

Santa Fe County
Board of County Commissioners
Special Meeting

April 8-9, 2021

April 8, 2021

This special meeting of the Santa Fe Board of County Commissioners was called to order at approximately 9:37am by Chair Anna Hamilton via WebEx.

Roll Call

Roll was called by County Clerk Katharine E. Clark and indicated the presence of a quorum as follows:

Members Present:

Anna T. Hamilton, Vice-Chair
Anna C. Hansen
Rudy N. Garcia
Hank Hughes

Members Excused:

Henry P. Roybal, Chairman

Approval of Agenda

Manager Miller noted that there was a continuous agenda for the two-day meeting.

COMMISSIONER HANSEN: I move to approve the agenda.
COMMISSIONER HUGHES: Second.

The motion passed by 3-0 roll call vote, Commissioner Garcia was not present at the time of the vote.

Deputy County Manager (DCM) Elias Bernardino welcomed everyone to the Strategic Planning Session. He displayed a PowerPoint presentation (Attachment A) and reviewed the history of the Santa Fe County Strategic Plan originally approved in June 2018. He explained that quarterly reporting on the initial strategic plan was ongoing; however, we were now in the process of an update. DCM Bernardino reviewed the County mission statement, core values, population goals and operating resources. County Manager Miller highlighted that the slides would indicate additional budgeted revenue as opposed to actual revenues due to the rollover of capital projects. She explained that all employee positions are funded 100% and funds derived from vacancies are utilized for the purchase of fixed and capital assets.

County Manager Miller reviewed Santa Fe County's credit from the Standard & Poor's recent bond rating. She announced that Santa Fe County had the highest rate possible. DCM Bernardino

presented the county operating resources and staff capacity. He cited the reason for the amount of vacancies as the hiring freeze that was instituted due to the Covid-19 pandemic. County Manager Miller reported that since the hiring freeze had lifted, there had been several positions filled.

County Manager Miller presented the County Manager's Office organizational chart so that Commissioners could reference the documents while doing strategic planning for the allocation of any duties.

County Manager Miller reviewed the National Community Survey Preliminary Results for 2021. She stated that the final report would be issued by the end of the month. Surveys were collected beginning on January 14, 2021 through March 4, 2021. She explained that of 3,000 surveys sent out, 754 residents responded. County Manager Miller summarized the report by conveying that community members indicated improvements in the economy, enjoy the County's natural environment and that health and wellness are priorities although they are rated relatively low. She stated that the three (3) most important services provided by County government that were cited were public safety related, road maintenance related and land use type concerns.

Commissioner Hughes asked what demographic factors were used in the survey. County Manager Miller said she believes all demographics- income levels, ethnicity, age, etc- were considered. Commissioner Hansen said she had completed the survey and found it to be lacking and not engaging. She opined that it was not something that the Board of County Commissioners should solely depend upon. Commissioner Garcia requested verification that the survey had been disseminated via mail as well as online.

DCM Bernardino concluded by reviewing the population goals which would be discussed individually and the introduced Mark Bennett who would help to facilitate the meeting.

Mark Bennett stated this review was especially important given the shift in the operating environment due to the pandemic. He explained the meetings would feature discussions in small groups. Mr. Bennett provided everyone with discussion guidelines and requested that all participants mix contributing and sharing their views with listening to others. He explained that notes would be taken so that a report could be generated which would assist in the revision of the strategic plan.

COMMISSIONER HAMILTON: I move we recess the Board of County Commissioners meeting during the breakout room sessions to discuss Population Goals 1 & 2. To be clear, no more than one (1) Commissioner will be in a breakout room. In addition, no action will be taken in the breakout rooms as the participants have no authority to act on behalf of the Board of County Commissioners. Instead, the Board of County Commissioners as a body will discuss and possibly take action on the Strategic Plan in this or a future public meeting.

COMMISSIONER HUGHES: Second.

The motion passed by 3-0 roll call vote, with Commissioner Garcia not present at the time of the vote.

Mr. Bennett clarified that the focus of the breakout groups would focus on Population Goal 1 and groups would have 60 minutes to discuss and then 10 minutes to prioritize. Following that, everyone would return to the full meeting.

The meeting recessed at approximately 11:24am. Participants were routed to individual Breakout Sessions.

The general meeting resumed at 12:12PM.

