

**MINUTES OF THE SANTA FE COUNTY
COUNTY OPEN LAND TRAILS AND PARKS ADVISORY COMMITTEE (COLTPAC)
Projects, Facilities and Open Space Conference Room
901 W. Alameda St. Suite 20C, Santa Fe, NM 87501
Wednesday, February 6, 2019 at 6:00 P.M.**

1. CALL TO ORDER

A meeting of the Santa Fe County Open Land, Trails and Parks Advisory Committee (COLTPAC) was called to order on the above date at approximately 6:00 p.m. by Chair Dannenberg in the Projects, Facilities and Open Space Conference Room, 901 West Alameda St., Suite 20C, Santa Fe, New Mexico.

2. ROLL CALL

Roll Call indicated the presence of a quorum as follows:

Members Present

Dave Dannenberg, Chair,
Rubén Cedeño, Co-Chair
Greg Betts
Sandra Madrid Massengill
Sue Murphy [telephonically]
Ernesto Ortega

Members Absent/Excused

Jean Pike
Linda Siegel
John Parker

Staff Members Present

Maria Lohmann, Open Space and Trails Planner
Paul Olafson, Planning Projects Manager

3. APPROVAL OF THE AGENDA

Chair Dannenberg asked to omit the update on new committee appointments, 6-B under Matters from the Committee.

Member Betts moved, seconded by Member Ortega, to approve the agenda as amended. The motion was approved on a unanimous 6-0) voice vote.

4. APPROVAL OF THE MINUTES - January 9, 2019

Member Betts moved, seconded by Member Ortega, to approve the minutes of January 9, 2019 as presented. The motion was approved on a (6-0) voice vote.

5. MATTERS OF PUBLIC CONCERN - None

6. MATTERS FROM THE COMMITTEE

Chair Dannenberg indicated he had a number of items he would provide information on for a brief COLTPAC

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discussion on future topics. He had 2 categories: leadership opportunities and COLTPAC Values.

A. Update on Greater Santa Fe Regional Recreation Partnership

Member Sue Murphy joined the meeting by telephone at 6:08.

Chair Dannenberg reported on GUSTO: They will have an open house on March 29. Several local clubs are invited to a Bike Summit at the Violet Crown Theater for communications and coordination. He also discussed legislative impacting recreation, most notably, SB 462 for \$1.6 million for an Outdoor Recreation Division as part of the State Economic Development Department. Member Ortega understood the bill is primarily administrative in the handling donations and does not administer resources. It calls for an advisory committee of outdoor recreation organizations. A Bill for continued funding for the Rio Grande Trail Initiative is for \$250k.

Chair Dannenberg highlighted the Greater Santa Fe Recreation Partnership that Ms. Lohmann and Mr. Olafson participate in. The purpose is to increase cooperation and recreation regionally. They envision a leadership council and working groups like recreation and economic. The Recreation Group had a trails workshop at SFCC in December with 80 people. Their input is compiled for what is important in recreation trail development.

Mr. Olafson and Ms. Lohmann met several times with the group and have included some support in the budget to help them continue their efforts. Their work will allow them to get public buy-in and prioritize the projects in coordination with other agencies that make the most sense. Chair Dannenberg agreed and wanted to get the right people participating, including COLTPAC and BTAC members and work to integrate the priorities of the group with the priorities of the OSTP. He asked for feedback from the Committee on those areas.

Member Betts described San Francisco Bay Area Open Space Council as a model for many agencies working together, coordinating funding and reducing duplications.

Ms. Lohmann summarized the recreation partnership working on leadership, decision-making and prioritization. She will provide updates as needed.

B. Update on Rio Grande Trail Master Plan

Chair Dannenberg provided County trail alignments to Tim Rogers for the Rio Grande Trail Initiative Master Plan. It materialized with little input from Santa Fe organizations. It is a proposed alignment through the State and regions through local city/county government and could be published as part of the Rio Grande Commission and include signage. Ms. Lohmann and Mr. Olafson have discussed with the State Parks the El Camino Real segment.

