### **SANTA FE COUNTY**

## **BOARD OF COUNTY COMMISSIONERS**

## **REGULAR MEETING**

November 8, 2016

Miguel Chavez, Chair - District 2
Kathy Holian - District 4
Liz Stefanics - District 5
Robert A. Anaya, Chair - District 3

Henry Roybal, Vice Chair - District 1 [Excused]

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#### **November 8, 2016**

**I. A.** This regular meeting of the Santa Fe Board of County Commissioners was called to order at approximately 2:15 p.m. by Chair Miguel Chavez in the Santa Fe County Commission Chambers, Santa Fe, New Mexico.

#### B. Roll Call

Roll was called by Deputy County Clerk Vicki Trujillo and indicated the presence of a quorum as follows:

#### **Members Present:**

**Members Excused:** 

Commissioner Henry Roybal

Commissioner Miguel Chavez, Chair

Commissioner Kathy Holian

Commissioner Liz Stefanics

Commissioner Robert A. Anaya [telephonically and arrives later in the meeting]

- C. Pledge of Allegiance
- D. State Pledge
- E. Moment of Reflection

The Pledge of Allegiance was led by Jennifer LaBar, the State Pledge by Orlando Romero and the Moment of Reflection by Julia Valdez of the County Manager's Office.

#### I. F. Approval of Agenda

Amendments
Tabled or Withdrawn Items

CHAIRMAN CHAVEZ: Katherine, do you have any changes that you want to share with us?

KATHERINE MILLER (County Manager): Yes, Mr. Chair, the amended agenda was posted on November 4<sup>th</sup> 3:37. The amendments that were included in that agenda were on page 3, Matters from the County Attorney, Executive Session and any possible actions of the Board relative to those items discussed in Executive Session. Also on page 4, Public Hearings, the Land Use case, Turquoise Trail North conceptual plan is

tabled.

Also, Mr. Chair, I'd like to request that the Matters from the County Attorney and Executive Session be moved to the end of the meeting.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: I would like to request that item III. B. 2, which is the soccer authority resolution, be heard at 4:00 at least for discussion.

COMMISSIONER STEFANICS: So, Mr. Chair, I would move for approval of the amended agenda with the changes.

COMMISSIONER HOLIAN: Second.

CHAIRMAN CHAVEZ: Okay, because we also have a presentation and the results from the Santa Fe County Teen Court evaluation. So do you see those two competing at all?

COMMISSIONER HOLIAN: Mr. Chair, I would just like to request – I don't know how the timing is going to go but that particular resolution be heard or discussed at 4:00 because that's when a lot of the people who want to comment on it will want –

CHAIRMAN CHAVEZ: We'll just have to keep track of time and maybe we can do the presentation on Teen Court ahead of the soccer authority, but we'll see how that plays out. So we have a motion, a second.

The motion passed by unanimous [4-0] voice vote.

#### I. G. Approval of Minutes

1. Approval of the October 11, 2016, Regular Board of County Commissioners Meeting Minutes

COMMISSIONER STEFANICS: Mr. Chair, I move approval of the October 11<sup>th</sup> meeting minutes.

COMMISSIONER HOLIAN: Second.

CHAIRMAN CHAVEZ: We have a motion; we have a second. Any changes from staff? No? Okay we have a motion and a second.

The motion passed by unanimous [4-0] voice vote.

#### II. CONSENT AGENDA

#### A. Resolutions

1. Resolution No. 2016-126, a Resolution Requesting a Budget Increase to the Fire Operations Fund (244) to Budget a Monetary Donation to the County Fire Department / \$1,000 (Finance Division/Don Moya)

#### B. <u>Miscellaneous</u>

1. Request (i) Approval of Amendment No. 2 to the following Price Agreements for Office Supplies for All County Departments: No. 2015-0073-A-ASD/PL with Mathews Office

Supply; No. 2015-0073-B-ASD/PL with Midway Office Supply; and No. 2015-0073-C-ASD/PL with School Specialty Office Supply and (ii) the Grant of Signature Authority to the County Manager to Sign the Purchase Orders (Purchasing Division/Bill Taylor)

- 2. Request Approval of Memorandum of Agreement No. 2017-0082-RECC/BT between Santa Fe County and the City of Santa Fe to Initiate a Collaborative Project to Modernize the Public Safety Land Mobile Radio System at the Regional Emergency Communications Center (Purchasing Division/Bill Taylor)
- 3. Request Approval of a New Mexico Department of Transportation Railroad Right of Way License for Pipeline Agreement in the Amount of \$3,500 for the TL6S Water Transmission Line Project and Authorization for the County Manager to Sign and Execute the Agreement (Purchasing Division/Bill Taylor)
- 4. Request Approval of Price Agreement No. 2017-0019-SD/IC with Neve's Uniforms Incorporated for Uniforms for the Sheriff's Department and the Grant of Signature Authority to the County Manager to Sign the Purchase Orders (Purchasing Division/Bill Taylor)
- 5. Request Approval of Amendment No. 3 to Price Agreement No. 2014-0066-FD/IC with Kaufman's West, LLC for Uniforms for the Fire Department and the Grant of Signature Authority to the County Manager to Sign the Purchase Orders (Bill Taylor, Purchasing Division)

CHAIRMAN CHAVEZ: Are there any items that need to be pulled from the Consent?

COMMISSIONER HOLIAN: Mr. Chair, I move for approval of the Consent Agenda.

COMMISSIONER STEFANICS: Second.

CHAIRMAN CHAVEZ: There's a motion and a second to approve the Consent Agenda. Commissioner Anaya, do you have any questions?

COMMISSIONER ANAYA: No questions.

CHAIRMAN CHAVEZ: Okay, there's a motion and a second.

#### The motion passed by unanimous [4-0] voice vote.

[Deputy Clerk Trujillo provided the numbers for the approved resolutions and ordinances throughout the meeting.]

#### III. ACTION ITEMS

#### B. Resolutions

1. Resolution 2016-127, a Resolution Amending Resolution No. 2011-80 by Replacing Attachment and Defining the Purpose, Functions, Membership, Structure, and Other Requirements of the Santa Fe County Audit Committee

TONY FLORES (Deputy County Manager): Thank you, Mr. Chair. I'll pinch-hit for the Finance Division on this item. We're requesting changes to the existing resolution to allow us to restructure the role of the Audit Committee and also to change the Exhibit A to the documentation to allow us a clearer understanding of what the work plan will be. Specifically, based upon some recommendations by the State Auditor, we're replacing Attachment A to the resolution and if you flip to that in the packet we've amended Attachment A. There's four pages of it, to basically talk about a statement of purpose, the core functions of the Audit Committee, the membership and structure, including the qualifications for the BCC members as well as the citizen member. The qualifications of the staff representative, a work plan, and then the evaluation and reporting requirements. And this is in line with the changes to that Resolution 2011-80. And with that, Mr. Chair, I'll stand for questions.

CHAIRMAN CHAVEZ: So Attachment A is four pages.

MR. FLORES: Mr. Chair, that's correct.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: So Mr. Flores, what is the substantive changes? I understand we're meeting their standards.

MR. FLORES: Substantive changes are the qualifications of the committee and the structure itself. In the former Attachment A, which was done in April of 2011 they had a general statement for qualifications for the Audit Committee as a whole, but it didn't break it down on the specific qualifications of each of the members. That is one of the substantive items that has been retooled, per se.

We've also looked at a work plan requirement, which if you refer back to the attachment in 2011 there wasn't a work plan provision and there is one now, where the BCC may approve a work plan for the calendar year and it has to also include a list of tasks addressed by the Audit Committee during the period covered. So that's one of the other substantive changes.

And then lastly you're looking at the evaluation and reporting requirements. That has been clarified to provide more of a report or reporting mechanism to the Board on an annual basis. So those are the substantive changes.

COMMISSIONER STEFANICS: Thank you very much.

MS. MILLER: Mr. Chair, Commissioner Stefanics, an additional item to the board membership makeup, it actually includes two Commissioners and the previous committee did not.

COMMISSIONER STEFANICS: Thank you very much. Mr. Chair, I would move – oh, do you want to take any public comments on this before I move approval.

CHAIRMAN CHAVEZ: That would be fine. It's usually standard that we do that so I appreciate you asking. Is there anyone here this afternoon that would like to speak on this resolution? Okay then I'll go ahead and close the public hearing portion. Commissioner Stefanics.

COMMISSIONER STEFANICS: Move for approval.

COMMISSIONER HOLIAN: Second.

CHAIRMAN CHAVEZ: There's a motion and a second. Commissioner Anaya, do you have any comments?

COMMISSIONER ANAYA: I don't.

CHAIRMAN CHAVEZ: Okay. There's a motion, a second.

The motion passed by unanimous [4-0] voice vote.

III. B. 3. Resolution No. 2016—, a Resolution Supporting Alcohol Taxes, which Save Lives and Money [Exhibit 1: State Spirits Excise Tax Rates; Exhibit 2: Liquor Excise Tax Material]

COMMISSIONER HOLIAN: Thank you, Mr. Chair. This is a resolution in support of increasing the alcohol excise tax to 25 cents a drink in New Mexico. Sadly, alcohol addiction is still a major problem in the state of New Mexico. I was horrified to learn that it in one way or another it causes over 16 percent of the deaths in the state, which happens to be the largest percentage in the entire country, and I assume that these deaths are due to accidents, particularly car accidents, diseases caused by alcohol and mental health problems leading to suicide and other acts of violence.

I think it's also worth noting that this costs the state almost \$2 billion a year, the effects of alcohol addiction in this state. And it's also worth noting that every single person who lives in New Mexico shares in paying that cost in one way or another, of the \$2 billion per years. Also it leads, for example, to lower productivity in the workplace, health-related problems and expenses which we're all paying for. And it seems appropriate to me for the taxation of alcohol to help pay for these costs, and it also, by having a higher tax and alcohol that costs more it helps reduce the abuse of alcohol.

Specifically what this tax would do is it would help fund, for example, expanding alcohol prevention and treatment programs, for reimbursing cities and counties for the costs of alcohol-related harms, and also continued healthcare coverage under the Medicaid expansion. So with that, Mr. Chair, I would like to now turn it over to the Commissioners, if they have any comments, and I don't know if anybody from staff is here who would like to say a few words about this, or perhaps we can let Rachel –

CHAIRMAN CHAVEZ: That would be fine. While staff is approaching the podium I'd like to ask members of the audience this afternoon how many of you here this afternoon would like to speak to this resolution? Okay. We generally are very accommodating to the public and allow for public comment. I've gotten in the habit of setting a time limit and that's generally been three minutes per speaker. If you accept these ground rules we'll allow for public comment and then we'll bring the discussion back to the Commission.

LUPE SANCHEZ (DWI Coordinator): Thank you, Mr. Chair,

Commissioner Holian. Today we have Maire Claire Voorhees. She's the director of communications for the Santa Fe Prevention Alliance and she'll be speaking on behalf of the resolution.

COMMISSIONER HOLIAN: Thank you, Lupe.

MAIRE CLAIRE VOORHEES: Good afternoon Commissioner and other Commissioners. I am Maire Claire Voorhees. I am the communications director with the Santa Fe Prevention Alliance. I've also been assigned to provide technical assistance to the coalition that is working on raising the alcohol tax, the Alcohol Tax Saves Lives and Money group. And I am here to answer, hopefully, whatever questions you have. Please know that alcohol does impact your state greatly and the overall cost to New Mexico is \$2.2 billion. That's a number that the Department of Health came up with and that's a combination of public harms, the cost of emergency response but also lost productivity.

Currently the alcohol excise tax brings in approximately \$46 million. The alcohol excise tax in New Mexico has not been raised since 1993 and yet the financial impact to the citizens of the state of New Mexico have continued to go up. As you had shared earlier, we do have the highest rate of alcohol-related death in the country by a significant amount and other states have raised their excise tax or their alcohol taxes in general, and it has been successful in reducing the death rate in their states. Alaska is one example.

CHAIRMAN CHAVEZ: So if I could then, this resolution in concept would support the theory of state alcohol tax that's already imposed statewide but you're suggesting that it's lower than what it could be?

MS. VOORHEES: The suggestion is that the alcohol excise tax be raised by 25 cents a drink. That would bring in an additional \$154 million to the state annually. That's a conservative estimate. LFC, the Legislative Finance Council analysts project \$171 million and it's our understanding from the experts who have done the projections that there would be something close to a 10 percent drop in alcohol-related use especially among youth, and excessive drinkers. Those are the two populations that are specifically sensitive to price increase.

CHAIRMAN CHAVEZ: That's a function of the state legislature. The resolution would be supporting in some fashion if it were to pass.

MS. VOORHEES: Exactly. Yes. This would have to be through state legislation.

CHAIRMAN CHAVEZ: Okay, Commissioner Holian, you have a question or comment?

COMMISSIONER HOLIAN: Yes. Thank you, Mr. Chair. Thank you, Ms. Voorhees. And I do have a couple of questions. One is what is the tax now in the state?

MS. VOORHEES: It is very difficult. There is a – there's different taxes on different alcohol products. The equivalent tax at this point on a 12 ounce beer at five percent – your standard Budweiser, would be 3.8 cents, is the current amount of tax on that particular bottle of beer. If it comes from a craft brewery it would be significantly lower and spirits are taxed at – there is a table that has been – I believe it is in the report for the Alcohol Taxes Save Lives and Money, the report on the impact on the state of New Mexico that does show what the different taxes are on the different alcohol products, what they currently are and what it would look like after the increase would occur.

COMMISSIONER HOLIAN: And how did you actually settle on a recommendation of a 25 cent increase?

MS. VOORHEES: I did not come up with that number personally. That number was — I think there was a series of experts that considered the impact and the situation in our state and looked at the overall benefit of putting forward an effort to reduce underage drinking and excessive drinking and that's why they chose the number. I like to say it hasn't been raised in 24 years so this is 24 plus one. It's a very easy round number. Because the alcohol tax has not stayed in sync with the rate of inflation and the rate of impact, that's my kind of simple way to explain the 25 cents.

COMMISSIONER HOLIAN: And do you have any examples of what it is in other states and how, if we did pass this increase, how we would compare to other states?

MS. VOORHEES: I don't know how to answer that question. I don't have all that data to be able to make a comprehensive statement in that direction but I'd be more than happy to research that information for you.

COMMISSIONER HOLIAN: Thank you. That's all for now, Mr. Chair. CHAIRMAN CHAVEZ: Commissioner Anaya, I want to provide you an opportunity for questions, and then I'm going to go to the public for comment.

COMMISSIONER ANAYA: Thank you, Mr. Chair, and I would ask any of the people commenting on this to address a comment I have. My simple point is that – and I'd like people to address this is that at three cents on a can of beer, let's say as an example, going from three to 25 cents, that's over an eight time, 800 percent increase, so I'm feeling concerned that it's regressive and I would like to have somebody address that and then I would also ask as to the statistically – you mentioned Alaska. I think they still have some of the worst incidents of alcoholism in the country. So I need some feedback and connection as to – it seemed to be regressive and why such a drastic increase to the tax. It seems high. It seems excessive. That's all I have right now.

CHAIRMAN CHAVEZ: Let's spend a few minutes responding to that question or comment and maybe it could be you or possibly staff, but let's spend a few minutes on that and then I'm going to go to Commissioner Stefanics.

MS. VOORHEES: So you want me to address the portion about it being a regressive tax?

CHAIRMAN CHAVEZ: And the specific, the 25 cents, how that was arrived at. I guess make some –

MS. VOORHEES: So it is a regressive tax in the sense that everyone is taxed, and that's my understanding of the technical definition of regressive. However, when we look at how people drink in the different income brackets there's different behaviors, and so for the most part, the people at the lowest income brackets, when they drink, they drink heavily. But it isn't nearly as often as those in the upper income brackets, say \$70,000 or more, who when they drink they don't drink as much but they drink more because they drink more frequently over a period of time.

So the burden of the – more people in the upper income level, the \$70,000 and above, would be paying this tax versus the folks in the lower income brackets like in the \$25,000 and below. Did I answer that adequately?

CHAIRMAN CHAVEZ: Commissioner Anaya, are you following?

COMMISSIONER ANAYA: I don't know that I necessarily agree 100 percent with the response but I'm looking forward to hearing more feedback in the public hearing.

CHAIRMAN CHAVEZ: Okay. We'll move on that. I just wanted to be sure that we didn't – that I'm not overlooking anything.

MS. VOORHEES: And that is data-driven. My response is data-driven by DOH survey.

