

**SANTA FE COUNTY**  
**BOARD OF COUNTY COMMISSIONERS**  
**REGULAR BCC MEETING**

**December 2, 2025**

Camilla Bustamante, Chair - District 3  
Lisa Cacari Stone, Vice Chair - District 2  
Justin Greene - District 1  
Hank Hughes - District 5  
Adam Johnson - District 4

SEC CLERK RECORDED 01/28/2026

**SANTA FE COUNTY**  
**BOARD OF COUNTY COMMISSIONERS**  
**REGULAR MEETING**

**December 2, 2025**

1.     **A.**     This regular meeting of the Santa Fe Board of County Commissioners Board was called to order at approximately 2:15 p.m. by Chair Camilla Bustamante in the County Commission Chambers, 102 Grant Avenue, Santa Fe, New Mexico.

**B.     Roll Call**

          Roll was called by Celeste Garcia, County Clerk Office Operations Manager, and indicated the presence of a quorum as follows:

**Members Present:**

Commissioner Camilla Bustamante, Chair  
Commissioner Lisa Cacari Stone, Vice Chair  
Commissioner Justin Greene  
Commissioner Hank Hughes  
Commissioner Adam Johnson

**Members Excused:**

None

**C.     Pledge of Allegiance**

**D.     State Pledge**

**E.     O'ga P'ogeh Owingeh Land Acknowledgement**

**F.     Moment of Reflection**

          The Pledge of Allegiance and the State Pledge were led by Chair Bustamante. She acknowledged that this building and Santa Fe County as being in the original homeland of the Tewa people also known as O'ga P'ogeh Owingeh, "White Shell Watering Place." The Moment of Reflection was led by Michael Delgado of the Public Safety Department.

          [Chair Bustamante read the agenda captions throughout the meeting.]

**G.     Approval of Agenda**

          CHAIR BUSTAMANTE: Manager Shaffer, do we have any changes to the agenda as provided?

          GREG SHAFFER: Chair Bustamante, the only recommended change,

SEC CLERK RECORDED 01/28/2026

from staff is with regard to the, presentation concerning the strategic plan agenda item 9, C. Given demonstrations related to the, ERP system, we would respectfully ask that that presentation be moved until after 5:00 p.m. either before or after the consideration of the various public nuisance cases at the pleasure of the Board.

CHAIR BUSTAMANTE: Yes. so the request is to move that to later in the afternoon. Are there any objections to that from the board?

COMMISSIONER GREENE: No. And I'll move to approve the agenda as amended.

COMMISSIONER CACARI STONE: I second it.

**The motion passed by unanimous [5-0] voice vote.**

#### **H. Years of Service, Retirements, and New Hire Recognitions.**

MANAGER SHAFFER: Thank you, Chair Bustamante and Commissioners. I want to take a moment to recognize several employees who are recognizing significant anniversaries in their careers with the County, as well as, welcome some new hires to our team.

There were no retirements in the month of October. In terms of significant milestones, the following employees recognized 5-year anniversaries during the month of November. Those include Michelle Plummer from the Sheriff's Office; Anthony Currey, also from the Sheriff's Office; from the County Assessors department, Julia Martinez, and from the CSD division/DWI, and Analicia Sandoval. All four of those employees are celebrating their five-year anniversary or did so in the month of November.

Two individuals who recognized 10 years with County. They are John Paul Trujillo from the Public Works Department road maintenance crew and Kenneth Quintana from our Growth Management Department.

Finally, in the County Manager's Office, our very own Daniel Fresquez celebrated 15 years with the Santa Fe County.

Moving on to our new hires. We had several employees who began and are continuing in employment with Santa Fe County. They are with the Corrections Department. Miguel Membreno; in the County Manager's Office, we have Olivia Padilla who joined our team as a constituent services liaison for Commissioner Cacari Stone. Also John Junior Peperas who joined our team as a procurement specialist senior. We had several team members join the Fire Department. Two employees and one volunteer firefighter. The two employees were Tristan Hoy and Jeremy Ortiz. One being a forestry tech and the other being an emergency vehicle tech trainee. Kristopher Lawrence achieved certifications that makes him eligible to receive our volunteer firefighter stipend. So wanted to recognized his accomplishment as a volunteer firefighter. We had several individuals join the Community Services Department: Travis Bye and Jose Cano. And then finally Renae Naranjo joined our team all in the CSD department. And then finally our new Land Use Administrator, Michael Vos, joined our Growth Management Department team.

So again, want to take a minute to recognize both those new hires as well as

individuals who recognize significant anniversaries with us during the month of November.

CHAIR BUSTAMANTE: Thank you, Manager Shaffer, and thank all of you who have been working here as long as you have and those who have just started working with the County. It's so important and we've had this conversation from the dais many times about the importance of making sure that we're taking care of our employees, that they're able to grow in the positions, that they're in that as they spend time working for the County the skill sets that they're learning are valued and they can move up within the organization and achieve management positions, etc. So, it's something that we absolutely are grateful for seeing the amount of time, effort, energy that you all have put in and welcoming to the new people to assure that we can keep them so that they can best learn their jobs and also continue to serve our community members. So, thank you all very much.

**I. Recognition of Employees for Awards, Accreditations, and other Accomplishments**

CHAIR BUSTAMANTE: Manager Shaffer.

MANAGER SHAFFER: Thank you, Chair Bustamante and Commissioners. On that same theme of County, investment and personal career growth, I wanted to start by first acknowledging a new course being offered by our Human Resources team. It's our own leadership and supervisor essentials training series which is a comprehensive professional development program consisting of 16 hours of structured coursework focused on core leadership competencies, effective supervision, communication and organizational excellence. We wanted to both acknowledge our HR team's efforts in this regard but also acknowledge the County employees who successfully completed that leadership and supervisor essentials training series. They are Anthony Serna Sanchez, an operations manager with The Public Works Department. Christopher Oakley who is an appraiser in the County Assessor's Office. Emma Felt, department administrator in the County Manager's Office. Gary Brett Clavio, planning manager for the Growth Management Department. Hannah Padilla, emergency management coordinator in the Office of Emergency Management. And Naomi Solomon, our records program manager, member of the County Attorney's Office.

So we want to congratulate those employees for completing the required coursework and earning their leadership and supervisor essentials certification. So congratulations to them.

Secondly wanted to acknowledge the work of our tourism team specifically at the New Mexico Hospitality Association's Annual Top Hat Awards. Santa Fe County received one of the evening's top honors. Specifically, our tourism team won best digital campaign for cultural traditions for their hoop dancer digital display and digital video campaign. In that competition they were up against nine major destination marketing organizations statewide. Our tourism team was also a finalist in three additional categories: best broadcast campaign, best print campaign and best innovative campaign. The team received specific and special congratulations from Tourism Secretary Lancing Adams the New Mexico True Team as well as our partners at Tourism Santa Fe. So, I

SFC CLERK RECORDED 61/28/2026



want to especially acknowledge Lisa Katonic for her work as marketing coordinator as well as for our partner Sunny505 relative to those awards.