C. Discussion of OSTP 2. Dialogue

Chair Dannenberg wanted Committee discussion on the values of the open space program and proposed last time to write editorials that highlight OSTP values, that cover land management and recreation and touches on public health, economic development and sense of place. Member Ortega thought it was

duplicating what they just did in the Strategic Plan. Member Betts offered to write an article on his perception of economic development in open space projects. Mr. Olafson said that is typically not the role of County Committees. Member Betts did not want to waste time developing an editorial only to learn that the County Manager thought it inappropriate and was beyond educating and representing the County on the issue.

Mr. Olafson agreed the County would be leery of a committee speaking on behalf of the BCC and the Board would want to speak for itself. Member Betts asked if members could feed information to a Commissioner who is interested in a specific topic to write an article. Mr. Olafson was not sure but thought the Board would prefer to generate it and start that discussion.

Member Cedeño suggested considering that later when discussing our role and how that could fit with making recommendations. Member Murphy thought the Committee could feed information to people who write editorials like the El Camino Real Trail opening. Maybe it should come from outside the Committee.

E. Discussion of future agenda topics.

Chair Dannenberg noted the only topic for the future agenda was to look at the budget before it is finalized.

F. Discussion of effective meeting essentials

Chair Dannenberg handed out a list to ensure an effective meeting. Member Cedeño proposed the Committee revise and develop an understanding of their role at the meeting in March and determine the details of how the Committee operates and understood their role and how this handout fits into that.

Chair Dannenberg recognized publicly the contributions by John Parker and Ernesto Ortega. Member Ortega expressed his appreciation for the diversity of interests, strengths, experience from members that contributes to COLTPAC and hope what was achieved was helpful to County Staff. Ms. Lohmann expressed Staff's appreciation for everything Mr. Ortega has done, and he would be missed very much. Mr. Olafson added that Member Ortega speaks with great experience. He valued Mr. Ortega's perspective on the Committee and appreciated him very much. He noted when Mr. Ortega and Mr. Parker attend outreach meetings, they are both so engaged in the discussion and go above and beyond. Ms. Lohmann passed out a letter that Mr. Parker wanted to share with the members since he was unable to attend.

7. DISCUSSION ITEMS

A. Review of COLTPAC role and direction in 2019

Member Cedeño recapped the document for review at the last meeting from Chair Dannenberg and the document on proposed COLTPAC duties and how COLTPAC should work. He would give homework on his unedited response to the documents. In March they would discuss how to operate and he understood from Ms. Lohmann they would have an opportunity to revise and make recommendations for their structure and function in 2019. He asked that Ms. Lohmann, Mr. Olafson and Mr. Ortega participate and asked for comments for how the Committee saw their role and to consider the definitions of advocacy, advice, recommendation, and what oversight is versus partnering with the Staff and Board. Member Massengill had

some questions from the email, some of which have been answered and she submitted that to Ms. Lohmann. She assumed all of the comments would be disseminated and then discussed.

Chair Dannenberg said the Resolution's guiding point for COLTPAC is to provide advice to the BCC on all matters regarding open space. His diagram mapped the degree of impact from deep to shallow and asked what the Committee could provide on analysis and advice on management plans at one end and at the other, new initiatives, funding formulas and high-impact innovation. He was not sure that was the proper way to operate.

Member Cedeño asked if it was realistic for the Committee to look at funding, budget and partnership as that pertains to the Committee role of giving advice and recommendations. Mr. Olafson answered that their role is what is intended by the resolution and goes back to their last discussion around advocacy versus advisory. He was not sure the Board was asking them to develop funding, partnerships and start new initiatives. Chair Dannenberg voiced concern because he thought no one was focused on those areas strategically. Member Cedeño said the issue was not whether that was being addressed.

Member Ortega said, although they are advisory to the BCC, that does not eliminate involvement and engagement with Staff. He wanted to be responsive to County Staff and their needs and Staff could then go through the administrative chain of command and tie into the BCC. Advisory to the BCC is directly working with County Staff and, with their respective chain of command that eventually leads to the BCC. Member Massengill agreed the Committee is totally advisory and does not dictate or create tasks for Staff or ever circumvent Staff from going to the BCC. The Committee serves at the pleasure of the Commission. She thought when the bond money was received, that the BCC wanted staff to see how they should prioritize. Now they have a plan and a budget and she is clear about the direction they were heading regarding the money they spend.