CHAIRMAN CHAVEZ: Okay. That's fine. I just wanted to give Commissioner Anaya – I wanted to be sure that –

MS. VOORHEES: Absolutely.

CHAIRMAN CHAVEZ: So we're good with that. So I'm going to now go to Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you, Mr. Chair. First of all, and mine are more comments than questions. So first of all, as a candidate for the state legislature I was asked about supporting a 75 cents in increase, not just the 25 cents in increase. So I think that the range that will be bandied about the state legislature is wide. The second thing is that from the perspective of health and human services, I certainly would agree that diverting more funds to programs would be beneficial, but we cannot be assured that any tax on anything in this budget of the state can, in fact, be specified for a specific program. Everything is being swept into the general fund. I also understand the rationale about when you increase – it could be smoking; it could be alcohol, that you might decrease use and subsequent bad behavior around that. So from a health and human services perspective I certainly understand that.

I would prefer, Commissioner Holian, that we, as we go on, if this resolution continues, that we just say a tax without an amount and that we leave it to the legislature to debate. It could be 75 cents or it could be five cents or two cents, but it might be a range, and that way the Santa Fe County Commission could be on record as supporting, wanting to change the behavior driven results around alcohol use. And that's my only comment. Thank you.

CHAIRMAN CHAVEZ: Okay. I'm going to go now to public comment. I know you've been waiting so if you would, please organize yourselves and come up to the podium. If you want to take the front seat here so that we can move in a timely fashion that would be totally appropriate and just give us your opinions and please if you could, try to organize your thoughts also so you can make your presentation, you can make your argument in the three minutes that we're suggesting. Go ahead, ma'am.

CHRIS WENDEL: Thank you, Mr. Commissioner, Commissioners. My name is Chris Wendel. I'm a member of your DWI Planning Council and have been for about a year and a half, so thank you for the opportunity to serve. I am also a person in long-term recovery. I have not had a drink or a drug since 1985, so I've been sober for 31 years. I've had the opportunity of being on both sides of the equation, if you will, and I'm here to support this tax. To Commissioner Stefanics' point, even if it's swept I think we might get some of it for treatment and prevention, both of which are sorely needed in this community.

So as a person in recovery who knows first-hand that recovery is possible I support this resolution. Thank you for your time.

CHAIRMAN CHAVEZ: Thank you, ma'am. Next please. Go ahead and just line up Just assign yourselves numbers.

JOHN GOZIGIAN: Hope I didn't steal anybody's thunder. Commissioners, I'm John Gozigian. I'm the executive director of the New Mexico Brewers Guild, and I'd like to start off by speaking to Commissioner Anaya's question about what the actual proposed tax rates are and what they will be and how these compare not just to our neighboring states that are bordering on New Mexico but nationwide. So currently in New Mexico our state excise tax for beer, wine and spirits is roughly double the national average, which includes all 50 states and the District of Columbia.

We are about – our beer excise tax is about 2 ½ times our neighboring states, which are Texas, Colorado and Arizona. Colorado is at eight cents a gallon for beer, all beer, whether it's a small brewer or big brewer. Arizona is at 16 cents and Texas is at 18 cents. We're at 41 cents so we're already quite a bit higher. What the Alcohol Taxes Saves Lives group are proposing is that we multiply our current state excise tax for beer by 14 to 15 times what it is currently, and 14 to 15 times what the national average is, and 14 to 15 times what our neighboring states have for their beer excise tax. I'll let people from the other industries talk about how this will affect them.

But to give you an example, a New Mexico brewery, or a Santa Fe brewery that's currently doing about 1,000 barrels a year in production, a very small brewery, they probably pay roughly \$2,500 a year in state excise tax. Now, that's in addition to federal excise tax, corporate income tax, property taxes, gross receipts tax and all the other taxes that are levied upon us. To go from \$2,500 a year to over \$80,000 under this tax structure that they're proposing is absolutely untenable. It would be the death knell of our industry. For a brewery like Santa Fe Brewing Company – we have empirical evidence.

We can drive down I-25 and see what's happening there. Millions of dollars are being spent. Hundreds of people are being employed directly and indirectly. Their tax will go from about \$50,000 a year – just in state excise tax – from \$50,000 a year to around \$2 million. That puts them out of business. Now I think we recognize there are a lot of social ills in New Mexico.

CHAIRMAN CHAVEZ: Sir, I'm going to have to cut in. You're the first speaker and I appreciate all of you being here. Three minutes goes by very quick. So I'm watching, we're watching the clock. We want to allow all of you enough time to speak. Let's talk about just the general concept of a tax because we know that as unpopular as they are, there is already currently a liquor excise tax in place. So the debate is whether it goes up, because I don't think it's going to go down. That doesn't make any sense. As Commissioner Stefanics pointed out earlier, this is a function of the state legislature. We understand that you are in opposition of this. The details and the background is important but I don't think it's going to help us this afternoon too much.

I think this debate is going to move from this setting to the state legislature and to a larger forum and we'll be discussing the merit of the tax and the increase. So I just want to interrupt for a minute and ask you to close your comments and then allow others to speak.

MR. GOZIGIAN: Okay, so in closing. Poverty is the problem in New Mexico. I think anybody would agree that our social ills stem from the poverty in this

though.

state and we need to be more business friendly state and we need to support the very businesses in a very beleaguered manufacturing sector that are actually getting some traction now and hiring people and generating revenue.

CHAIRMAN CHAVEZ: And I appreciate that and believe me, I enjoy a sangria and a beer from time to time. I would be willing to pay a little bit more in that excise tax because of the impact that this has on some – maybe not all – but let's remember that this discussion will continue. We're not making any final decisions today that I can foresee, but let's go on to the next speaker.

AL LUCERO: Chairman Chavez, Commissioners, my name is Al Lucero and I'm a member of this wonderful county and you represent me. And I want you to please vote against this resolution, because it does not reflect the feeling that I feel of the citizens of Santa Fe County. You know, for 30 year, 28 years, my wife and I ran Maria's New Mexican Kitchen here in Santa Fe. We sold a lot of margaritas. We never had one citation, never had a problem. The reason is we trained our staff to watch for DWI possibilities of somebody leaving drunk, called a cab, called the police, whatever. Staff is what it takes to make DWI go down.

You're not going to do it by imposing more taxes. For this woman who just spoke a few minutes ago to say the poor drink more than the wealthy is kind of silly. As a matter of fact I was looking through a magazine the other day, a wine magazine. Chateau Petrus, which is a very expensive wine, for the new release on a bottle, \$2,000. Now, to see a young couple go to the store and they buy a bottle of Yellowtail – nine bucks, eight bucks. They're going to be paying \$1.25, based on five drinks in a bottle for the \$9 bottle of wine and the guy that is able to afford a \$2,000 bottle of wine is only going to be paying \$1.25 as well. It's silly. It's a silly tax. It doesn't make any sense. Twenty-five cents a drink is kind of ridiculous and I've got some figures here that just very quickly – if craft beer, the gentleman who was just speaking, the increase would be 3,300 percent. Percent. The increase on the beer alone – not craft beer – 651 percent.

The increase – and this is just the increase – the increase on wine, 376 percent. Increase on spirits, 351 percent. I submit to you that this is not a good proposal. It's not a good resolution. Please do not pass it. Thank you.

CHAIRMAN CHAVEZ: Thank you, Mr. Lucero.
MR. LUCERO: Would you like to ask me any questions?
CHAIRMAN CHAVEZ: We'll hold that for later. Thanks for offering

FERNANDO OLEA: Good afternoon, Chair Mr. Chavez, nice to see you, councilors, County Manager. My name is Fernando Olea. I'm a restaurateur in Santa Fe for 25 years. As Mr. Lucero mentioned, something that has been one of our biggest goals is doing our stuff. Doing our stuff to be sure that obey all the laws in New Mexico, to serve moderation and control what we are serving.

Today I'm here not only as an owner of a business that has struggled many times but as well as the Chairman of the New Mexico Restaurant Association. On behalf of the board and members of the New Mexico Restaurant Association as well and kindly I request to the Board to oppose the resolution supporting the alcohol taxes. The hospitality industry in Santa Fe is without any question the largest private sector employer. This will affect this sector. We need jobs. We need people who are working.

The taxes that we have nowadays compared with other states – I'm just going to go very briefly. Wine, New Mexico taxes, \$1.70. Colorado, 32 cents. Arizona, 84 cents. Texas, 20 cents. Spirits, New Mexico \$6.06. Colorado, \$2.28. Arizona, \$3.00. Texas \$2,40. Beers, New Mexico 40 cents. Colorado 8 cents. Arizona 16 cents. And Texas, 19 cents.

I mention these taxes to give you some idea of where we stand with our neighbor states. The New Mexico Restaurant Association is doing everything possible to teach people in New Mexico to drink in moderation. We follow the laws. We have programs of training that will help to prevent all the incidents that happen in our state. Please think about it. Think on the people that enjoy to have a glass of wine. As Mr. Lucero said, not the high end, not the people wealthy, because they will pay this tax and this doesn't affect. But the people that work all week so hard to make a living wage and would like to enjoy a bottle of wine at home, this will affect them, as well to go out to a restaurant because this will really affect them. Thanks a lot.

CHAIRMAN CHAVEZ: Thank you, Fernando. Okay, next speaker, Mr. Bonal.

MAURICE BONAL: Mr. Chair, members of the committee, good afternoon. County Manager, good afternoon. I brought this before you. I think you all have a copy of this.

CHAIRMAN CHAVEZ: Yes.

MR. BONAL: Let me just explain what it is. And I've worked with Maire Claire Voorhees in the past and we tried two years ago to up this – well, let me go back to this report first. Look at the tax that's collected in New Mexico, 41.5 percent goes to your local DWI grant funds. 58.5 percent – we're saying swept, Commissioner, was swept into the lottery fund. So all this money that is supposed to be going to the counties for their local DWI education and grant funds was swept into the lottery and this was done two years ago.

Two years ago Representative Carl Trujillo introduce a bill that got passed to increase it to 45 percent for the local DWI programs and because of a quirk in the law when Senator Michael Sanchez had a law to sweep this money into the lottery, to increase it really, by the Governor signing his bill first and Sanchez' bill second it reverted back to 41.5 percent not 45 percent. So we're going to try again to up this share with the help of the legislature.

But if you look in the back on the subsequent pages it shows the breakdowns by the counties and how this money is spent, and also on the last page, and I got these figures from the Department of Finance – shows the county breakdowns and how these monies are collected and how they're spent. Now, going to – and I'd like to reiterate what the others have said about our neighboring states and the cost that we pay compared to the neighboring states.

A little bit about myself. My grandma came here in 1939 and she got a liquor license. My dad, after the war, got a liquor license and opened up the Wumpa Club on Cerrillos Road. In 1952, opened up La Cocina on Cerrillos Road. In 1954 opened up [inaudible] restaurant and lounge. 1961 it became Frank's Lounge. For the older people here, they can remember these. Then it became Molly's Kitchen, and then my mother after 55 years opened up Toushies on Airport Road. So we've been in this business since

1939 and I am here to tell you that we're not here to hurt anybody; we're just here to — we've been employing people ever since. But I can just tell you that the figures don't lie. They swept all this money and took it to the lottery and it should be going to your County funds. And I'll stand for questions. I've been doing this a long time.

CHAIRMAN CHAVEZ: Mr. Bonal, we appreciate you being here and if you want to go ahead and close your comments I want to go to the next speaker. The information that you provided will be part of the minutes and I'm sure reviewed by staff, so we do appreciate that.

MR. BONAL: My closing comment is it always seems like that's the fix is to put more money into it. Throw more money at the problem and it's going to solve. That's not what happens. I think in my experience, what happens, the reason we're so high in the DWI recidivism rate is our education level in the state. If we would concentrate more on our kids in schools and educating them on the overexposure to alcohol, just the effects of drinking when you're young, I think we would go a lot further than just throwing money at something. And I would ask that you give this real consideration and I all I can say is be careful of what you ask for. Thank you.

CHAIRMAN CHAVEZ: I've heard that before. Okay, so we have a speaker coming up. How many are left to speak? Okay. Go ahead, sir.

KIM STRAUS: Mr. Chair, members of the Commission, my name is Kim Straus. I am a member of the Health Planning and Policy Commission, representing District 5. The HPPC did vote to endorse this resolution. Thank you.

CHAIRMAN CHAVEZ: Thank you, sir. And the HPPC is the County Health Planning Policy Commission, just for reference.

TRENT EDWARDS: County Commissioners, my name is Trent Edwards. I'm a small business owner. I'm one of the smallest breweries in the state of New Mexico. I've prepared some notes here. In 2012 I made a life-changing decision to open a brewery in the city limits of Santa Fe. In the last four years I've received an intense education on what running a small business means. It has been the hardest, most challenging years of my life.

After reading two of the editorials by Mr. DeBenedittis, I realized quickly that his understanding of small business and his contributions to the city it belongs to, his understanding is short-sighted and doesn't fit the reality, which is my reality of the last four years. The microbrewery industry is not the source of excessive drinking. High school dropout rates, reading illiteracy, lack of arts in the schools, marital strife that begins with financial woes from unemployment, and possibly genetics, these are the proven reasons for excessive drinking.

Duel Brewing has provided work and jobs to the citizens of Santa Fe County reaching far beyond the 25 employees it now employs. We have provided work for plumbers, electricians, attorneys, food purveyors, bread makers, graphic artists, T-shirt makers, printers, land developers, publishers, security firms, bookkeepers, musicians, pickle makers, insurance brokers, cheese makers, coffee providers, ice companies, refrigeration specialists, engineers, sign companies, advertisers, newspapers, locksmiths – I could go on and on and on.

Mr. DeBenedittis implies over and over that the local craft brewing industry can absorb and pass on these costs. He sees this fast growing industry located inside of the

state that is craving industry and jobs, basically the state that is ranked 50<sup>th</sup> in the nation when it comes to poverty, he sees this industry as a cookie jar that is full of money. And oddly enough, the group he belongs to has stated, and I quote, "They don't even care how this extra tax money should be spent." As a business owner who has sacrificed everything to create a thriving business for employees and countless other people I see his attitude as flippant, especially when the livelihood of so many people are at stake.

When he states in another article in the New Mexican dated October 8, 2016, the reason alcohol tax creates jobs; it doesn't kill them. He never discussed this opinion with me. The tax increase proposed would increase my taxes \$125,000. If this job-killing tax is approved I will see this as a sign of no support and I will immediately reconsider and stop any plans having to do with spending or growth. In his editorial piece Mr. DeBenedittis claims that the industry can even laugh all the way to the bank if this tax is approved. Well, then he stops. He knows nothing about the effects of taxation on business. I stopped laughing a long time ago when I decided to open Duel Brewing. The business of brewing beer is a very expensive undertaking. It keeps me awake at all hours of the night every night.

Currently there are no piles of money sitting around and no one is laughing. Commissioners, we need your support, not a cold shoulder. Business is what cures the ills of a poor state, not blind and unfocused taxation. Thank you.

CHAIRMAN CHAVEZ: Thank you, sir. So next speaker, three minutes or less. Go ahead.

BRIAN LOCK: I'll make mine fast. Commissioners, my name is Brian Lock. I'm the owner of Santa Fe Brewing Company. I'm urging you today to vote against this resolution for a number of reasons. First of all, I don't think it's any secret that the craft brewing industry in this state is a booming industry. It's creating a lot of jobs, a lot of manufacturing jobs, which are key to the success of growing this economy. I think those of us here realize that by raising the tax to the level that we're talking about would discourage all of us from really wanting to spend any more money in the state of New Mexico. I certainly would take my resources to states outside of New Mexico, invest in sales reps that may live in Texas or Colorado of Arizona. Pay payroll taxes in that state, try to encourage my sales of my beer in that state because if this kind of tax went through somebody would go to the store and pay \$15 a six pack for a beer, and if I can put more money and resources into another state where people can still go and buy a six pack for nine or ten bucks, I think I can sell more beer in those states.

So it doesn't make a lot of sense for me to reinvest anything that I have been fortunate enough to gain at this point back in New Mexico with this kind of a tax proposal. So I would just really encourage you to vote against this resolution and I think the last thing I would consider here is if you ever thought about the idea that we have a local industry that's providing jobs, so perhaps that industry, because they're local, has a break on taxes that maybe products made somewhere else don't. So something to consider. I just urge you again to vote against this. Thank you.

CHAIRMAN CHAVEZ: Next.