And, finally, I just wanted to briefly acknowledge the hard work of our roads department or roads maintenance team. They worked and did a yeoman's job throughout the flooding that we experienced in the late summer and early fall and have been working extremely hard to ensure that all of the local government road fund projects that the County had to complete by the end of this calendar year were substantially completed before the onset of weather that would preclude us from continuing those efforts. Those jobs ranged in complexity and while we have some cleanup work to be done on the Richard's Avenue project is a testament to their hard work and willingness to work extra hours that we were able to both address issues caused by flooding as well as complete those projects on time. Thank you, Chair.

CHAIR BUSTAMANTE: Thank you Manager Shaffer. I too have to just acknowledge the good work that everyone has done and to point out what the roads crews have done. We often hear, mostly hear, the problems, the concerns, the issues and it's so critical and important to acknowledge the really good work of those folks getting out at all, like odd hours, and folks need to acknowledge and I'm speaking specifically to our constituency that we have a really bright and strong team working on making roads safe and clear and protect protecting our public. So, thank you. Thank you for mentioning that as well.. Anyone else? No. All right. Thank you very much for all your good work.

## **2. Matters of Public Concern**

CHAIR BUSTAMANTE: Do we have a anyone in the chambers who would like to speak from the public? Do we have anyone online?

DANIEL FRESQUEZ (Media Coordinator): Chair Bustamante, we have Chris Mechels online.

CHAIR BUSTAMANTE: Mr. Mechels, please go ahead.

CHRIS MECHELS: Okay, I think I can speak now. Yes, Chair and members of the Commission the issue I'm raising for you today is of especially importance and I hope you treat it as such. You've got a -- you've got an item later on your agenda today where you're approving the Open Meetings Act Resolution for next year. This is -- this has been an ongoing problem for the last three years in good part because you never get public input. So your County Attorney makes up something and presents it to you and you apparently read them without any attention to the content. This is -- this is made -- this has made for ongoing problems. And this year it's even worse than normal because what's going on is that the -- you've had some modifications which you which you made more than normal and if what you've got left is a total mess as far as the OMA resolution you're bringing forward apparently has not been read by the County Attorney who will be presenting it or his -- or his probably staff. There's no sign that you have read it and you're going to appeal it -- you're going to approve it in the blind. You can, to see how bad it is, the first paragraph has two errors in it. How could you possibly approve this? Because from there on down, it's riddled with errors, including bad web addresses and just all kinds of just textual errors.

The County Attorney should be embarrassed to bring this before you and you

should be embarrassed to pass it without an examination of it. I encourage you when this comes up on your menu to actually read it. If apparently you find it – that is simply your job before to know the content of what you're passing.

So again, what you've got is a resolution that's riddled with errors. There's no sign that anybody has taken the proper attention, paid the proper attention to it. I notified the County Manager's Office this morning. They know about it and they chose to go forward with it. I was disappointed. I suggested that they that they re-examine the resolution, correct it and bring it forth at the next meeting, but they chose to bring forth this extremely flawed proposal. So please do your job. Read the bloody thing before you before you pass it for a change. That isn't that your job after all to actually read the material that you're passing. And this is and this affects the access of the public to the public meetings. If you don't care about the access of the public to the public meetings, just exactly what do you care about? This has been an ongoing problem. This year is much worse than past years. So please when you come to that, when you come to that agenda item do your job, read it, stop, read it. It's a mess it's full of errors don't pass it as it is I can't do this please

CHAIR BUSTAMANTE: Thank you, Mr. Mechels. Anyone else? Okay. If we have no one from the chambers, we will move on to item 3.

**3. Approval of Meeting Minutes**

**A. Request Approval of the October 28, 2025 Board of County Commissioners Meeting Minutes**

There were no corrections and Commissioner Johnson moved to approve. Commissioner Cacari Stone seconded and the motion passed by unanimous [5-0] voice vote.

**B. Request Approval of the November 10, 2025 Board of County Commissioners Meeting Minutes**

ATTORNEY BOYD: Chair, with respect to this item, the meeting minutes for November 10, 2025, there should be an inclusion of the statement at the end before concluding business that the matters discussed in executive session at that meeting were limited only to those specified in the motion to go into executive session. That statement is required and is not in the draft minutes. So any motion to approve should have that statement.

CHAIR BUSTAMANTE: Should include that statement. Thank you.

COMMISSIONER GREENE: I'll make a motion with the inclusion of that statement as pointed out by the County Attorney.

CHAIR BUSTAMANTE: We have a motion to approve the minutes with the inclusion of the statement that no matters were discussed other than those that were mentioned to go into Executive Session.

COMMISSIONER HUGHES: Second.

**The motion to approve the minutes as amended passed by unanimous [5-0] voice vote.**

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4. **Consideration of Commissioner Proclamations, Resolutions, Recognitions, and Other Items** – None were presented.
5. **Consent Agenda**
  - A. Resolution No. 2025-128, a Resolution Requesting a Budget Increase to the Alcohol Programs Fund (241) in the Net Amount of \$40,000.
  - B. Resolution No. 2025-129, a Resolution Requesting an Increase to the EMS-Health Care Fund (232) in the Amount of \$160,000.
  - C. Resolution No. 2025-130, a Resolution Requesting a Budget Increase to the Alcohol Programs Fund (241) in the Amount of \$84,760.
  - D. Resolution No. 2025-131, a Resolution Authorizing Holidays, Closing of County Offices, and the 2026 Santa Fe County Employee Calendar.
  - E. Request Approval of Amendment No. 2 to Lease Agreement No. 2023-0234-PW/BT Between Santa Fe County and Paul Thompson & Associates, Inc. dba Santa Fe Valet for Lease of Property at 2600 Galisteo Road in Santa Fe, Increasing the Rent by Four Percent, and Extending the Term of the Agreement Through December 31, 2026.
  - F. Resolution No. 2025-132, a Resolution Granting the County Manager Authority to Negotiate and Execute All Documents Necessary for the Amended Lease Agreement 2025-0355-PW Between Santa Fe County and Behavioral Health Services Inc., dba NM Solutions, for the Operation of the Behavioral Health Crisis Center Located at 2052 South Galisteo St., Santa Fe, NM.
  - G. Resolution No. 2025-133, a Resolution Granting the County Manager Authority to Negotiate and Execute All Documents Necessary for the Amended Lease Agreement No. 2026-0024-PW Between Santa Fe County and Santa Fe Recovery Center for the Operation of the Detox Center Located at 2052 South Galisteo St., Santa Fe, NM.