Public Safety Department Director Pablo Sedillo represented Group A and reported that his group discussed the importance of wraparound services with regard to the rate of recidivism, i.e. Strategy 1.5.1.. He stated that everyone expressed the importance of creating a Youth Services Division within the Community Services Department because Children are our future and stressed the importance of working with stakeholder agencies. He continued that the groups third priority was the creation of the year-round sustained wildland program followed by the safety and the security inside the Adult Detention facility. Director Sedillo continued that the group also found the emergency management plans important especially given the response in the previous year to the COVID-19 pandemic. The final priorities of Group A were the study of the Fire Department organizational structure and the importance of succession plans, as well as the transition to the Next Generation 911 (NG911) compliant system.

Public Works Director Gary Giron reported that Group B did not list their priorities in any specific order. He stated that the group had identified 1.1.1 Create year-round sustained wildland program, 1.1.2 Create hazard mitigation strategy and program, 1.2.2 Transition to Next Generation 911 (NG911) compliant system, 1.2.3 Sustain emergency management plans, 1.2.4 Conduct regular DWI saturation patrols, 1.2.5 Update countywide interoperable public safety land mobile radio system, 1.2.6 Respond Promptly to Service Calls, and 1.4.1 Create a Youth Services Division within Community Services Department as being of the highest importance. He added that the group had voted on the Objective submitted by Commissioners and classified Objective 1.6: Designate secure locations for shooting ranges in Districts 2 and 3 and Objective 1.8: Water Supply Security and Emergency Awareness. He explained this was a prioritization, but not an attempt to remove any items.

Commissioner Hansen added that Strategy 1.2.1: Install new RECC computer-aided dispatch (CAD) system could be removed because it had been completed. She continued that they had removed the word Youth from Objective 1.3: Operate Adult and Youth Detention Centers to Ensure Safety of Detainees, Employees, and the Public.

Operations Manager Tessa Jo Mascareñas reported that Group C had voted the top priorities as follows: Strategy 1.2.5: Update countywide interoperable public safety land mobile radio system,

Strategy 1.2.6: Respond promptly to service calls, and Strategy 1.3.1: Enhance Adult Detention Center internal safety. She explained that those priorities were followed by Strategy 1.1.2: Create hazard mitigation strategy and program, Strategy 1.2.3: Sustain emergency management plans, Strategy 1.4.2: Conduct neighborhood watch meetings and Strategy 1.5.1: Assess re-entry program and wrap around service needs and gaps. Operations Manager Mascareñas noted that Commissioner Garcia had identified renovations and upgrades to the public safety buildings as a priority. Sheriff Adan Mendoza added the suggestion that there be an addition made to include the Law Enforcement Diversion program to Item 1.4.

DCM Bernardino explained that Group C did not do the ranking, but rather focused on having rich conversations on the objectives and strategies. He stated the group suggested the evaluation of vulnerable areas in the county and develop responses. The group discussed the addition of a strategy to protect water resources from wildfires and felt that Strategy 1.2.6: Respond promptly to service calls and Strategy 1.2.7: Study Fire Department organizational structure were more management concepts rather than strategies. DCM Bernardino added that they had discussed the enhancement of the Youth Intervention Program and creating a Division especially since there was no longer a youth detention center.

County Manager Miller reported for Group E. She stated that the two (2) most highly selected strategies were Strategy 1.5.1: Assess re-entry program and wrap around service needs and gaps and Strategy 1.2.6: Respond promptly to service calls, specifically within RECC they suggested creating times more specific to situations and fire districts. She continued that the group's next priorities were the expansion of Strategy 1.2.4: Conduct regular DWI saturation patrols to include more traffic control and removal of the references to the Youth facility in Strategy 1.3.1: Enhance Adult and Youth Detention Center internal safety. County Manager Miller explained the group wanted to continue to focus on the Hazard Mitigation strategies as well as a Youth Services Division.

Mr. Bennett stated that he and the County Manager's office would take the lessons learned from that day into consideration for the following day.

COMMISSIONER GARCIA: Thank you to staff for all of their hard work and motion for adjournment.

COMMISSIOENR HUGHES: Second.

The meeting was recessed at 12:36pm.

April 9, 2021

This special meeting of the Santa Fe Board of County Commissioners was called back to order at approximately 9:34am by Chair Anna Hamilton via WebEx.

Chair Hamilton reminded everyone that there was one (1) agenda for the two (2) day strategic planning meeting and explained that everyone would be returning to the breakout groups shortly.

Roll Call

Roll was called by County Clerk Katharine E. Clark and indicated the presence of a quorum as follows:

Members Present:

Anna T. Hamilton, Vice-Chair
Anna C. Hansen
Rudy N. Garcia
Hank Hughes

Members Excused:

Henry P. Roybal, Chairman

Mr. Mark Bennett coordinated the ending time for the meeting with Commissioners. He explained that the groups would be using a voting system to rank the strategies by priority and laid out the discussion times allocated for each population goal.