SAM GERBERDING: Commissioners and Chair, County Manager, my name is Sam Gerberding. I am the president of the Greater Santa Fe Restaurant Association. For the sake of time I'll simply say that we and myself echo many of the

statements that prior to me about the unintended consequences of job loss, about placing the onus on the initial aspects of childhood with education and learning the consequences of drinking. So really, again echoing what has been said before me, the Greater Santa Fe Restaurant Association also asks you to oppose this resolution.

I do want to point out, similar to what Mr. Olea was saying, we do take responsibility as an organization and as an industry in Santa Fe to promote the education amongst our servers and our restaurants to take responsibility in what they can do to prevent DWI and over-drinking. As an example, just this coming Tuesday, we are hosting a forum for our members in restaurants in Santa Fe to hear from Peter Olson and people he's bringing to discuss how to prevent DWI for the holiday season. So I ask you to keep in mind that our industry and our businesses are participating already and do not need to be asked to carry more financial burden in this situation. So again, please oppose the resolution. Thank you.

CHAIRMAN CHAVEZ: Thank you, sir. Next speaker. How many others are still waiting to speak? So maybe if we could cycle through and everybody in the front now cycle back out and – is that okay? We're going to play musical chairs and you can all –

COLIN KEAGAN: Keep things moving? CHAIRMAN CHAVEZ: Yeah. Right.

MR. KEAGAN: Commissioners, good afternoon. My name is Colin Keagan. I'm owner and found of Santa Fe Spirits, manufacturer of handcrafted spirits and I'm really here to speak on behalf of the New Mexico Distillers Guild, a new guild that's formed. There's a lot of parallels that you can draw between the brewing industry and our industry which is growing as fast as they can. I would just like to reiterate the same points that they have. I think Maurice had a good point by talking about how high the taxes are here compared to the surrounding states. They don't have the same issues. I would say it's more of an education than just increasing taxes.

I do also think that talking about 25 cent per drink tax is a little misleading because the public are thinking it's just a quarter per drink. That's fine. But that's an excise tax that's lobbied on the wholesalers, which will then mark it up and then their prices will be given to the retailers which will then mark it up, and then there will be gross receipts tax on all of that. So now we're not talking about 25 cents a drink; you're talking a lot more than that. And that's about all I have to say. Thank you for hearing me and I would urge you not to move on this bill or not to vote for this bill. Thank you.

CHAIRMAN CHAVEZ: Resolution. Thank you, sir.

TAMARA ZAWISTOWSKI: Hello. My name is Tamara Zawistowski. I'm just a regular citizen. I'm an advocate for the DWI program and I did get a DWI last year. I hope that you do pass this resolution. I think as a state we need to do anything we can to help prevent DWI. I think we compare ourselves to other states but they don't have the same issues that New Mexico does in general. I look at the kids. I go speak at the schools now and so many of the kids, whether you're rich or poor, it doesn't matter; they're all going to drink. So if we can impose, 10, 15 or 25 more per drinks, if it keeps kids from having even just one extra drink, then we're doing something positive, something progressive.

I've been in the restaurant industry a long time. I know that the restaurants aren't

going to go out of business. Breweries aren't going to go out of businesses. There are plenty of people that are still going to go out and drink and support them. So I hope that you pass the resolution. Thank you.

CHAIRMAN CHAVEZ: Thank you, ma'am.

BRIAN LANGWELL: Good afternoon. My name is Brian Langwell. I am the owner of Left Turn Distilling in Albuquerque and Palmer Brewing. So I actually represent several parts of this whole proposition. I'd like to ask for you to vote against this resolution due to the fact that the increases we're talking about on the spirits side of this, we're talking about a 450 percent increase. We would go roughly from \$1.60 per liter to \$7.23 in just excise tax, keeping in mind that as a craft producer of spirits our prices are higher on an average than pretty much all the other national brands are. It's more expensive for us to produce on a smaller level.

So our prices are already out of reach for a lot of the customers anyway. This additional tax would put all of us out of business. Needless to say the next big boom that we'll see in this economy will be from the craft distilling movement, much like the craft been movement has been going for the last ten years. We'll see that happen with craft distilling as well. Right now New Mexico is very far behind the trend as far as new craft distillers because the cost of entry to get into this market is very high. If we pass this tax through you'll see this business totally stop. No more new craft distillers for New Mexico. They'll go somewhere else. The current distilleries that are here will be forced to move somewhere else as well. Please consider to vote against this resolution. Thank you.

CHAIRMAN CHAVEZ: Thank you, sir.

JOHN ROWLEY: Hello, Commissioners. I sent you all an email this morning. My name is John Rowley. Thank you for having us. I'm not really a great public speaker so I'll ask you to refer to that email. I'm urging you to not vote on this resolution. It's going to hurt new businesses such as mine. I'm not going to be able to hire more people. I'm not going to be able to do the things we want to do to grow our business.

Growing our businesses is really what is going to help the economy here in New Mexico and education, I feel is more important than taxation and this tax is definitely regressive and it's going to be painful and it will hurt everyone involved in this industry. Thank you.

CHAIRMAN CHAVEZ: Thank you, sir.

RICHARD ANAYA: Thank you, Mr. Chair. My name is Richard Anaya. CHAIRMAN CHAVEZ: A former Commissioner. Good afternoon.

MR. ANAYA: Good to see you. I think, not only, you've got to consider this. Any tax that you impose against a business is against your own economy. Especially now in today's times. Consider this also: not only will they be imposing an excise tax, but on top of that, you're imposing a sales tax on top of the excise tax. This would definitely hurt businesses all over. Tourism of course. It's a detrimental thing.

I'm a small businessman and in a sense, I couldn't absorb this kind of tax and if I pass it on to my customers they look at me like I'm making all the money. As a small businessman it's very difficult out there just even to stay in business. This actually might even translate into a form of gentrification for small businesses. So the more taxes you impose on your economy the worse it is for you. Think about it.. Thank you, Miguel.

And so we're walking a tightrope of trying to be serious about telling people you need to pay your bill, and then also really recognizing that some people have a hard time pay their bill monthly.

COMMISSIONER STEFANICS: Okay. Thank you. I didn't want to stop the presentation; I just had some questions about this.

MS. BORCHERT: That's fine. Please feel free to stop whenever you like. CHAIRMAN CHAVEZ: Now that we're here, Commissioner Holian, do you have any questions?

COMMISSIONER HOLIAN: Thank you, Mr. Chair. Well, I just wanted to ask, what does the City do in the case of people not being able to pay their water bill due to hardship?

MS. BORCHERT: I'm happy to go research that further. My understanding is they also – they have certain criteria that if you provide your tax forms I know you can get a reduction in your water bill. I don't know if – how it actually works but I know that you can apply for a reduction in the water bill.

COMMISSIONER HOLIAN: And what did PNM do when it owned the water utility for hardship cases?

MS. BORCHERT: I'm afraid, Commissioner, I have no idea. And what do they do now for somebody who can't pay their electric bill?

COMMISSIONER STEFANICS: Well, Mr. Chair, there are programs. There are state programs that people can apply for for utilities during the winter months. So that's a little bit different but it based upon the federal poverty level that they can apply. And we don't have something set here, so that's why I'm suggesting we look at what is set at the state and maybe develop something.

COMMISSIONER HOLIAN: Thank you.

CHAIRMAN CHAVEZ: Commissioner Anaya, do you have any questions at this time?

COMMISSIONER ANAYA: Not at this time, Mr. Chair.

CHAIRMAN CHAVEZ: Okay.

MS. BORCHERT: I also want to add that setting the first tier from zero to 4,000 gallons is really – somewhat espouses the concept of the human right to water. So to be paying \$38 for 4,000 a month, I don't really know – I don't know what kind of income these people are facing but \$40 a month for 4,000 gallons, which is really enough for a lot of people to survive on, was kind of the concept of trying to keep a basic human right to water at what I think is affordable. Forgive me if I'm wrong on that but we did think about that a little bit about how to keep a small amount in the affordable range.

CHAIRMAN CHAVEZ: Okay and I do - I want to jump in for just a minute here because this is a request for authorization to public title and general summary. So we'll have, I believe, two public hearings on this? One? So we have this discussion and then one public hearing. Do we have a date for that public hearing?

MS. BORCHERT: It's November 29<sup>th</sup>.

CHAIRMAN CHAVEZ: Okay, so November 29<sup>th</sup> will be the final public hearing on this item, an ordinance establishing Santa Fe County water service rates and charges and repealing all prior water rates and charges. I just wanted to point that out. So you still have a presentation?

MS. BORCHERT: I have a few more slides left and just on that point, I'm happy to skip forward if this seems like too much detail and you'd rather have me save it for later.

CHAIRMAN CHAVEZ: No, no. I think go ahead and go through the presentation because I would want as much information now as possible. It's good for us. I think it's good for the public, so please continue.

MS. BORCHERT: So going on to the next slide on the proposed non-residential service charge. In this case with the non-residential costs for all the meters that are two inches or less, we're just proposing an eight percent flat increase, both in the monthly meter service charge as well as in the commodity charge. And so those costs are shown in the next two slides. I might highlight that this is structural different than the rate with the City. We also have been structurally different and we felt like it was important for us right now for this interim step to retain the rate structure that we already have. And as I mentioned earlier, those customers who have large meters, greater than two inches, we have separated them into a new class, which is our high volume. So for that high volume customer class we're proposing that they buy water at the rate of \$6.38 without a tiered structure.

In addition to the water rate fee, we are also proposing changes to our fees. The basic concept behind the increase in the fees is that these are services we provide to users who come in and need the services. It could be the installation of a meter. It could be that they want their meter reread. It partly could be related to delinquency although in this case we're not really proposing a change to the delinquency rates. It could also be that we have circumstances related to zones and so the proposed fees really are meant to be the idea that the user of the fee pays for the time it takes for our staff to provide them that service.

New Mexico Environment Department does a survey every year identifying what it costs for users around the state to buy 6,000 gallons a month and this next slide shows what that is. So currently, in Santa Fe County, a user of 6,000 gallons a month would pay \$53.53. After the phase 1 implementation it would be almost \$60 and then \$61 by phase 2 and then you can see the comparables for the City of Santa Fe, Eldorado – notoriously high in their water rates, closer to \$90. A lot of the mutual domestics who currently do not cover all their costs to provide their service and have volunteers, relatively low rates with the exception of Chimayo Mutual Domestic actually having fairly high rates. So you can see that. But I also just want to highlight the fact that our average customer is not 6,000 gallons, rather 4,900. So our average customer will have rates that are less than what you see here.

You spoke a little bit earlier about the schedule for adoption. We have a public meeting planned for the 17<sup>th</sup> of November. Jeanette has been very busy putting flyers in the mail for all our customers. We also are exploring right now the option to email all the customers for whom we have email addresses so we hope to be getting the word out very well to our customers to let them know about this proposal. That's at the Rancho Viejo fire station in case any of you would like to come. 5:30, an open house on the 17<sup>th</sup>. So I mentioned we're putting a bill insert and we're emailing our customers. We're planning on having one-on-one meetings with all our large, non-residential customers, folks like the Department of Corrections, Military Affairs, the Community College, the Las

Campanas Water Co-op, and also the Club and Agua Fria, etc.

CHAIRMAN CHAVEZ: So Claudia, I have a question on this chart, on these two charts. You have a list of mutual domestics, like Chupadero and Galisteo and others. And then you include the Agua Fria Mutual Domestic in the meetings with large customers how did they not end up on the other list with the mutual domestics?

MS. BORCHERT: The NMED collects this data based on response to a survey and the survey was sent out to all the water utilities in the state and they only report back on those for whom they got responses. So I expect that is because they didn't get a response from the Agua Fria Mutual Domestic.

CHAIRMAN CHAVEZ: I just wondered why they weren't on the list with all of the others. Okay.

MS. BORCHERT: I've been meaning to ask them, what would somebody who uses 6,000 gallons pay for in Agua Fria but I have not had a chance to. When we meet with them I'll be happy to find out what that is.

CHAIRMAN CHAVEZ: Well, it seems that those rates would have to be factored into whatever work you're doing.

MS. BORCHERT: We have had a meeting with them just on another topic and we told them that we were going to raise their rates so I think what that will mean for them is they'll have to look at their own costs – do essentially a cost of service analysis and say if our rates are going to go up from the County, then we may have to pass on that cost to our customers too. There is that kind of snowball effect that happens. The same would be true of the Las Campanas Co-op, which rates will go up if you approve this and I image that would result in them having to pass on the cost to their customers, similar to what we're doing when the City raises the wholesale rate from \$3.79 to \$6.06 for us. It's a cost that we have to pass on to our customers.

CHAIRMAN CHAVEZ: Right. And it's hard for a local government to be a business, but I think we have to be business-like, because we have to cover our costs. We have to cover staff time. There's a big responsibility in providing a constant, dependable, safe, reliable source of drinking water and it doesn't come cheap these days. Okay, so I just had that question. So go ahead and continue.

MS. BORCHERT: Okay, so a couple other items on our planned outreach. We will be putting out news alerts, both that Kristine is helping us with. I think that's mostly it and as we mentioned earlier we're hoping to come back to you on the 29<sup>th</sup> so it's the Tuesday after Thanksgiving for request for approval of the ordinance that is before you. So my last slide and the summary, I want to summarize for you why I'm asking for your support. It's been six years since the Board last increased the water rates in 2011. This was before the BDD costs were well know and also before 2013 when the County annexed the customers as a result of the annexation agreement.

We believe that this proposal is equitable and it assigns costs according to the customers that use the service. It incorporates the cost of doing business into our costs and in particular in participating with BDD. The choice of the County to participate in the BDD was I think a wise one and allows us to stand up here and say that 90 percent of the water use that gets used by our utility customers is from a renewable source, and unfortunately buying from a renewable source means that the cost of water can be more expensive than a non-renewable source.

We also believe that it's really important for a utility to be able to have reserve accounts. It allows it to do the work necessary to repair and maintain a system and to respond to emergencies, and we also believe that these rates allow for – encourage conservation which we need to do with this very sacred resource that we have. I also just want to mention that of course Flint, Michigan has been in the news and I think that the root of the problem in Flint was the fact that the utility didn't have the resources available to it to do the proper management of the system. And it's difficult to know how that happened. Obviously, the area is severely economically depressed. I feel like it's my responsibility to after the resources that allow our utility to be managed in a comprehensive and responsible way. And with that, I will stand for questions.

CHAIRMAN CHAVEZ: Thank you, Claudia. So questions to staff? I'm going to go to Commissioner Anaya, Stefanics and then Holian. Commissioner Anaya, are you with us?

COMMISSIONER ANAYA: I am. I don't have any specific questions right now, just to say that I'm looking forward to seeing what the feedback is on the public hearing and knowing that we could possibly vote on it but we wouldn't have to vote on it, just depending on what feedback we get and what additional information we may need. So I just leave it at that. Thank you, Mr. Chair.

CHAIRMAN CHAVEZ: Sure. Thank you. Commissioner Stefanics. COMMISSIONER STEFANICS: The question I have is, Mr. Chair and Ms. Borchert, is how are we soliciting feedback from the direct customers that would be affected?

MS. BORCHERT: Mr. Chair and Commissioner, we hope that by getting the word out on this open house that folks will come to the open house. In addition, the letter that we're sending out has my email and phone number on it and I have invited them in that letter to contact me directly. And then –

COMMISSIONER STEFANICS: Wait a minute. You're jumping from one thing to the next. So I'm assuming the open house is advertised in a media outlet.

MS. BORCHERT: As well as a bill insert, a letter in the bill insert. COMMISSIONER STEFANICS: In the bill.

MS. BORCHERT: And we are emailing – we have a good list, probably at least half of our customers we have emails for, so we're sending that same letter directly to them. It's an experiment that Jeanette is doing, directly to them, also inviting them to come to the public meeting. So we're not talking about the public meeting here with you but our open house on the 17<sup>th</sup>, and it has my name, my address, my email address and phone number for them to call me directly should they want to use that as a route to provide feedback.

COMMISSIONER STEFANICS: And are you saying you solicited feedback in every bill that was sent out?

MS. BORCHERT: We didn't solicit feedback in the form of a survey, let's say, but as an invitation to come to the public meeting and/or call. In our letter it also points them to the packet that you have before you so they can read both presentations as well as the draft ordinance.

COMMISSIONER STEFANICS: So, Ms. Borchert, how many days notice would those customers have received? Before we would vote on the 29<sup>th</sup>.