Commissioner Greene moved to approve the Consent Agenda as presented.  
Commissioner Cacari Stone seconded and the motion passed by unanimous [5-0] voice vote.

[The Clerk's Office provided resolution numbers throughout the meeting.]

Commissioner Johnson moved to recess and meet as the Board of Finance at 2:36 p.m.  
Commissioner Greene seconded and the motion to recess passed by unanimous [5-0] voice vote. Having completed the Board of Finance business, the Commission reconvened its meeting at 2:53 p.m.

7. **Appointments and Reappointments** – None were presented

SEC. CLERK RECORDED 01/28/2026

**8. Miscellaneous Action Items**

- A. Request (1) Approval to Purchase Portable and Mobile Radios for a Total Cost of \$315,227.40, Inclusive of NM GRT, Utilizing Statewide Price Agreement No. 10-00000-20-0048 with Code 3 Service; and (2) Authority to the County Manager to Sign the Purchase Order(s).**

CHAIR BUSTAMANTE: And this will be Jacob Black and Bill Taylor. Actually, it will be neither of them look up. Go ahead.

JEFFREY CARROLL (Deputy Fire Chief): Good afternoon, Madam Chair, Commissioners. The Fire Department is looking to purchase 80 mobile radios to supplement the radios that we are installing in our other trucks. This will allow us to listen to multiple stations at the same time, work on a tactical channel and also work on county main. This project was identified in 2017 and started in 2022. So right now we're requesting this purchase to add additional radios to the trucks that we have already started the process. We have 40 more radios to install for the first round of trucks. So we're almost there. Our crews are experiencing much better communications with this system. So we're asking for approval for this purchase and I stand for any questions.

CHAIR BUSTAMANTE: Thank you. Are there any questions?

COMMISSIONER GREENE: I will move to approve item A, purchase of portable and mobile radios for cost of \$315,227.40.

CHAIR BUSTAMANTE: We have a motion by Commissioner Greene.

COMMISSIONER HUGHES: Second.

CHAIR BUSTAMANTE: Second from Commissioner Hughes. All in favor?

**The motion passed by unanimous [5-0] voice vote.**

CHAIR BUSTAMANTE: Thank you. Motion granted.

- B. Request (1) Approval of Amendment Number 10 to Agreement No. 2021-0010-A-CSD/CW with Santa Fe Public Schools for the Provision of a Youth the Santa Fe Public Schools for Youth Substance Use Prevention Program, Increasing the Compensation by \$45,000 for a Total Contract Sum of \$555,000, Inclusive of NM GRT, and Extending the Term for an Additional Year; and (2) Delegation of Authority to the County manager to Sign the Purchase Order**

LEANNE RODRIGUEZ: Good afternoon, Chair Bustamante and members of the Commission. My name is Leanne Rodriguez and I am the program manager for the Santa Fe County DWI program.

I come before you today to request approval of amendment number 10 to our contract with Santa Fe Public Schools to continue providing youth substance use

SEC CLERK RECORDED 01/28/2026

prevention programming. By this amendment, we would increase compensation by an additional \$45,000 which would be broken down with an allocation of 15,000 for the remainder of FY26 and an additional 30,000 for FY27 which is contingent upon grant funding and then requesting to extend the term by an additional year with an expiration date of December 8, 2026.

Through this contract, our program is able to ensure that youth substance use prevention programming is provided to central Santa Fe County students while our two in-house prevention specialists focus on the rural areas of Santa Fe County. In the 2024-2025 school year, over 2,300 students within the Santa Fe Public School District receive prevention programming through their evidence-based second step programming. They were also able to continue the WAVE, which is Wellness Ambassadors Voices to Empowerment groups to 13 school sites in high school and middle school. So altogether it serves about 2,500 students. So it is a very valuable contract to our program and to the county. And this just helps ensure that we continue that support to the youth of Santa Fe. And I stand for any questions.

CHAIR BUSTAMANTE: Thank you, Mr. Rodriguez. This is very good. Commissioner Cacari Stone.

COMMISSIONER CACARI STONE: Thank you for your presentation, your work. I have a background in substance abuse prevention. So, I'm just curious as part of the contracts, do we require evaluation and evaluation metrics for the amount we're given on effectiveness of the programs?

MS. RODRIGUEZ: Yes, we do. They provide their own evaluations and then provide those results to us in quarterly reports, which is then provided to the DWI Council every year when we request funding. We also provide that information to our program evaluators that helps us align within our strategic plan. So they do provide us that information and they've established very good evaluation tools and metrics to ensure that its effectiveness.

COMMISSIONER CACARI STONE: Okay. Thank you. So they do they set their own metrics for evaluation or do we have in-house evaluators that does a meta analysis of the their evaluations or how does it work?

MS. RODRIGUEZ: Correct. We do contract with Aspen Solutions as our program evaluators that receive their data and evaluate it to ensure that it's meeting the criteria for at least promising practices within prevention programming.

COMMISSIONER CACARI STONE: I appreciate it. And I just have a few more questions because you know prevention has really evolved since the late '80s early '90s and there we're finding the culturally-aligned community-based practices, building the evidence of prevention so that it's not just a one-size fits-all so they're culturally aligned. How many culturally aligned evidence-based programs are we using? Because I assume we have a high percent of Latino children and youth; do we know the numbers and breakdown?

MS. RODRIGUEZ: At this time we don't, but that is something we are working on within the DWI affiliate, because although they do require evidence-based programming, a lot of that evidence-based, information is not within our communities. So, we are reaching out to other community organizations, like NALBA that have

established culturally appropriate programming especially for Northern New Mexico to see how we can partner with them to ensure that we are aligning to their needs. We do do several in-house evaluation and reviews and each of our prevention specialists do adaptations to our programming to align it to the school that they're working with and Santa Fe public schools does something very similar.

COMMISSIONER CACARI STONE: Thank you so much. Just some other questions for my own education. Do we RFP these every year? So that there is an opportunity to actually for this funding cycle to call for community- based evidence and evidence-based programs that are culturally appropriate for our children and youth populations? And do we, can we RFP different priorities every year so that we can actually move the needle and not just keep doing the same programs?

MS. RODRIGUEZ: Yes. So this specific contract was part of a NOFA which will expire in 2026. So that will reopen for any additional community agencies that are interested. And then as far as the rural areas of the county, we do work independently with other agencies and we do go through the contract process if there is a certain curriculum that would be valuable to our schools. So not only going through RFP but just working with each individual agency to see what they can provide and how we could potentially do that through contracted services.

