	Semi-Annual
	Federal Home Loan Bank Bond-Cusip #3133XFGT7 (2801 Acct.)	7/31/2014	\$	550,381.39	0.39	1 Yr. 8 Mo.	3/11/2016	Semi-Annual
	Freddie Mac Bond-Cusip #3134G38F2 (2801 Acct.)	7/31/2014	\$	401,692.67	0.18%	1 Yr. 2 Mo.	9/18/2015	Semi-Annual
	Freddie Mac Bond-Cusip #3134G3J78 (2801 Acct.)	7/31/2014	\$	251,200.83	0.18%	1 Yr. 2 Mo.	9/4/2015	Semi-Annual
	Federal Home Loan Bank Bond-Cusip #313383V81 (2801 Acct.)	7/31/2014	\$	250,940.84	0.17%	1 Yr. 1 Mo.	8/26/2015	Semi-Annual
	Federal Home Loan Bank Bond-Cusip # 3130A2QH2 (2801 Acct.)	7/31/2014	\$	249,896.74	0.17%	1 Year	7/29/2015	Semi-Annual
	Federal Home Loan Bank Bond-Cusip #3130A1P89 (2801 Acct.)	8/1/2014	\$	500,220.89	0.24%	1 Yr. 2 Mo.	10/30/2015	Maturity Date
	Freddie Mac Bond-Cusip #3137EADS5 (2801 Acct.)	8/1/2014	\$	503,730.35	0.85%	2 Yrs. 2 Mo.	10/14/2016	Maturity Date



Current Investment Schedule

Cont.


Santa Fe County Investment Schedule - Operational Account Cont.
Patrick "Pat" Varela Treasurer


MUNI TAXABLE HOLDINGS

<u>Security Description</u>	<u>Purchase Date</u>	<u>Invested Amount</u>	<u>Effective Annual Interest Rate</u>	<u>Term</u>	<u>Maturity Date</u>	<u>Interest Check to be Paid</u>
New Mexico Authority Bond-Cusp # 64711NUJ7 (2601 Acct.)	6/11/2014	\$ 520,000.00	0.62%	2 Years	6/15/2016	Maturity Date
New Mexico Authority Bond-Cusp #64711NUN9 (2601 Acct.)	6/11/2014	\$ 500,000.00	1.16%	3 Years	6/15/2017	Maturity Date
Sandoval County Authority Bond-Cusp # 800091AWM (2601 Acct.)	8/5/2014	\$ 483,585.89	1.50%	3 Years 10 Mo.	6/1/2018	Semi-Annually
New York ST Dorm Auth ST. Cusp #64990ERJ8 (2601 Acct.)	7/22/2014	\$ 2,003,524.44	1.94%	4 Yrs. 8 Mo.	3/15/2019	Semi-Annually
New Mexico St. University Board of Regents Cusp # 647421BE5 (2601 Acct.)	6/9/2014	\$ 671,956.81	1.8%	4 Yrs 7 Mo.	4/1/2019	Semi-Annually

GRAND TOTAL CHARLES SCHWAB \$ 111,306,857.74

\$ 111,306,857.74



Current Investment Schedule

Cont.



Santa Fe County Investment Schedule - LGIP Account

Patrick "Pat" Varela Treasurer



LOCAL GOVERNMENT INVESTMENT POOL	BALANCE DATE	CURRENT LGIP BALANCES
Santa Fe County Treasurer-Account #7081-1326 Pool Cash	9/30/2014	\$ 121.31
Santa Fe County Treasurer-Account #7574-2902 Fire Protect Rev. Bond	9/30/2014	\$ 3.93
Santa Fe County Treasurer-Account #7579-2971	9/30/2014	\$ 37.22
Santa Fe County Treasurer-Account #7580-2972	9/30/2014	\$ 16.12
Santa Fe County Treasurer-Account #7724-4186 SFC 2001A GOB	9/30/2014	\$ 22.99
Santa Fe County Treasurer-Account #7765-5257	9/30/2014	\$ 37.57
Santa Fe County Treasurer-Account #7813-9104 SFC 2005A GOB	9/30/2014	\$ 32.68
Santa Fe County Treasurer-Account #7832-10580 SFC 2007A GOB	9/30/2014	\$ 143.95
Santa Fe County Treasurer-Account #7864-11172 SFC 2007B GOB	9/30/2014	\$ 30.33
Santa Fe County Treasurer-Account #7885-11608 SFC Affordable Housing Fund	9/30/2014	\$ 10.77
Santa Fe County Treasurer-Account #7904-12031 2008 GRT Judicial Rev. Bond	9/30/2014	\$ 184.68
Santa Fe County Treasurer-Account#7908-12101Phase II GOB Buckman Proj.	9/30/2014	\$ 0.05
Total LGIP Investments as of September 30, 2014		\$ 641.80
<i>Charles Schwab Money Market # 2601 Acct. 09/30/2014</i>		<i>\$ 23,410,650.11</i>
<i>Charles Schwab Money Market # 0920 Acct. 09/30/2014</i>		<i>\$ 6,471.65</i>
<i>Charles Schwab Money Market # 8520 Acct. 09/30/2014</i>		<i>\$ 2,001,872.81</i>
<i>Charles Schwab Money Market # Core Acct. 09/30/2014</i>		<i>\$ 30,225.00</i>
Money Market Sub-Total All Investments as of September 30, 2014		\$ 25,449,219.57
Los Alamos National Bank Cash Balance as of September 30, 2014		\$ 21,123,483.67
Estimated Grand Total All Investments & Cash Balance September 30, 2014		\$ 184,812,329.10

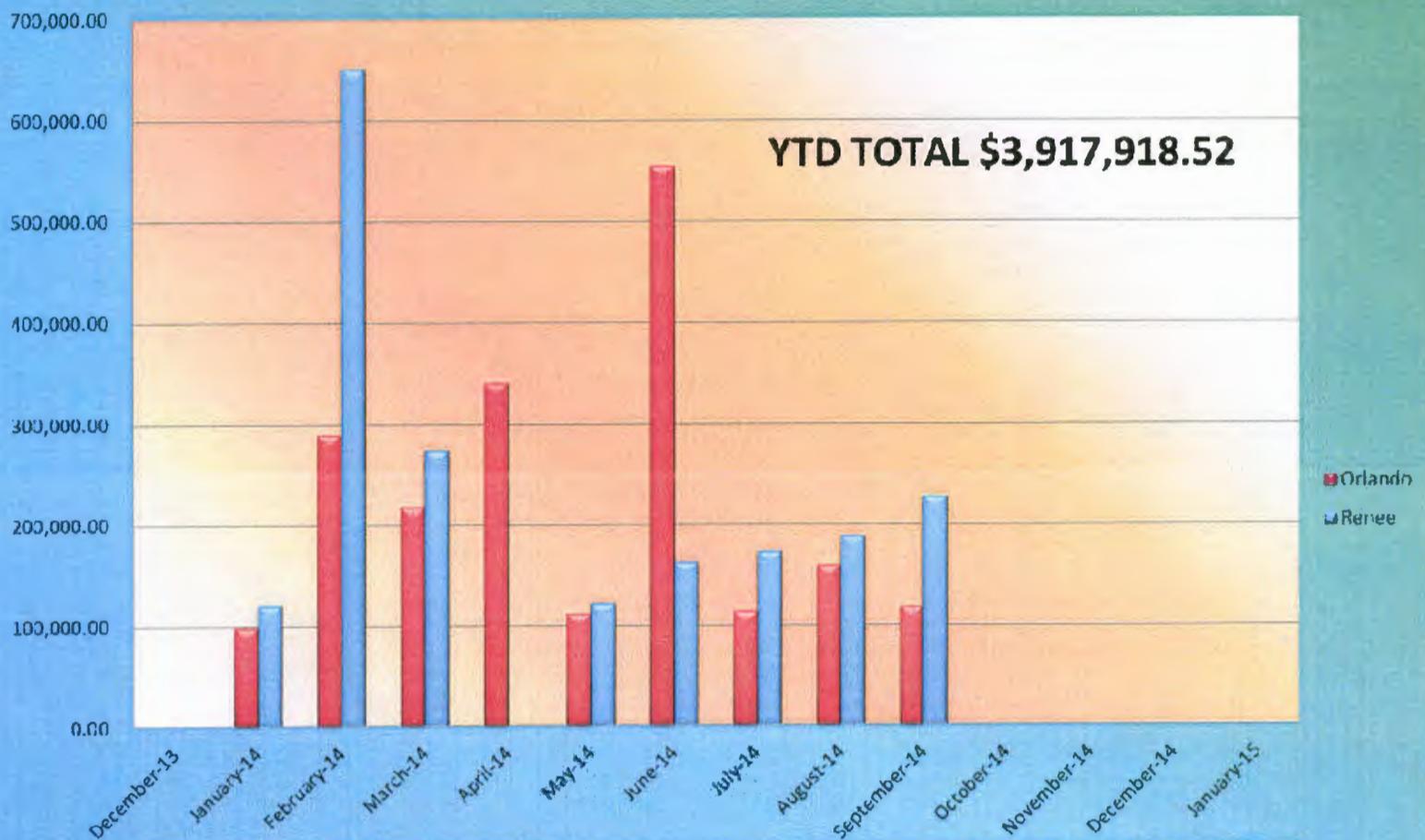


Purchases

- Bullet maturities to fill cash flow needs
- Treasuries only when sensible
- Utilize Government Money Market for short term needs.
- Short term (1-4 yrs) Government Paper



Delinquent Collections



	December-13	January-14	February-14	March-14	April-14	May-14	June-14	July-14	August-14	September-14	October-14	November-14	December-14	January-15
Orlando		98,981.38	287,144.78	217,574.83	340,820.76	111,151.58	553,240.94	113,024.75	150,073.14	116,530.49				
Renee		120,331.45	651,062.21	274,294.40		121,107.11	162,420.51	173,046.03	188,257.19	226,724.19				



Mobile home Red Tag Program YTD

- 2014 Program Started 3/1/14
- 780 Accounts Red Tagged and lien placed.
- 314 accounts thus far collected
- \$123,640.23 collected for the month of march.



Next Quarter Investment Plan

- Investing in short term Treasury Bills, Notes, Government Money MKT*
- Investing in short term Bullet Government Agencies*
- Maintaining a liquidity cushion*
 - All maturities will be into 2015*
 - Additional moneys will be invested for 2016*.
- *Board of Finance April 2013
- Motion for approval for same plan for next quarter.



Treasurer's Short Term Goals

- Outreach Tax Collection
- T.A.P.
- Use of internet services
 - Printable Tax Bills
 - Self Serve Kiosk
 - E-Checks
 - Use internet to purchase refuse permits



THANK YOU



EXHIBIT
2

POPULATION FORECASTS FOR SANTA FE COUNTY:
GROWTH MANAGEMENT AREAS, SUSTAINABLE
DEVELOPMENT AREAS, AND THE WATER/WASTEWATER
SERVICE AREA

1990-2030

PRESENTATION: SANTA FE COUNTY BOARD OF COUNTY COMMISSIONERS
OCTOBER 28TH, 2014

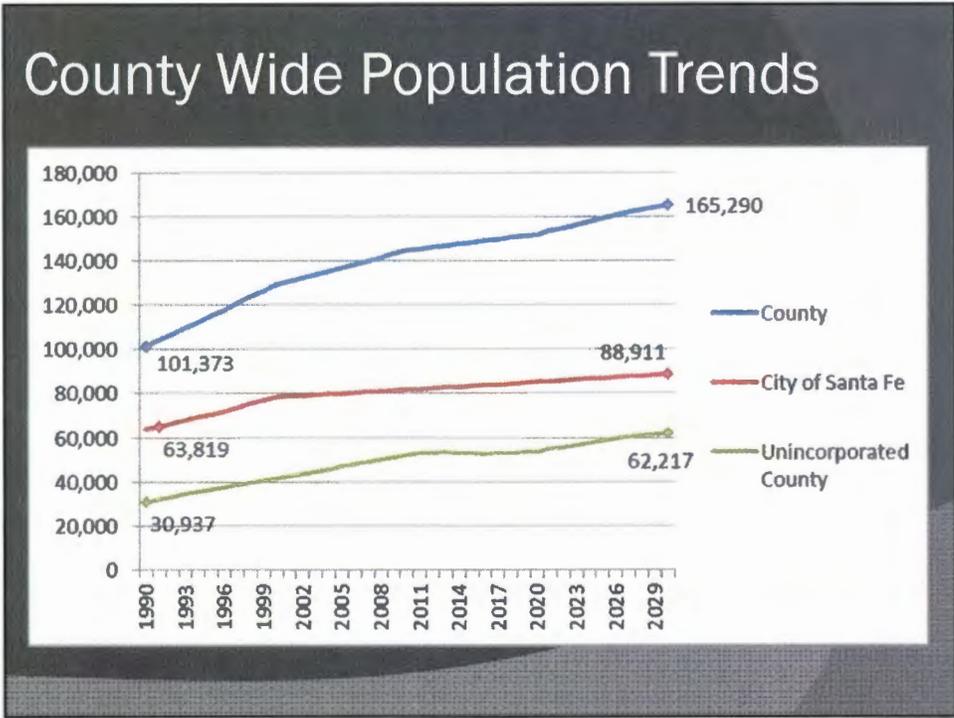
Jack Baker, Senior Research Scientist
Geospatial and Population Studies
University of New Mexico

Outline

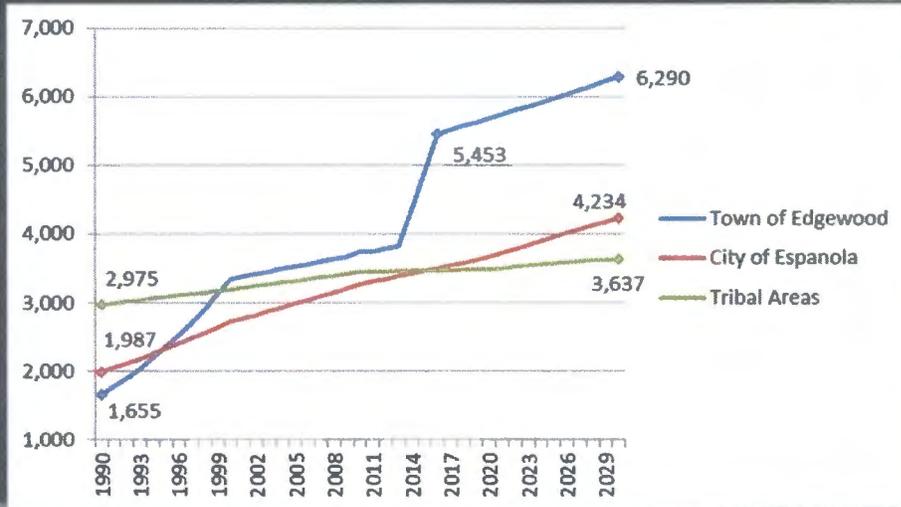
- Historical and Forecasted Trends County-Wide
- Historical and Forecasted Trends in Growth Management Areas
- Historical and Forecasted Trends in Sustainable Development Areas
- Some Key Findings and Assumptions

2014 OCT 28 PM 4:00

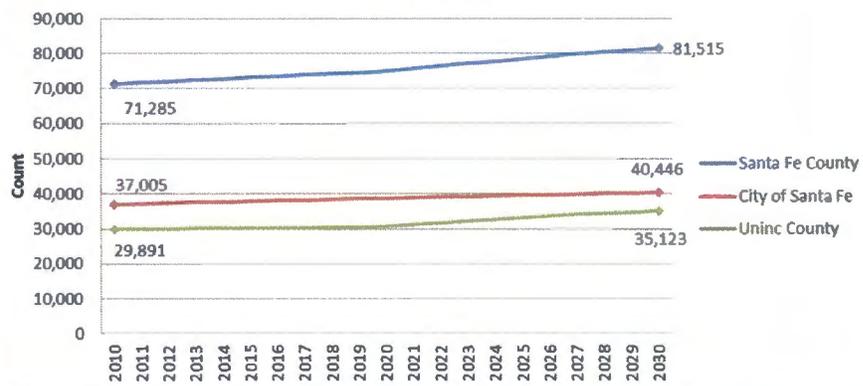
County-Wide Historical and Forecasted Population Trends



Trends in Smaller Municipalities and Tribal Areas



Housing Unit Stock, Santa Fe County 2010-2030



County-Wide Take-Home Message

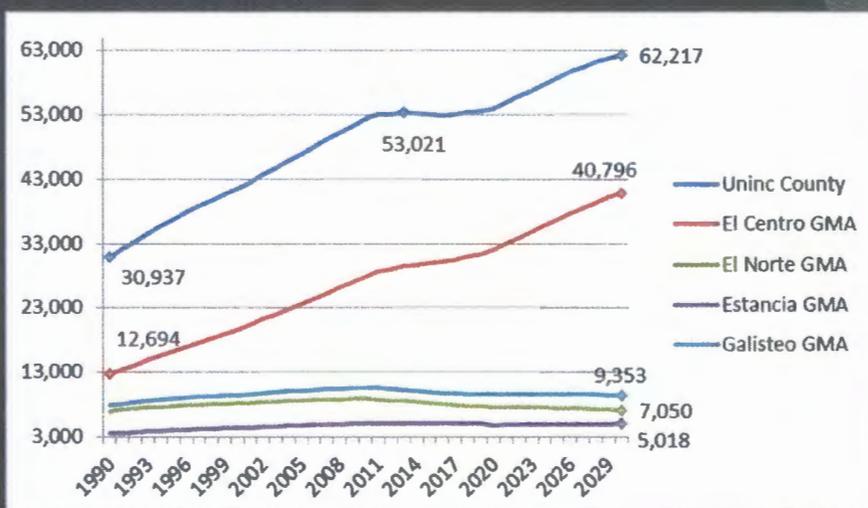
- ◉ County growth is anticipated to slow over the 2015-2030 period.
- ◉ Town of Edgewood will have a “bump” in association with Google/Titan Aerospace deal.
- ◉ City of Santa Fe annexations will concentrate population in the city between 2014 and 2030.
- ◉ With population growing faster than housing—we may observe some increases in average household size.