MS. BORCHERT: The bills are going out this week. They will probably, with the US mail they'll get the mail within two to three days. So that would be, say by Friday they get their mail. The meeting is the following Thursday and the 29<sup>th</sup> – so from the 11<sup>th</sup> to the 29<sup>th</sup>, that's 18 days. Is that the question you were –

COMMISSIONER STEFANICS: That's the question I'm asking. That might be an issue for me but you answered my question. Thank you.

CHAIRMAN CHAVEZ: Okay. Commissioner Holian.

COMMISSIONER HOLIAN: I have no questions. I am ready to move forward with a motion.

CHAIRMAN CHAVEZ: Okay, I'll entertain a motion then.

COMMISSIONER HOLIAN: I move that we publish title and general summary of an ordinance establishing Santa Fe County water service rates and charges and repealing all prior water service rates and charges.

COMMISSIONER STEFANICS: I will second that, as long as that would not preclude a second hearing if we decided it was needed.

COMMISSIONER HOLIAN: Mr. Chair, I'm in agreement with that.

COMMISSIONER STEFANICS: Okay. Thank you.

CHAIRMAN CHAVEZ: Count Manager, Katherine.

MS. MILLER: Mr. Chair, I wanted to address a question that Commissioner Stefanics had, how the City does a hardship. They actually do have a way that you can apply based on income. I think it's 120 or 130 percent of poverty, but you can get part of your monthly service charge waived, so you're just paying for water consumed. So we could look at that and many include some kind of provision like that in the ordinance, if that's something you want.

CHAIRMAN CHAVEZ: Okay. We have a motion and a second with direction to staff.

#### The motion passed by unanimous [4-0] voice vote.

CHAIRMAN CHAVEZ: I do see – I want to do a time check here because I know that everyone's been patient. I do appreciate that. If we follow the agenda we have a presentation on the results of the Santa Fe County Teen Court evaluation and I would like to go to that next, and then we'll go back to the regional soccer authority resolution.

MR. FLORES: Mr. Chair, point of order. We actually have the presentation on the regional film office before the presentation by the Teen Court.

CHAIRMAN CHAVEZ: Is the film office here? Okay. So I apologize. The film office was on our last agenda and we postponed that so I apologize. We're all in a holding pattern. Let's do the film presentation if we could.

#### V. MATTERS FROM THE COUNTY MANAGER

# B. Presentation and Update on the Santa Fe Regional Film Office and Industry Performance Measures for 2016-2017

ERIC WITT: Mr. Chair, Commissioners, thank you very much. My name is Eric Witt. I'm the executive director at Santa Fe Film Office. As you can see from the memo that's been included in your packet, the entire Santa Fe region this year is experiencing close to a record production year. We currently have six TV series and films in production. It looks like we're going to be full up. Normally, in the wintertime we experience a dip in production. Looks like we're going to be full up at least through next summer.

The film office that you have jointly sponsored with the City of Santa Fe has been very well received in both the film community and the business community in general. We've had very good feedback, very busy constantly and I was asked to come up with some kind of performance measures so you all could see what the impact what the business on the community at large and then also year to year growth of the industry that we're facing here and in the Santa Fe region.

We are pretty much right now full, for all intents and purposes. We can't really handle any additional productions. We are scheduling productions into the future to try to accommodate everybody that wants to come in here, and our biggest challenges going forward are going to be at the state level, some of the funding that the incentive program gets at the state level, and then also infrastructure capacity at the local region – soundstage capacity, production office capacity.

I was just speaking with the head of the crew union right before I came in here. We're working together with them to grow the crew base that we need and pretty much it's good news. It's a problem but it's a good problem that we have and almost everybody that is qualified and wants to be involved in this industry is, right now. And with that I will stand for any questions or comments you may have. I know you have a lot of business to get to.

CHAIRMAN CHAVEZ: I apologize. Questions to staff?

COMMISSIONER STEFANICS: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you. It looks like you've walked into a very productive time. I don't know if you get to take credit for everyone.

MR. WITT: I'll take credit for it, Commissioner. Yes.

COMMISSIONER STEFANICS: I was talking to Ms. Eaves the other day and she was talking to me about doing her own bookings and how busy they are, etc. Could you talk a little bit about how – what you're doing coordinates between the different film sites?

MR. WITT: Yes, ma'am, Mr. Chair. What we do is we work very closely with productions that are coming to scout here and that want to go, particularly with the western ranches that we have, the Eaves Ranch, Bonanza Creek, San Cristobal now has a very extensive set that has been built out there that's going to maintain. In fact we're so full, including at the Eaves Ranch that a TNT production that wants to be here shooting a pilot is having to go down to Diamond Tail Ranch, which is actually in Sandoval County.

But if it gets picked up, we will be trying to bring that back to Santa Fe, including scouting out at Eaves Ranch, at the film ranch out there and such. So we work very much hand in hand with the production locations, with the productions themselves, again with the crew to make sure that everybody that wants to be here can be here.

COMMISSIONER STEFANICS: And the other question – you might not be able to answer. I have been asked many times, probably a dozen times, from members of the public, how are the extra positions advertised? How do they have an opportunity to apply to participate in one of these events we have going on in the community?

MR. WITT: Those postings are all – the master postings for those are all at the State Film Office website, which is nmfilm.com. However, we have a website here at the Santa Fe Film Office, sffo.film, as in Santa Fe Film Office.film. They can visit that website and we click through to all the extras listings. And there are routinely casting calls that are posted on those sites and that would be my recommendation, which would just be to check.

COMMISSIONER STEFANICS: So it seems to me that that needs to be linked to our County website, Ms. Miller.

MR. WITT: Mr. Chair, Madam Commissioner, it is.

COMMISSIONER STEFANICS: But not going through the film.org. I'm talking about if somebody wanted to go to our County website and look up film opportunities, that they have some way to get to that link. Okay? We do links for everything so this should just be really clear.

MR. WITT: Mr. Chair, Madam Commissioner, there is a link on your Santa Fe County master website that clicks onto the Santa Fe Film Office website, which then takes them right to where –

COMMISSIONER STEFANICS: But I'm talking about something clearer. If I want a job in film and I go to the County website, I want to say film job, or opportunity in film, and then have it take me somewhere. Got it?

MR. WITT: Understood. Yes, ma'am.

COMMISSIONER STEFANICS: Great. Thank you. Thank you, Mr.

Chair.

CHAIRMAN CHAVEZ: Any other questions now regarding the film office or film industry? Okay. Thank you.

MR. WITT: Thank you, Mr. Chair.

CHAIRMAN CHAVEZ: So if I could, I'm going to follow the agenda for a minute and we're now on Matters of Public Concern. I know that former Councilor Romero is here and you have some information regarding the consolidation of Santa Fe Trails and the North Central Regional Transportation District. So I'm going to deviate and ask you to do your presentation. How much time do you think you'll need? Okay.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIRMAN CHAVEZ: Yes.

COMMISSIONER HOLIAN: May I request that you then also delineate how the rest of the agenda is going to go?

CHAIRMAN CHAVEZ: I've tried doing that a couple of times already and it's a moving target. We have two other items that we need to discuss. One was on the afternoon agenda, which is the regional soccer authority and the other one is a

presentation from Public Works regarding the Teen Court. So I'll leave it to my colleagues. What is your preference?

COMMISSIONER HOLIAN: Mr. Chair, I would respectfully request that we hear the regional soccer authority resolution next.

COMMISSIONER STEFANICS: I'm fine with that.

#### VI. MATTERS OF PUBLIC CONCERN

CHAIRMAN CHAVEZ: Okay, so Ms. Romero, you're on. ROSEMARY ROMERO: Mr. Chair, thank you, Commissioners, staff. My name is Rosemary Romero. Thank you for squeezing me into a really tight agenda. I appreciate it, but I thought this was an opportune time just to bring you up to date on where we are with the North Central Regional Transit District-City of Santa Fe merger consolidation study. Mr. Chair, you are the representative for the County on that board so you're up to date but I just wanted to make sure that the rest of the Commissioners knew what was going on.

So the study was initiated back in August and what I've given you is a letter of introduction to describe what it is that we're doing. [Exhibit 4: Supporting Material] TMD, which is Transportation Management and Design is the national team that was awarded the contract. I'm a subcontractor to TMD. I've already completed quite a number of the interviews and have been giving folks updates on those interviews with key decision makers.

Just so that you know, the study, the key components I think are critical – public outreach and consensus building and presentations, the evaluation and current operations, labor force analysis, collective bargaining analysis, which are two – we have the Teamsters and AFSCME in that collective bargaining analysis – fixed route service evaluation, organizational analysis, paratransit, the potential for both efficiencies and costs associated with consolidation, and then constraints associated with consolidation, and I'm hearing quite a few constraints as well as I think folks that are open to possibilities and thinking more broadly about the possibilities of a truly regional transit system that could serve more folks.

So we are still in the beginning stages of the study. Our expectation is that we will be bringing back alternatives that will be evaluated by the governing bodies. We are anticipating that there will be four public meetings in the four districts to be determined. So I'm looking at those probably in late January and February when we have information to bring to the public. We were really clear that we didn't want to bring anything to the public that wasn't a little more formed. So the alternatives will be where there's going to be more of the discussion with the governing bodies, but I'm also anticipating that the budget will shift a little bit to do more focus group types of meetings in some of the outlying areas. Some of those will be in Spanish so I'm trying to anticipate what some of the public needs are or questions that are arising and trying to address those.

So I'm here to tell you, stay tuned. I know that there's quite a bit of information that will be coming forward but we wanted to make sure that you knew about what was going on. Mr. Chair, you certainly are very involved with this and have been a strong advocate for regional transit. So that was a fast version of trying to be sensitive to your

tight agenda but wanted to make myself available for any questions that you might have, and I have made the letter available to you before but I thought it would be good to just bring it again and give a broad overview of what we're trying to accomplish in the consolidation merger study.

CHAIRMAN CHAVEZ: Would you be willing to give your contact information to the public so that if they had questions they could contact you during the process?

MS. ROMERO: Yes, Mr. Chair. The websites – there's two websites for the project and both websites indicate my information where people can contact me. My phone isn't ringing so I'm thinking that perhaps folks just don't know about it, but we are getting the word out and there was a press release with the same information but as we're getting more information we're populating the two websites that are on the second page. So my information is there. I'm also – I think we need to do another press release as we get a little bit further into the study so keeping the public informed will be critical.

CHAIRMAN CHAVEZ: Good. Thank you. And thank you for your past efforts with the Regional Transportation District. I know you were a board member for a while. Questions?

COMMISSIONER STEFANICS: Yes.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: Mr. Chair and Ms. Romero, thanks so much for this report. I was driving somewhere in town and there was a City of Santa Fe vehicle with their emblem that already had the RTD emblem on it. Is this not jumping the gun?

MS. ROMERO: Mr. Chair, Commissioner Stefanics, the emblems are to indicate that the various transit available to the public, and that was actually done probably when I was chair of the RTD back – I know this seems like really new information but it was done probably five or six years ago that includes all of the opportunities for transit, because of the regional dollars that are used. So the decision was made back about six years ago to include the RTD emblem.

COMMISSIONER STEFANICS: This looks new though. It's the blue and yellow and it looks like one of the magnetic things that goes on a vehicle. And so it caught my eye as something different, and I just wondered about it.

MS. ROMERO: No decision's been made until the study's completed. Just to reaffirm that, and it'll be interesting when the study's completed what the alternatives look like, which could be a variety of packages from partial consolidation, maybe efficiencies of services, perhaps even efficiencies around maintenance. So the options as we're foreseeing them as a team will be about three, four or five of them that would include different menu options, as I would call them, from full consolidation to possibly just efficiencies. So no decision has been made. I think the City Council would just hate that idea right now. But this is in anticipation of —I think it will be tricky with the parallel with the budget process and we're cognizant of that effort. So nothing would be impacted until the 2018-19 budget. So it's not 17-18. It's a little bit further in, and it takes a long time to do these kinds of mergers but there are steps that could be done, so those will all be part of the menu options that are delivered to the governing bodies.

COMMISSIONER STEFANICS: Thank you very much.

CHAIRMAN CHAVEZ: The other thing I would add to that is that it's safe to say that gross receipts that's collected in Santa Fe County for the North Central Regional Transportation District, 50 percent of what's collected in Santa Fe County goes to Rio en Metro to support the Rail Runner. A big reason why you see the blue bus logo on Santa Fe Trails is because the RTD does fund some of the Santa Fe Trails fixed routes as we speak. So it is a regional – it's already a regional system. The two are not completely coordinating or looking at removing duplication of services. So I think that's one thing that the consolidation study will look at, but I just wanted to point those details out.

Secondly, RTD, the Regional Transportation District, as we know it know is facing some challenges because the gross receipts will sunset. So the ability for the RTD to collect the revenue to provide those services is in question. So there's a couple of other things that we need to think about as we're discussing this consolidation proposal. And so I just wanted to mention that for the record.

MS. ROMERO: Mr. Chair, if I could, and you would be better able to remind me. Is it 2023 or 2025 when the tax sunsets?

CHAIRMAN CHAVEZ: We're not real sure, and we're not real sure if it's a ten-year or a fifteen-year sunset, and state legislation doesn't speak to the sunset. The ordinances that the four counties passed imposed the sunset clause. So we're in some debate about how we move forward with that, but that's one piece, that if that doesn't happen, public transportation, the foundation that's been built, could be eroded. So since we're talking about consolidation and services and regional perspective, it all needs to be part of that discussion. Commissioner Holian? Commissioner Anaya?

COMMISSIONER ANAYA: Yes, Mr. Chair. Thank you very much for giving me to the opportunity to make a few brief comments. My comments would be I look forward to seeing more information relative to the study. And then relative to funding, it's no secret that there's been challenges associated with municipal transit and being able to pay for it and so as we progress, I would just be cognizant that we have a proportionate share of payments based on local government entities so that regional is one thing and it's a good thing but if regional means the County's share becomes larger proportionately than others then I think there's some concerns that I have there.

So I'm looking forward to seeing what comes with the study but want to be cognizant that all governmental entities as we progress, if we move to the consolidation would be paying a proportionate share and no governmental entity would end up taking on a greater burden than the other. Thank you, Mr. Chair.

CHAIRMAN CHAVEZ: Yes. Thank you. So I guess that concludes our presentation and as you say, we'll stay tuned. Thank you.

MS. ROMERO: Appreciate it.

MS. MILLER: Mr. Chair, there's another person from the public who had a comment.

COMMISSIONER STEFANICS: Oh, I'm sorry. I apologize.

RAMONA FLORES LOPEZ: Thank you, Mr. Chair, Commissioners. My name is Ramona Flores Lopez. I am just the past chair of the Santa Fe Prevention Alliance, and we're here briefly to say thank you and to share with you the good news that's occurring regarding alcohol use among out youth. And we wanted to share with

you the latest results from the Youth Risk and Resiliency Survey, which represents responses by Santa Fe County youth. [Exhibit 5:Trends in Youth Alcohol Use] So this is what they're telling us.

And as you can see for Santa Fe County, we have made some great strides in reduction in reported binge drinking in the past 30 days. Trends in the positive one is a reduction in the number of youth who are saying they initiated drinking before the age of 13. On the second page is progress with youth reporting riding with a drunk driver and it's students themselves reporting drinking and driving.

The County Commission has been very supportive of the work of the Santa Fe Prevention Alliance. We work with parents on educational issues. We make presentations to athletes and their parents on Life of an Athlete telling them the effects of alcohol on their performance. The City Council has also been very supportive in terms of ordinances, but we wanted to say thank you to show you that your support of the work of the Prevention Alliance in trying to change the drinking patterns of our youth is progressing and I just wanted to take this opportunity to say thank you.

CHAIRMAN CHAVEZ: Well, thank you and thank you for being patient. MS. FLORES LOPEZ: Do you have any questions? There's a fuller report but these were exciting.

CHAIRMAN CHAVEZ: Questions? It doesn't look like it.

COMMISSIONER STEFANICS: This is great.

CHAIRMAN CHAVEZ: Thank you. Okay, anyone else here that wants to speak from Matters from the Public? No? Okay. We'll move on then.

III. B. 2. Resolution No. 2016-\_\_\_\_, a Resolution Directing Santa Fe
County to Work with the City of Santa Fe and the Santa Fe
Soccer Community to Explore the Possibilities of Establishing
a Regional Soccer Authority

COMMISSIONER HOLIAN: Thank you, Mr. Chair. I'll just say a few introductory words and then I would like to turn it over to people from the public who would like to talk about the concept of this regional soccer authority. Soccer is a popular and growing sport in this area, probably all over the country. There are lots of positives for playing soccer for kids, especially. It's an aerobic sport. In fact I can't think of a sport that's more aerobic than soccer. Also, I think that it teaches young people about strategy and teamwork and a lot of other positive things as well.