COMMISSIONER CACARI STONE: I appreciate that and I know that Substance Abuse Mental Health Services Administration and their prevention programs and the CDC as well have model programs and they have technical assistance networks like National Latino Behavioral Health also for American Indian Alaskan Native Youth. And so I'm just really pushing that we as a County with your leadership and others reassess the state-of-the-art of culturally appropriate evidence-based programs for the 2026 and beyond and look and call for, for example, we know family-based programs work some peer-to-peer and that we call for some new metrics so that we can stay state-of-the-art because children are experiencing, right, different social, cultural context, including Dreamers. We know that immigrant youth are re receiving higher stressors due to anti-immigrant, anti- Latino discrimination. We also know that LGBTQI youth suicide and prevention is off the charts. So, we would look at very specific subpopulations that are the highest risk in our County. Is there a process with your leadership and with the community services team to prioritize that and reassess where we're going?

MS. RODRIGUEZ: Yes, and we do do that. And ever the time you come across a program, please send it over because it may be something that we miss. We work independently within the County but also with the DWI affiliate. If there are organizations that have programming that would benefit a school site, we will work with that school site to provide them funding to put a contract in place as a trial period to see if it is something that is effective within their school that can be done on a on a smaller scale through small cohorts through those students that they identify that would benefit.

COMMISSIONER CACARI STONE: Thank you so much. And I know NALBA and other organizations are receiving funding so maybe we can synergize and leverage funding versus having separate silos of funding to be able to really meet our populations. Thank you for your work. It's so important.

COMMISSIONER CACARI STONE: Yes. Thank you so much. I

appreciate it.

CHAIR BUSTAMANTE: Thank you very much, Commissioner Greene.

COMMISSIONER GREENE: Thank you, Madam Chair. To Commissioner Cacari Stone's point, I think I had asked a very similar question last year when we did this. Evidence-based is great because that's what you base your programs on, but results-based is what you're doing locally.

MS. RODRIGUEZ: Yes.

COMMISSIONER GREENE: And so finding how we can show effectiveness of these programs and make sure that we're providing some guidance, we're providing money, but they should provide some level of results and surveys. I don't know what the right program is to know that we're being effective with this money, but we should definitely be as effective as possible to make sure that our kids are safe and not progressing into adult behavioral problems starting at youth behavioral problems. So, I appreciate that we're involved in this, but would love to hear reports about trends and effective programs, new ideas that are coming to the forefront that might need additional investment or ways that we can help the school district or our own program be more effective.

MS. RODRIGUEZ: Yes. And the grant council is shifting some of their focus away from evidence-based programming and having us look more at local evaluations and how they're benefiting our students.

COMMISSIONER GREENE: Are there any kids that are involved in these programs that are surveyed to understand what's working best?

MS. RODRIGUEZ: Yes. So, specifically with Santa Fe Public Schools, their WAVE program, they do, I believe, it's quarterly surveys with them.

COMMISSIONER GREENE: Great. You know, Nancy Reagan had her way of doing things, but that wasn't always the most effective. So, we can definitely find ways to do things for our local population. So, thank you.

MS. RODRIGUEZ: And then within our own program, we do do evaluations pre and post programming.

COMMISSIONER GREENE: Okay. I guess one of the last questions I have is up in the north we find that multigenerational drug use is really a problem. And I'm wondering if we're finding ways to sort of stop that cycle that are more, you know, it's less about peer pressure and it's more about family pressure.

MS. RODRIGUEZ: Yes. One of our priority sites is Tony Quintana or Sombrillo Elementary. So, our prevention specialists have started working with their second and third grade students to start implementing programming at a younger age because as you said in northern Santa Fe County, there is a lot of generational trauma and there's a lot of students that are being cared for by other family members a lot of the time. It could be grandparents, but they are still experiencing substance youth or mental health concerns. So, we are prioritizing programming at an earlier age in those communities.

COMMISSIONER GREENE: And then we had a presentation of some concepts being worked on by Rio Arriba County and Dr. Ahmed Dadzie up there and I'm hoping that you can start to interact with him and his work up there because they seem to

have a lot of the similar problems as we do and he seems to be in that space working hard at it.

MS. RODRIGUEZ: Yeah. And that's although Tony Quintana is in Rio Arriba, they serve a lot of Santa Fe County students which is why we prioritize that site and we are looking at talking more with NALBA about programming that they could implement like healing circles or families moving forward within those school sites.

COMMISSIONER GREENE: Thank you. Great job.

CHAIR BUSTAMANTE: Thank you. I think that Commissioner Cacari Stone would agree with me that the evidence-based research shows that the more local the more appropriate and more effective it would be. So I'm grateful for looking at that.

This actually just gives me it takes me back to a previous request for more money and this I direct this to others. I'm very grateful for the work that you do. When we have budget amendments or any budget requests that are based on work that someone's already been doing, I would like to request, and I recognize this wouldn't be a part of the motion to accept the fee increase, but that we actually see the results as part of that. That we see that, you know, we're doing this because this is the success that we've already seen. It feels a little bit like a blind request for additional money, not understanding how that money is being successful. And this doesn't go directly to you. This goes to those who are going to dictate the reports. So, I really appreciate that and if there was a way to include that in a motion, I would want to, but I would ask if the County Manager could convey that for future budget extensions or additions, etc., that we have an idea of what the results have been from that. So, I'm grateful for both of the Commissioners and the comments made.

Do we have any further comments or a motion to approve the budget?

COMMISSIONER GREENE: I will make the motion to approve an amendment number 10 to agreement number 2021-0010- A-CSD/CW with Santa Fe Public Schools for a provision of a youth substance youth prevention program and increasing compensation and delegating the authority to the County Manager to sign the purchase order.

COMMISSIONER CACARI STONE: I second it.

**The motion passed by unanimous [5-0] voice vote.**

CHAIR BUSTAMANTE: Motion passes. I thank you, LeAnne.

- C. Resolution No. 2025-134, a Resolution Granting the County Manager Authority to Negotiate and Execute Amendment No. 5 and All Further Amendments to Lease Agreement No. 2010-0066-CSD/VO Between Santa Fe County and Esperanza Shelter for Battered Families, Inc. for the Lease of Property located at 3130 Rufina Street in Santa Fe, NM, Authorizing the Submittal of Amendment No. 5 to the State Board of Finance for Approval.**



MICHELE CASKEY (Public Works): Thank you, Chair and Commissioners, I'm here today to talk about our lease with Esperanza Shelter for Battered Families. We've had a lease agreement with them for a facility on Rufina, 7500 square foot facility since 2010 and by terms of the lease we need to re-evaluate it every five years to determine the market rate rent. So we're completing that cycle right now and it will require us to take this resolution and amendment to the Board of Finance if approved.