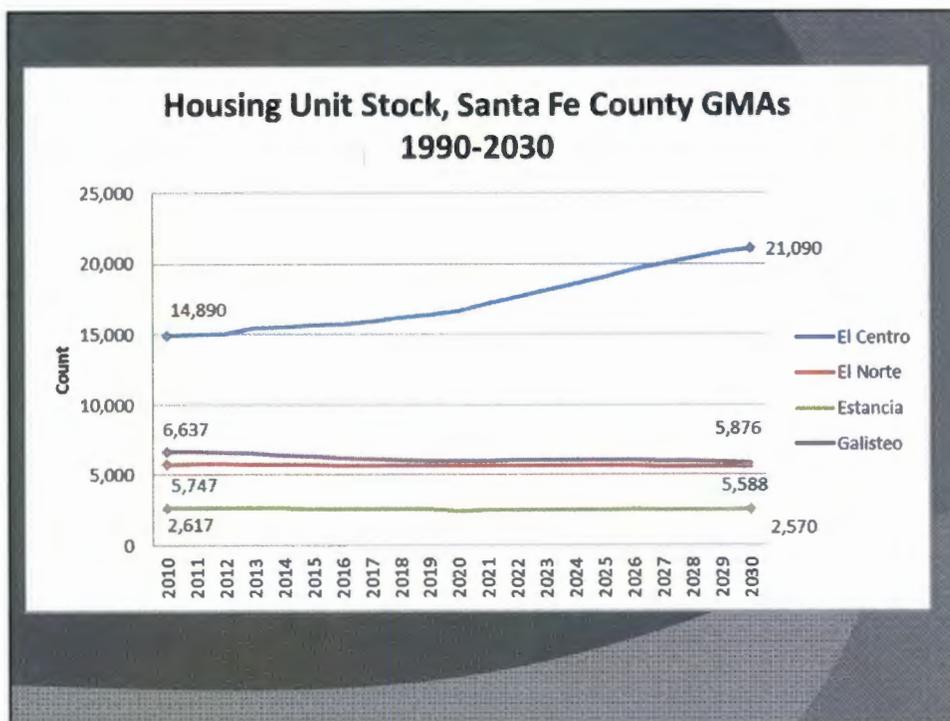
Historical and Forecasted
Population Trends in Growth
Management Areas

Growth Management Areas, County of Santa Fe



Growth by Management Areas, 1990-2030



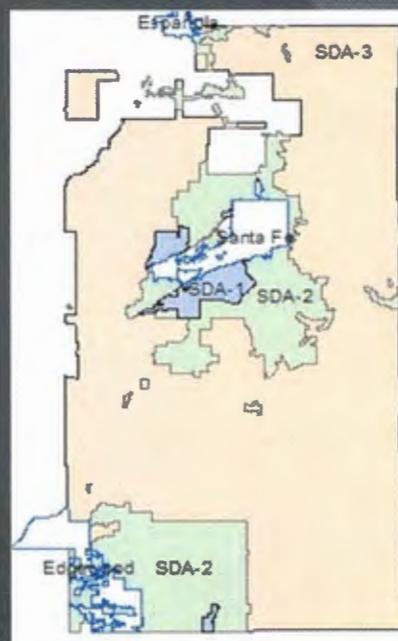


GMA Take-Home Message

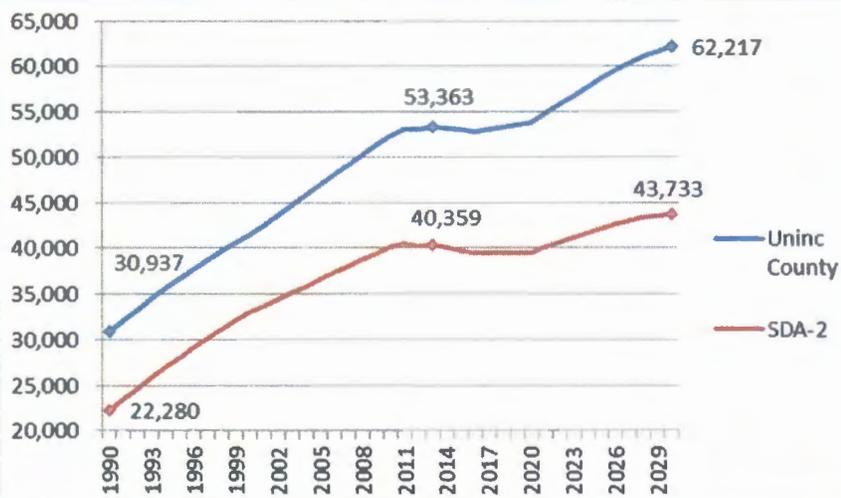
- Growth will continue to centralize population in the *El Centro* GMA—around the city of Santa Fe.
- This trend will continue through 2030.
- With population growing at a faster rate than housing—we may see increases in average household size.

Historical and Forecasted Population Trends in Sustainable Development Areas

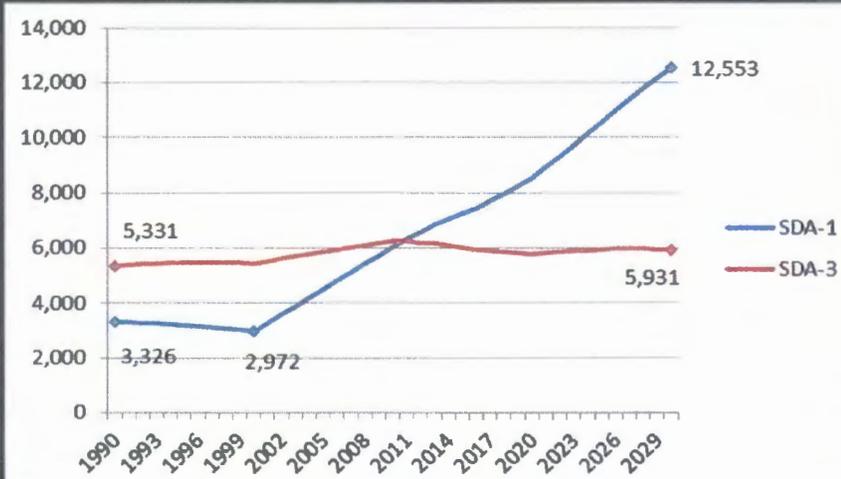
Sustainable Development Areas, County of Santa Fe

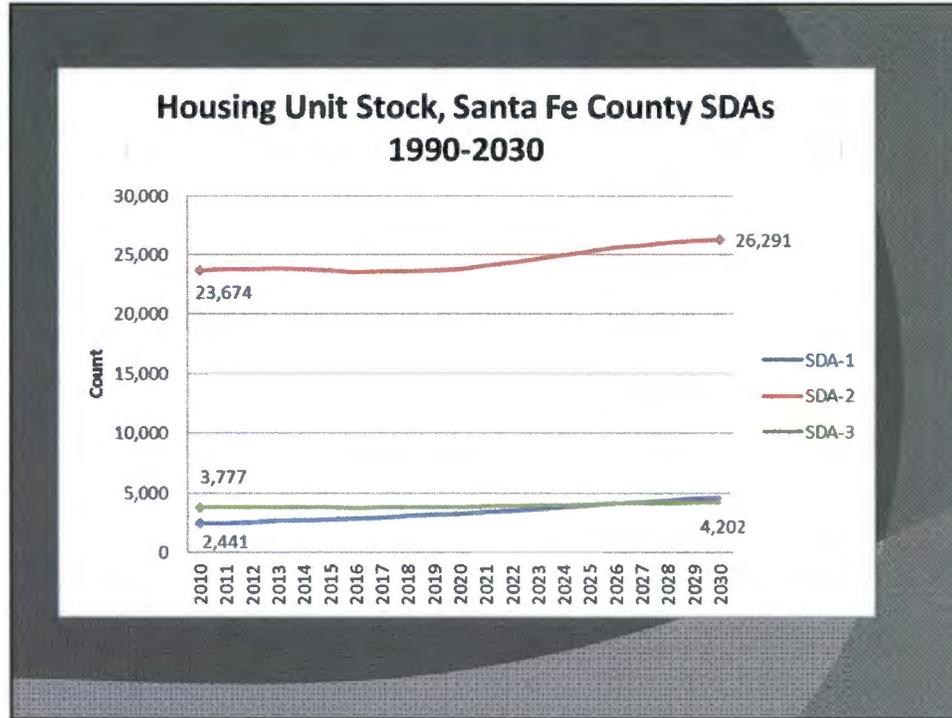


Growth in SDA-2, 1990-2030



Growth in SDA-1 and SDA-3, 1990-2030





Take Home Messages: SDAs

- Growth will be most rapid in SDA-1, driven by both history and direction of growth into the Santa Fe Community College PDD.
- In spite of this rapid growth, most of the population in unincorporated Santa Fe County will remain in SDA-2.
- This corresponds with the expected centralization in the El Centro GMA.

Some Key Findings Related to Land-Use/Zoning and Assumptions

Key Findings

- County-wide proposed zoning will have little impact upon population dynamics within the study geographies 2014-2030.
- The directed funneling of growth into the Santa Fe Community College PDD has the greatest impact on population dynamics in the study areas.
- SDA-1, SDA-2, and the El Centro GMA are the areas of most activity.
- Centralization of Santa Fe County population around the City of Santa Fe is to be anticipated.

Key Assumptions

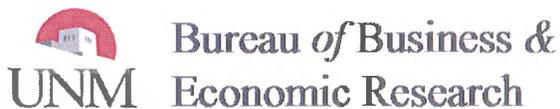
- County-level controls—this means that growth directed into any sub-county geography through Land Use Policy will mean shifts in population within the County, rather than newly-introduced growth.
- Slowed growth between 2014 and 2020, followed by growth returning to more historical levels 2020-2030.
- We built in expert opinion-based expectation about the rate at which the SFCC PDD would fill with housing. Deviations from that expectation could mean different forecasts for SDAs and GMAs, but would not affect the county total or the City of Santa Fe.

Key Assumptions and Their Implications

- The county cap to growth exists.
- Growth in sub-county areas results from re-distribution of county growth.
- Directed growth into the SF Community College PPD occurs at a specific timeline determined by “expert opinion”. **Zoning regulations are realized.**
- Sub-County areas grow as shares of the county.
- Rapid growth in one area can lead to negative growth in another—in spite of obvious historical trends
- The majority of growth is systematically funneled into SDA-1 at a rate similar to observed historical development in the county.

Contact

Jack Baker, PhD
Senior Research Scientist
Geospatial and Population Studies
University of New Mexico
kali@unm.edu
(505) 277-2216



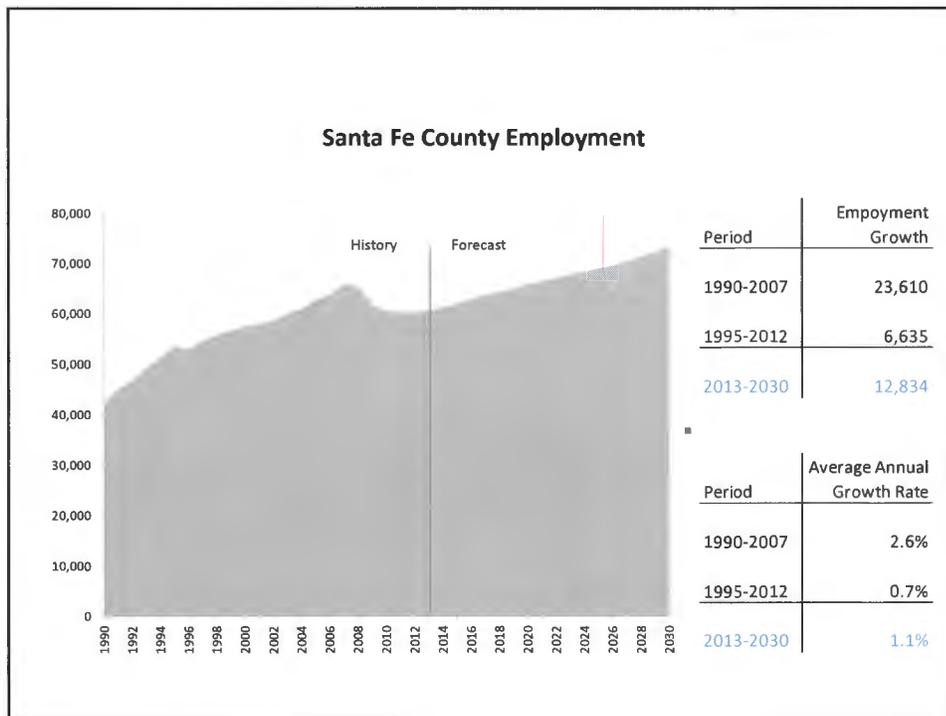
Santa Fe County Employment Forecast: 2013-2030
 Sustainable Development Area
 Water/Utility Service Area
 Growth Management Area

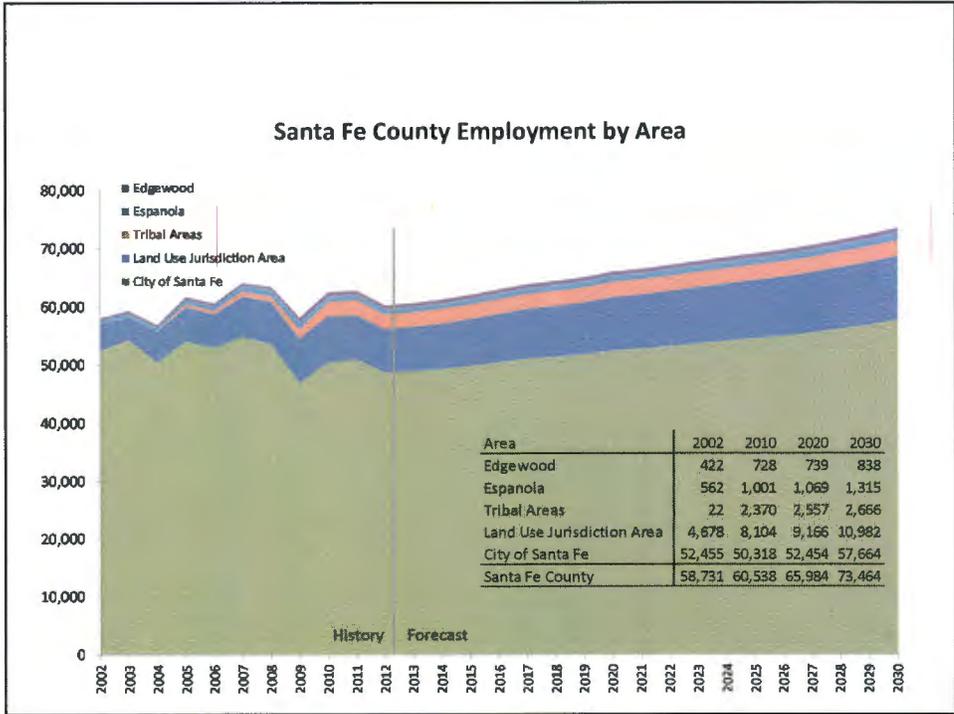
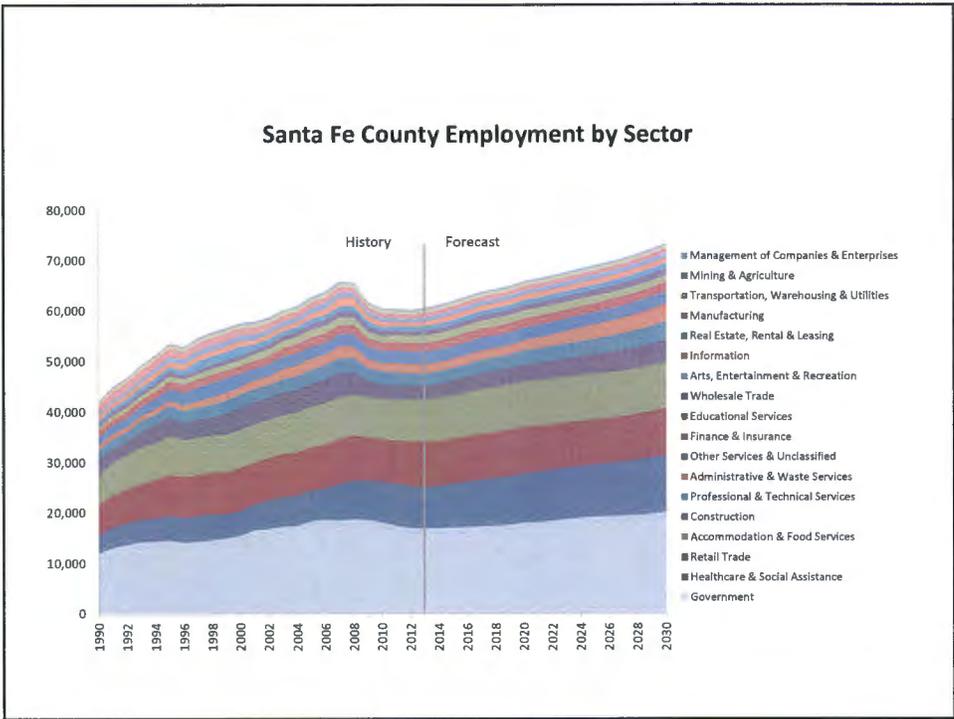
Presented to the Santa Fe County Board of County Commissioners