But in spite of the popularity of this sport and the fact that there are actually four leagues in this area, there are only five fields currently in a dedicated soccer facility in our region. And those fields, it must be noted, actually need significant improvements to be usable year-round. So what this resolution does is it requests the County Manager and County staff to collaborate with the City of Santa Fe and the Santa Fe Soccer Complex, which is the four leagues that exist in Santa Fe County to investigate the possibility of creating a regional soccer authority that would promote, support, and manage facilities for soccer games in our area. So with that, Mr. Chair, I would like to turn it over to the people who would like to make some comments on this concept.

CHAIRMAN CHAVEZ: And again, if you would please sir, the three

counsel.

minute time limit, and you're speaking on behalf of the non-profit?

NICK SMITH: Correct. I am, yes. CHAIRMAN CHAVEZ: Go ahead, sir.

MR. SMITH: Mr. Chair, Commissioners, thank you for that,

Commissioner Holian. That was a good overview of that. I will keep this very brief. I am talking on behalf of the soccer community. Two of my fellow board members. My name is Nick Smith. I'm the president of the 501(c)(3). I have Cesar Bonal who is with the La Liga and Robbie Lipworth who is with the adult soccer league as representatives here today.

Effectively, our plan is that we create this opportunity for discussing and exploring the possibility of setting up this soccer authority and the plan would be this is what we'd like to see but until we get to discuss it we don't know, is that we would – the soccer community would take over the administration and maintenance of the fields, but that it would be under an authority of the City and the County. But what this resolution asks is that we direct staff to explore those possibilities and come up with a proposal on that

So all I really wanted to do here today would be to answer any questions that you feel you may have at this point, which may stop us from proceeding with this resolution.

CHAIRMAN CHAVEZ: Commissioner Holian, do you have any questions?

COMMISSIONER HOLIAN: No, Mr. Chair.

CHAIRMAN CHAVEZ: Okay, well I have a couple of questions. So the resolution is directing City and County staff to explore the possibilities of establishing a regional soccer authority. And the resolution, one of the whereases reads, Whereas, the Santa Fe Soccer Complex, a 501(c)(3) organization, is comprised of the four major soccer leagues in the Santa Fe area, which you stated earlier. So my question is can a 501(c)(3) be both a non-profit and an authority? Or do they have to be two separate entities?

MR. MARTINEZ: I know you're looking over at legal counsel – CHAIRMAN CHAVEZ: This is a legal question. I'm asking our legal

GREG SHAFFER (County Attorney): Mr. Chair, I might be misinformed but my understanding is that the authority would be a governmental entity created by the City and the County and that the 501(c)(3) could potentially be the operator of the soccer complex, associated leagues and tournaments. I believe it's contemplated that the 501(c)(3) would also wear the hat of the authority. At least that was my understanding.

COMMISSIONER STEFANICS: On that point.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: Somebody just challenged me, in fact it was Steve Kopelman, about some authority that we didn't have at the County. I would really like for us to make sure we have the legal authority to create "an authority" before – I think it's a legal question. An authority under state law has certain rights.

CHAIRMAN CHAVEZ: So that was a question in my mind.

COMMISSIONER STEFANICS: Like the Regional Water Authority, the Solid Waste Management Authority – those are usually set by state law, enabling laws

that give them rights to act as governmental entities. So I want to clarify what we're trying to say. That's all. Thank you, Mr. Chair.

CHAIRMAN CHAVEZ: Okay. So I think we can work on that. I don't think we have to answer this right here and now. The other question for me, I have, is I can understand the benefit in a public-private partnership and we've been successful in some areas. One example I'll use is the Regional Transportation District that we were just talking about. We did a pilot project for a mountain trail route up to the ski basin and that has been to date one of the more successful routes on the RTD, in the RTD system. So public-private partnership can work when they're done right.

So my question, again, to this: It states that the Santa Fe Soccer Complex is a 501(c)(3) but it also leads me to think that the soccer complex is a physical place. It's soccer fields with probably a concession stand and all the other bells and whistles that cost a lot of money. And so I see it not a non-profit but as a facility that supports this activity. So I kind of just – that question out there is food for thought.

The next whereas, the Santa Fe Soccer Complex can illustrate the ability to manage the facilities, grounds and programs at the MRC complex. So it's – the non-profit or the authority – I'm not sure which one, has agreed in concept to be responsible for the management of the facility, the grounds and the programming. I would imagine that you would be using best management practices, and I think you do have a preliminary business plan that you're working off of.

MR. MARTINEZ: Correct. With the Northern Soccer Club we already run the programs at the Downs and what we're really looking is – it would be, and to answer part of that, those questions, is that whilst the 501(c)(3) is about securing the construction or the ownership – sorry, the construction of a soccer complex, what we're really looking to do in this resolution is say what would be the entity that would need to be involved in this but what we were seeing is the soccer community, and if we needed to create a new 501(c)(3) or however that would be done to manage the administration. But we're saying we have the knowledge, skills and experience to be able to take that on and to the job. That's really what we want to explore is what this looks like and what the legal entity and legal piece of it, indeed, if it is legal, to do that.

CHAIRMAN CHAVEZ: Okay. And I guess that's part of the exploratory piece of this. I'm going to read a few more whereases and then I'll yield the floor. Whereas, said relationship and management experience can provide a basis to better manage and maintain the MRC soccer valley. So do you know to date the City Parks and Recreation Department, what contribution or what role they'll be playing in this? Or will that be part of what you'll be pursuing?

MR. MARTINEZ: That again will be part of the discussion. As I said the plan would be that we would take over the maintenance and management but there is some discussions about the water into the soccer complex because it feeds other parts of the MRC. So there's some discussion. That's what we need to sort out is what exactly is part of it and what isn't, and then we would come back and be able to say here's where the City and the County and us have looked at this.

CHAIRMAN CHAVEZ: But it's also my understanding that we're hoping that by doing these improvements – we have five soccer fields now that are in need of repair. You're proposing to build four new ones that will be artificial turf.

MR. MARTINEZ: Quite possible artificial. It really depends on, as we say when we look at the plan on that. At the moment the City is investing around \$377,000 starting now on irrigation, reseeding, and some other equipment out there. So there is some refurbishment taking place.

CHAIRMAN CHAVEZ: At the existing fields?

MR. MARTINEZ: On the existing fields. And there is the plan to add four fields and that's really where we see the public-private piece coming into that. We see the authority therefore as the opportunity to say, how would this happen? How would that be funded? How would it be? It is answering, I think, many of the questions I'm sure you have about this.

CHAIRMAN CHAVEZ: The next whereas, Whereas Santa Fe County and the City of Santa Fe do not have the resources to manage the MRC soccer valley in a manner that would allow for the most sustainable facility and program management. I don't know that that's an accurate statement. I think that this is a new concept because we've never entertained the idea of having a regional soccer authority and so I kind of just raise a question about that. The County has already budgeted \$500,000 towards the construction of the four new soccer fields.

Now, therefore be it resolved that the Board of County Commissioners of Santa Fe County request that the County Manager with the assistance of appropriate staff and County committees – I refer to the County Manager for an example of a County committee that is in place that would deal with this because we really don't have a committee structure like the City.

MS. MILLER: Mr. Chair, that's accurate. We don't really have – the closest thing we have to dealing with any kind of parks or recreation is COLTPAC and I don't think this falls into COLTPAC committee type mission. It would really be looking at what County staff might be able to assist in evaluating the feasibility of an authority and how we might partner with the City, and the association to come up with some proposed structure.

CHAIRMAN CHAVEZ: Commissioner Stefanics, on this point.

COMMISSIONER STEFANICS: Just on this point, who are we envisioning from the County that would participate in this study and collaboration?

MS. MILLER: That would be County staff. It's likely to be somebody from our Projects Division in Public Works, as well as Economic Development, but we

don't currently have somebody in the economic development position in Planning.

COMMISSIONER STEFANICS: So the first person you said was like a project manager?

MS. MILLER: Mr. Chair, Commissioner Stefanics, yes. Someone from Public Works.

COMMISSIONER STEFANICS: So we can take our most favorite project manager and spread him really, really thin. But thank you. You answered my question.

CHAIRMAN CHAVEZ: That's a good point, because if we want to add this to our list of priorities we can do that but we're going to be taxing staff a little bit more. I think it's a good cause, it's a good effort. We just need to be really careful about how we do it. So then, that's the Now, therefore be it resolved. The other part of that is that the entities to assume responsibility for the land patent, the BLM. I'd be a little

concerned about that myself. Facility, grounds and programs management agreement would have to be in place, and I guess that would be based on a plan for the facility, grounds and a management plan for the programs side of it. The role of each member of the authority including financing has to be spelled out. Responsibilities with regard to operating costs and capital costs still has to be spelled out, and resource management, specifically and especially the critical area of water usage and cost.

Then it goes on to read, Be it further resolved that any regional soccer authority will report to the governing bodies as needed or upon request by one of the governing bodies, and I would propose that we amend this now and say that the regional soccer authority shall report to the governing bodies during the annual budget cycle, if and when it passes and we discuss this next. I would propose that as language that would be amended, that would amend this.

So those are my thoughts and questions. Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. Well, first of all I'd like to point out that on the first Now, therefore be it resolved it says Said collaboration will consider the following. They're going to be answering these five questions and coming up with suggestions for how each of these should be handled. It's not saying that these things will for sure occur. It's that they are considering them. They will be talking about them. So we're not really committing ourselves to all these things.

And so I guess my question right now is to my fellow Commissioners, are you ready to go forward with this resolution with a few amendments? Or do you want something written, and if so, what?

COMMISSIONER ANAYA: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Anaya.

COMMISSIONER ANAYA: Mr. Chair, I'm not ready to vote on the resolution and I think we have some broader questions that we have to bring up. I've been supportive in the past, not only verbally but financially with some of the conceptual frameworks that this resolution works off of but I see more questions and even heard more questions that need to be raised and addressed before we progress even with the resolution. That's my perspective, Mr. Chair. Thank you.

CHAIRMAN CHAVEZ: Thank you, Commissioner Anaya. Commissioner Stefanics.

COMMISSIONER STEFANICS: Mr. Chair, I just wanted to ask Ms. Miller, do you think that there's anything – and I respect what Commissioner Anaya said and I have no problem waiting. Is there anything else you would want to see in this, Ms. Miller?

MS. MILLER: Mr. Chair, Commissioner Stefanics, I think we do need to be clear what we want the authority to be, because I think that question of who's a part of the authority and what the roles of that authority are really need to have that framework, because I think the question of is it the governing bodies, the two governing bodies that are the authority and is the association the 501(c)(3) that does the operations and tries to bring in outside grants to help build, expand the facilities? And I think it may not be real clear in the way that it's written now that it's not kind of everything together, to Commissioner Chavez' point. So I think we need to look at that wording.

And then also I think in the City's version of the resolution there was talk about a

business plan and review of the business plan that was put forward by the association and I think, as to whether that's feasible. I think we should also include that in ours about looking at a viable business plan.

COMMISSIONER STEFANICS: Thank you.

CHAIRMAN CHAVEZ: Commissioner Holian, I'll give you the floor

back.

COMMISSIONER HOLIAN: Mr. Chair, I feel like I don't exactly have clear direction on where to go, but let me at least suggest that I get together with the County Manager and possibly the County Attorney to talk about how we could answer some of these issues and bring forward a revised resolution at the next meeting, possibly. Are you in agreement with that?

CHAIRMAN CHAVEZ: I would agree to that, if you want to make that in the form of a motion. I think we can have that on the next agenda.

COMMISSIONER HOLIAN: Okay, Commissioner Stefanics? Commissioner Anaya? Well, with that I will make a motion to table this resolution for further modifications until the November 29<sup>th</sup> meeting.

COMMISSIONER STEFANICS: I'll second.

CHAIRMAN CHAVEZ: Okay. There's a motion and a second. Any further discussion? Hearing none.

#### The motion to table passed by unanimous [4-0] voice vote.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: We're deferring a lot to the November 29<sup>th</sup>, so I just wanted to let people know, or at least on the Commission that I get a little burn out right around 9:00 or 10:00 at night. So whatever we can accomplish before that time would be best for me.

CHAIRMAN CHAVEZ: Maybe we'll have to plan on taking a few more breaks for that meeting as well. Katherine, Manager Miller, you have something you want to share with us.

MS. MILLER: Actually, Mr. Chair, it's not on that item but I did want to comment when we get to Matters from the Manger about what Commissioner Stefanics just said because I think we may want to look at that meeting agenda. It's getting incredibly long and if you recall, it's the end of the month meeting where we have Housing first.

COMMISSIONER STEFANICS: Well, Mr. Chair, since I brought it up, do we need to in fact start in the morning for a couple hours on administrative stuff?

CHAIRMAN CHAVEZ: I would be okay with that. Let's plan on that so that we're not stacked up in the afternoon and evening.

MS. MILLER: I'll bring that up when we come back but I think you still have to –

COMMISSIONER HOLIAN: Mr. Chair, I recommend that we all wear jammies.

#### V. A. Miscellaneous Updates

MS. MILLER: There's also a presentation under mine that was also requested, so that was why I was trying to get to that, and I wanted to do that first. There was a request to have Planning give an update on agricultural implementation plan, and so I have Erin to give a really quick update on that.

ERIN ORTIGOZA (Planning): Good afternoon, Chair Chavez, Commissioners. I'd like to provide a brief update as to the status of work on the Agriculture and Ranching Implementation Plan. Since the plan's adoption in July staff has been focused on two initial areas of work: protecting land and natural resources, and understanding the capacity of our local food system. The transfer of development rights program plays a significant role in advancing County efforts to protect land and natural resources. Staff is currently working on a TDR bank benefits analysis.

The agricultural resource inventory has been initiated to further the County's understanding of our local food system. This inventory is a study of Santa Fe County's food production, local food buyers and distributors, and agricultural resources. The inventory will compile current information about the status of agriculture and ranching in the county, including market production capacity, agricultural resources and programs, and infrastructure such as cold storage, food processing, aggregation and transportation distribution networks that may be underutilized or further coordinated.

The inventory is focused on building relationships with members of the agricultural community through ongoing dialogues and partnerships. Questionnaires have been developed to gather information that will be used to help connect farmers and ranchers to resources and to local food market opportunities. The County has distributed questionnaires and conducted site visits with mayordomos and parciantes, agricultural resource providers including various non-profits and agencies who are actively supporting agriculture and ranching, retail and subsistence crop growers, ranchers and local food buyers of varying scales from farm stands to restaurants, groceries and institutions purchasing local food.

Four roundtable discussions are being held to bring together partners in distinct stakeholder groups. The agricultural resource provider and crop production roundtables have already been held during the month of October. Both roundtables were very well attended. Participants were very engaged with the topics and discussion yielded rich information. The local food buyer roundtable will be held tomorrow and the Santa Fe Farmers Market Institute classroom, and we have several key stakeholders and partners who have indicated their participation.

The ranching roundtable will be held the second week of December. This is an integrative process and we are establishing a foundation for what will be dynamic interface with our local food system. A major part, we anticipate the information will be housed in an agricultural clearinghouse. A major part of the clearinghouse includes the creation of guides such as an agricultural resource guide, which will identify how to access agricultural resources and a guide to local food buyers designed to help growers understand the product needs and other requirements for a variety of local buyers in our region. Thank you, and I stand for questions.

COMMISSIONER STEFANICS: Thank you very much. You just

presented quite a bit of information and I think some of it is going to be very relevant to the public that is very interested in this so let's talk about how it is going to be – how we can make it user-friendly to the public.

MS. ORTIGOZA: The intent of the inventory is to provide baseline information that will then be provided in a platform that will have very clear guides to pull together the information like how to work with all of the stakeholders who are providing resources such as technical and financial support, who to call, contact information. The other guide, the local food buyer guide which I mentioned, is designed to kind of help demystify the process of becoming a farmer or transitioning your market opportunities by knowing who is buying what, what the demands are, what the scales are, what are the requirements such as packaging or product liability insurance. So those guides would be ideally on this platform which we're exploring the possibility of having a web-based platform, a hub of information that would have all these different facets to it, and then developing hardcopy guides for distribution in the communities as well.

COMMISSIONER STEFANICS: Thank you very much.

CHAIRMAN CHAVEZ: Thank you, Commissioner Stefanics. So how much of your presentation and your – how much of that will go out on the County's website? Is it ready for that yet?