Member Cedeño asked if that allows the Committee to provide recommendations to Ms. Lohmann and Mr. Olafson. Member Massengill replied it would when they are asked or need recommendations and if the Committee had a concern that should be brought to the table. Member Cedeño understood it was appropriate for a member to give their opinion to a Commissioner if their opinion was solicited. He thought everyone understood if unsolicited that Ms. Lohmann, Mr. Olafson and the Committee should be informed.

Member Murphy thought in the diagram it appeared the Committee lacked focus when to ask more of Ms. Lohmann and Mr. Olafson, who are already inundated with a lot of work. She suggested finding a better way to support them in the second circle would be a big boost for everyone and that would not require going to a Commissioner. The Committee is a diverse, broad-based group of individuals with unique talents that could be leveraged better if Ms. Lohmann and Mr. Olafson were open to doing more and providing more input. She did not know how to do that. She wondered, given that the original mandate, more or less had been fulfilled, if COLTPAC should evolve, or else take on more responsibilities and add value in a different way.

Chair Dannenberg asked who, if not COLTPAC, would do the forward thinking around alternative funding, budget formulas, partnerships and new initiatives and how those ideas would surface. He asked who came up with the idea for the \$20 million bond.

Mr. Olafson responded that the bond was community-driven. The Committee was originally formed to

develop a long-range open space plan and criteria for property acquisition. That was its focus for the first six years. Once the money was spent, they began to look at other things. Chair Dannenberg questioned how the ideas would surface, if not from a group like COLTPAC. Mr. Olafson pointed out that the Strategic Plan identified all of those things and they have all of that on a schedule and when those things are ready, they bring them to the Committee as opportunities when a grant, or a funding source opens. There had been a strong push back from County management that the Staff had too much, and they could not do this, but the Staff responded they could.

Chair Dannenberg asked in the context of whose role it is, was the thought that funding just followed if they start some of the initiatives in the plan.

Ms. Lohmann said to give them an idea of how well COLTPAC worked to support Staff, they did the planning for the Rail Trail and the Arroyo Hondo Trail and in both concepts, Staff helped them move forward. Management liked their ideas and provided the initial funding for the trail engineering, which helped them leverage major grants. Without COLTPAC's support Staff could not have done the background work to get management endorsement to apply for the grants. They have since been funded for \$20 million over the life of the open space program and there are now opportunities to do the same thing with other projects. They have been able to move the funding piece significantly because of a minor planning initiative and COLTPAC's support in the planning.

Member Cedeño asked what the County's expectation was of the Committee based on the four items in the new initiatives and projects. Mr. Olafson explained they start from the Committee's ideas and experiences and shared knowledge to help inform Staff so their concept could be put into a final format to get buy-in from higher up. Member Cedeño agreed the questionnaire process had been good and they had a lot of debate before they came to a consensus. Mr. Olafson said the criteria helped Staff and Staff put together a lot of ideas and the Committee gave feedback of what would and would not work. Mr. Olafson sensed that Chair Dannenberg was frustrated that the program was not moving faster, but staff is moving fairly fast, considering they started from nothing and had been understaffed for many years.

Member Murphy felt the talent on the Committee was not being leveraged and if they were asked for more, they would get more. She was not sure there was enough time for Staff to think about doing more because of how much is on their plate. Ms. Lohmann wanted to hear specifically what that would be, because she agreed there are incredible people with a lot of experience on the Committee. She asked the Committee to think about what kind of experience they have that Staff could utilize better.

Member Cedeño asked Member Massengill about her concerns. She said Chair Dannenberg had expressed a lot of concerns and most concerning to her was the third paragraph about writing an editorial. She wondered how that would be signed and by whom. Secondly there was a call to action to the shallow support. That led her to believe the Chair was not happy with the focus areas outlined in the Open Space and Trails Plan. She questioned if members were being asked by Chair Dannenberg to become watchdogs, which to her sounded a little hostile. Member Cedeño agreed that raised a good question: Is the Committee supervisory or advisory.

Chair Dannenberg explained County culture is a bit controlling and that came across in the OSTP 2.0 presentation that he and others on the Committee had worked a lot on, as well as Ms. Lohmann and Mr. Olafson. They were promised a distribution of the conversation of that presentation and that did not

materialize.