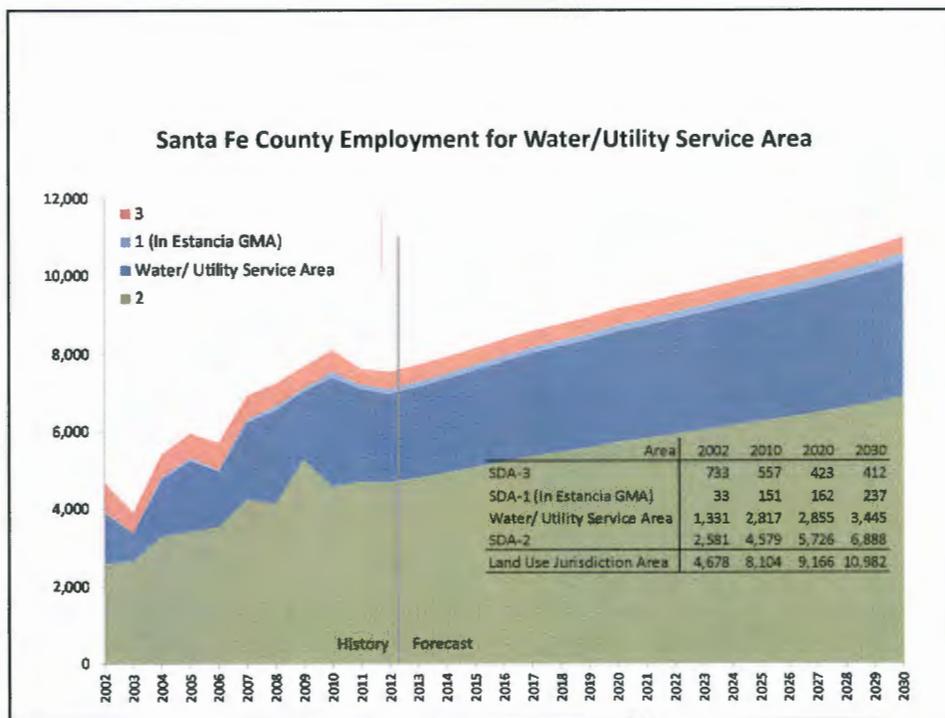
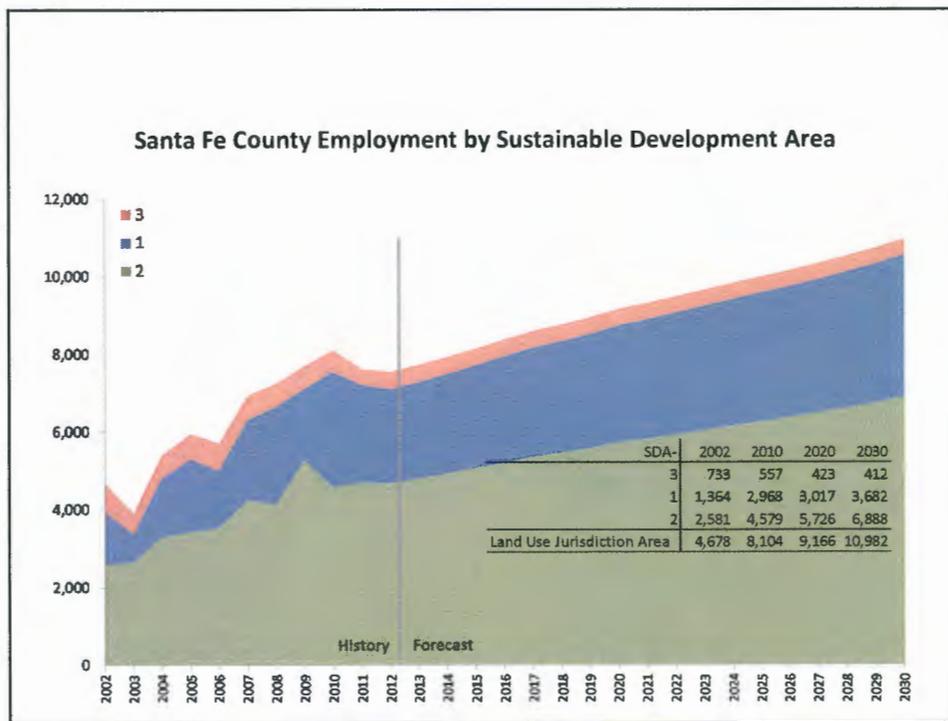
October 28, 2014

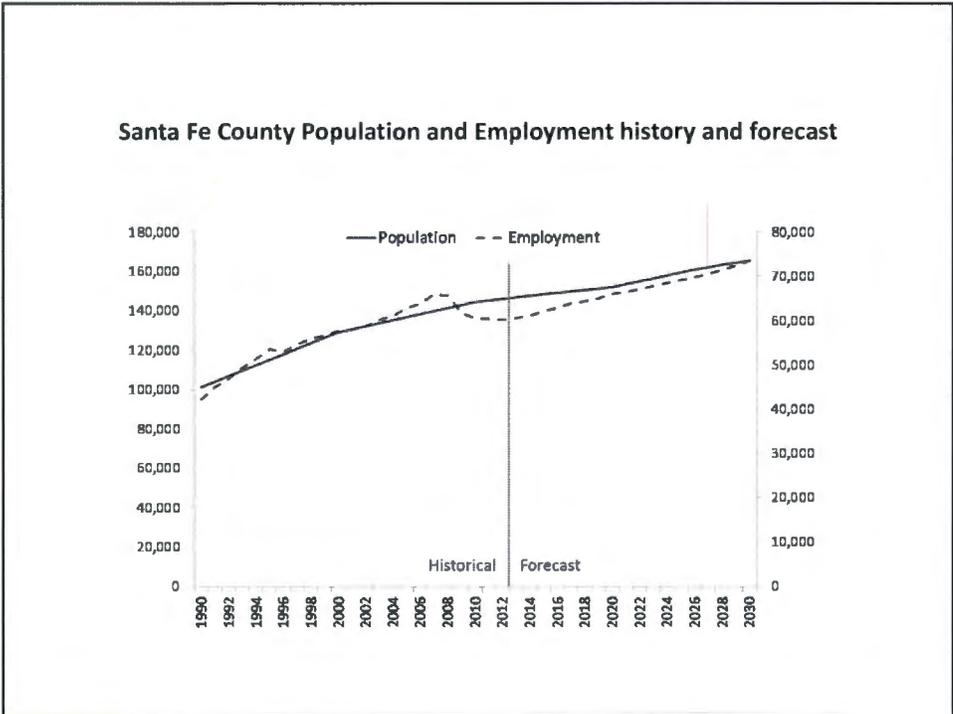
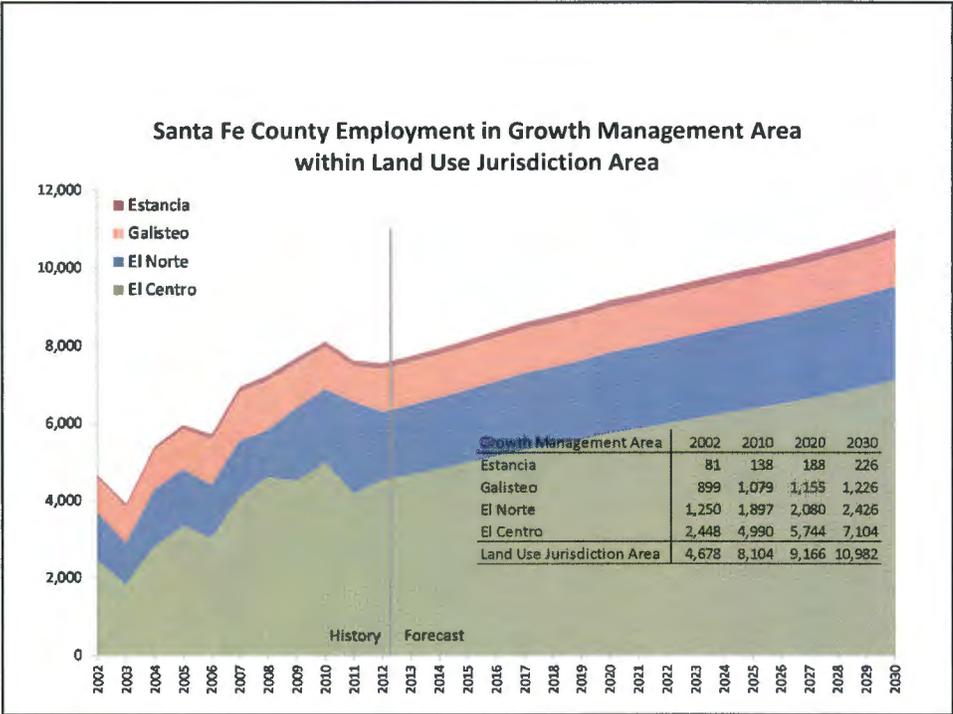
Daren Ruiz, MA

Bureau of Business and Economic Research
 MSC06 3510
 1 University of New Mexico
 Albuquerque, NM 87131-0001









Santa Fe County Population and Employment History and Forecast

Year	Population		Employment	
	Count	% Change	Count	% Change
1990	101,373		42,298	
2000	129,160	27.4	57,671	36.3
2010	144,546	11.9	60,538	5.0
2020	151,910	5.1	65,984	9.0
2030	165,290	8.8	73,464	11.3

Thank you.

Questions?

Comments?

10/28/2014 10:48:43 AM

NMAC 2015 SESSION LEGISLATIVE PRIORITIES

STATUS REPORT - OCTOBER 17, 2014



SAFETY NET CARE POOL

Remove counties' responsibility to fund Medicaid and the Safety Net Care Pool and consider the consolidation of some existing county local option gross receipts tax increments (Health Care Policy Committee)

Status: substitute resolution on reinstatement of (4 year) sunset clause in SB 268 (Health Care Policy Committee) and simplification of county local options gross receipts tax structure (Tax Policy Committee)

Sponsors: Senators Rodriguez and Ivey-Soto

Interim Committee: Revenue Stabilization & Tax Policy, **Friday, October 24**, Capitol

KEEP SOUTHWEST CHIEF/AMTRAK SERVICE

Support continuation of Amtrak's SW Chief and create reasonable funding alternatives (Commissioners)

Status: waiting on November report on studies by New Mexico Department of Transportation

Interim Committee: Economic & Rural Development, **November 24 or 25**, Capitol

TAX ROLL CORRECTIONS

Authorize the County Treasurer, in conjunction with the County Assessor, to make changes to the tax schedule and clarify the authority and reasons necessary for tax schedule changes (Assessors)

Status: drafted

Sponsor: Representative Jim Trujillo

Interim Committee: Revenue Stabilization & Tax Policy, **Friday, October 24**, Capitol

DELINQUENT PROPERTY TAX PAYMENTS

Authorize County Treasurers to receive all payments of property taxes, including those turned over to the Property Tax Division of the Taxation & Revenue Department for collection and placed on installment agreements (Treasurers)

Status: Drafted; need to meet with TRD at least once before Legislative Session

Sponsor: Representative Rudy Martinez

Interim Committee: Revenue Stabilization & Tax Policy, **October 24**, Capitol

2014 OCT 17 10:43 AM

RESTORE

INCREASE DETENTION FACILITIES FUNDING

Restore County Detention Facilities Reimbursement Act funding (Detention Administrators)

Status: Working with Legislative Finance Committee to increase line item funding in FY16 DFA budget from \$3.3 million to \$4.7 million. Need to meet with DFA.

Sponsor: in LFC/DFA budgets in House Bill 2, General Appropriations Act

Interim Committee: LFC on **November 19**, (DFA budget hearing), Capitol

JOB CREATION & IRB ACT IMPROVEMENTS

Allow counties to increase economic growth and job creation by expanding the list of projects eligible for an IRB, and remove the complaint process for certain IRB projects (Managers & Executive Committee)

Status: Drafted for Representative George Dodge

Sponsor: Representative George Dodge/ Lea County Senator

Interim Committee: Economic & Rural Development, **November 24 or 25**, Capitol

PUBLIC LANDS TASK FORCE (Memorial)

Create a task force to evaluate state and county dependence on federal revenue, conduct an inventory of federal land ownership within the state, and study the legal, economic, and practical impact of a potential transfer of certain public lands from the federal government to the state (Public Lands & Natural Resources Policy Committee)

Status: Not drafted

Sponsor: Senator PatWoods?

Interim Committee: Not scheduled

INMATE OPTIONS (Memorial)

Study housing options and service delivery for detention inmates with special medical and mental health needs (Commissioners)

Status: Not drafted

Sponsor: None

Interim Committee: Not scheduled

County	2015 NMAC Priority Support Resolution	
Bernalillo	10/28/2014	
Catron	Yes, 9/11/2014	received
Chaves	10/16/2014	
Cibola	Yes, 10/8/2014	
Colfax	Yes, 9/9/2014	received
Curry	Yes, 10/2/2014	received
De Baca	Yes, 10/13/2014	received
Doña Ana	Yes*, 10/15/2014	all but one priority ↗
Eddy	Yes, 10/7/2014	received
Grant	Yes, 10/7/2014	received
Guadalupe	10/23/2014	
Harding	Yes, 9/16/2014	received
Hidalgo	Yes, 9/10/2014	received
Lea	10/21/2014?	
Lincoln	Yes*, 9/16/2014	received, *no SW Chief support
Los Alamos	December w/NMML	
Luna	Yes, 9/4/2014	received
McKinley	Yes*, 10/7/2014	received, *no SNCP support (unless overturn sunset veto)
Mora	Yes*, 9/25/2014	received, *no Public Lands support ↗
Otero	Yes, 9/11/2014	received
Quay	Yes, 9/5/2014	received
Rio Arriba	Yes, 9/25/2014	received
Roosevelt	Yes, 9/2/2014	received
San Juan	Yes, 10/7/2014	received
San Miguel	Yes, 9/9/2014	received
Sandoval	11/7/2014	
Santa Fe	Yes*, 9/30/2014	*no Public Lands support ↗
Sierra	Yes, 9/16/2014	received
Socorro	Yes, 9/9/2014	received
Taos	Yes, 10/7/2014	received
Torrance	Yes, 10/8/2014	received
Union	Yes, 9/5/2014	received
Valencia	Yes*, 9/3/2014	received, *no SW Chief (supports southern route)

2015 NMAC Priority Support Resolution



NEW MEXICO ASSOCIATION OF COUNTIES

EXHIBIT

5

October 27, 2014

David Abbey
Director, Legislative Finance Committee
325 Don Gaspar, Suite 101
Santa Fe, NM 87505

Via Email: david.abbey@nmlegis.gov

Re: **County Health Care and DWI Programs**

Dear Mr. Abbey:

On behalf of the New Mexico Association of Counties (NMAC) staff and the NMAC Health Services and DWI Affiliates, we would like to thank your staff for taking the time to meet and work with us on this LFC study. We appreciate the work of Charles Sallee and Maria Griego, and look forward to continue to ensure that the county indigent and DWI programs are operated efficiently and effectively. The study presents some thoughtful and helpful recommendations on how to improve these programs, and we look forward to continue to strengthen and improve them. We appreciate Maria taking the time to meet with county personnel to gain an understanding of how these programs work, and allowing them to review the draft report and to give input as appropriate. NMAC will work with the Legislature, the Human Services Department, the Department of Health and the New Mexico Hospital Association to continue to provide the highest quality and most effective programs to our neediest residents.

We think it is important to emphasize that the community-based DWI and indigent care programs provide an essential safety net for our most vulnerable New Mexicans. These programs have assisted thousands of people over the years and our county personnel work on a very close and personal level with county residents. Counties' obligations to provide essential services continue to grow and expand, often without a commensurate increase in revenues. Notwithstanding this, we are committed to providing the highest level of services and to being responsive to the needs of our residents.

Our responses to the specific recommendations are included below.

DWI Program

- The DWI Affiliate and NMAC do not oppose having a representative from the HSD Behavioral Health Services Division as a member of the DWI Grant Council. We believe this can be done administratively and does not require a statutory change.
- We believe that the current LDWI guidelines adequately address the concerns raised regarding evidence-based practices. Currently, spending on treatment is above statutory



Planning for Santa Fe's Food Future

Querencia
A story of food, farming and friends

A publication of the Santa Fe Food Policy Council
October 2014



*The New Mexico landscape is one of many contrasts:
deserts, mountains, meadows, orchards, and gardens;
dry as the bones in the cemetery, our final resting place.
Part of what defines our querencia,
which gives us this sense of place, is our food,
contrary to those who say that there can be no sense of place
in today's global experiment.
And our food cannot be separated from how we work the
land and how we water our crops.*

*Again we learn from folklore:
paravos, paranos, y para los animalitos de Dios;
for you, for us, and for God's animals (and plants).
Water is a don divino, a divine right,
not a commodity to be sold to the highest bidder.
This dry landscape,
with a beauty only we might understand and find sustenance in,
is what defines our querencia.*

*- Estevan Arellano
New Mexican Historian, Farmer, and Writer*

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Executive Summary

Planning for Santa Fe's Food Future was developed by the Santa Fe Food Policy Council to ensure that a safe, healthy, and affordable food supply will be available to all residents for decades to come. This tool examines various issues through the lens of food, including health, distribution, economy, education, agriculture, land and water conservation. It also bridges local, state, and national issues pertaining to food.