MS. ORTIGOZA: It's not ready for that yet. The timeline, the update — we're providing the update before the end of the calendar year because the timeline for the inventory has extended into early next year. So given that, I think that we're looking at early February, March to explore opportunities to present the information or to host a link to that information in some capacity, but that conversation remains to be hand.

CHAIRMAN CHAVEZ: So it's still kind of initial – the planning is in its initial stages and so you won't roll it out complete to the public just yet.

MS. ORTIGOZA: Not just yet.

CHAIRMAN CHAVEZ: Okay. Thank you. Good work though.

MS. ORTIGOZA: Thank you, Chair Chavez.

CHAIRMAN CHAVEZ: Commissioner Anaya, do you have any comments on this topic?

COMMISSIONER ANAYA: I don't right now, Mr. Chair. CHAIRMAN CHAVEZ: Okay. So thank you again.

#### VII. B. Presentations

## 1. Presentation of Results of the Santa Fe County Teen Court Evaluation

CHAIRMAN CHAVEZ: Saving the best for last, maybe, Community Services. It may not be the final item for the evening but I do apologize for you having to wait and appreciate your patience.

JENNIFER ROMERO (Teen Court Coordinator): Thank you, Mr. Chair and Commissioners, for having us tonight. I would like to introduce our evaluator, Stuart Castle, who I will be turning it over to in just a moment to present the bulk of the report.

Teen Court is a first time offenders program with alternative sentencing that is run for teens by teens and has been serving families in our community since. 1994. Teen Court is a nationally recognized early intervention and restorative justice program for

juveniles ages 12 to 17. It gives the offender a second chance while holding them accountable for their actions. The Teen Court program serves as a community based intervention diversion program designed to provide an alternative response for the juvenile justice system.

CHAIRMAN CHAVEZ: And if I could, Ms. Romero, does this involve both district and municipal courts? Or will you get to that later in your presentation? Okay.

MS. ROMERO: Mr. Castle will report on that as well. CHAIRMAN CHAVEZ: Okay.

STUART CASTLE: Thank you, Jennifer. Thank you, Mr. Chair, Commissioners. My name is Stuart Castle. I'd like to thank you, I'd like to thank the County and their staff for the opportunity to work with this program. I've lived here all my life and I'm a parent of a teenager who went through it, so I was very impressed with it. He may not have been but I will quickly go through these slides for you. I know that it's been a long afternoon.

The information source that I dealt with to get most of this information working with Jennifer was basically an electronic database that has been maintained since about 1998, and we looked – there are about 9,000 records of teenagers who have gone through the program. We looked at the last five years, at about 2,500 records, and just to assure people, they were de-identified. So confidentiality was maintained.

The referral sources, which I believe you were asking about, Mr. Chair, basically juvenile justice services are referred to as JPO are misdemeanor offenses such as shoplifting and drug possession. The second referral source is Santa Fe Public Schools. Those offenses are generally under the influence and possession of a drug or alcohol, and then the third source is municipal court and essentially all of those are traffic citations.

This is just a quick pie chart to show there's about 2/3 boys and 1/3 girls. The age we thought might be changing over time. It really has not. For all referrals it's about 15 years of age. For those that when you remove the traffic citations it's a little bit younger; it's about 14.

The primary offenses as I mentioned earlier, juvenile justice, primarily shoplifting and possession. The schools are under the influence and municipal court is pretty much traffic offenses.

Processing times were important for this evaluation project. We looked at both process, going through Teen Court as well as outcome. This particular chart, nine, kind of shows the process. I don't know if it's quite in focus but the process of going from offense to referral to intake to program completion. I think what's important, those teens referred from Santa Fe Public Schools take about 4.3 months from the time that they're referred to completing the program. JPO is very similar – a little less. Four months, and those with the traffic violations from municipal court, about 2 ½ months to get through.

The outcomes, basically three different things can happen when a child is referred. They can complete the program, they can be referred back to the agency, generally as a result that the staff were not able to contact them or their parents, or they can be terminated, basically for non-compliance with the program.

This graph, I'm looking at slide 11, are the number of teens that actually complete the program for each of those five-year periods. It's encouraging to see that in FY 15,

which was the last year this was done, about a year ago we completed it, has all increased over the years, the completion. And the completion rates are reasonably high I think, for all three referral sources, how that breaks that out.

The next slide I believe is referred back, and on these bars what you want to do is to see them go down. Basically, we do not want to lose children because we're not able to make contact with them. So it's good to see that in the last year that there were complete records, FY 14, those numbers are fairly low, and as you might guess, those coming from municipal court had the lowest referral back because of the implications on their driver's license.

There's another way I'm looking at slide 13, I believe, about 40 percent of the children that are referred are either terminated or referred back, which is of concern, and I'll get to that in my findings. Recidivism is kind of the main issue here: Can we actually keep these kids from re-offending. It's one of the most fundamental concepts and it basically is reference to somebody falling back into the behavior that got them there in the first place.

#### [Commissioner Anaya arrived at the meeting.]

Slide 15 is perhaps – basically one of the main findings of the study and it's showing that those teenagers that actually completed the program, who took the time period and completed it, had the lowest recidivism rate for each year compared to those terminated or referred back. That's probably not surprising, but it was encouraging to actually see the results, and these were all teenagers who were referred by Juvenile Probation Services. That was the group we were able to work with.

The findings, which are my last slide, is that as I just said, those from JPO that completed had the lowest recidivism rates for each of the years. Those that do not complete the program, a fairly high percentage – as I said 40 percent – really don't have many repercussions for their not completing the program. That is a concern. And the last thing is the electronic data system that Teen Court, the County, has maintained over all these years, is an extremely valuable tool. It is getting a little antiquated and I believe funds have been allocated to upgrade or find a new system, which certainly I'd recommend. It's the tool that can be used to improve the program.

So those are basically my findings. Jennifer, do you want to address the outcome? Next steps, I guess.

MS. ROMERO: So recommendations: How do we get better? First I want to thank you guys for funding for our new data system. That is going to be a huge way that we can increase our monitoring and compliance. We are in the process of finding the new software system to address this and w should have a new software system by the end of the year.

As far as our terminated cases, the healthcare assistance program funds will be available for wraparound services. This is new. This will help mitigate youth returning to our program. Wraparound services – I don't know if you guys are familiar – a lot of Commissioner Chavez' work around mental health has talked about wraparound services, so these are youth that typically have touched many systems and they're involved in many systems and so navigation or wraparound services would help that youth by

coming to the table with the providers and then going to that youth rather than the youth going to each table and finding help that way.

As far as referred back cases, this has been an issue over the years and the discussion that we've had with Santa Fe Public Schools and Juvenile Probation. We need to revisit that again and find out what we can do to get our youth the assistance that they need, because when they're referred back, that means that they're back out in the world and they're not receiving any needed services.

We do plan to do a follow-up study to examine the number of Teen Court participants who enter the local DWI program. Stuart Castle was hired to do a study with the DWI program and PIRE and we plan to, just for our own research and information find out how many of our youth that come through Teen Court are then ending up with DWIs later on.

We do plan a strategic plan in FY 18 and we would also like to create a more concrete compliance and monitoring component. I believe the data system is going to assist a lot with this. However, we need something a little bit more concrete, possibly meeting with our DWI program and visiting their new compliance and monitoring component.

And lastly, while we were doing this study we found that there weren't very many teen court studies to look at to find research, to see what they've done and statistics from our state or nationally. So we would like to publicize our own study to give other teen courts some information and a starting point if they would like to do an evaluation on their program. Any questions?

CHAIRMAN CHAVEZ: Thank you, Ms. Romero. Questions to staff? Commissioner Anaya.

COMMISSIONER ANAYA: I just appreciate the work and the efforts of Teen Court, the data helps affirm the work that's done there and the need to continue the work. So thank you for your work and your endeavors and all those members, volunteer and otherwise that help make it all happen in the interests of our youth. So thank you so much.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: Thank you, Mr. Chair. Well, I just want to say thank you. I think that Teen Court is a remarkably effective program and it operates on a shoestring budget, so it's doubly impressive. Thank you.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: Well, thank you, Mr. Chair. I love Teen Court, but I'm concerned about the recidivism. So let's talk about this. You're saying offenders who do not complete the Teen Court program face few if any repercussions. The concept I'm looking at is is Teen Court not being seen as tough enough or having enough consequences? So that the youth have the option of coming, but the fact that they don't really take it seriously – a percentage of them don't take it seriously or finish, then what? We have taken our resources, our good faith and energy and the last time I participated in Teen Court was really when I first came on as County Commissioner. So I haven't even seen it lately to now. So maybe you could just reminisce about what you think. I know you're trying to be factual but why don't you tell us what you think.

MS. ROMERO: Sure. Mr. Chair, Commissioners, it is true that - so Teen

Court is a voluntary program. Anybody that comes to our door, they can say yes or no. It's really upon the referring agency that sends them over to have the teeth that if they don't finish the program or don't want to participate that something happens. So for those youth that we do touch and we get them in our office and let's say we know this is going to be a really hard case and this youth probably isn't going to do well or probably isn't going to finish the program, that's where we have had the help, just very, very recently, of the healthcare assistance program which will be giving some funding to the Santa Fe Mountain Center for wraparound services.

So we could attach that youth and family to somebody immediately to try to — even if they don't — it's not about finishing the Teen Court program. It's about getting services. So trying to help them help themselves. For those kids that don't touch our office at all — let's say we get a referral and it's the wrong phone number, wrong address, we can't get them into our office. That's where we need to have the conversation with Santa Fe Public Schools and Juvenile Probation. What then? What is going to happen? Because something needs to happen. Too many kids are saying I don't want to do this and the word spreads.

And if nothing happens to them, then guess what – their friends – and I get kids that come in and say, well, my friend didn't have to do anything. And I always tell them, you know what? That's your choice. Every case is very different. If you want to take that chance that's up to you but my advice is to finish the program; let's get this off of your record. So, yes, having that conversation. Getting some teeth from those referring agencies is what needs to happen.

COMMISSIONER STEFANICS: So, Mr. Chair, what would enable you to have those conversations in a serious manner with the Santa Fe Public Schools or CYFD or whoever is referring?

MS. ROMERO: Mr. Chair, Commissioners, I feel like having this data showing them this many youth are not getting services, and when they don't get services they're coming back into your system and they're creating more work for your staff and for your agency and we're not giving these families the assistance they need. So by really holding down and saying they have to do a program – it doesn't have to be the Teen Court program. Again, it needs to be something. Something needs to happen. And again, having this data and showing them, this many youth are coming back from your agency. I think that's going to be helpful to start that conversation.

COMMISSIONER STEFANICS: Well, Mr. Chair, I believe – I totally believe in wraparound services and social services to be an assistance. But I also there are some individuals, adults and youth, that need to be scared before – to accept consequences. And I have some in my own family, so I'm wondering if we provide that level in Teen Court.

MS. ROMERO: Mr. Chair, Commissioners, again, I think you're right and I think that is the exact reason why when you look at the municipal court data those numbers are much lower, because for a traffic citation, it does not go away. It doesn't matter your age. It will carry on forever. So those youth, they tend to complete, and if they don't complete at that point eventually they will, whether it's in our system or with the courts. I would be happy to sit down and start having that conversation.

COMMISSIONER STEFANICS: Thank you, Mr. Chair. Thank you for

your good work.

CHAIRMAN CHAVEZ: Any other comments? Again, I want to thank Community Services and Rachel and Jennifer for your work. I know it's never ending, but we keep plugging away, and I think it's money well spent. The outcomes and the results, we always want to improve on those and I think that's the challenge, but at least we're in the discussion and we're not ignoring the situation that we're faced with. So thank you for all your efforts.

MS. ROMERO: Thank you.

### VII. DISCUSSION/INFORMATION ITEMS/PRESENTATIONS

- A. Matters from County Commissioners and Other Elected Officials
  - 1. Elected Officials Issues and Comments
  - 2. Commissioner Issues and Comments

CHAIRMAN CHAVEZ: I'll start with Commissioner Anaya.

COMMISSIONER ANAYA: Thank you, Mr. Chair. I just have one item. It's with a heavy heart that I report that there's been in recent days and weeks three individuals, treasures, I would call them, that we lost from Santa Fe County and specifically treasures that had direct contact and roots in the Village of Galisteo. So I would ask, Mr. Chair, if we could, after we read their names, if we could have a brief moment of silence and reflection and prayer for those families. Mary Alice Chavez, Frank Sandoval and Salomon Sena. Thank you, Mr. Chair.

CHAIRMAN CHAVEZ: Thank you, Commissioner Anaya. So we want to send out condolences to the extended families and hope for their wellbeing. Commissioner Holian.

COMMISSIONER HOLIAN: Mr. Chair, I just want to say thank you to everybody that came to the ribbon-cutting, which wasn't really a ribbon-cutting; it was a wet-down of the new fire station in Glorieta. It was really a wonderful ceremony and I'll just also say that our two Commissioners-elect who are in the audience now were at that wet-down as well and it was amazingly —in any event, considering it was a rainy day it was well attended and it was a wonderful get-together and reaffirment of our Glorieta Pass volunteer fire department. Thank you, Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you, Mr. Chair. Recently, I think it was early last week, Santa Fe County sent out a press release saying we were participating – the City of Santa Fe, the County of Santa Fe, through our Sheriff and our Fire were participating in the Narcan program, and I have already received a letter from a firefighter who talked about the number of lives saved by using this drug to recover people but also still having a few deaths. So it is being noticed by our employees about how it is helping with an immediate success. Thank you very much.

CHAIRMAN CHAVEZ: So I have two items. I want to first thank staff for organizing a public meeting. This has to do with the utility infrastructure plan for the Agua Fria Village. This is a preliminary engineering report. It will be presented in a public meeting Tuesday, November 15<sup>th</sup> at the El Camino Real Academy. That's 2500 South Meadows Road. So anyone who's interested in that, we'll be discussing the

infrastructure plan update for the Agua Fria Village, Tuesday, November 15<sup>th</sup> at 5:30.

And then I also asked staff — we've been talking a lot about the interest and the importance in working in a regional perspective. We talked earlier about a regional water authority. We have a regional solid waste. We have a regional transportation district. We have the MPO, Buckman Direct Diversion. I might be leaving one or two out. So I've asked staff to draft a resolution that would direct County staff to explore the idea of a regional water authority for Santa Fe County and for the City of Santa Fe. And I wanted to share that with you now so that we can put some thought into it once a draft resolution is available, I'm more than willing to share that with you for your comments and any changes that you might want to make to that resolution.

COMMISSIONER STEFANICS: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Stefanics.

COMMISSIONER STEFANICS: Bills have been introduced at the legislature in the past two years regarding this. So we have some examples of legislation that's already been put forward, so it shouldn't be that hard just to pull something up to support it.

CHAIRMAN CHAVEZ: I appreciate that.

COMMISSIONER HOLIAN: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Holian.

COMMISSIONER HOLIAN: On that topic as well, as co-chair of the commission that is updating the Jemez y Sangre Regional Water Plan, I'm going to be making a presentation – actually Andrew Erdman and I are going to be making a presentation about the update of the water plan to the Interstate Stream Commission a week from Thursday and I just want to point out that that is a recommendation in the new updated plan that we consider a regional water authority for this area.

CHAIRMAN CHAVEZ: Okay. Thank you. Commissioner Anaya.

COMMISSIONER ANAYA: Mr. Chair, I guess just one last remark. I made it last meeting; I'll make it again, but it's not too late to vote. Today is election day and we still have a little time left to vote, so please exercise your right to vote and thanks to all those people that wanted to venture in, our newly elected Commissioners and those existing elected officials for their service. It's not always the easiest thing to do and good luck to you, Commissioner Stefanics.

COMMISSIONER STEFANICS: Thank you.

CHAIRMAN CHAVEZ: Manager Miller.

MS. MILLER: Mr. Chair, I just had a couple of real quick updates. Just a reminder that we have two – speaking of elections – two Canvassing Board meetings. We sent out meeting reminders on your calendars but in case you haven't seen those, they're Thursday, November 10<sup>th</sup> at 2:00 pm and Friday November 18<sup>th</sup> at 2:00 pm and both meetings are here in the chambers but we can also take calls.

CHAIRMAN CHAVEZ: So for the last Canvassing Board it was the Chair and the Vice Chair. Is that how it will be?