We've had the building reappraised. The annual rent will go up to \$153,860 annually. And Esperanza reports to us quarterly on the units of service that they're providing to the community that they will compensate us with in-kind services. And we're also taking the opportunity to make some adjustments to how they report on those in-kind services because their metrics weren't in line with the terms of the lease. So we've come up with a new way for them to report to us so we can actually show a monetary value for those services. Jan McCray from Esperanza was supposed to be joining us virtually because she's got COVID and now Daniel's not here so I don't know how to pull her up. Oh, there's Daniel. Anyway, if you had questions for her and then our team from CSD is here also if you've got questions for them and if you've got questions about the lease agreement then I can answer those. And I don't know if Jan had anything she wanted to say or if you can find her there. Jan, if you have anything to add.

JAN MCCRAY (Virtually): Thank you so much for letting me appear kind of virtually. I'm two weeks in and you guys don't want what I have. I am happy to answer any questions or talk about any of the changes that we had to make based on different funding sources that we receive our funding from. Our director of finance and operations is also here on the on the call to answer any questions.

CHAIR BUSTAMANTE: Thank you very much. I can't see you for some reason my monitors not allowing me to see you. So, I'm waving. Hopefully, you can see me waving, but I'm grateful for you to be here. Thank you. Do we have any questions? Commissioner.

COMMISSIONER CACARI STONE: Thank you for your work. Does the increase and the square footage I mean we're looking at a \$30,000 or more increase annually. Is that a hardship on Esperanza during funding cuts? And I'm just concerned about that. Would it put you out of using the space and would you have to find new space? I'm just curious. Thank you.

MS. CASKEY: Do you want me to answer that, Jan?

MS. MCCRAY: Sure, I'm happy to answer. Any increase is a challenge. but we recognize the value of this space and our in-kind services are up 30 to 50 percent across the board. So it is something that we are able to meet at this time.

MS. CASKEY: Chair Bustamante, Commissioner Cacari Stone since they're paying us an in-kind services as long as they're still providing services to the community and are still busy serving the community. Right now they're banking an overage every quarter. And so our partner organizations are able to bank any amount over the minimum and carry that forward. And right now they're banking quite a big overage that is shown on their reporting form. The carryover balance they have is \$200,000 of in-kind services as their carryover balance.

SEC CLERK RECORDED 01/28/2026

COMMISSIONER CACARI STONE: I appreciate that. Thanks. Thank you for the work you do. I think this is one of the most vulnerable communities and you know domestic and structural violence we know increases with hardships and income and poverty. So definitely appreciate the leadership for Esperanza and your work here as well. Michele.

CHAIR BUSTAMANTE: Absolutely, thank you, Commissioner. Commissioner Johnson.

COMMISSIONER JOHNSON: Thank you Madam Chair. Thank you Ms. Caskey. The appraiser protocol is to just have a single appraiser look at a building and give us the new market rate or do you get multiple appraisals ever?

MS.CASKEY: Chair Bustamante, Commissioner Johnson, usually we just get one appraisal as we're re-evaluating it every five years. We haven't really had a reason to kind of question the value. I mean, I suppose if we got an appraisal back and it seemed outrageous that we might reconsider. Some of these appraisers have been following the property over a number of years and because of its location and the size, this would be an easy property to appraise.

COMMISSIONER JOHNSON: And it is our policy to adopt the appraisal value as the new rent rate every five years.

MS. CASKEY: Commissioner Johnson, when we receive a new appraisal as part of the process of getting approved by the Board of Finance, the appraisal needs to go in front of Taxation and Revenue. So, that's kind of already our backup when we get in these processes for Taxation and Revenue to review the appraisal and make sure that they also consider it an accurate representation of market rate rent.

COMMISSIONER JOHNSON: So, if there was a second appraisal, this is hypothetical, but that came in, you know, sorry, I closed my Windows, so I'm rushing to open this up again. Let's just say it's \$20,000 less per year, some just hypothetically. How would you negotiate between two appraisals that had different values?

MS. CASKEY: We haven't actually been through that process yet because all of our appraisals have been approved by Taxation and Revenue. So I suppose it would be a question to them because the second appraisal if we were having a second appraisal, it would probably be because of Taxation and Revenue requiring us to have a second one. And most likely because something was insufficient in the first appraisal or they felt that it was completely out of line. So I believe that we would be kind of relying on Taxation and Revenue to give us guidance on that.

COMMISSIONER JOHNSON: Okay. And I asked this because and this is a very different site but the BuRRT facility at SWMA had an appraisal value that was very very high and then they requested a second appraisal and it came in and it seemed like a more reasonable rate increase over the 10-year period or whatever it is. So, I'm just wondering this kind of for my own edification, but you know, in line with Commissioner Cacari Stone's question, you know, we aren't trying to burden Esperanza with higher rent and therefore, more in-kind services that go that take out of their reserves. So yeah, I guess I just would wonder if a second appraisal is on the table or if rate increase seems reasonable given, other things that you see. You are a specialist in this after all.

MS. CASKEY: Commissioner Johnson, you know, just to be clear,

they're not paying us cash money for this. So, this is kind of moving money from one column to another. So, Jan, I don't know if you can speak to whether there's other organizations that you have in-kind services agreements with, because that would be really the question. We shouldn't be taking any money away from them at all for providing services.

MS. MCCRAY: That's correct. This is the only contractor agreement where this is the case for us. You know, we absolutely have MOUs with other community partners that we work with in this space. But there is for all intents and purposes this is a mathematical calculation and there's not a check that Esperanza writes every month to the City or County for the space.

COMMISSIONER JOHNSON: Okay. Thank you.

CHAIR BUSTAMANTE: Thank you Commissioner Greene.

COMMISSIONER GREENE: Thank you Madam Chair. This might be for Jan. This might be for Michele. The \$198,000 you said \$200,000 overage of services provided. How is that compensated? Does that come out of our pocket or is that just something that you just carry as a balance just to prove that that they've satisfied our rental balance?

MS. CASKEY: Chair Bustamante, Commissioner Greene, these leases are written this way to give the organizations some coverage for there being a period of time, often in a 20- or 25-year lease where they might have something affecting their organization and affecting the amount of services they're providing in a temporary basis. So the leases are written for them to be able to allow this carryover forward. I think to create a safety net for them, but we don't pay them cash on them. They just continue to accrue and presumably let's say that, just an imaginary scenario, where there was a flood and there was you know construction required during a period of time and Esperanza was unable to serve the same number of clients as they normally do. The lease doesn't have a qualifier for that kind of situation, but we do have this backup carryover fund that we can apply.

COMMISSIONER GREENE: Does the carryover ever reset or does it just carry on forever?

MS. CASKEY: It carries on forever or for the period of time for this lease. So, this is a 25-year lease.

COMMISSIONER GREENE: Okay, great. Thanks.