The Santa Fe Food Plan recommends a variety of actions designed to promote food security (availability of healthy food, which is affordable to all residents), improve access to retail food outlets that offer healthy and affordable food, encourage healthy eating by all residents to reduce obesity and diet-related diseases such as diabetes, educate consumers, support farmers and ranchers, enhance the food system infrastructure (distribution and storage facilities, transportation, processing), and protect the natural resources necessary to produce food. This is not a static document, but a dynamic one that is meant to be discussed, acted on, monitored, evaluated, and modified periodically.

This plan is divided into three sections: "Getting Food," "Growing Food," and "Learning About Food." Each section provides a list of recommendations that support that respective goal, and each of the recommendations identifies agencies and/or organizations that should take responsibility for its implementation.

In "Getting Food," the Food Plan encourages the Santa Fe community to use all available means to make healthy and affordable food accessible to its residents. To that end, the recommendations ask public officials to ensure that public transportation services can be easily used by residents to connect them to high quality retail food outlets.

The Food Plan's "Learning About Food" section underscores the connection between our food supply and healthy living. "Food is medicine" is not just a saying, but the best guidance one can receive when choosing what to eat and how to prepare it. The recommendations call for the widespread adoption of wellness policies, institutional practices, and educational programs that expand healthy community food environments and encourage responsible food choices for people of all ages.

The "Growing Food" section highlights the critical role that farmers and our region's natural resources play in ensuring our food supply. The recommendations strongly urge that city and county governments use all available authorities to promote new and existing gardening, farming, and ranching opportunities.

The Santa Fe Food Policy Council is respectfully requesting that the Santa Fe City Council and the Santa Fe Board of County Commissioners adopt *Planning for Santa Fe's Food Future: Querencia, A Story of Food, Farming, and Friends*. If adopted, the Food Plan should become the guiding document for City and County officials, food and farm organizations, and a variety of community groups that support healthy living, resilient communities and robust economies. It is expected that the full implementation of the Food Plan's recommendations will occur over three years. This collaborative effort is our foundation from which we build a food system that nourishes all people in our community in a just, sustainable, and regenerative manner.



The Santa Fe Food Policy Council

Starting more than 30 years ago, academic experts and food activists began to see that the food system was touching more and more parts of our lives. Environmental issues, public health, issues of social and economic justice were all part of a food system and had a direct bearing on the food we ate.

Food experts and activists realized that our food system was influenced by many factors including the marketplace and actions of local, state and federal governments. However, the average citizen didn't have much of a role in shaping them. One way to address this lack of participation was by creating food policy councils, to bring together all stakeholders in a community and give them a say in constructing a system that reflected their values.

Today's food policy councils come in different sizes and sometimes address different issues. But at heart they reflect the idea of food democracy. Achieving the goal of food security means bringing the bulk of society to work together to ensure there's enough affordable, easily accessible, and nutritious food for everyone.

Our local contribution to the growing national food policy council movement is the Santa Fe City and County Advisory Council on Food Policy. Established in 2008 by a joint City/County resolution, the Council's creation acknowledges a shared commitment to and concern for improving the local food production system and the importance of a vibrant and accessible "food future" for Santa Fe.

The Council is devoted to recommending laws, rules, and regulations that create and maintain a reliable and sustainable food system that nourishes everyone in the community. For more information, please go to www.SantaFeFoodPolicy.org.



Food Plan Method



The Food Plan is the culmination of extensive community-level research that included interviews with hundreds of citizens, public and private officials, and food system stakeholders. It draws on the latest food, farm, and health related data relevant to the Santa Fe community. A review of current food system policies, programs, and regulations was also conducted. To the greatest extent possible, the Food Plan has aligned its recommendations with existing city and county plans including the County Health Action Plan, the County Sustainable Growth Management Plan, and the Sustainable Santa Fe Plan.

Data was referenced from a variety of resources available to our community: the Santa Fe Food Policy Council's Community Food Assessment, Santa Fe County 2013: A Community Health Profile, The Santa Fe County Health Action Plan, The City of Santa Fe's Sustainable Santa Fe Plan, The Sustainable Growth Management Plan (SGMP), and The Sustainable Land Development Code (SLDC), as well as a number of other local and state-wide research publications.

The Santa Fe Food Policy Council embarked upon a county-wide interview process, conducting over 60 interviews with stakeholders working in positions which relate to food access, health, education and production. We also held 6 Food Plan dialogue sessions in settings throughout Santa Fe County to learn about community members' first-hand experiences and priorities.

This process gave us the opportunity to understand how community members, agencies and Santa Fe City and County employees view their roles in changing the local food system. We inquired about the successes and challenges individuals have encountered while they live and work in the local food system. We captured visionary statements about how to improve our local food system relative to folks' daily routines, including how they take care of their families, make food choices, and interact with friends and neighbors to celebrate food.

Strengthening the Food System in the Santa Fe Region

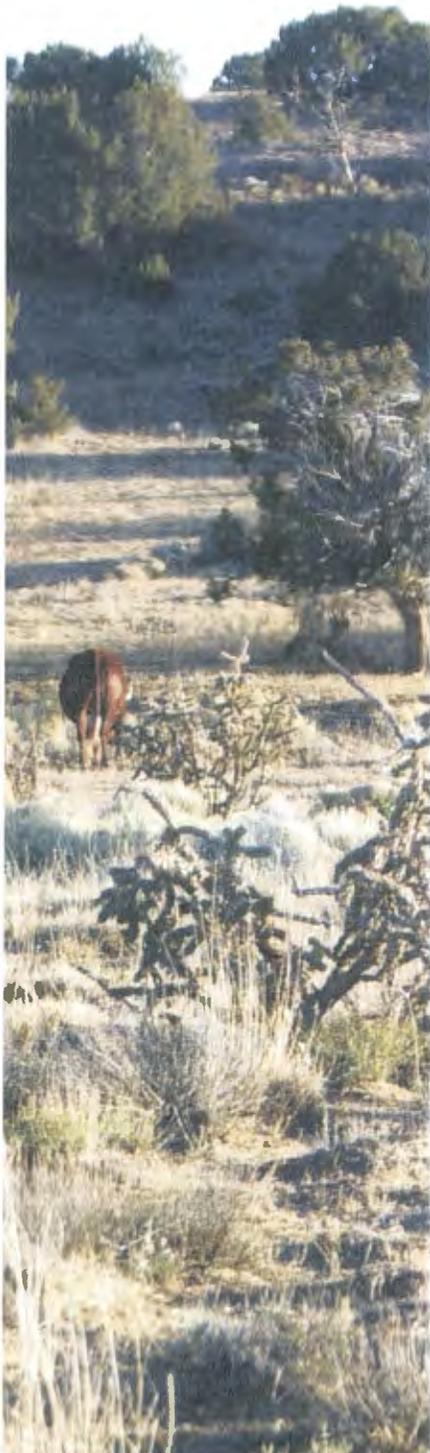
New Mexico has a rich agricultural heritage; the land we call home has been in production for thousands of years, supporting diverse populations throughout history. Farming and ranching have shaped lives and landscapes for many generations and this deeply forged connection is a unique part of our culture which remains intact amidst advancing technology of this age.

Today, the potential for our regional food system is unprecedented. New Mexicans, like many Americans, get most food from supermarkets which are served by vast and complex networks of transportation and storage. Veins of food travel throughout the country and world to reach homes here in Santa Fe County, with external producers and processors currently providing up to 98% of the food we access. Yet, another system exists within the national food network. Local markets in New Mexico and all over the country are increasingly providing a diversity of products which change with the seasons and celebrate wondrous varieties of regional seed stock. These local markets range from supermarkets that highlight local food to schools and other institutions buying more from local growers to farmers' markets, where the growers sell directly to the people.

The desire for bananas in winter and tastes from local soil necessitate a balanced partnership of local and global food supplies. We have an opportunity to blend the best of these systems and to create a resilient network of food. This work is essential as we strive to provide a range of culturally appropriate, affordable, and nutritious options for all Santa Fe City and County residents. It is important to be informed about how we can strengthen our food system for three major reasons:

1. Anyone who eats has a stake in the food system. Every dollar spent has a great impact. When we buy food for our family we are essentially voting by helping to make decisions about the cost of different types of food, which companies and businesses we want to see thrive, even what is on the shelves of the grocery store next time we go to shop.
2. Informed residents can help shape government policies that control food production and the availability of food products. These policy decisions include what foods will be supported through subsidies, what taxes and regulations farmers will be required to comply with, and what foods are available at what cost and where.
3. There are at least 21,270 individuals (14.9 %) living in Santa Fe County who can be classified as "food insecure" which means that they live in a household in which access to food adequate to support a healthy life is limited or uncertain. This is equal to two times the total population of Espanola, New Mexico. (A Community Health Profile: Santa Fe County 2013, page 78)





Within the City, nearly 10% of low income families live a mile or more from the nearest grocery store. These individuals not only have difficulty accessing healthy foods, but increasingly find themselves faced with only unhealthy food choices as nearly one-third of the restaurants in the county are fast food. Such limited access also contributes to a growing rate of obesity. With almost 30,000 county residents experiencing the effects of obesity, the current generation of youth is poised to be the first generation with a lower life expectancy than that of their parents. Limited access to fresh, affordable foods is a challenge for many of us. Thus, strengthening the food system in the Santa Fe region should be considered a major goal of our community.

For many, our relationship with food is changing. Our increased dependency on convenient and low cost food options means we rely more and more on heavily processed foods. Schools, senior centers, hospitals, and even restaurants are forced to view price as the deciding factor when choosing what ends up on the menu. These factors limit our ability to make independent food choices, to retain our cultural food traditions and to live healthy, active lifestyles.

While this is our current reality, let us work together to create an alternative.

Let us imagine a world in which:

- ✔ **food is valued at its true cost, while remaining available & affordable for all**
- ✔ **farmers and ranchers can make a living stewarding our rich agricultural traditions**
- ✔ **our respect for the land is upheld by all who inhabit it**
- ✔ **healthy foods color the plates of our children, elders and families**
- ✔ **food choices are determined not by price, but by what is good for our bodies and supports our traditions**
- ✔ **regulations are common sense and polices support our vision**
- ✔ **food is simple, celebrated, and of course, local**

“We have made the food system that we have... we have made it the way it is and we can make it a different way.”

- Ricardo Salvador, Union of Concerned Scientists

SANTA FE COUNTY

Food & Agriculture System Map



ted Land-
ia Irrigation



od programs-
trition for those in need.



low crops growing in La
Cienega are examples of
Cultivated Areas.



Cold storage for local
food is an important
part of safe food
transport.



Seed saving ensures a
future supply of local,
traditional food.



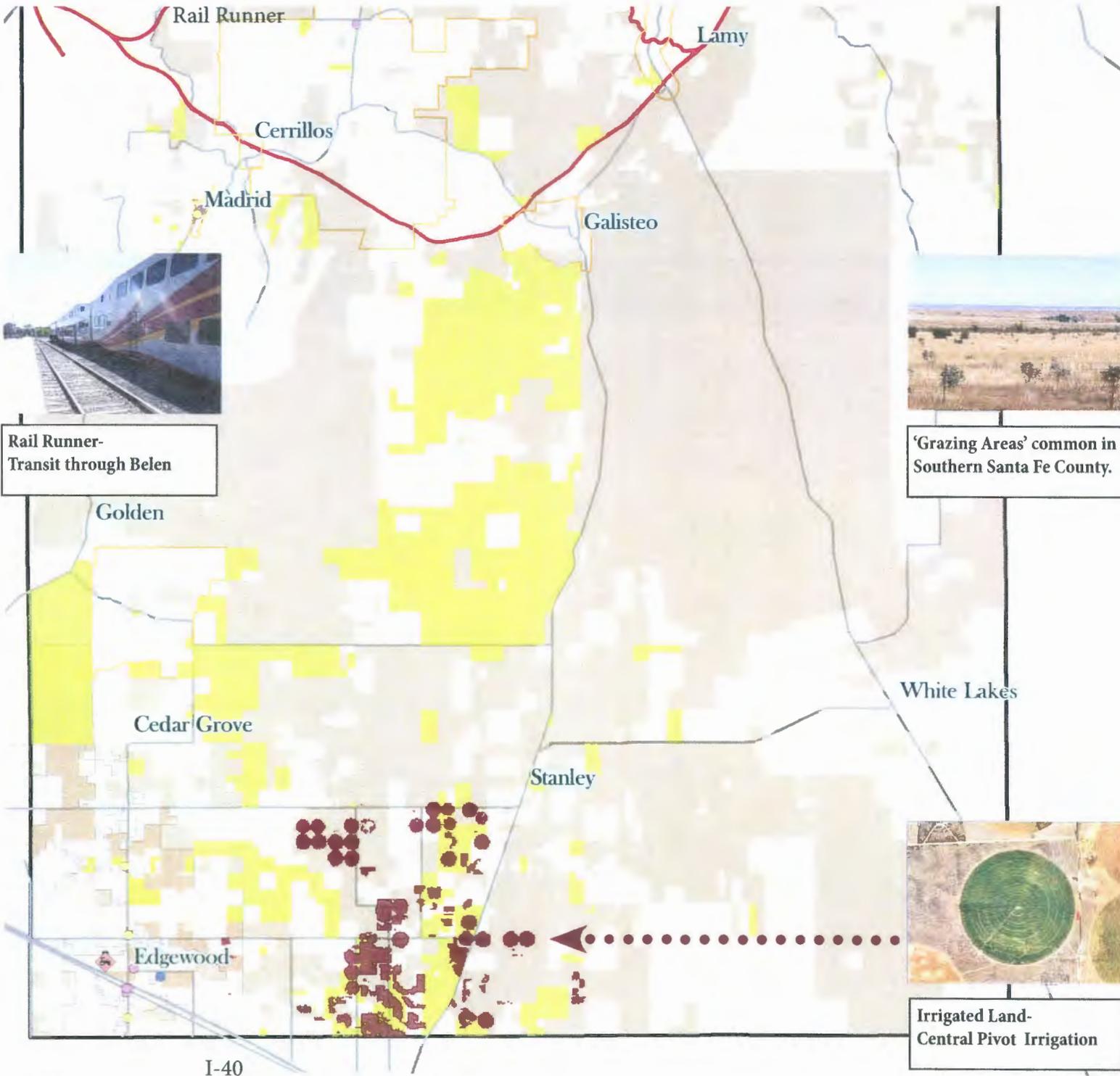
Farmers Markets
growing throughout the
County.



Legend

- Farmer's Markets
- Food Programs*
- Senior Centers
- Food Stores
- Irrigated Land
- Cultivation Areas **
- Grazing Areas **
- Community Plan Areas
- Rail Runner/BNSF
- Major Roads
- Incorporated City Boundaries
- Santa Fe County Boundary





Rail Runner-
Transit through Belen

'Grazing Areas' common in
Southern Santa Fe County.

Irrigated Land-
Central Pivot Irrigation

*Food Programs include non-profits, social aid, and emergency food programs which provide free and/or discounted food for those in need.

**'Cultivation and Grazing Areas' are based on 2014 Agricultural Exemptions, parcel data from the County Assessors office. The properties identified on this map have been granted an Agricultural Exempt status based on agricultural cultivation or grazing activity occurring within the property, which may be only a portion of the entire property.

2008 Orthophotography

This information is for reference only. Santa Fe County assumes no liability for errors associated with the use of these data. User are solely responsible for confirming data accuracy.

Food access points data-2010
Area of grazing/ cultivation data-2014
Irrigated land data-2010



GETTING FOOD

Our vision for connecting diverse communities throughout the Santa Fe region to a reliable supply of healthy and affordable foods is rooted in building knowledge of available assistance programs and resources, as well as ensuring that these foods are readily available in local stores, farmers markets, senior centers, hospitals, and schools.

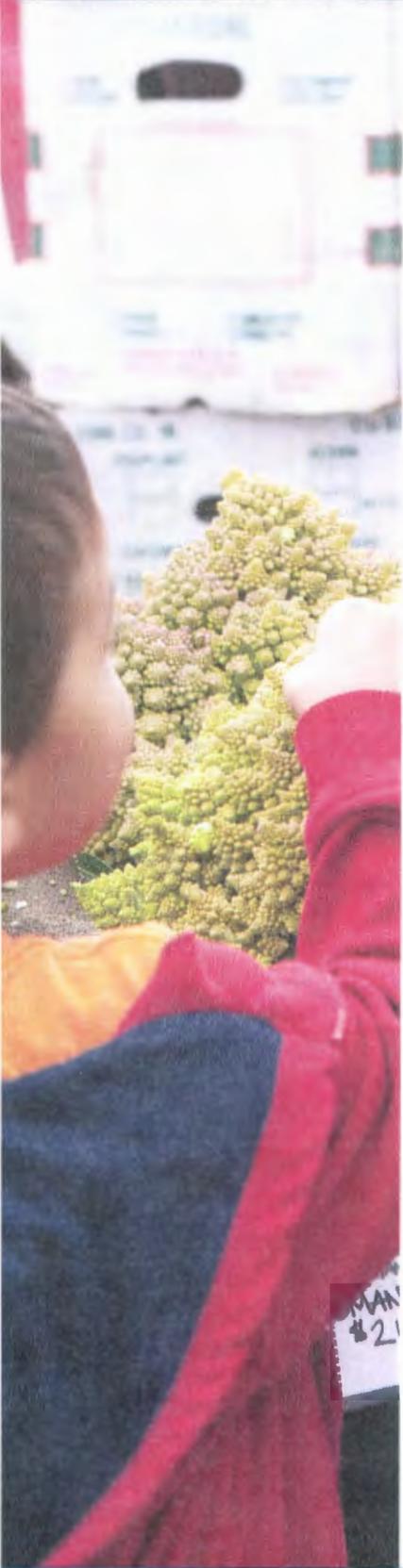
Goal 1: Improve residents' ability to access fresh, nutritious food.