Participants were returned to their breakout groups for individual discussions regarding Populations Goals 2-4.

CHAIR HAMILTON: We will be moving into breakout rooms to discuss Population Goals 2, 3 and 4. There will be no more than one (1) Commissioner in each breakout room and no actions will be taken in the breakout rooms as participants have no authority to act on behalf of the Board of County Commissioners. Instead the Board of County Commissioners as a body will discuss and potentially take action on the strategic plan in this meeting once we are back together or in future public meetings.

COMMISSIONER HANSEN: So moved.

COMMISSIONER HUGHES: Second.

The motion passed by 3-0 roll call vote, with Commissioner Garcia not present at the time of the vote.

All participants entered breakout sessions.

At 12:20pm, all participants returned from breakout sessions.

Jacqueline Beam reported on behalf of Group A regarding Population Goal 2. She related that maintaining County roads was important to the group as well as making amendments to the SLDC short term rentals. Ms. Beam added that there was difficulty in the measurable results regarding the Paris agreement and suggested a revision of that section.

Public Works Director Gary Giron reported on Population Goal for Group B. He listed the groups priorities as follows: 2.1.2 To provide additional County Affordable Housing units, Strategy 2.2.1:

Develop additional backup water supply, 2.3.1 Amend Sustainable Land Development Code/lodger's tax ordinance to regulate short-term rentals, Strategy 2.3.7: Maintain County roads, facilities, vehicles and equipment to maximize service life, Strategy 2.4.1: Utilize special districts when appropriate and Strategy 2.4.5: Improve workforce training and education programs. He stated that group heavily supported the following Objectives: Objective 2.5 Establish Integrated Climate Action Plan, Objective 2.7: Ensure the protection and enhancement of our pollinator species and habitats, Objective 2.10: Incentivize sustainable economic development, Objective 2.12: Look into Tiny Home Communities and 2.13 Mechanism for all income classes to afford solar.

Operations Manager Tessa Jo Mascareñas reported on behalf of Group C regarding Population Goal 2. She stated that Group C had overwhelming support for Strategy 2.1.1: Bolster Housing Fund, Strategy 2.2.1: Develop additional backup water supply, and Strategy 2.3.7: Maintain County roads, facilities, vehicles and equipment to maximize service life.

Commissioner Hamilton indicated that her breakout group had profound discussion regarding Population Goal 2. However, they had not voted because the allotted six (6) votes could not appropriately cover the several dozen strategies. She noted that the group had discussed possible reorganization of this portion, but nevertheless, the overall Housing objective had received a large amount of discussion. In addition, both water supply and sustainability were discussed for quite some time.

County Manager Miller said that Group E had concurred regarding the possible revisions of the strategies. She cited Housing as the first example in which we would need to restructure the objective and strategies to focus on more affordable housing. Each person in the group had voted for at least one strategy under Objective 2.1 Provide Affordable Housing. She further commented that group had suggested reworking Objective 2.2: Address Threats Associated with Climate Change to say "including the establishment of an integrated climate action plan." Group C felt that Strategy 2.5.2: Implement the Initiatives and Goals from Federal, State, and Partners on Climate Programs was too broad and should be refined to name specific programs.

Mr. Bennett asked County Manager Miller to discuss Population Goal 3. County Manager Miller reported that her group's top priority was under Objective 3.6: Provide Recreational Amenities and the revisions of Strategy 3.6.1: Maintain existing open space trails and parks and to "maintain and develop" all of our current properties. The next priority of the Group involved Objective 3.10: Continue with the expansion of Behavioral Health Services and incorporating it into Objective 3.4: Provide Behavioral Health Services. County Manager Miller explained that the third priority area of Group E was Objective 3.2: Reduce Drug and Alcohol Abuse and the training of public safety staff in crisis intervention techniques and properly collaborating with the Crisis Center and the LEAD program.

DCM Bernardino stated that Group D has discussed the revision of Strategy 3.1.1 to Enhancing or augmenting the CONNECT program. He stated that the top three priorities were Strategy 3.2.1:

Train Public Safety Department staff on crisis intervention techniques and mental health related issues, Strategy 3.6.1: Maintain existing open space trails and parks, Strategy 3.3.1: Identify geographical areas with service need gaps and current facility utilization, Strategy 3.5.4: Promote healthy food for youth, including Lunch Box Express, Farmers Market, and Cooking With Kids programs and Strategy 3.6.3: Improve opportunities for recreation with social opportunities.