CHAIR BUSTAMANTE: Thank you, Michelle. Any other questions? I see that this is an asset of the City of Santa Fe.

MS. CASKEY: Chair Bustamante, the property is on leased land. So, the County leases the land from the City of Santa Fe and we pay them a dollar a year through 2032 and then we built the building on the land. So, we'll be looking here in the next period of time to renew that land lease with City of Santa Fe.

CHAIR BUSTAMANTE: Thank you. Are there any further questions? Do we have a motion?

COMMISSIONER HUGHES: I move to approve the resolution giving the County Manager authority negotiate and execute agreement number 5, an

SEC CLERK RECORDED 01/28/2026

amendments to lease number 2010-0066 between Santa Fe County and Esperanza Shelter for Battered Families Incorporated.

COMMISSIONER GREENE: And I'll second it.

**The motion passed by unanimous [5-0] voice vote.**

CHAIR BUSTAMANTE: Motion carries. Thank you.

MS. CASKEY: Thank you very much,

**D. Resolution No. 2025-136, a Resolution Supporting the New Mexico Counties' 2026 Legislative Priorities**

CHAIR BUSTAMANTE: Clerk Clark.

KATHARINE CLARK (County Clerk): Good afternoon, Madame Chair and Commission. These are the selected priorities for the 2026 legislative session from the New Mexico Association of Counties. As your representative to the New Mexico Association of Counties, I think it was in May or June, we went to a meeting and it's very similar to how we choose our strategic priorities. We get three of the circle stickers and then each of the counties goes around to the nominated priorities and chooses which priorities we will be pushing for this legislative session. The different affiliates are free to push their priorities, but they will not be the ones that are the top priorities for the counties. These are the ones that one. I'm sad to say the clerks' one went down in flames. And I think there was universal agreement that these are the things that are most needed given what's happening in terms of state funding at the legislature. And we can go over those.

HB2 is our funding bill, our appropriations bill. And as in the years past, detention facilities are a major hole in our funding. There's a lot of gap between the funding that we're getting for housing those who are incarcerated and the funding that we're getting. So it's a \$5 million differential and that is what they're asking the legislature to make sure they cover this year.

Our good old courthouse funding. As you might know, we are tasked with building courthouses. There are more and more demand for judges and district judges. I think in our County, there's some discussion about adding another district judge. So, we're going to be on the hook for expanding the ability of housing another judge. And so, of course, there is more need for courthouse funding. And we are not alone. Many other counties are having a lot of difficulty figuring out how to house new district courts to accommodate the increased demand on our judiciary.

More detention recruitment and retention. It's very difficult to recruit COs and so there is been some funding but they want to expand it to be able to recruit with higher salaries people who are working in our jails to keep them safe.

Firefighter EMS funding, as you might know, the average EMS response spends in one response trip pretty much the funding that we get from the legislature. It is a huge shortfall for most counties. And they want to make sure we're trying to fund that gap

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between what the state gives us and what EMS actually costs so that we can fulfill the need for all of the increased 911 calls and all of the response. 700 megahertz radios, this is a huge priority for the counties. We're seeing a lot of counties being unable to meet that need and we're very behind in terms of meeting the deadline in terms of where we're supposed to be for best practice making sure that we can actually communicate. So we're hoping to make sure we fully fund that this year so that we can get everyone across the finish line.

And then the RISE funding that's for the New Mexico Human Services Department for the Reach Intervene Support and Engage Program for behavioral health. and the medically assisted treatment MAT housing. You might know that in our County and in Taos County and in Rio Arriba County we're actually seeing overdoses go up. So we're seeing that all over the state and we really want to make sure this critical funding need is met.

IPRA improvements. This was a very popular one. several counties pointed out that a lot of their time and administrative effort is spent on responding to IPRA's, a lot of redactions. And there IPRA's out there that are sort of highly inappropriate things like people from out of state requesting every single tattoo on a female prisoner which is both creepy and not really appropriate and it's simply for the gratification of the person who's asking not for any reason. So, they would like to sort of make sure that prisoners and people who are interacting with the county have more privacy. There's several issues on this list of ensuring that it's not about transparency. It's about protecting people who, for instance, people who are elected officials. If an officer goes to their house for some other unrelated reason, then people are requesting the videotape of their lapel camera, you know, things like that. They want to make sure we are putting boundaries on what is allowed by IPRA.

And then the timeline for veteran property tax exemptions. One of the challenges with that constitutional amendment that we passed for the property tax exemption is that now we're seeing different timelines. And it's very hard to budget if you don't know how many people are going to be requesting getting their exemption. And for these very small counties, it's going to be a huge impact if those requests can keep coming in throughout the year. So they want to for better being on a budget cycle want to make a deadline for when you have to request for that year so that way they can properly budget given how many people are going to be asking for an exemption.

So that is the summary of what is a priority this year and I stand for any questions.

CHAIR BUSTAMANTE: Thank you Clerk Clark. Commissioner Greene.

COMMISSIONER GREENE: Thank you Madam Chair. Thank you Clerk Clark. Do other counties all ratify this?

CLERK CLARK: Yes. So, all the all the representatives from each of the 33 counties are asked to present to their board of county commission and then as a unified force of counties are asked to approve these as our priorities. So that way they can go to the legislature and say all 33 counties are making these a priority for the New Mexico Association of Counties. Now other counties have their own legislative priorities which are separate but these are kind of a uniform voice and the strategy around that is to ensure that you know New Mexico Counties is a body that has prioritized these because it

is the majority rules of all 33 counties thinking that these are the things that are most critical needs.

COMMISSIONER GREENE: Great. And do we send this to our lobbyists so that there may be 33 different counties lobbyists including Santa Fe County's lobbyists to you know so it isn't just Joy and Katherine but you know 33 if they have lobbyists in the building.

CLERK CLARK: Yes. In fact, there is a meeting with all the county lobbyists where these are presented and a strategy discussion is had. So, not just Joy and Katherine and the NMC team, but all of the county lobbyists are on the same page lobbying for these items. Yes.

COMMISSIONER GREENE: Great. Okay. Thank you.

CHAIR BUSTAMANTE: Thank you, Commissioner. Thank you, Clerk Clark. Commissioner Cacari Stone.

COMMISSIONER CACARI STONE: Thank you, Chair Bustamante and Clerk Clark. I just have a question around I remember last year at the legislative forum for New Mexico 33 strong, whatever we're called now, the impact on veterans around the tax – it seems to be more an administrative burden on veterans, but the state Veterans Affairs has been involved. What's been the veterans stakeholder support or against this?