- 🌶️ Require public transportation routes to be aligned with food outlets that offer a full range of whole and fresh food options.
Potential Partners: Santa Fe Trails, North Central Regional Transit
- 🌶️ Require that City- and County-operated institutions include an increasing amount and variety of local food in their meal service programs to a maximum feasible percentage.
Potential Partners: Santa Fe County Community Services Department, City of Santa Fe Community Services, Area Agency on Aging, Santa Fe Public Schools, PED, CYFD
- 🌶️ Support provision of infrastructure and programming to improve food access in rural and under-served areas.
(Santa Fe County Sustainable Growth Management Plan, 2010, strategy 15.4.1, page 86.)
Potential Partners: Santa Fe County Growth Management Department, New Mexico State University (NMSU) Extension Service
- 🌶️ Increase seniors' awareness of various food assistance programs.
Potential Partners: Santa Fe County Community Services Department, New Mexico Income Support Division (ISD) Santa Fe County Office, NMSU Extension Service, non-profits, City and County Senior Centers administration and staff

Goal 2: Promote self-reliance, family gardening, and food storage.

- 🌶️ Conduct education and outreach campaigns which emphasize self-reliance as a cornerstone of sustainability.
Potential Partners: Sustainable Santa Fe Commission, City of Santa Fe Environmental Services, NMSU Extension Service, Santa Fe City Council, Santa Fe Board of County Commissioners
- 🌶️ Inspire our community to integrate emergency preparedness into our daily lives through various lifestyle shifts, from smart shopping techniques for storing food reserves to revitalizing food preservation and storage traditions.
Potential Partners: Santa Fe County Emergency Management, NMSU Extension Service, City of Santa Fe Emergency Management, non-profits
- 🌶️ Sponsor a "Grow Up Gardening" campaign which highlights creative and fun food production techniques tailored to families, including container and vertical gardening techniques for limited space.
Potential Partners: Food for Santa Fe/Feeding Santa Fe, Santa Fe Farmers Market Institute, NMSU Extension Service, area nurseries, and food retail outlets that offer seasonal plant starts





Goal 3: Prioritize getting local, fresh food into schools.

-  Support and advocate for universal free school meals, which would make free healthy schools meals the norm for all children, regardless of family income.
Potential partners: NM State Legislature, NM’s Congressional Delegation, the New Mexico Food and Agriculture Policy Council, New Mexico School Nutrition Association

-  Continue to support Farm to School educational activities currently taking place within our schools, such as on-site school gardens, food system and farming curriculum, fruit and vegetable tastings, culinary programs, field trips to local farms and venues, farmers in the classroom, and food system entrepreneurship programs; these programs help children become familiar with healthy foods so they are more likely to eat them in school.
Potential Partners: Santa Fe Public Schools, Santa Fe Farm to School Coordinator, NMSU Extension Service, Cooking With Kids, the New Mexico Food and Agriculture Policy Council, Farm to Table, school district administration and staff across Santa Fe County, area farmers, and non-profits

-  Work with School Food Service Directors and District Procurement offices to increase the availability of local foods in schools by setting up sustainable systems to purchase foods from local farmers, including standing purchase orders and bid processes that emphasize local purchasing.
Potential Partners: School District Procurement Offices, School Food Service Directors, NMSU Extension Service, Farm to Table, Cooking with Kids, the New Mexico Food and Agriculture Policy Council

Goal 4: Promote existing food assistance programs.

-  Demonstrate and promote creative uses of Supplemental Nutrition Assistance Program (SNAP) benefits—from tips for shopping on a budget to home gardening using seeds and plant starts available for purchase with monthly assistance benefits.
Potential Partners: New Mexico ISD Santa Fe County Office, Santa Fe Farmers Market Institute, NMSU Extension Service, Local Organic Meals on a Budget, Homegrown NM

-  Promote innovative programs aimed at increasing access to fresh, local food, such as the Southside Farmers Market and Santa Fe Farmers Market Double Buck Days which provide SNAP recipients with additional funds to shop at local farmers markets. Encourage clear signage at farmers markets and outreach about the WIC and Senior Farmers Market Nutrition Programs.
Potential Partners: Santa Fe Farmers Market Institute, New Mexico ISD Santa Fe County Office, NMSU Extension Service, NM Department of Health, Kitchen Angels, non-profits

-  Organize volunteers to collect leftover crops from local farms to expand the availability of fresh food at area food banks/food pantries.
Potential Partners: Food for Santa Fe/Feeding Santa Fe, The Food Depot, area farms, non-profits

“No one in Santa Fe should go hungry”

- Carmichael Dominguez , Santa Fe City Council, District 3

Goal 5: Celebrate local food and support regional food economy.

-  Grow the demand for local food by organizing an outreach campaign aimed at educating and inspiring residents to buy local.
Potential Partners: Santa Fe County Planning Division-Economic Development, Santa Fe Food Policy Council, Santa Fe Farmers Market Institute, La Montanita Coop, New Mexico Farmers Marketing Association, NMDA-Taste the Tradition and Grown with Tradition, area food retail, non-profits, farmers

-  Develop a locally based approach to address concerns of consumers and producers about the potential impacts of Genetically Modified Organism (GMO) food consumption and production in the region.
Potential Partners: Joint City-County GMO Task Force, Homegrown NM, NMSU Extension Service, non-profits and initiatives

-  Implement innovative strategies that support local economic development efforts such as mobile grocery stores, healthy corner store initiatives, and food carts to bring locally produced food into under-served areas of the county.
Potential Partners: City of Santa Fe Economic Development, Santa Fe County Economic Development, North Central New Mexico Economic Development District, MoGro Mobile Grocery

-  Maximize the efficiency of existing Community Commercial Kitchens and assess the need for additional facilities in order to enhance the economic potential of local value-added products and traditional foods
Potential Partners: City of Santa Fe Economic Development, Santa Fe County Economic Development, NMSU Extension Service, Santa Fe SCORE, Southside Merchants Association, Santa Fe Business Incubator, Pojoaque Pueblo, non-profits, community members

-  Work with New Mexico regulatory agencies to streamline the process by which local producers and food processors can become certified for value added products.
Potential Partners: City of Santa Fe Economic Development, Santa Fe County Economic Development and Planning Division, New Mexico Environment Department, NMSU Extension Service, New Mexico Food and Agriculture Policy Council, Farm to Table

-  Develop City and County Start-Up Resource Guides to help new entrepreneurs meet the requirements for starting food retail or agricultural businesses.
Potential Partners: City of Santa Fe Economic Development, Santa Fe County Economic Development, NMSU Extension Service, Santa Fe Chamber of Commerce, Santa Fe Green Chamber of Commerce, Santa Fe Hispanic Chamber of Commerce



“We don’t just want to do more and more, we want to do more and better”

- Viola Lujan , Food Depot, Program Manager

LEARNING ABOUT FOOD

Our vision for food education is to equip residents with the knowledge, skills, passion and environment to make healthy choices for themselves, their families, and the community.

Goal 1: Expand opportunities for creative and experiential learning through cooking, nutrition, and home economics.

- ✔ Align Farm to School curriculum with required district and testing standards to ensure that lessons are beneficial to students' learning processes and are reinforced across subjects.
Potential Partners: Santa Fe Public Schools, Santa Fe Farm to School Coordinator, Cooking With Kids, school district administration and staff across Santa Fe County
- ✔ Collaborate with area non-profits and agencies to conduct educational trainings that will clarify food safety requirements for using fruits and vegetables grown in our community, senior center, and school gardens in our local institutions.
Potential Partners: New Mexico Environment Department, National Farm to School Network, Farm to Table, NMSU Extension Service, and the New Mexico Department of Agriculture (NMDA)
- ✔ Develop education classes for parents and children that connect Farm to School activities with at-home cooking practices to help youth create lasting lifestyle shifts for themselves and their families.
Potential Partners: National Farm to School Network, Local Organic Meals on a Budget, Cooking With Kids, NMSU Extension Service, Santa Fe Community College Culinary Arts program, school administration and staff, Americorps, Food Corps, and non-profits
- ✔ Develop nutrition education and cooking programs tailored to the needs of tribal communities such as shopping on a budget, meeting special dietary needs, and learning creative ways to utilize commodity foods.
Potential Partners: Indian Health Services, Eight Northern Indian Pueblos Council (ENIPC) Commodity Foods Distribution Program, NMSU Extension Service, Ideas for Cooking and Nutrition (ICAN), Tewa Women United, Cooking with Kids, Local Organic Meals on a Budget, Santa Fe Community College Culinary Arts program and other non-profits
- ✔ Develop nutrition/healthy cooking classes and educational materials, with an emphasis on reaching people at higher risk for food insecurity and diet-related health concerns.
Potential Partners: Santa Fe Community College, NMSU Extension Service, ICAN, Cooking With Kids, Kitchen Angels, Food Depot, area culinary schools, La Familia Medical Center, Adelante, Youth Shelters and Family Services, and other non-profits
- ✔ Design community events, workshops, classes tailored toward youth and families that promote "learning-by-doing" in areas such as raising animals, growing food, cooking food, preserving food, etc.
Potential Partners: NMSU Extension Service, Santa Fe County 4-H Program, Cooking With Kids, Kitchen Angels, Santa Fe Community College



- Work with local non-profits to develop culinary programs aimed at seniors that promote increased knowledge about cooking techniques, diversity of dishes and nutrition information.

Potential Partners: Santa Fe County Community Services, City of Santa Fe Community Services, City and County Senior Center staff, NMSU Extension Service, Cooking with Kids, Local Organic Meals on a Budget and other non-profits

- Work with area governmental departments, agencies, and organizations to develop prevention and management programs for diet related conditions to help transition folks' diets to meet medical needs in a way that is achievable and culturally appropriate.

Potential Partners: Santa Fe County Community Services, City of Santa Fe Community Services and Wellness Coordinator, NMSU Extension Service, Christus St. Vincent Regional Medical Center, La Familia Medical Center and other medical clinics, Pueblo of Pojoaque Wellness and Healing Arts Center, Tewa Women United, the Flowering Tree Permaculture Institute: Pre-Contact Diet Project-- Pueblo Food Experience, Kitchen Angels and other non-profits

Goal 2: Promote the development of healthy and safe built environments.

- Work with City and County Land Use to develop Complete Streets Resolutions aimed at making our neighborhoods more attractive, accessible, and safe. Complete Streets is a national program that attempts to promote physical activity by making streets safe and functional for all drivers, pedestrians, and bicycles.

Potential Partners: Santa Fe City Council, Santa Fe County Board of County Commissioners, City of Santa Fe Land Use, Santa Fe County Growth Management and Land Use, neighborhood associations

- Establish "healthy food zones" near schools and public institutions to promote the availability of nutritious food and limit the marketing and availability of unhealthy foods.

Potential Partners: Santa Fe City Council, Santa Fe County Board of County Commissioners, City of Santa Fe Land Use, Santa Fe County Growth Management and Land Use

- Increase opportunities for school-based events which emphasize fun physical activities for youth such as walking school buses (an alternate form of student transport: students are chaperoned by two adults while walking to school), the Bike Rodeo, and Girls on the Run

Potential Partners: School District administration and staff, La Familia Medical Center, REACH Community Leadership Team (CLT), non-profit organizations





Goal 3: Expand and diversify opportunities to access food assistance.

-  Reinforce nutrition education and access by providing enrollment services, information, and vouchers for fresh, whole foods at area health care and senior centers
Potential Partners: La Familia Medical Center, REACH Community Leadership Team (CLT), New Mexico Income Support Division (ISD) Santa Fe County Office, New Mexico Farmers Marketing Association, City and County Senior Centers administration and staff, Santa Fe County Community Services, City of Santa Fe Community Services, non-profits

-  Expand food assistance programs to meet specialized dietary needs and cultural preferences and to offer availability during the times and days many folks can most conveniently utilize their services, such as evenings and weekends.
Potential Partners: New Mexico ISD Santa Fe County Office, non-profits, food banks/pantries, and shelters

-  Collaborate with area tribal governments, agencies, and organizations to ensure their communities have equal access to information and enrollment services for a variety of different assistance programs available to residents of Santa Fe County.
Potential Partners: Eight Northern Indian Pueblos Council (ENIPC) Commodity Foods Distribution Program, NMSU Extension Service New Mexico ISD Santa Fe County Office, non-profits

Goal 4: Align and publicize wellness policies throughout the Santa Fe region.

-  Support Implementation of school wellness policies that align with federal requirements with achievable goals that are culturally appropriate for the students, families, and staff they serve.
Potential Partners: School District administration, NMSU Extension Service, School Health Advisory Council (SHAC) nurses, and staff

-  Support wellness policies for Santa Fe City and County employees and their families, which offer incentives, and innovative solutions to maintaining good nutrition and active lifestyles; institute a “Farm to Work” CSA program that brings local produce to the workplace.
Potential Partners: City of Santa Fe Wellness Coordinator, Santa Fe City Council, Santa Fe County Human Resources, Santa Fe Board of County Commissioners, NMSU Extension Service, Santa Fe Farmers Market Institute

-  Encourage private sector wellness initiatives, incentive programs and policies that contribute to the well-being of employees and their families.
Potential Partners: Whole Foods Market, La Montanita Co-op, NMSU Extension Service, other businesses

“We should learn to value food as we value ourselves”

- Lynn Walters , Cooking with Kids, Executive Director

GROWING FOOD

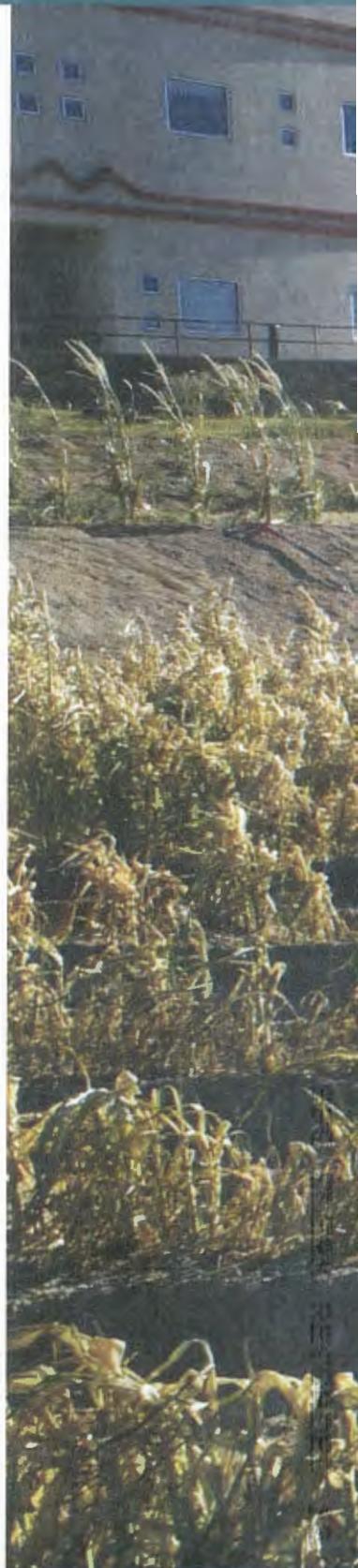
Our vision for food production in Santa Fe City and County views farming and ranching as an economically viable way of life that promotes stewardship of the land and resources. This vision supports food security through the integration of sustainable agricultural practices into the built environment.

Goal 1: Increase the impact and efficiency of community gardens.

-  Enforce existing water conservation policies for community gardens. This will encourage appropriate growing methods that support efficient water usage and minimize negative environmental impacts.
Potential Partners: City of Santa Fe Parks Division, Community Garden Council, Homegrown NM, Santa Fe Watershed Association
-  Support development of community gardens that create educational opportunities with diversified crops.
Potential Partners: City of Santa Fe Parks Division, Community Garden Council, Homegrown NM, Santa Fe County Open Space, NMSU Extension Service, Santa Fe Community College, Institute of American Indian Arts
-  Define the populations intended to be served by community gardens and develop policies that ensure those populations have access and education to benefit from the increased food security of those gardens.
Potential Partners: City of Santa Fe Parks Division, Community Garden Council, Homegrown NM, Earth Care, Somos un Pueblo Unido
-  Support the development of community gardens and other agricultural projects by providing water, land, and infrastructure on County or public land where appropriate. (Santa Fe County Sustainable Growth Management Plan, 2010, strategy 15.5.1, page86.)
Potential Partners: Santa Fe County Open Space and Trails program, Santa Fe County Growth Management Department
-  Allow the option for community gardens to be considered as part of the open space requirements for new developments. (Santa Fe County Sustainable Growth Management Plan, 2010, strategy 15.5.2, page86.)
Potential Partners: Santa Fe County Open Space and Trails program, Santa Fe County Growth Management Department

Goal 2: Develop on-site gardens at senior centers to increase the availability of fresh and local foods for seniors.

-  Design sustainability plans for senior center gardens to ensure they have operational support, are economically self-sufficient, and are integrated into the community.
Potential Partners: Santa Fe County Community Services, City of Santa Fe Community Services, NMSU Extension Service, City of Santa Fe Parks Division, Santa Fe County Open Space and Trails program, Homegrown NM, non-profits





Connect garden coordinators to resources, technical support, and educational opportunities available within Santa Fe County.

Potential Partners: Santa Fe County Community Services Department, City of Santa Fe Community Services, NMSU Extension Service, Santa Fe Community College, Institute of American Indian Arts (IAIA), Homegrown NM, non-profits



Develop the plan by which fruit and vegetables grown in senior center gardens can be practically harvested, washed, stored and integrated into food preparation for senior center meals.