Member Cedeño said they agreed the scenario would be used as a guide for the Committee's role if the situation occurred. He suggested pondering the question re editorials, supervising and things not moving fast enough. He proposed continuing this in March. He would provide a document that would piggyback on what they have with questions of what they could do as a group if these were real-life scenarios. He asked the members to come prepared to the next meeting and send any additional questions to Ms. Lohmann. They would discuss their role in-depth in March. He noted the value of members providing information on trail conditions and regretted not being able to go to Potrero to experience that resource. He asked if members would have field trips this year. Ms. Lohmann responded they could.

Chair Dannenberg explained he wanted this conversation because he is not the only member who felt they should do more and have a better leadership position and stretch the boundaries. He thought the only way to be even keeled was to completely define the Committee.

Member Cedeño agreed that was why they put the role and the discussion together, to define it. He asked Chair Dannenberg what he thought the boundaries were. Everyone has to be able to stretch out of their comfort zone and challenge each other. He would ask at the next meeting to have an hour on the agenda because there is energy around the issue. He had advocated for three meetings to get everyone on the same page and March would be the third, for the Committee to understand the goals for 2019.

It was clarified the Resolution was not available as a Word document.

Member Betts suggested having a retreat so they could devote 4-5 hours without breaking their chain of thought, especially with the new members. Ms. Lohmann suggested instead of a March meeting, having a retreat in March. Chair Dannenberg was not sure the budget could wait until April. Member Murphy thought new members could be oriented quicker at a retreat, but people need to be ready to have it. Ms. Lohmann said they could devote most of the March meeting to the issue. Member Betts was not okay with that. He thought an hour was not an adequate amount of time. He said investing time to get to know one another and the new members and discuss what had been successful over the last year in an open, candid discussion would take more time. They should not bother having a retreat if they could not make the time. A healthy organization has an annual process for looking backward and forward and the introduction of new members to the processes.

Ms. Lohmann agreed to find a time to have a retreat and it was a great idea to have a longer discussion. She was not sure that could be for March specifically, but whether in March or after, they could explore the option of a retreat to bring the entire team together. Chair Dannenberg agreed it was difficult to discuss in one-hour segments. He suggested having an hour and a half discussion in March and then a retreat for wrapping things up. He thought they would not be able to come to a consensus in an hour and a half.

Member Cedeño agreed with an hour and a half with the understanding that part of that time would be used to plan the framework of a retreat with the new members.

Member Betts asked if there were materials that could be sent ahead of time that could help them cover a lot of ground and not have to digest information on the fly. Ms. Lohmann agreed to send as much as possible beforehand. Chair Dannenberg asked that the budget be the top ten items proposed; the top

three capital projects for next year and 6 to 10 of the spending projects.

Member Murphy signed off at 8:08 p.m.

Chair Dannenberg, Ms. Lohmann and Member Cedeño discussed the March agenda and Member Cedeño asked for a facilitator for the meeting.

8. MATTERS FROM COUNTY STAFF

A. Project Updates –not considered because of the time.

9. ACTION ITEMS - There were none.

10. Next Meeting: Wednesday, March 6, 2018

11. ADJOURNMENT

Member Ortega moved, seconded by Member Betts to adjourn the meeting at 8:10 p.m.

Approved by:

Zube S. Cedeño Jr.

Dave Dannenberg, Chair

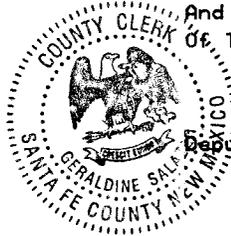
Submitted by:

Carl G. Boaz
Carl Boaz for Carl G. Boaz, Inc.

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COUNTY OF SANTA FE)
STATE OF NEW MEXICO) ss

I Hereby Certify That This Instrument Was Filed for
Record On The 13TH Day Of September, 2019 at 04:25:00 PM
And Was Duly Recorded as Instrument # **1896681**
Of The Records Of Santa Fe County



Deputy *E. Stella Martinez*
Witness My Hand And Seal Of Office
Geraldine Salazar
County Clerk, Santa Fe, NM

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