CLERK CLARK: I don't know. We have not heard rumblings. I think because they've gotten the tax credit, they're willing to agree that maybe for the small counties there has to be at least some cut off so that they can budget appropriately. I know there's going to be significant outreach. Bernalillo is already doing it trying to message this idea that you know we want to have a deadline at least for year to year so that way that we can budget appropriately. If a large property came in and wanting a big tax exemption then it might blow a hole especially in some of these really large properties in big rural counties that don't have a large tax base. So we have not heard of any push back. but certainly they're going to be doing a public education campaign around it.

COMMISSIONER CACARI STONE: Okay. I appreciate that. Thank you.

CHAIR BUSTAMANTE: Commissioner Johnson.

COMMISSIONER JOHNSON: Thank you, Madam Chair. Thank you, Clerk Clark. How are these decided among the group of 33? Is there, you know, a list of 50 things that you all are looking at? And then, and I'm asking, so I want to know the answer to that question. I'm also asking, you know, detention seems like the main theme of the requests; radios courts that's related to detention, RISE this specific program has to do with people in detention. Your IPRA example was detention based. As someone who is not in favor of detaining as many people as possible it seems like a strange alignment of initiatives. I don't know if NACo is the most democratic organization. It certainly represents the state, but Santa Fe has many more people than Harding County. So, how did you how did you all arrive at this?

CLERK CLARK: It is the age-old problem that every state or county gets their own representative when it doesn't necessarily reflect population such as the Senate versus the House of Representatives. So, we are at the mercy of, you know, what the

majority wants. And for most counties, detention is the most expensive. It is the largest. Our County has a pretty large budget item for our detention center because we're required to have detention. It is in most counties it is the largest behavioral health provider. And it is the largest risk to our self-insurance pool are the are the county detention center. So, you know, detention is really quite expensive for us in our state. The counties are tasked with doing it. The legislature passes laws putting more and more responsibility on the counties and we're seeing those costs go up. And I know that the counties would prefer not to necessarily be solely on the hook for detention. There are federal detention, there are private prisons, but as you know there is controversy around that. So the counties are being asked to do more and more. I think the sort of compromise between more what let's say more progressive counties versus more conservative counties is the idea that behavioral health is a critical piece and I think most counties do agree. And I will say that IPRA was very, very, very popular among even liberal counties. So I do think that that is where we're seeing agreement across the counties.

COMMISSIONER JOHNSON: Yeah. And I think IPRA has a lot of potential for exploitation as you mentioned which just is an administrative burden, a bureaucratic one. I guess I'm maybe preaching to the choir but it would be nice if we saw things about water or energy or food scarcity. But thank you, well answered.

CLERK CLARK: Also, these happened kind of May and June before the SNAP crisis, right? So, you this is a snapshot in time of what was on the mind of the counties when they had just finished budgeting I think for 2026. That's why they do it at that time period because things certain things are at the forefront. The SNAP crisis had not happened yet and I think given a snapshot in time we may have seen different priorities.

COMMISSIONER JOHNSON: Thank you, Clerk.

CHAIR BUSTAMANTE: Thank you, Commissioner, and thank you, Clerk Clark. I think emphasizing because it was actually also at the national level that detention is very, very expensive, and you're absolutely right. What would it take to reverse that trend and help people before they get there, but thank you for that. Commissioner Hughes.

COMMISSIONER HUGHES: Well, I just want to state that we have other resolutions coming forward on our priorities. Our staff priorities, that will be more on the line of your thinking.

CHAIR BUSTAMANTE: Very good. All right., any other questions or comments? All right. Hearing none, do we have a motion?

COMMISSIONER HUGHES: I move to approve the Santa Fe County, New Mexico County priorities.

COMMISSIONER CACARI STONE: I second it.

**The motion passed by unanimous [5-0] voice vote.**

CHAIR BUSTAMANTE: Motion carries. Thank you, Madam Clerk

**E. Resolution No. 2025-136, a Resolution Identifying Santa Fe County's 2026 Legislative Capital Outlay Priorities.**

CHAIR BUSTAMANTE: Hvtce Miller and Leandro Cordova.

HVTCE MILLER (Intergovernmental Outreach Coordinator): Good afternoon, Chair Bustamante, Commissioners. Hvtce Miller, intergovernmental outreach coordinator in the County Manager's Office. And as the County Manager stated at the beginning of the meeting, our Deputy County Manager Leandro Cordova is busy with other duties today. So, it'll be myself and the County Manager presenting this particular item. And also if you have any particular questions on projects within the presentation we have directors available that could provide detail as well.

This particular resolution is the resolution which the County identifies the capital projects that we will be requesting funding for from the state and that's the governor's office and the state legislature. What we have provided in this resolution is the listing of projects that we've vetted throughout the summer and to come down to projects that are really ready to go and where we are able to use the funding if we got it tomorrow, for example. So that's how we were coming through the list. The criteria was that the legislature rarely fully funds a project. Capital outlay appropriations carry expenditure deadlines typically four years for construction projects. Many infrastructure capital improvement projects are not sufficiently developed to produce reliable cost estimates and submitting a large number of requests dilutes the county's advocacy efforts. So in the entire ICIP there's 57 that we have on there since the change from the November 10<sup>th</sup> meeting. So instead of just doing the scattershot approach of all and everything, we narrow it down to say, Hey, this is what is covering a lot of areas of projects and also covering project areas north to south within the county that's going to be representative and useful for communities and residents for all our senators and all our representatives. That's part of the reason too that these projects were narrowed down to the 17 that I'm presenting today.

Just to note that the deadline for submitting the capital outlay request to the Legislative Council Services that's done online and that's Friday, December 12<sup>th</sup> at 3 p.m. We still need to submit to the Governor's Office as well, which is Monday, December 15<sup>th</sup>. And so from the adopted resolution, which was 2025-125, that was approved at the November 10<sup>th</sup> meeting, the top three projects, those are automatically going to the Governor's Office for our submissions to the governor for her capital outlay funding. And in addition to that, we'll be adding 14 more. So, a combined list of 17. For this part, Madam Chair, I'm not sure, do you want me to just go ahead here and read the projects and the amount or do you want me to go through the descriptions of each of the projects? How would you like me to proceed?