Potential Partners: Santa Fe County Community Services Department, New Mexico Environment Department, National Farm to School Network, Farm to Table, NMSU Extension Service

Goal 3: Increase the number of school gardens aimed at helping youth learn about food, farming, and healthy lifestyles.



Develop and implement plans for school gardens that address the need for continuing support from the school district and community. Encourage schools to use school gardens as outdoor classrooms, integrating learning about food into the school day, cafeteria meals, and afterschool and summer programs.

Potential Partners: National Farm to School Network, school district administration and staff, Americorps, Food Corps, non-profits



Work with school administration and local governments to develop joint use agreements establishing community gardens on school grounds. This will increase opportunities for multi-generational and multi-cultural learning and help gardens become long-term resources that serve the entire community.

Potential Partners: City of Santa Fe Community Services, Santa Fe County Community Services, school district administration and staff, non-profits



Develop partnerships with the Santa Fe Community College and/or other academic institutions to deliver arid-land agriculture training for residents and people pursuing careers in food production.

Potential Partners: Santa Fe Community College, Sustainable Santa Fe, Santa Fe Community Farm, IAIA, NMSU Extension Service

Goal 4: Conserve water through educational programs, incentives, and policies.



Design educational landscapes in urban and rural settings that demonstrate the range of possibilities for water conservation, including harvested rainwater, xeric irrigation, re-vegetation and supplementing food production.

Potential Partners: City of Santa Fe Water Division, Santa Fe County Water Policy Advisory Committee, City of Santa Fe Environmental Services Department, Santa Fe Watershed Alliance, non-profits, Sustainable Santa Fe

“The West was built on working landscapes, which are currently vulnerable to loss”
– Coleen Baker, Santa Fe County, Open Space Trails Program Manager

- Require that urban farms that grow produce for sale or to donate to organizations that address food insecurity must provide a water use plan including a water budget for plantings and water sources which minimize the use of municipal drinking water for crop irrigation.
Potential Partners: City of Santa Fe Water Division, Santa Fe County Water Policy Advisory Committee, City of Santa Fe Environmental Services Department, Santa Fe Watershed Alliance, non-profits, Sustainable Santa Fe
- Support rebates and other incentives for agricultural use such as rain barrels, drip-irrigation, composting systems, and water conservation techniques in areas where appropriate. (Santa Fe County Sustainable Growth Management Plan, 2010, strategy 16.2.1, p. 87.)
Potential Partners: City of Santa Fe Water Division, Santa Fe County Water Policy Advisory Committee, City of Santa Fe Environmental Services Department, Santa Fe Watershed Alliance, non-profits, Sustainable Santa Fe
- Support the use of rain fed agriculture where collected water is used to irrigate crops. (Santa Fe County Sustainable Growth Management Plan, 2010, strategy 16.2.2, p. 87.)
Potential Partners: Santa Fe County Growth Management Department, City of Santa Fe Water Division, Santa Fe County Water Policy Advisory Committee, City of Santa Fe Environmental Services Department, Santa Fe Watershed Alliance, non-profits, Sustainable Santa Fe
- Support farming techniques that facilitate the conversion from spray irrigation-based practices to lower water use systems such as no-till, drip irrigation, and/or greenhouse based agriculture. (Santa Fe County Sustainable Growth Management Plan, 2010, strategy 16.2.3, p. 87.)
Potential Partners: Santa Fe County Growth Management Department, Santa Fe Watershed Association, New Mexico Acequia Association, Natural Resource Conservation Service (NRCS), New Mexico State Extension Service
- Create educational programs that highlight our watershed, related policies, and water conservation tips.
Potential Partners: City of Santa Fe Water Division, Santa Fe County Water Policy Advisory Committee, City of Santa Fe Environmental Services Department, NMSU Extension Service, Santa Fe Watershed Association, New Mexico Acequia Association, non-profits
- Develop and publicize incentive programs to reduce in-home water use by utilizing gray water and rainwater for irrigation and other purposes that do not require potable water.
Potential Partners: City of Santa Fe Water Division, Santa Fe County Water Policy Advisory Committee, City of Santa Fe Environmental Services Department, Santa Fe Watershed Alliance, non-profits



“Self-reliance is a cornerstone of sustainability”

– Martin Vigil, Santa Fe County, Emergency Management Director

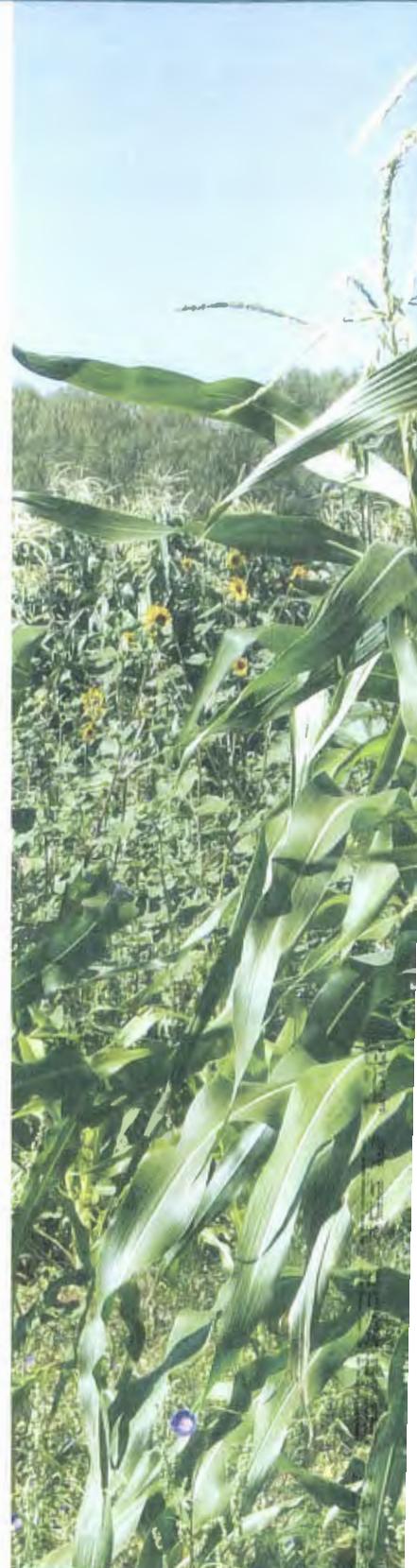


Goal 5: Increase the viability and presence of local gardens, farms and ranches.

-  Work with Santa Fe County to incorporate land use allowances for agricultural activity into the Sustainable Land Development Code.
Potential Partners: Santa Fe County Growth Management Department, Santa Fe County Board of County Commissioners, Water and Soil Conservation Districts, local farmers, non-profits
-  Create a LandLink program which connects landowners in Northern New Mexico with farmers who need land, and also provides an opportunity to connect new farmers with experienced mentors.
Potential Partners: Santa Fe Food Policy Council-Land Use Subcommittee, Santa Fe County Growth Management Department, North Central New Mexico Economic Development District
-  Collaborate with area agencies and organizations to help small and medium scale farms meet market-based and Federal food safety requirements.
Potential partners: New Mexico State Extension Service, New Mexico Department of Agriculture, Farm to Table
-  Design and implement a City Harvest program, (as detailed in the Sustainable Santa Fe Plan), to create multiple growing, processing, storing and selling opportunities. (Sustainable Santa Fe Plan, 2008, Proposed Action 10-2 under Food Production, page 29-30.)
Potential Partners: Santa Fe County Growth Management Department, City of Santa Fe Water Division, Santa Fe County Water Policy Advisory Committee, City of Santa Fe Environmental Services Department, Santa Fe Watershed Alliance, non-profits, Sustainable Santa Fe
-  Develop a Commercial Scale Urban Agricultural Permit to protect both neighborhood and agricultural interests within the City by setting policies for uses including, but not limited to water conservation, embedded greenhouse gas footprint, traffic, sales, employees, volunteers, visitors and community educational benefits.
Potential Partners: City of Santa Fe Land Use and Zoning Department, Santa Fe City Council, neighborhood associations, non-profits, farmers, and community members
-  Work with the City and County to develop zoning and land use polices which clearly detail home-based agricultural activities such as raising chickens, small livestock, and honey bees.
Potential Partners: City of Santa Fe Land Use and Zoning Department, Santa Fe City Council, Santa Fe County Growth Management and Land Use Department, neighborhood associations, non-profits, farmers, and community members
-  Encourage public and private land owners within the City to revitalize vacant and underutilized property by allowing land to be used for green space and gardening.
Potential Partners: City of Santa Fe Land Use and Zoning Department, Santa Fe City Council, and community members

Goal 6: Develop agricultural incentives and innovative programs to support small farmers and maximize food production/distribution in our regional foodshed.

-  Promote and expand outreach and incentives for extended season farming techniques, supporting farmers to generate more income.
Potential Partners: NMSU Extension Service, Natural Resource Conservation Service, Santa Fe Farmers Market Institute
-  Assess and develop resource tools such as conservation easements, improvement districts, and grants to support the viability of agricultural uses. (Santa Fe County Sustainable Growth Management Plan, 2010, strategy 14.2.2, page85.)
Potential Partners: Santa Fe County Planning Division, Santa Fe Growth Management Department, Santa Fe Board of County Commissioners, New Mexico Land Conservancy, The Nature Conservancy
-  Coordinate with local communities and organizations to promote the development of agricultural products and markets, including the development of farmers markets, buy-local campaigns, and a local products website to market and distribute fresh goods. (Santa Fe County Sustainable Growth Management Plan, 2010, strategy 14.2.3, page85.)
Potential Partners: Santa Fe County Growth Management Department, Santa Fe Food Policy Council, Santa Fe Farmers Market Institute, New Mexico Farmers Marketing Association, La Montanita Coop, Greenhouse Grocery, NMDA-Taste the Tradition and Grown with Tradition
-  Establish Specialty Crop programs which support local farm and food based businesses by creating subsidies for fruits and vegetables.
Potential Partners: City of Santa Fe Economic Development, Santa Fe County Economic Development, New Mexico Department of Agriculture
-  Clarify and communicate the process by which landowners can apply for Agricultural Exemptions; Conduct a “Did You Know” campaign to make the public aware of qualifications for this classification, and to facilitate the application process.
Potential Partners: Santa Fe County Growth Management, Office of the Santa Fe County Assessor, Santa Fe Food Policy Council—Land Use Subcommittee, NMSU Extension Service
-  Maximize the efficient use of existing infrastructure in our regional foodshed. For example, the Rail Runner is a public transit spine which could be used to transport growers and their produce, expanding markets and food access points from Belen to Santa Fe.
Potential Partners: Santa Fe County Growth Management, Rio Metro Board, Mid Region Council of Governments (MRCOG), University of New Mexico





Goal 7: Adopt sustainable land/resource management practices at a regional scale.

-  Encourage City planning initiatives such as urban forestry, green belts, and edible infrastructure to create continuous green space which can provide habitat for animals, food, shade, and places to play.
Potential Partners: City of Santa Fe Parks Division, City of Santa Fe Roadway and Trails Department, Southwest Area Planning Initiative
-  Develop a list-serve for urban food harvesting opportunities to connect individuals to existing food production sites, allowing them to collect crops that would otherwise go to waste.
Potential Partners: City of Santa Fe, Santa Fe County Growth Management Department, Gaia Gardens, Greenhouse Grocery, non-profits, community members
-  Support the development of community elected “GMO Free Zones” to create buffer zones that protect farmland, crops, and seeds from the unknown impacts of genetically engineered organisms.
Potential Partners: Santa Fe County Growth Management, New Mexico State Extension Service, area Tribal Governments, non-profits
-  Promote educational opportunities in community gardens and public spaces that highlight native, low water plants and traditional uses.
Potential Partners: Homegrown New Mexico, Tesuque Agriculture Department, City of Santa Fe Parks Division, Santa Fe County Open Space and Trails Division, Southwest Area Planning Initiative, NMSU Extension Service
-  Develop incentives, policies and programs throughout the City and County designed to support farming and ranching activities and improve environmental resiliency: develop a composting program, build soil to increase land fertility and groundwater recharge, improve functionality of waterways and irrigation networks, and promote growth of plants that are resilient in a wider range of climate conditions and provide habitat for beneficial insects.
Potential Partners: City of Santa Fe Parks Division, Santa Fe County Growth Management, New Mexico State Extension Service, area Tribal Governments, USDA, Santa Fe Watershed Association, Quivira Coalition, other non-profits
-  Collaborate with area agencies and organizations to develop “Farmer to Farmer” outreach programs focused on innovative farming and ranching practices that build soil health.
Potential partners: Santa Fe Farmers Market Institute, Quivira Coalition, Natural Resource Conservation Service, New Mexico State Extension Service, Farm to Table, other non-profits

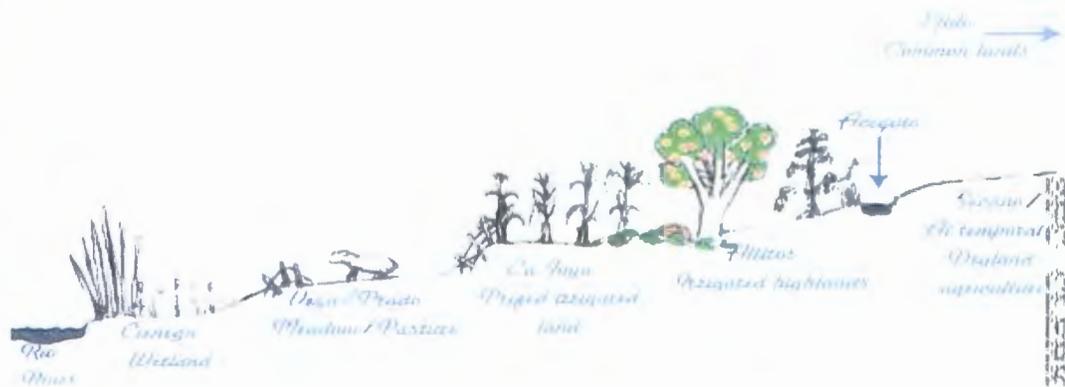
Goal 8: Prioritize sustainability and agriculture in future development in Santa Fe City and County.

- 🌱 **Develop an Implementation Plan for the Agriculture and Ranching Element, Chapter 4 of the 2010 Sustainable Growth Management Plan.**
Potential Partners: Santa Fe Food Policy Council, Santa Fe County Growth Management, Santa Fe County Board of County Commissioners, Santa Fe Food Policy Council
- 🌱 **Establish City and County development approval requirements to incorporate water-efficient edible landscapes, food production and composting areas for the future residents into their master plans.**
Potential Partners: City of Santa Fe Department of Housing and Community Development, Santa Fe County Building and Development Services, Santa Fe County Growth Management and Land Use, area developers
- 🌱 **Establish City and County development approval requirements with standards and regulations that do not limit home-based agricultural activities otherwise allowed by land use approval authority.**
Potential Partners: City of Santa Fe Department of Housing and Community Development, Santa Fe County Growth Management and Land Use, Homegrown NM, area developers
- 🌱 **Revise the City of Santa Fe's Development Code landscape requirements to allow and/or require a percentage of plants produce fruits or vegetables that have low to moderate water requirements.**
Potential partners: City of Santa Fe Parks Division, Sangre de Cristo Water Division, Santa Fe Watershed Association
- 🌱 **Assess and develop a county-wide composting program that considers food waste, green waste, and manure. (Santa Fe County Sustainable Growth Management Plan, 2010, strategy 15.3.3, page 86.)**
Potential Partners: City of Santa Fe Environmental Services Division, Santa Fe County Growth Management, New Mexico State Extension Service, area Tribal Governments, USDA, Santa Fe Watershed Association, Quivira Coalition, other non-profits
- 🌱 **Complete an Agricultural Overlay Zone to protect agricultural land and resources and create bonus and incentive zoning techniques.**
Potential Partners: Santa Fe County Growth Management Department, Santa Fe Food Policy Council--Land Use subcommittee
- 🌱 **Work with Santa Fe City and County to develop urban agriculture ordinances.**
Potential Partners: NMSU Extension Service, Santa Fe County Planning Division, City of Santa Fe Water Conservation Office, City of Santa Fe Land Use Department, Santa Fe Parks and Open Space Advisory Committee, Sustainable Santa Fe Commission, Santa Fe Water Conservation Committee, Santa Fe Community Garden Council, Santa Fe Farmers Market Institute, Santa Fe Food Policy Council, Santa Fe Community Farm, Gaia Gardens, Greenhouse Grocery





- Provide regulatory framework to accommodate sustainable historic development patterns and strengthen community planning efforts to ensure that traditional communities are supported in planning for their futures.
Potential Partners: Santa Fe County Growth Management
- Develop an agriculture preservation policy that is directed toward maintaining small agricultural parcels, including “working land” (such as barns, greenhouses, and other structures) as part of the developable land. (Santa Fe County Sustainable Growth Management Plan, 2010, strategy 14.1.3, page 85.)
Potential Partners: Santa Fe County Planning Division, Santa Fe County Growth Management Department, Santa Fe Food Policy Council--Land Use Subcommittee, Santa Fe Board of County Commissioners, non-profits
- Create an inventory of agricultural lands and conduct a land suitability analysis to identify agricultural potential and determine high priority of protection for agricultural soils and other sensitive arable lands, especially historical agricultural lands with water rights. (Santa Fe County Sustainable Growth Management Plan, 2010, strategy 14.1.5, page 85.)
Potential Partners: Santa Fe County Growth Management Department, Santa Fe Food Policy Council--Land Use Subcommittee, Santa Fe Board of County Commissioners, New Mexico Acequia Association, non-profits
- Require clustering of new development on acequia-irrigated agricultural land. (Santa Fe County Sustainable Growth Management Plan, 2010, strategy 16.3.5, page 87.)
Potential Partners: Santa Fe County Growth Management Department, Santa Fe Food Policy Council, Santa Fe Board of County Commissioners, non-profits



Acequia landscape cross-section. Traditional communities are characterized by historic acequia irrigated farmlands which are important to the culture, heritage, community and natural environment. When developing in and around acequia landscapes, it is essential to understand, prioritize, and maintain the natural and agricultural systems integrity. (Santa Fe County Sustainable Growth Management Plan, 2010, page 76.)