Regarding Population 3, Operations Manager Mascareñas reported that there was overwhelming support for the Objectives; however, the group had suggested revising the strategies. She explained that there was much conversation regarding the implementation of groups focused on children.

Health Services Division Director Patricia Boies stated that Group B had a lot of discussion about the success ongoing implementation of the healthy community strategies, as well as the consolidation and improvement of the current programs. She reported that a top six (6) strategies for the group were as follows: Strategy 3.1.1: Implement Accountable Health Community, Strategy 3.1.2: Increase babies born healthy in the County, Strategy 3.3.3: Serve healthy delivered and congregate meals through senior centers, Strategy 3.5.1: Coordinate County food and agricultural priorities with City/County Food Policy Council, Strategy 3.5.3: Collaborate with local farmers to provide fresh, locally-grown produce, and Strategy 3.6.1: Maintain existing open space trails and parks. Director Boies explained that the group had made the suggestion for a new strategy as follows "Implement COSSAP".

Community Services Director Rachel O'Connor commented that some of the areas are extremely complicated and contain a great deal of information and suggested their revision. She reported that the group had voted on the importance of the items and they had highly ranked Strategy 3.1.1: Implement Accountable Health Community, Strategy 3.2.1: Train Public Safety Department staff on crisis intervention techniques and mental health related issues, Strategy 3.3.1: Identify geographical areas with service need gaps and current facility utilization, Strategy 3.4.1: Complete Behavioral Health Crisis Center (with a modification to the operation rather than completion), Strategy 3.5.4: Promote healthy food for youth, including Lunch Box Express, Farmers Market, and Cooking With Kids programs, and Strategy 3.6.1: Maintain existing open space trails and parks. She noted that a great deal of Community Services work has been devoted to the pandemic which was not reflected in the strategic plan and suggested the incorporation of the pandemic related items.

Mr. Bennett requested that, in the interest of ending on time, the Group Notetakers submit reports on Population Goal 4 and capture the conversations via the submission of their notes. He explained that these groups were the first step in the overall revision of the strategic plan. Mr. Bennett expressed how much he valued everyone's input and cooperation.

Chair Hamilton asked County Manager Miller to discuss the path forward. County Manager Miller acknowledged the short amount of time for the large amount of discussion material, but explained that staff would be able to return an improved document with proposed revisions.

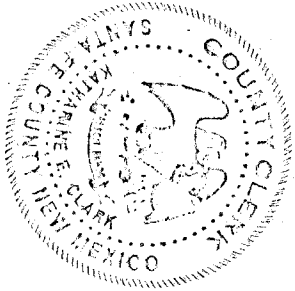
Commissioner Hansen stated that her group had discussed the importance of Broadband across the County. She asserted that the group felt the strategy under Population 2 should be moved under Population Goal 4.

Commissioner Hamilton thanked the County Staff for dedicating time to Strategic Planning and for organizing the logistics of conducting this type of session virtually. She stated that she would entertain a motion to adjourn.

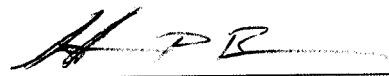
COMMISSIONER HUGHES: Motion to adjourn.
COMMISSIONER HANSEN: Second.

Motion carried 4-0.

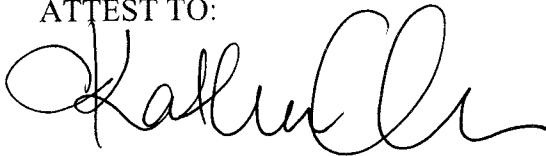
The meeting was adjourned at 1:04pm.



Approved by:


Board of County Commissioners
Henry Roybal, Chair

ATTEST TO:



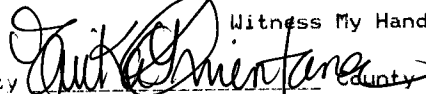
KATHARINE E. CLARK
SANTA FE COUNTY CLERK

Respectfully submitted:
Tessa Jo Mascareñas
Operations Manager
Santa Fe County Manager's Office

COUNTY OF SANTA FE)
STATE OF NEW MEXICO) ss

BCC MINUTES
PAGES: 8

I Hereby Certify That This Instrument Was Filed for
Record On The 26TH Day Of May, 2021 at 10:24:27 AM
And Was Duly Recorded as Instrument # **1954356**
Of The Records Of Santa Fe County

Deputy  Witness My Hand And Seal Of Office
Katharine E. Clark
County Clerk, Santa Fe, NM