MS. MILLER: Mr. Chair, we just need a quorum. So as long as we have a quorum, that's good, so we just need three of you. I just want to remind you of that. And then also we're trying to work on a 2017 legislative delegation function. Right now our save-the-date is on Thursday, December 8<sup>th</sup> starting at 5:30 and we'll be sending out an

actual save-the-date notice this week, followed by the official invitation, but I just wanted to make sure that you had it on your calendars and in mind. Also we have invited, or will be inviting the Commissioners-elect, so we would like to have everybody present at that dinner or that function.

And then, Mr. Chair, you mentioned the Village of Agua Fria utility infrastructure plan meeting. I'll just say it again. It's November 15<sup>th</sup> at 5:30 at El Camino Real Academy, and the Santa Fe County Public Works Department will be hosting that public meeting on the planning process and what progress we've had.

And then the last thing, there's been a couple of requests relative to the Verde transmission project and so we are trying to schedule either a presentation by the group that's doing that project, the transmission line, on the 29<sup>th</sup> or on the 13<sup>th</sup> of December. Just so that you're all aware of what's been going on, we are a cooperating agency on that and we'll be working on an MOU with the BLM for that, but I did want people to come in and present to you what that project is and how it impacts Santa Fe County. And those are all my updates.

Oh, would you like to start on the 29<sup>th</sup> – we have the deadline for staff submissions tomorrow for the meeting on the 29<sup>th</sup> and if it looks like it's going to be pretty heavy agenda in addition to the items that we already have discussed, what I would propose is maybe we do a 9:00 to 11:00 meeting in the morning and then break for lunch, come back to Housing at 1:00, do Housing from 1:00 to 2:00 and then resume the BCC at 2:00. Would that work for everybody?

CHAIRMAN CHAVEZ: I can make that work.

MS. MILLER: Okay. Then that's what we'll try to schedule. And that's all my questions and updates.

### VIII. PUBLIC HEARINGS

### A. <u>Land Use Cases</u>

CASE CP 16-5090 Turquoise Trail North Conceptual Plan RCS-Turquoise Trail South I, LLC. (TABLED)

### IX. INFORMATION ITEMS

None were presented.

### IV. MATTERS FROM THE COUNTY ATTORNEY

### A. <u>Executive Session</u>

- Threatened or Pending Litigation in which Santa Fe County is or May Become a Participant, as Allowed by Section 10-15-1(H)(7) NMSA 1978, and Discussion of the Purchase, Acquisition or Disposal of Real Property or Water Rights, as allowed by Section 10-15-1(H)(8) NMSA 1978, Including the Following:
  - a. Rights-of-Way for County Roads
  - b. Acquisition of Open Space Property

- c. AFSCME Council 18 v. Board of County Commissioners of Santa Fe County, PELRB No. 128-15
- d. Santa Fe County Firefighters Association v. Santa Fe County, PELRB No. 309-16
- e. Contract Dispute Concerning Water Service Connections.
- f. Acquisition of Real Property Interests for Santa Fe River Greenway Project
- g. Potential Nuisance Inspection and Abatement

CHAIRMAN CHAVEZ: So now we have one final order of business and that's executive session. Am I correct? So do we have to? I'll entertain a motion to go into executive session.

COMMISSIONER ANAYA: Mr. Chair.

CHAIRMAN CHAVEZ: Commissioner Anaya.

COMMISSIONER ANAYA: Mr. Chair, I move we go into executive session to discuss threatened or pending litigation in which Santa Fe County is or may become a participant as allowed by Section 10-15-1(H)(7) NMSA 1978 for the items listed on the agenda as noticed.

CHAIRMAN CHAVEZ: We have a motion. COMMISSIONER STEFANICS: Second.

CHAIRMAN CHAVEZ: There's a motion and a second. Roll call please.

The motion to go into executive session pursuant to NMSA Section 10-15-1-H (7 and 8) to discuss the matters delineated above passed by unanimous roll call vote as follows:

Commissioner Anaya	Aye
Commissioner Chavez	Aye
Commissioner Holian	Aye
Commissioner Stefanics	Aye

MR. SHAFFER: Mr. Chair and Commissioner Anaya and the court reporter, I'd just ask that the record reflect the additional statutory basis for the executive session as reflected on the amended agenda.

COMMISSIONER ANAYA: I would note that as stated by the Attorney, counsel.

[The Commission met in closed session from 5:34 to 7:47.]

### X. CONCLUDING BUSINESS

### A. Announcements

1. Pojoaque Basin Regional Water Authority Joint Powers
Agreement will be Considered for Action by the Board of
County Commissioners on November 29, 2016

### B. Adjournment

Having completed the agenda and with no further business to come before this body, Chair Chavez declared this meeting adjourned at 7:48 p.m.

Approved by:

Board of County Commissioners Miguel Chavez, Chair

ATTEST TO:

GERALDINE SALAZAR SANTA FE COUNTY CLERK

12-13-00/6

Respectfully submitted:

Karen Farrell, Wordswork 453 Cerrillos Road Santa Fe, NM 87501



COUNTY OF SANTA FE

BCC MINUTES
) PAGES: 62

[ Hereby Certify That This Instrument Was Filed for lecord On The 14TH Day Of December, 2016 at 08:51:22 AM and Was Duly Recorded as Instrument # 1812034 of The Records Of Santa Fe County

Witness My Hand And Seal Of Office
Geraldine Salazar
ty County Clerk, Santa Fe, NM



taxfoundation.org/maps

Tax Rate (Dollars per Gallon)

Higher Rate Lower Rate

Rates are those applicable to off-premise sales of 40% alcohol by volume (a.b.v.) distilled spirits in 750ml containers.

Data as of January 1, 2014. Published February 12, 2014.

State-specific notes:
AK, CA, CT, DE, FL, GA, IL, IN, LA, MD, MA, NV, NY, ND, RI, SD, and TX: Different rates also applicable according to alcohol content, place of production, size of container, or place purchased (on- or off-premise or on board airlines).

AL, ID, IA, ME, MI, MS, MT, NH, NC, OH, OR, PA, UT, VT, VA, WV, and WY: States where government controls sales. In these "control states," products are subject to ad valorem mark-up and excise taxes. The excise tax rate is calculated using a methodology developed by the Distilled Spirits Council of the United States.

KY: Includes the wholesale tax rate of 11 percent, converted to a gallonage excise tax rate.

AR, MN, SC, and TN: Includes case fees and/or bottle fees which may vary with the size of the container,

AR, MD, MN, ND, SD, WA, and DC: Includes sales taxes specific to alcoholic beverages.

WA: Includes the retail (17 percent) and distributor (10 percent) license fees, converted into a gallonage excise tax rate.

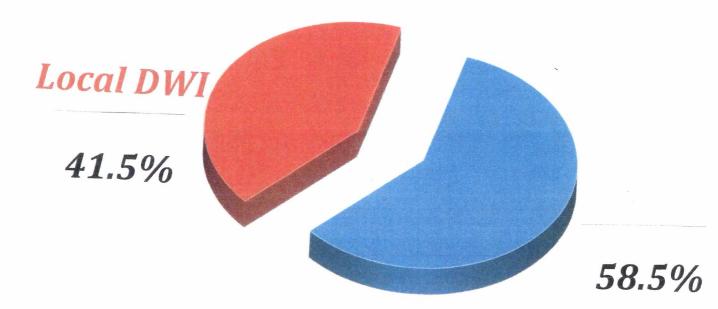
Distilled Spirits Council of the United States

# NM DWI Liquor Excise Tax (2016)

MM DWI Liquor Excise Tas 2016

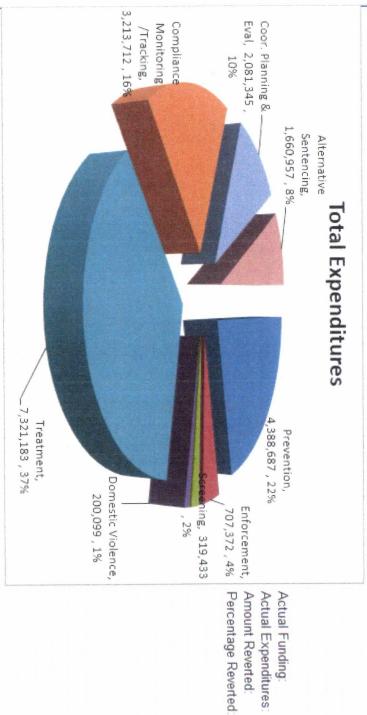
Local DWI Programs

State Lottery



State Lottery

# Local DWI Program Expenditures Statewide FY16



Amount Reverted: Actual Funding: Actual Expenditures:

\$21,810,596.81 \$19,892,788.34 \$1,917,808.47 8.79%

1403572 67	15579647 81											
		•	0,00									
0.912069877	21810596.81		19897788 34									
		•	2931371									
0.75/0		71.21%	14176076 14									
1,517,600.47	21,810,396.61	01 318	19,892,788.34	1,660,956.59	2,081,345.49	3,213,712.25	7,321,183.03	200,099.49	319,432.66	707,371.54	4,388,687.29	Totals
9,215.31	Т	98%	448,829.00	16,737.60	79,371.62	175,119.17	86,867.00	0.00	0.00	30,843.38	59,890.23	Valencia (Los Lunas)
1,594.98		98%	76,303.26	0.00	18,347.10	41,303.96	0.00	0.00	0.00	1,016.38	15,635.82	Union
	1		182,122.24	31,666.20	21,983.75	8,597.99	20,480.91	177.18	7,471.33	14,128.00	77,616.88	Torrance
33,754.75			332,784.18	29,999.99	66,838.96	123,502.78	44,116.35	0.00	24,113.97	0.00	44,212.13	Taos
			306,628.48	11,083.19	51,690.06	86,938.00	150,000.00	3,000.45	0.00	3,916.78	0.00	Socorro
66,555.44		57%	88,654.90	0.00	29,764.35	33,452.63	11,044.90	0.00	0.00	0.00	14,393.02	Sierra
419,987.07	1,	77%	1,405,079.57	29,046.72	248,784.73	176,830.72	300,000.00	0.00	25,146.25	111,178.56	514,092.59	Santa Fe
106,123.65			944,152.78	0.00	132,980.60	192,434.16	420,164.10	74,332.79	21,198.58	37,333.01	65,709.54	Sandoval
7,960.25			285,021.83	0.00	99,902.40	41,298.10	0.00	0.00	1,500.00	3,231.12	139,090.21	San Miguel
23,170.57	Ļ		1,811,128.04	594,815.42	0.00	261,070.00	935,906.62	0.00	19,336.00	0.00	0.00	San Juan
17,611.65		92%	193,542.85	22,604.88	37,072.40	33,979.06	210.00	0.00	0.00	37,494.18	62,182.33	Roosevelt (Portales)
7,169.56	872,163.83	99%	864,994.27	0.00	79,301.99	146,127.23	497,097.19	0.00	0.00	0.00	142,467.86	Rio Arriba
1,846.71		98%	120,725.53	0.00	16,218.00	60,230.12	0.00	0.00	0.00	0.00	44,277.41	Quay
79,293.26	376,357.07	79%	297,063.81	30,516.41	31,088.79	80,339.02	1,020.37	44,494.07	0.00	8,652.93	100,952.22	Otero
7,794.05	109,098.24	93%	101,304.19	0.00	9,675.72	27,981.17	9,802.50	0.00	0.00	4,141.94	49,702.86	Mora
73,147.66	824,204.16	91%	751,056.50	72,515.08	37,607.07	250,374.62	175,584.31	0.00	92,750.43	0.00	122,224.99	McKinley
11,168.92	218,480.94	95%	207,312.02	29,459.81	21,992.94	64,225.67	13,715.28	0.00	0.00	0.00	77,918.32	Luna
9,517.41		92%	105,047.83	5,405.89	5,760.76	20,157.56	21,813.02	0.00	1,592.46	15,114.33	35,203.81	Los Alamos
26,772.15	229,456.06	88%	202,683.91	0.00	52,719.70	37,607.33	0.00	0.00	0.00	17,758.10	94,598.78	Lincoln (Ruidoso)
195,588.62	842,049.84	77%	646,461.22	0.00	40,049.54	234,798.93	145,172.32	0.00	0.00	25,716.93	200,723.50	Lea
25,018.78	127,945.24	80%	102,926.46	0.00	28,589.11	18,350.00	0.00	0.00	0.00	1,646.76	54,340.59	Hidalgo
2,411.45	79,188.24	97%	76,776.79	0.00	23,464.20	5,985.00	0.00	0.00	0.00	0.00	47,327.59	Harding
5,248.69	143,028.24	96%	137,779.55	0.00	5,254.59	26,401.09	0.00	0.00	27,653.82	18,115.06	60,354.99	Guadalupe
18,654.92	325,097.84	94%	306,442.92	0.00	31,689.96	71,481.79	56,000.00	0.00	0.00	27,353.91	119,917.26	Grant
95,835.01	605,996.47	84%	510,161.46	0.00	79,248.08	28,151.41	70,013.72	0.00	69,950.25	37,069.87	225,728.13	Eddy
145,843.47	1,481,535.67	90%	1,335,692.20	38,656.43	21,424.37	662,003.83	169,156.00	20,000.00	0.00	48,707.54	375,744.03	Dona Ana
3,627.42	126,944.24	97%	123,316.82	1,050.00	24,461.84	4,997.32	0.00	0.00	0.00	1,617.50	91,190.16	De Baca (Fort Sumner)
67,115.20	376,755.29	82%	309,640.09	21,954.97	14,582.18	28,373.78	56,076.00	4,095.00	0.00	32,775.11	151,783.05	Curry
8,442.52	145,030.87	94%	136,588.35	0.00	24,470.92	40,235.08	19,500.00	0.00	0.00	0.00	52,382.35	Colfax
23,092.73	280,653.50	92%	257,560.77	15,444.00	60,485.15	79,653.62	53,269.00	0.00	0.00	1,000.00	47,709.00	Cibola
24,554.48	510,771.81	95%	486,217.33	60,000.00	79,914.22	33,592.60	52,596.00	54,000.00	28,719.57	65,418.00	111,976.94	Chaves
33,458.28	104,058.24	68%	70,599.96	0.00	13,571.59	3,132.12	0.00	0.00	0.00	1,396.00	52,500.25	Catron
366,233.51	7,034,422.74	95%	6,668,189.23	650,000.00	593,038.80	114,986.39	4,011,577.44	0,00	0.00	161,746.15	1,136,840.45	Bernalillo
funding	Total funding	funding	Expenditures	Sentencing	Eval	/Tracking	Treatment	Violence	Screening	Enforcement	Prevention	County
balance of total		as % of total	Total	Alternative	Planning &	Monitoring	Outpatient	Domestic				
Remaining		Expenditures			Coor.	Compliance						
:				16	FY 16 July 1, 2015 to June 30, 2016	, 2015 to J	<sup>:</sup> Υ 16 July 1	-				
			7	mponen	Summary of Total Expenses by Component	II Expens	y or loca	ummar	v			
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# County Utility In-house Water Cost-of-Service Study and Water Rate & Fee Proposal

Board of County Commission
November 8, 2016

Claudia Borchert, Erik Aaboe, and Jeanette Duran

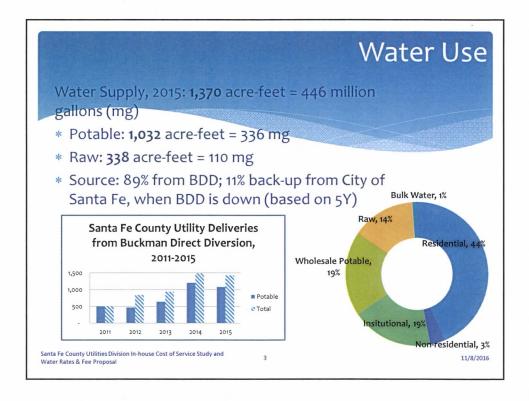
Santa Fe County Utilities Division In-house Cost of Service Study and

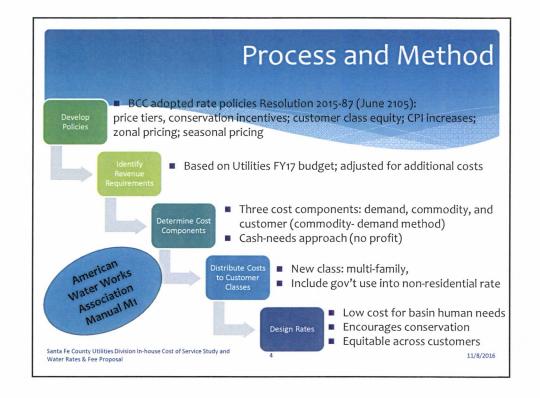
11/8/2016

# Attributes of an Enterprise Utility

- \* Designed so that rates and fees cover costs of:
  - \* Ongoing operations
    - \* Salaries, benefits, supplies, fuel, etc.
  - \* Capital Assets required:
    - \* Vehicles, equipment
  - \* Reserves for Repair, Replacement and Emergencies
  - \* Capital Improvements
    - \* New waterlines, tanks, treatment, etc.
  - External administrative support functions (HR, legal, etc.)