Thank You & Acknowledgments

The Santa Fe Food Policy Council would like to thank the Santa Fe City Council and Board of County Commissioners. Above all, we would like to thank the community of Santa Fe for inspiring the vision for our local food system highlighted in this plan. Ours is a vision rooted in respect for the diverse history and deep connection to the land. It is one which celebrates our passion for local foods, honors our farming community, and embraces innovation as a path to ensuring food security for future generations.

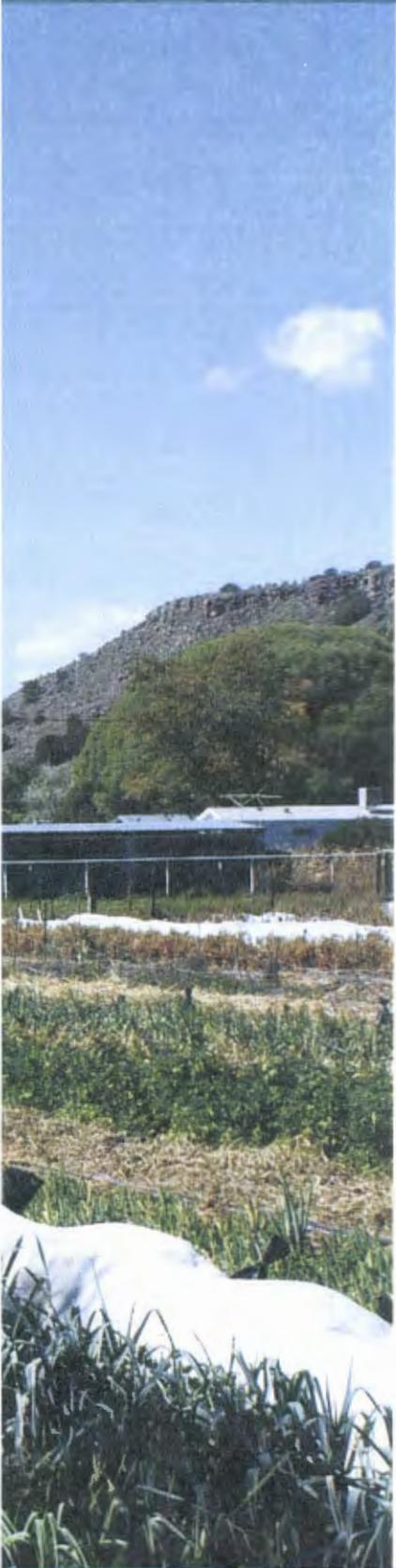
SANTA FE CITY AND COUNTY ADVISORY COUNCIL ON FOOD POLICY CURRENT MEMBERSHIP

Susan J. Perry, Chair, Wellness Coordinator, City of Santa Fe
Tony McCarty, Vice- Chair, Executive Director, Kitchen Angels
Pamela Roy, Executive Director, Farm to Table
Katherine Mortimer, Sustainable Santa Fe Programs Director, City of Santa Fe
Lynn Walters, Executive Director, Cooking with Kids
Mark Winne, Food Systems Author, Johns Hopkins University
Robert Griego, Planning Manager, Santa Fe County
Steve Warshawer, Founder, Beneficial Farms
Emigdio Ballon, Director of Agriculture, Tesuque Pueblo Farm
David Sundberg, Executive Chef, Blue Corn Brewery
Cydney Martin, Santa Fe County Extension Home Economist
Patricia Boies, Health and Human Services, Santa Fe County
Susan Odiseos, President, Food for Santa Fe/Feeding Santa Fe
Erin Lloyd Ortigoza, Staff, Santa Fe Food Policy Council Coordinator
Alena Paisano, Farm to Cafeteria Coordinator, Farm to Table

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McCune Charitable Foundation, Farm to Table (fiscal sponsor).

CONTRIBUTING STAKEHOLDERS 2013-2014

Santa Fe County Community Services Department, Santa Fe County Emergency Management, Santa Fe County Growth Management Department, Santa Fe County Open Space and Trails, City of Santa Fe Economic Development, City of Santa Fe Emergency Management, City Councilor Carmichael Dominguez, City of Santa Fe Environmental Services: Sustainable Santa Fe, City of Santa Fe Parks Division: Chamber of Parks Advisory Commission, City of Santa Fe Wellness Department, Farm to Table New Mexico, Cooking with Kids, Kitchen Angels, Adelante, The Food Depot, Food for Santa Fe, Bienvenidos Outreach, The Community Farm, The Street Food Institute, Santa Fe Farmers Market Institute, Santa Fe Southside Farmers Market, La Montanita Co-op and Cooperative Distribution Center, Santa Fe Community Co-op, Homegrown NM, GAIA Gardens, Santa Fe Watershed Alliance, La Familia Medical Center, Adelante, Santa Fe Public Schools, Institute for American Indian Arts, Santa Fe Community College, Area Agency on Aging, Eight Northern Pueblos Food Distribution Program on Indian Reservations (ENIPC), New Mexico Income Services Division, New Mexico Department of Health, Pueblo of Pojoaque, Pojoaque Farmers Market, Pueblo of Tesuque, Ohkay Owingeh Pueblo, the New Mexico Food and Seed Sovereignty Alliance, New Mexico Acequia Association, Edgewood Senior Center, Southside Quality of Life Initiative, NMSU Extension Service



At a Glance Recommendations

GETTING FOOD

Our vision for connecting communities in the Santa Fe region to a reliable supply of healthy and affordable foods is rooted in building knowledge of available assistance programs and resources, as well as ensuring that these foods are readily available in local stores, farmers markets, senior centers, hospitals, and schools.

Goal 1: Improve residents' ability to access fresh, nutritious food.

Goal 2: Promote self-reliance, family gardening, and food storage.

Goal 3: Prioritize getting local, fresh food into schools.

Goal 4: Promote existing food assistance programs.

Goal 5: Celebrate local food and support regional food economy.

LEARNING ABOUT FOOD

Our vision for food education is to equip residents with the knowledge, skills, passion and environment to make healthy choices for themselves, their families, and the community.

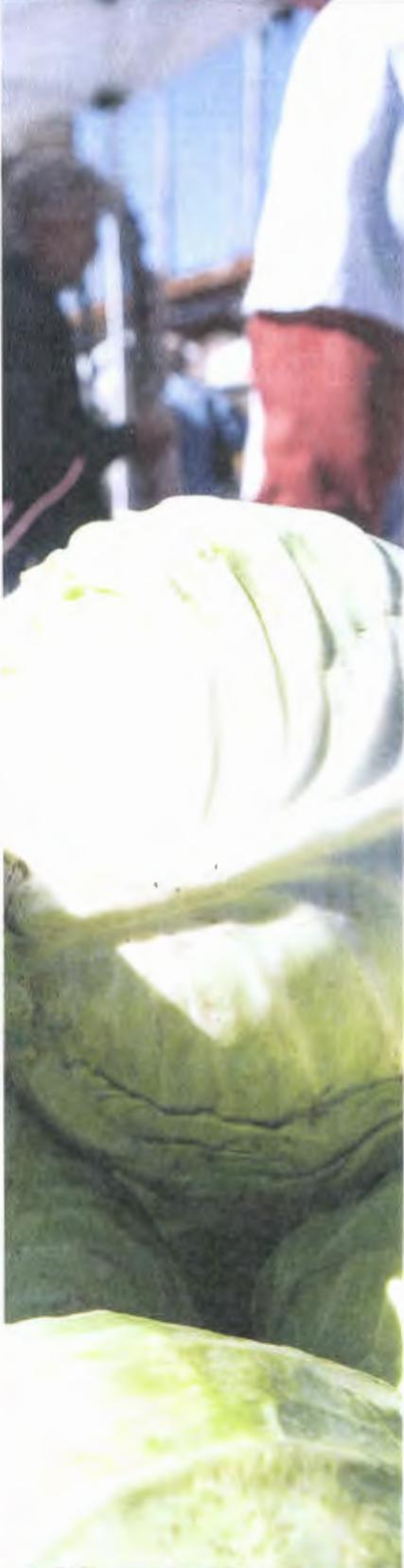
Goal 1: Expand opportunities for creative and experiential learning through cooking, nutrition, and home economics.

Goal 2: Promote the development of healthy and safe built environments.

Goal 3: Expand and diversify opportunities to access food assistance.

Goal 4: Align and publicize wellness policies throughout the Santa Fe region.





GROWING FOOD

Our vision for food production in Santa Fe City and County views farming and ranching as an economically viable way of life that promotes stewardship of the land and resources. This vision supports food security through the integration of sustainable agricultural practices into the built environment.

Goal 1: Increase the impact and efficiency of community gardens.

Goal 2: Develop on-site gardens at senior centers to increase the availability of fresh and local foods for seniors.

Goal 3: Increase the number of school gardens aimed at helping youth learn about food, farming, and healthy lifestyles.

Goal 4: Conserve water through educational programs, incentives, and policies.

Goal 5: Increase the viability and presence of local gardens, farms and ranches.

Goal 6: Develop agricultural incentives and innovative programs to support small farmers and maximize food production/distribution in our regional foodshed.

Goal 7: Adopt sustainable land/resource management practices at a regional scale.

Goal 8: Prioritize sustainability and agriculture in future development in Santa Fe City and County.

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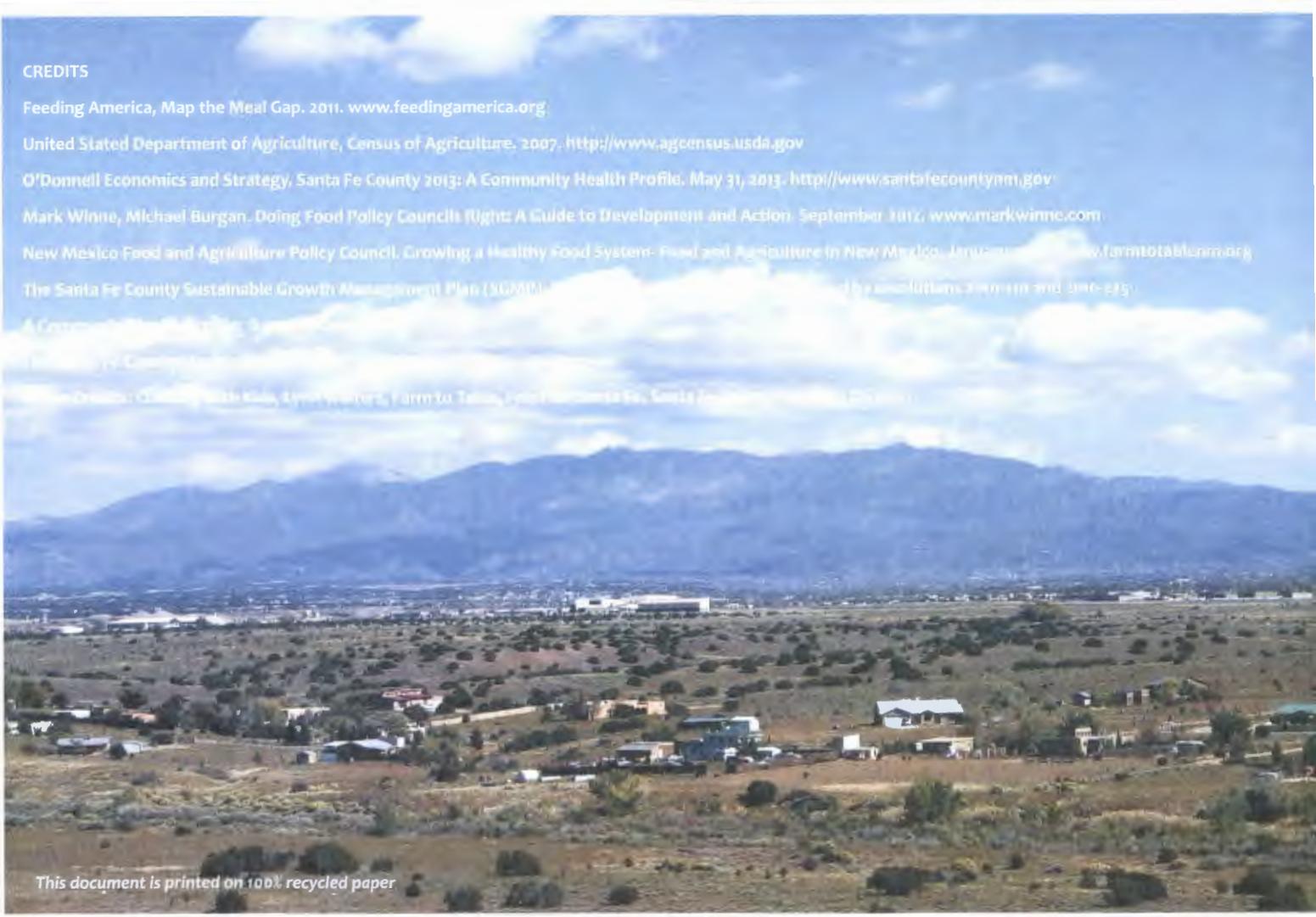
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University of Colorado

Photo Credits: Community Health Clinic, Santa Fe County, Farm to Table, Santa Fe Community College, Santa Fe County



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To download this document and get more information go to:

www.SantaFeFoodPolicy.org





County Manager's Monthly Memo

From the Santa Fe County Manager

VOLUME 1, ISSUE 10

OCTOBER 2014

Board Of County Commissioners Upcoming Schedule

- October 28 at 11 a.m.
- Nov. 25 at 11 a.m.
- Dec. 9 at 2 p.m.

All Regular Meetings are held on Tuesday in the County Commission Chambers at 102 Grant Ave.

All regular meetings are broadcast live at www.santafecountynm.gov and on Comcast Ch. 28 or you can listen live on Que Suave AM810

La Cienega Waterline Extension Public Meeting

The Santa Fe County Public Works Department is hosting a meeting on Monday, November 10, 2014 from 5:30 p.m.-7:30 p.m. at the La Cienega Community Center to provide the status of the current phase of design development for the extension of 8-inch waterlines in the La Cienega area of Santa Fe County.

Teen Court Unveils New Mural

On Thursday, October 23 Teen Court staff, public officials, elected officials, artists, residents, and onlookers enjoyed the unveiling of the newest Teen Court Community Mural in Santa Fe. The piece is located at the La Familia Medical Center, 1035 Alto Street

This is the seventh mural the Teen Court program has completed as part of the public art mural project developed in 2009. Artists, Christopher Evans, Grant Kosh, and



(Left and Above) Various images from the mural. (Below) The professional artist and some of the teens that created the mural.

John Oda, applied different techniques as the month long project developed with Teen Court youth working alongside and learning various skills. The funding for this mural came from a Juvenile Adjudication Fund Grant.



Mobile Health Van Provides Free Flu Shots For Adults

The Santa Fe County Mobile Health Van, in collaboration with the New Mexico Department of Health, will provide free flu shots for adults around Santa Fe County over the next several weeks. Below is a full schedule with location, day, date and time. Visit our website

www.santafecountynm.gov/community_services/hhsd/mhy to view monthly schedules for the Mobile Health Van and for a full list of free services provided.

For more information on the Santa Fe County Mobile Health Van call 505-992-9849.



Hwy 14 Turquoise Trail Fire Station	Saturday, Oct. 25	10 a.m. – 12 p.m.
Glorieta Baptist Church	Wednesday, Oct. 29	9:30 a.m. – 11:30 a.m.
Nambe Senior Center	Thursday, Oct. 30	9:30 a.m. – 11:30 a.m.
Casa Solana Shopping Center	Thursday, Nov. 6	9:30 a.m. – 11:30 a.m.

End of Early and Absentee Voting Approaching

Geraldine Salazar, Santa Fe County Clerk, wants to remind people that the end of Early Voting and Absentee Voting for the 2014 General Election is fast approaching.

Absentee Ballots: You can apply for an absentee ballot now or any time up until Friday, October 31 although we encourage voters not to wait until the last minute. By law, the last day we can send out Absentee Ballots is Friday, October 31. To apply for an Absentee Ballot, you can go online (www.santafecountynm.gov/clerk) to print an application or call the County Clerk's Office (505-986-6280) to request an application.

All Absentee Ballots must be returned by 7 p.m. on Election Night, November 4, 2014. You can hand-deliver Absentee Ballots to the Clerk's Office or to any polling place on Election Day.

Early Voting: Early Voting at the Clerk's Office and alternate sites ends Saturday, November 1.

Early Voting at the Clerk's Office: Until Friday, October 31. Open Monday - Friday from 8 a.m. – 5 p.m. and on Saturday, November 1 from 10 a.m. - 6 p.m.

Early Voting at Alternate Sites: Until Friday, October 31. Open Monday - Friday from noon – 8 p.m. and Saturday, October 25 and Saturday, November 1 from 10 a.m. - 6 p.m.

Early Voting at Alternate Site locations:

Santa Fe County Fair Building – 3229 Rodeo Road, Santa Fe

El Dorado Senior Center – 16 Avenida Torreon, El Dorado

Old Edgewood Fire Station – 25 East Frontage Road, Edgewood

Pojoaque County Satellite Office – 5 W. Gutierrez, Ste. 9, Pojoaque Pueblo Plaza, Pojoaque

For more information visit www.santafecountynm.gov/clerk or call the County Clerk's Office 505-986-6280.

Wild Life Center Visits Youth Development Center

The Wild Life Center conducted a presentation on September 19, 2014 at the Santa Fe County Youth Development Program. During this presentation, volunteers from the Wild Life Center provided information on habitats, adaptation, conservation and biology. The presenters were accompanied by raptors on the fist.

The Wildlife Center works to conserve and restore native wildlife and their habitats through action-oriented education, promotion of public awareness, strategic partnerships and responsible wildlife rehabilitation.



County Treasurer's Office Gears Up for Property Tax Collections Announces Important Dates and Information

- Santa Fe County Treasurer Patrick "Pat" Varela announces the 2014 first half property tax bills will be distributed via the U.S. Postal Service on Thursday, October 30.
- The Treasurer's Office will extend their hours of operation by one hour from 5 p.m. to 6 p.m. beginning Monday, November 3 and ending on Friday, December 12.
- The Treasurer's Office will also start their outreach program on Monday, November 10. The Outreach program is where members of the Treasurer's Office hold business hours (10 a.m. - 1 p.m.) at various locations around the County for three weeks during tax collection season so residents can easily make payments in their own community. For a full schedule of locations visit www.santafecountynm.gov.
- Tax payers have until Wednesday, December 10 to pay the first half of 2014 property taxes or the option of paying the year in full without incurring any penalty and interest.

If you should have any questions please contact the Santa Fe County Treasurers Office at 505-986-6245.

Sustainable Land Development Code Update

On October 14, 2014 the Board of County Commissioners gave direction to staff to prepare major reserved sections in the Sustainable Land Development Code (SLDC) including Bonus and Incentive Zoning, the Santa Fe Community College District and Media District (Planned Development District), which includes a substantial part of the Sustainable Development Area 1, regulations governing most Developments of Countywide Impacts (DCIs), a comprehensive review of cell tower provisions and to work with communities to do consistency review between community plans and the Sustainable Growth Management Plan (SGMP) and prepare Community Overlay Districts and the community zoning maps for inclusion in the SLDC. In addition, staff would prepare an update of the SGMP to reflect new population, employment, and land use assumption figures and to update DCI elements.

Staff will draft these sections of the SLDC and will then release all changes for additional public review and comment prior to moving forward with required public hearings for adoption.

Originally the adoption timeline ran through the end of 2014, however the new direction and timeline lend itself well into 2015.

Ribbon Cutting for Library Expansion

Santa Fe County recently held the ribbon cutting ceremony for the recently completed Vista Grande Public Library Expansion. The expansion added 4,000 square feet to the existing Library, this expansion added a reading area and additional computer stations. The new portion of the library also has additional office space, three new tutoring workstations for after school tutoring, G.E.D instruction and literacy programs and allow for many other activities and uses. The project cost came in at \$890,000 and was funded by Capital Outlay Gross Receipts Tax.



(Above) L to R: Commissioner Holian, Jack Sullivan (former County Commissioner for District 5), Representative Vickie Perea, (Dist. 50), Commissioner Stefanics and Roberta Armstrong, President of Vista Grande Public Library.



(Above) L to R: Julia Kelso, Vista Grande Public Library Library Director, Commissioner Stefanics, Roberta Armstrong, President of Vista Grande Public Library

Santa Fe County Utility Participates In Confined Space Training

Santa Fe County Utility (SFCU) field crew received training in October on confined space entry safety. The training was provided by John Brown with Santa Fe Vacuum Excavation and covered the practical aspects of assessing confined spaces and using entry equipment.

SFCU attendees included:

Shane Padilla	Dennis Riddle
Justine Francisco	Robert George
Melvin Perez-Martinez	Dominic Romero
Lucas Herrera	Lorance Sanchez
Tony Quintana	Adam Salazar



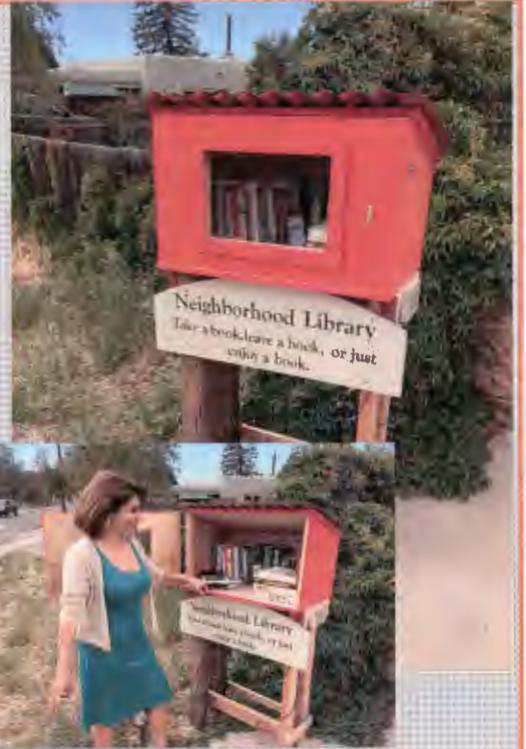
(Above) Shane Padilla in a simulated rescue

Community Services Department Builds Community Library

How big is a library? The library at the Santa Fe County Community Services Department is 24 inches by 16 inches, but is filled with a Universe. Employees fill the little red box with books they have read or would like to read. If a book is good enough for Oprah and the New York Times it's good enough for the library. If it has a gold seal for winning a children's book award it should pass through the little red box too!

The employees of the Community Services Department installed a small neighborhood library outside their office and filled it with all kinds of books. The idea is to share books with each other, clients who stop by the office and the neighborhood to promote the love of reading and literacy. It is a free place to exchange books, the guiding notion: take a book, leave a book.

Who can use the library? Anyone can take or leave a book
What is the library? It is a small red box with a black roof that looks like a house
Where is the library? The small library is located under the front portal of the Community Services Department building at 2052 S. Galisteo St.
When is it open? It is outside and available for browsing all the time.



What's Happening in Brief at SFC

Santa Fe County Hosts Blood Drive

Santa Fe County is hosting a United Blood Services Blood Drive on Tuesday, October 28 from 9 a.m.-1 p.m. at the Community Services Department Conference Room, 2052 Galisteo St. Suite B.

Contact Marie Garcia to schedule a time at 505-992-9841

or email her at mgar-cia@santafecountynm.gov

Kitchen Creations Hosts Fours Series Cooking Class

Kitchen Creations – Is hosting a cooking school for people with diabetes (although you don't have to have diabetes to sign up). The classes are sponsored by the New Mexico Department of Health, Diabetes Prevention and Control Program.

This is a four class series where you will learn to plan healthy meals, prepare delicious dishes that manage carbohydrates, reduce fat, sugar, and sodium in cooking without cutting taste. Participants will receive a workbook

and recipe books.

All classes are from 10 a.m. – 12:30 p.m. at the Santa Fe Extension Office, 3229 Rodeo Road, Santa Fe, NM 87505 (Santa Fe County Fairgrounds)

Class Dates:

Friday, November 7
 Friday, November 14
 Friday, November 21
 Friday, December 5

Pre-registration is required. Call 505-471-4711 to reserve your spot today.



County Manager
 Katherine Miller



Stay Connected With SFC



“Like” us on Facebook

Follow us on Twitter

Address:

102 Grant Ave.
Santa Fe, NM 87501-2061

Phone:

Santa Fe County Main Line
(505) 986-6200

Frequently Called Numbers:

- Santa Fe County Assessor's Office – (505) 986-6300
- Santa Fe County Clerk's Office – (505) 986-6280
- Santa Fe County Treasurer's Office – (505) 986-6245
- Santa Fe County Sheriff's Office – (505) 986-2455
- SFC Adult Correctional Facility – (505) 428-3861

Other Important Numbers

- Building Permits 505-986-6225
- Fire Questions/ Burn Permit 505-992-3070
- Utilities 505-992-9870
- Public Works/Roads 505-992-3010
- Human Resources 505-992-9880
- Community Services 505-992-9849
- Attorney's Office 505-326-6279
- Teen Court 505-995-9555
- Animal Control 505-992-1626

Halloween Safety Tips From the Santa Fe County Fire Department

This Halloween be safe goblins and enjoy your Halloween!

Halloween Safety Tips:

- Fire exits should be plainly marked and kept open at all times.
- Avoid tricks that could cause bodily harm, destroy property, or cause fire.
- Keep matches and open flames away from children.
- Use electric lights or battery operated candles around all decorations and to illuminate your jack-o-lantern instead of open flame candles.
- Keep all costumes and other decorations at least 3 ft. away from heat sources and open flames.
- Buy flame proof costumes or mixing nine ounces of borax and four ounces of boric acid with one gallon of water to make a good flame proofing solution. Dip the material into the solution and let it drip dry. Do not place in the clothes dryer, as this will remove the flame proofing. This protection is good for six months or until item is laundered.
- An adult should be present at all parties and gatherings.
- Children should never take rides from strangers or enter the home of stranger.
- Dress children in warm, light-colored clothing so that they may be easily seen while crossing streets. Glow sticks or reflective tape can also be used on costumes.
- Use tight-woven clothing, as loose-woven clothing ignites and burns faster. Keep clothing short to avoid tripping and falling.
- If you are driving your children around the neighborhood be aware of other children that may dash out in front of your vehicle.
- If you live in a neighborhood that gets a lot of children, make sure your driveway and porch is well lit!

Visit Us At www.santafecountynm.gov

EXHIBIT
8

Status of Current Capital Projects

October 28, 2014

- Santa Fe County currently has road, facility, open space/parks and utility projects that are in (some phase of) planning, design or ready for development/construction.
 - Although these projects are in their various stages, each has a **funding shortfall** that will not allow the project to be completed.

		Estimated Total Project Cost	Existing/Available Funding	Funding Gap
Roads	Los Pinos Road Construction	\$ 781,000	\$ 500,000	\$ (281,000)
	<i>*Design Complete - Construction Pending</i>			
	General Goodwin - CR55A construction	\$ 2,950,000	\$ 1,390,000	\$ (1,560,000)
	<i>*Design is 60% Complete</i>			
	Arroyo Alamo West (Segments 1 - 5) Design/Construction	\$ 2,667,000	\$ -	\$ (2,667,000)
	<i>*Project not initiated - Can be classified as mid/long term project</i>			
	CR 89 & 89C	\$ 652,137	\$ 430,137	\$ (222,000)
	<i>*CR 89 is at 30% pending ROW clarification, 89C is at 30% - moving to 100% design</i>			
	La Barbaria Road	\$ 1,255,681	\$ 580,000	\$ (675,681)
	<i>*Design is 40% Complete</i>			
	Camino San Jose (CR50-A)	\$ 1,000,000	\$ 178,000	\$ (822,000)
	<i>*Design is underway</i>			
	Improve Calle Nopal	\$ 350,000	\$ -	\$ (350,000)
	<i>*Project is in initial planning phase (Annexation Area)</i>			
Torrcido Loop Construction	\$ 1,615,200	\$ 500,000	\$ (1,115,200)	
<i>*Design is 30% complete - easements acquisition underway</i>				
			\$ (7,692,881)	

		Estimated Total Project Cost	Existing/Available Funding	Funding Gap
Facilities	Stanley Cyclone Center	\$ 3,228,746	\$ 608,000	\$ (2,620,746)
	<i>*Design is 60% complete - 95% complete and ready for bid 11/14</i>			
	Santa Fe County Fair Grounds	\$ 1,700,000	\$ 610,000	\$ (1,090,000)
	<i>*Construction documents are complete at 95% - will req code review</i>			
	South Highway 14 Senior Center Ph I - Design / Construction	\$ 2,000,000	\$ 1,491,053	\$ (508,947)
	<i>*Property Acquisition Pending</i>			
	Solarize Santa Fe County Fire Stations	\$ 1,300,000	\$ 182,000	\$ (1,118,000)
	<i>*Plan being developed for implementation</i>			
	Solarize Santa Fe County Facilities (libraries, centers, ...)	\$ 1,500,000	\$ -	\$ (1,500,000)
	<i>*Plan being developed for implementation</i>			
	Improvements to District Attorney Facility	\$ 1,642,152	\$ 1,238,152	\$ (404,000)
	<i>*Construction documents are complete and awaiting bid</i>			
	New Santa Fe County Administration Complex	\$ 32,000,000	\$ 6,879,104	\$ (25,120,896)
	<i>*Initial program complete - Can be classified as a long term project</i>			
	Solarize Ken/Patty Adams Senior Center	\$ 100,000	\$ -	\$ (100,000)
	<i>*Initial program complete - awaiting development of bid documents</i>			
	Upgrades to Santa Fe County Public Housing Sites	\$ 1,500,000	\$ -	\$ (1,500,000)
	<i>*Project pending initiation - Can be classified as a mid/long term project</i>			
RECC Expansion Project	\$ 3,250,000	\$ 2,500,000	\$ (750,000)	
<i>*Project is currently being developed as RFP for Design/Build method</i>				
Cundiyo Fire Station Parking/Drainage Improvements	\$ 180,000	\$ 103,690	\$ (76,310)	
<i>*Construction documents are complete - Easement acquisition pending</i>				
				\$ (34,788,899)

		Estimated Total Project Cost	Existing/Available Funding	Funding Gap
Parks/OS	La Cienega Triangle Park - Ph I	\$ 350,000	\$ -	\$ (350,000)
	<i>*Arch Survey complete / Boundary Survey under way</i>			
	Thornton Ranch O/S - Cultural Resource Inv. and Master Plan	\$ 570,000	\$ 200,000	\$ (370,000)
	<i>*Project under way - developed in phases until funding completed</i>			
	Rio Quemado Watershed Project - Construction	\$ 310,000	\$ 210,000	\$ (100,000)
	<i>*Project bid however based upon shortfalls is on hold - WTB Grant</i>			
	Pojoaque Recreation Complex (Future Phases)	\$ 2,500,000	\$ -	\$ (2,500,000)
	<i>*Master Plan completed and Phase I currently being bid / can be mid/long term project</i>			
	Romero Park (Future Phases)	\$ 5,000,000	\$ -	\$ (5,000,000)
	<i>*Master Plan competed and Phase I currently being bid / can be mid/long term project</i>			
	Mt. Chalhchihuitl	\$ 1,658,960	\$ 1,558,960	\$ (100,000)
	<i>*Acquisition under way - funding shortfalls exist for remediation of property</i>			
	FLAP Grant Match	\$ 320,000	\$ -	\$ (320,000)
	<i>*Grant awarded - shortfall is balance after commitments from City of Sfe</i>			
	Arroyo Hondo Trail (4 Segments to be phased)	\$ 6,000,000	\$ -	\$ (6,000,000)
	<i>*Design at 30% - proceeding to 100% - Can be classified as a mid/long term project</i>			
	Madrid Open Space Design	\$ 125,000	\$ -	\$ (125,000)
<i>*Planning and design pending</i>				
Santa Fe River Greenway Project	\$ 30,000,000	\$ 5,202,275	\$ (24,797,725)	
<i>*Frenchy's to Siler Rd segment 100% designed, acquisition on-going; Camino Real segment at 90% design acquisition on-going. Can be classified as long-term project</i>				
			\$ (39,662,725)	

		Estimated Total Project Cost	Existing/Available Funding	Funding Gap
Utilities	TL6S - Phase I	\$ 8,164,000	\$ 6,577,291	\$ (1,586,709)
	<i>*Design at 90% - pending completion of final tank location</i>			
	TL6S - Phase II / Eldorado Connection	\$ 3,368,000	\$ -	\$ (3,368,000)
	<i>Design at 90%</i>			
	La Cienega Water Line Improvements Project	\$ 544,828	\$ 324,000	\$ (220,828)
	<i>Design at 50% proceeding to 95% - WTB Grant</i>			
	UDV Water / Sewer System (Temp Solution)	\$ 400,000	\$ -	\$ (400,000)
	UDV Water System (Permanent Solution)	\$ 3,500,000	\$ -	\$ (3,500,000)
	<i>*Design not initiated</i>			
	Upgrades to Quill Plant	\$ 3,774,147	\$ -	\$ (3,774,147)
	<i>*Mid/Long term project</i>			
	Las Lagunitas CID Waste-Water Project	\$ 3,900,000		\$ (3,900,000)
	<i>*Project may be funded from the CID @ \$2.8M with a balance of \$1.1M from County - however initially, project may require full commitment from County</i>			
	Vista Aurora Sewer System Improvements	\$ 102,000	\$ 70,000	\$ (32,000)
	<i>*Design SOW being developed</i>			
3 - Master Meters (Annexation) - Construction Only	\$ 300,000	\$ -	\$ (300,000)	
<i>*Design ready to initiate</i>				
5 - Master Meters (Annexation) - Design and Construction	\$ 625,000	\$ -	\$ (625,000)	
<i>*Design not initiated</i>				
			\$ (17,706,684)	

- In order to provide the Board with options to prioritize and complete the identified projects, staff is preparing a **Capital Project Funding Strategy** for presentation, direction and possible action by the Board at its November 25, 2014, meeting.
 - This Strategy will provide a roadmap on how these projects can be completed by identifying funding sources and developing timelines and benchmarks for completion.
 - The overall goal of the Strategy is to provide the Board a clear and delineated funding plan with the objective to complete projects in a timely and efficient manner.

- The Strategy will first focus on those projects that may be completed in the short term (within 12-18 months) utilizing the FY15 GRT allocation; then mid term projects (projects that are in the initial planning phase and can be developed and completed within 36 months); and, finally long term projects (projects that are currently in a conceptual phase and would be developed within 36 – 60 months).