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal





# **Important Findings**

SFCU cost to BDD for potable water is \$5.47 per 1,000 gallons

- \* Current rate structure is not equitable across customer classes
- \* Utility not currently recovering costs from following classes:
  - \* Mutual Domestic / Government (sell at \$3.22 per 1,000 g)
  - \* Wholesale potable (sell at \$5.47 per 1,000 g)
- \* Similar finding with raw water sales
  - \* Cost to SFCU is \$4.71 per 1,000 g; sell at \$4.01 per 1,000 g
- \* Non-residential water users include many large, institutional, and governmental customers; few private businesses
- \* Average SFCU residential customer uses less than 5,000 gallons/month
  - \* Seasonal variability results in higher summertime use

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

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# Recent/Pending Cost Increases

- Increased BDD costs associated with sediment removal:
   \$250,000
- \* Annual payment of back-up water under City-County 2005 Water Resources Agreement: \$175,000
- \* Increase of wholesale/ back-up rate from City of Santa Fe from \$3.79/1,000g to \$6.06/1,000g: \$104,000
- \* Operational cost increases (e.g. salary, benefits, supplies, electricity): \$87,000
- \* Incorporation of Pojoaque Valley regional water system noncapital costs (salary, outreach, planning): \$228,000
- \* Total recent/pending cost increases: \$844,000

Santa Fe County Utilities Division In-house Cost of Service Study and

# Additional Revenue Needed for Financial Self-Sufficiency

- \* BDD Debt Service: \$3,420,000
- \* Future System Expansion Debt Service (\$23M @5% for 30Y): \$1,475,000
- \* Assets and capital improvements (e.g. vehicle replacement, upsizing of infrastructure, master meters): \$210,000
- \* Repair and replacement and emergency funds: \$224,000
- \* Total for self-sufficiency: \$5,329,000

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

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## Revenue Gap

\* FY17 Operational Costs

\$3,896,000

\* Recent/Pending Cost Increases:

\$ 844,000

\* Total for self-sufficiency:

\$5,329,000 \$10,069,000

\* Total FY17 Revenue Projections:

\* Total Annual Revenue Requirement:

\$3,840,000

\* Annual Revenue Gap:

\$6,229,000

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal 8

# Implications for Rates

- \* To fully recover this shortfall, revenues must increase 260% (from \$3.9 million per year to \$10.1 million per year)
- \* Rate shock to customers would be severe
- \* Average monthly residential bill would increase from \$52 to \$135
- \* Similarly-scaled disruptive shocks to commercial, institutional and wholesale customers

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

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# Proposed Revenue Requirements

Line Item	Amount (\$)1
BDD Water Supply	1,989,500
Backup Supply	258 <b>,</b> 681²
Personnel	1,416,252
Operations and Maintenance	801,066
Asset Renewal & Replacement	210,000
Transfer to General Fund	135,000
Emergency & Reserves	224 <b>,</b> 995 <sup>3</sup>
Total	5,035,494
BDD Debt Service	<del>3,420,000</del> *
Future Needs/Debt Service	<del>1,613,506*</del>
Grand Total	<del>10,069,000</del> *

<sup>&</sup>lt;sup>1</sup> Modified from the FY17 Utilities operating budget

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<sup>&</sup>lt;sup>2</sup> Assumes 11% BDD downtime, \$6.06/1000g City wholesale rate

<sup>3 ~2%</sup> of estimated infrastructure value; industry standard is 3%

<sup>\*</sup> not included in subsequent rate recovery analysis

# Phased Rate Increase Approach

- \* Proposed approach to reduce rate shock:
  - \* Defer rate recovery of debt service; continued reliance on subsidies from other funds, i.e. only recover \$1.14M with this action
  - \* Implement a phased rate increase
- \* Proposed phased rate increase schedule
  - \* Residential: January 2017 and January 2018
  - \* Non-residential: January 2017, July 2017, and January 2018
- \* Incorporate CPI adjustment to rates beginning January 2019
- \* Consolidation of Customer Classes

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

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### Changes to Customer Classes **Current Classes** \* Residential **Proposed Classes** \* Non-residential > Residential \* Wholesale 1 ➤ Multi-family \* Wholesale Government ➤ Non-residential (includes \* Wholesale 2 = Raw business, government, \* Bulk (potable) institutional, etc.) ➤ High-volume Raw ➤ Self-Serve (potable) Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

# Proposed Residential Rate After All Phases

	Current		Nev	v	Delta
5/8" Mont	hly Service Charge	\$ 14.50		\$ 18.42	\$ 3.92
	Service Charge	\$ 17.99		\$ 21.42	\$ 3.43
Tier 1 (g)	0-5,000	\$ 6.12	0-4,000	\$ 6.12	\$ 0.00
Tier 2 (g)	5,001-10,000	\$ 8.43	4,001-10,000	\$ 9.00	\$ 0.57
Tier 3 (g)	10,001-15,000	\$ 13.02	> 10,000	\$ 21.72	\$ 8.70
Tier 4 (g)	>15,000	\$ 17.62	omitted		

### Features:

- This rate structure is affordable for low water-use customers
- 4,000g water user bill will increase \$3.92/mo from \$38.98 to \$42.90
- Average customer bill will increase \$6.54/mo from \$44.55/mo to \$51.09/mo
- Similar to the City of Santa Fe rates in monthly charge and tiers
- New tiers incentivize conservation, even with average water use customer
- Residential customers in W. Sector close to pre-annexation rates

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

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## Proposed Non-Residential Monthly Service Charge

Meter Size (inches)	CURRENT	NEW
5/8	\$ 30.38	\$ 32.81
3/4	\$ 43.59	\$ 47.08
1	\$ 69.42	\$ 74.97
1 1/2	\$ 133.99	\$ 144.71
2	\$ 211.46	\$ 228.38
3	\$ 407.77	\$ 440.39
4	\$ 484.45	\$ 523.21
6	\$ 964.05	\$ 1,041.17
8	\$ 1,539.58	\$ 1,662.75
10	\$ 2,138.00	\$ 2,309.04

### Features:

- 8% increase in each meter size
- Implemented in a single phase for simplicity

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

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# Proposed Rate for Non-Residential After all Phases (with 2 inch or smaller meter)

	Current		New		Delta
Tier 1 (g)	0-5,000	\$ 5.91	0-5,000	\$ 6.38	\$ 0.47
Tier 2 (g)	5,001-10,000	\$ 8.16	5,001-10,000	\$ 8.81	\$ 0.65
Tier 3 (g)	10,001-15,000	\$ 12.65	10,001-15,000	\$ 13.66	\$ 1.01
Tier 4 (g)	>15,000	\$ 17.07	>15,000	\$ 18.44	\$ 1.37

### Features:

- Tiers do not change
- 8% increase in each tier
- Implemented in 3 phases
- Tiers continue to incentivize conservation
- Customers with > 2-inch meter in different customer class

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

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# Proposed Fee Changes

- Fees scaled to recover service costs
- \* Fees will be charged to user of services
- \* Fixes water right acquisition costs @ \$16,000/acre foot with ability to adjust
- \* Includes a zonal charge for specific circumstances
- \* Includes annual increase to all rates beginning CY2019 using consumer price index (CPI) escalator



Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

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- \* NMED collects data statewide for 6,000 gallons per month
- \* SFC Current \$53.53
- \* SFC Proposed after phase I \$59.48
- \* SFC Proposed after phase II \$60.90
- \* City of Santa Fe \$54.78
- \* EAWSD (Eldorado) \$89.70
- \* Chupadero MDWCA \$39.00
- \* Galisteo MDWCA \$30.00
- \* Greater Chimayo MDWCA \$72.45
- \* Greater Glorieta MDWCA \$30.00
- \* City of Las Vegas \$43.32

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

Note - Average SFC customer uses 4,900 gallons per month

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### Planned Outreach

- Individual meetings with interested Commissioners
- \* Rate/Fee ordinance presentation and request to publish-11/8/2016 BCC
- \* Individual meeting with large customers:
  - \* NM Dept. of Corrections, NM Dept. of Military Affairs, Santa Fe Community College, Las Campanas Water Cooperative, SF Co Public Safety, Agua Fria Mutual Domestic
- \* Customer bill insert including proposed rate change, notice of public meeting date, and adoption schedule
- \* Public meeting for customers
- \* Possible outreach and survey via social media
- \* Rate/Fee ordinance request for approval 11/29/2016 BCC

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

# Summary of Proposed Rate and Fee Increases

- \* Equitably assigns costs to customer classes
- \* Recovers "cost-of-doing-business"
- \* Funds utility system repair, replacement and reserves
- \* Increases monthly service charge and variable use rate
- \* Lowest residential tier range supports conservation
- \* 8% increase for non-residential rates (less than 3-inch meter)
- \* Combines several current customer classes in to one class of high-volume users to increase equity
- \* Charges recover user-based services

Santa Fe County Utilities Division In-house Cost of Service Study and Water Rates & Fee Proposal

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# Thank You.

# Questions?

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### August 2016

During the City of Santa Fe's budget discussions earlier in the year, the Mayor, Council and City Manager discussed various ideas about creating cost efficiencies with several city services including transit. In order to better understand the opportunities for service coordination, cost efficiencies and coordination, the City Council passed a resolution in April 2016 calling for a feasibility study for transit consolidation between the City of Santa Fe and the North Central Regional Transit District (NCRTD). The NCRTD Board passed a similar resolution supporting the joint effort.

After a competitive bid process, the agencies selected Transportation Management & Design, Inc. (TMD) to lead the transit system merger/consolidation analysis to explore the possible merger of the City Transit system into the District operations. Norman Silverman of TMD is the project manager leading the study with support from Felsburg Holt & Ullevig (FHU) a transportation specialist organization based in Denver, Colorado and Rosemary Romero Consulting a local business leading the public involvement component of the study.

Specific components/key areas of the study include:

- Public Outreach, Consensus-building and Presentations
- Evaluation of Current Operations
- Labor Force Analysis
- Collective Bargaining Analysis
- Fixed Route Service Evaluation
- Organizational Analysis
- Paratransit, Dial-A-Ride, and demand response systems evaluation
- Potential for both efficiency and cost associated with consolidation
- Constraints associated with consolidation

The consultant team will develop a number of consolidation options. Each option recommended will be evaluated in terms of these key areas of study and will fully assess the strengths, weaknesses, opportunities, and threats of each option as well as obstacles, include a detailed analysis of financial and legal and labor implications, sharing and/or use of existing and future physical assets and labor force, as well as service performance and integration.

A final document describing the preferred option (s) will be prepared, regardless of the outcome. Even if no consolidation is ultimately recommended, this study will include short, mid, and long term strategies that can be used to achieve a more coordinated system for the users of the fix (and flex) route, paratransit, Dial-A Ride, and demand services in Santa Fe County.

### Rosemary Romero

 1350 San Juan Drive

 Santa Fe, New Mexico 87505

 505.982.9805 505.690.3016

 romero.rosemary@gmail.com

The team will initially interview key decision makers/elected officials in the process and then meet with key stakeholders including organizing four public meetings in the four City of Santa Fe Council Districts. These will be organized after information about the study is available. It is anticipated these will be held in early 2017. Information/study documents can be found on the NCRTD site: <a href="https://www.ridethebluebus.com">www.ridethebluebus.com</a>. The project team also developed an additional site for easy access: <a href="https://www.transitconsolidationstudy.com">www.transitconsolidationstudy.com</a>. Information about future meetings will be listed on the sites as well as press releases and City/NCRTD websites.

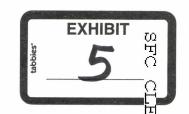
We look forward to learning more about ways to be more efficient and effective with our public transit systems. Your participation in this study will help guide us in our decision making process.

Sincerely yours,

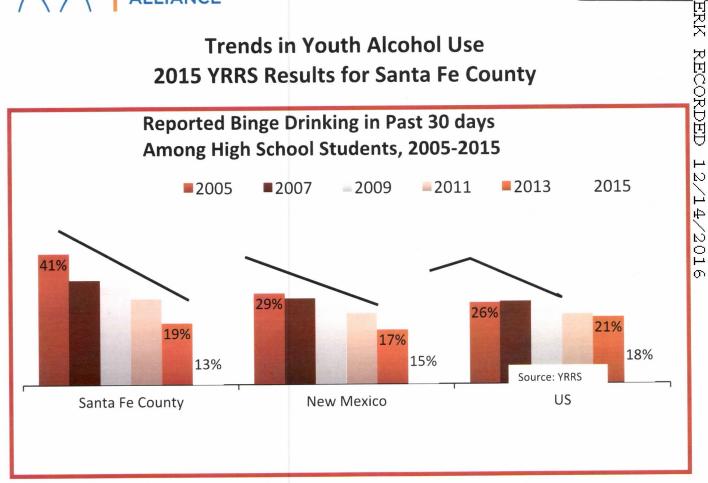
Mayor, Javier Gonzales, City of Santa Fe

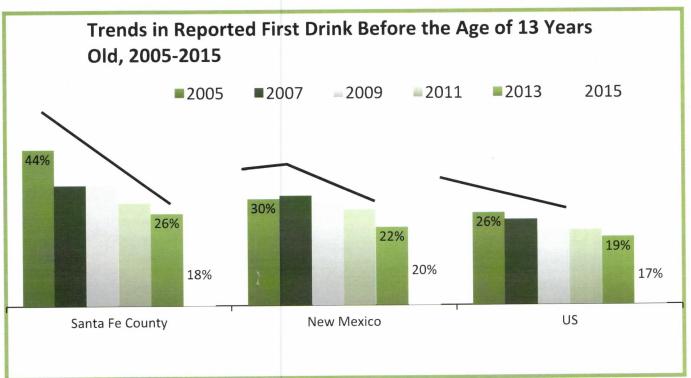
Chair, Dan Barrone, NCRTD and Town of Taos Mayor





### **Trends in Youth Alcohol Use** 2015 YRRS Results for Santa Fe County

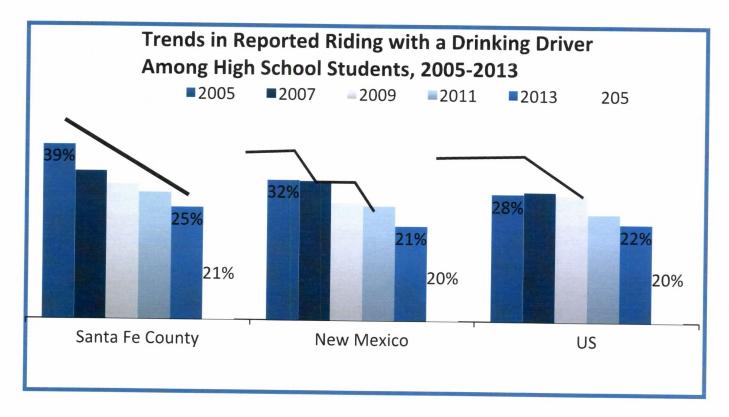


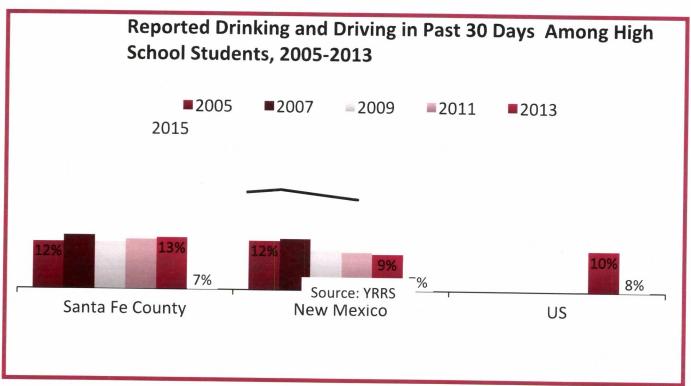


www.SantaFePreventionAlliance.com

OUR VISION: Santa Fe County where no one drinks alcohol before the age of 21, where adults model low risk use, no one drives while impaired and no one abuses drugs.







www. Santa Fe Prevention Alliance.com

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