CHAIR BUSTAMANTE: I would actually – we can see what the projects are and the amounts. If the Commission feels it's necessary or amendable for a brief description of each project. I see no –

MANAGER SHAFFER: If I could add one comment before we move on, Chair Bustamante, I'm sorry to interrupt. I did want to note and emphasize that there was a slightly revised draft of the resolution. Just made clear that the amounts we ultimately



request will be up to the stated amounts to give some flexibility. There are projects on here that, as Brian can explain, you know, we're actively moving forward. And so our hope is that for some of the projects, for example, the Greater Glorieta wastewater project at or about the beginning of the session, we might actually have a construction contract, and that number might be \$200,000 as gap funding, or it might not be nothing at all. And so we wanted to have the flexibility to work with the numbers based upon the best data and the best estimates that we have. And in some cases our sincere hope is we're going to have you know close to final construction numbers. To take another example we mentioned earlier Nueva Acequia right now based upon the best information that we have is looking to be in a fairly good position but there is a potential funding gap of up to \$2 million could be greater if certain things break in a different way or it could be less as the value engineering comes in line. So again, we want that flexibility and that is in large measure also responsive to feedback that we received from some legislators that emphasized that, 1), they view themselves as the funders of last resort with regard to some projects and they'd like to provide that final funding to push a project over the finish line. but 2) the numbers, you know, could be sized based upon that cost information and data to be within the sweet spot of what we anticipate a legislator or two or three might be able to reasonably fund in terms of funding.

So I hope that additional context is useful to you and we'll explain how we'll move forward with whatever direction the Board gives us. But that again the actual numbers that we ultimately submit and lobby for will likely in some cases be less than the maximum stated amount. Thank you, Chair.

CHAIR BUSTAMANTE: Thank you, Manager Shaffer. We do have a couple of questions from the dais Commissioner Greene.

COMMISSIONER GREENE: Thank you Madam Chair and thank you, Hvtce. And sort of to the point that County Manager Shaffer was mentioning, I do appreciate that we have Senate District and House Districts on here, but very specifically, a senator who I share overlap of my district and their district, couldn't care less about Aamodt. Probably would not give a penny to that. And there's only one project in their district and they would like to give something to their district in Santa Fe County. And so my goal in previous meetings was to say, can we identify a small project that we could make apparent to this senator to say, here you go; here's something that the community wants. Santa Fe County will execute and you can help fund, but we don't have anything in their district right now. We do have one, but they've said that they can't make a dent in it and it's not of interest to them. And so I'm wondering, how do we, it's probably too late this year, but how do we go sit down with each senator and representative and say what do and what can we expect and what can we tailor so that we can go to them and make sure that they feel good about funding something in Santa Fe County. This has happened now multiple years and we're inching in the right direction but we're not there with this and so there's lots of things in Senate District 25 there's lots of things in Senate District 47 but there's one district where there's one project and I know that the senator that this project belongs to couldn't care less about this and so I think we're missing that connection to that senator to give them a good vehicle to provide funding to a Santa Fe County project. I don't want to give specific names. People can, you know, put two and two together, but we have an opportunity to go to the legislature for these projects. And I

wish that there was a project somewhere between \$100,000 or \$200,000 that this senator could say, Here you go, thank you. and we could go knock on their door and get the funding. I just think that there's we're missing an opportunity there.

MR. MILLER: Chair Bustamante, Commissioner Greene, excellent point. And we have met with several representatives and senators and we do hear about the amount, the dollar amount for projects that they're realistically able to provide and knowing that they have to split up their funding between the counties, different municipalities, school districts, tribes, and so forth, nonprofits, it does become a task to try to tailor a project towards that particular district. But I think that we can work with our representatives and senators to let them know that each and every one of our projects, you know, the funding does go to a common good and it does reach out to communities. And I know that that's hard to show to the common resident within the county that this senator put this \$100,000 towards a water system and you're not able to say that \$100,000 went to this section of road. But I think that we can better provide that information to them and to our residents saying, Hey, that we're all into this together and providing smaller amounts, but it all ultimately does reach the completion of a project that's better for the particular community or for the county as a whole. The other problem with that is that for a smaller project like that, the capital outlay funding isn't immediate. So what was allocated last year or this year in March it does take a while to get to us and not knowing but having to go through the process of coming to the Commission putting it on the ICIP having it approved by the Commissioners, that is still not a guarantee that you'll get that funding for that particular project, especially in the budgetary constraints that all the governments are seeing now. It might be better served that we work with the legislature to say let's talk about the smaller projects that you have and we'll see that we can get them funded through the County and we will know that we are able to provide funding for that particular project.

COMMISSIONER GREENE: I get it. I just know that when I walk around the Roundhouse and go speak to the senators and the representatives that I overlap with they ask for well what's in my district that you can do and that I can have impact with and I haven't had an answer for one specific senator for a few years, and they said you're out of luck and they keep all of their money out of Santa Fe County because most of their district is not in Santa Fe County and so we're missing out there. Anyway, thank you.

CHAIR BUSTAMANTE: Thank you, Commissioner Cacari Stone.

COMMISSIONER CACARI STONE: Thank you, Chair. Thank you, Mr. Miller. I just have a question because this is my first year approving this and I'm looking at the DFA website and if you can explain and educate me the FY2026 to 2030 ICIP publication and I'm looking at the Santa Fe County one and we have different things like the Aqua Fria Village sewers; how does what we're doing now relate to that four-year plan? And how do we overlay and did we get the monies we got last year? It would be nice for me to see the progression of what was approved the year before, what's in the hopper. We still don't get a good handle on that. What's at DFA waiting to be drawn down and drawn through to the County, but the main question is how does that four-year plan relate to what we do year to year?

SEC CLERK RECORDED 01/29/2026

MR. MILLER: Chair Bustamante, Commissioner Cacari Stone, great question and that goes to tracking to see are we getting what we're saying our priorities are done. And I myself I don't particularly work with the DFA website that goes to our planning department within growth management, but we do have that information and I do work with our planning department. And I was just contacting them today to make sure that I had the right ICIP numbers because I'll need that to submit any of the projects that you approve. But in also doing that, I was letting her know that I provide her with the Legislative Council Service numbers that I get for any of the projects that I submit. And therefore we at the County track those ICIP projects and we identify what year, how much and what that particular capital outlay request was and it's shown within a spreadsheet and it sounds like that is not being shared with the Commission and we can definitely share that information and even go through a particular project or particular projects for District 2. If that's what it if that's what you need, we can do that and show you amounts of funding and where they're coming from whether it's capital outlay or if it's mostly county funding, state grants whatever the case may be. But I don't believe that the state DFA site tracks all that funding information.

MANAGER SHAFFER: And if I could add to that, Chair, Commissioner Cacari Stone, the ICIP contains the actual list of bona fide projects that the County reasonably anticipates being able to complete over the period of time that is covered by the list. What we actually request in terms of capital outlay funding is a subset of that list. So everything that's on the proposed list that Mr. Miller is presenting is on the ICIP and so we're trying to narrow it down to identify again top three projects, larger dollar amounts, what have you that we can pursue funding for from the Governor's Office but beyond that a smattering of projects that we'll try to cover all of to the maximum extent possible given our actual priorities legislative districts in the House and in the Senate of different sizes that ultimately as we finalize the numbers are within the ballpark that we would reasonably expect legislators to want to fund. So the short answer is the ICIP is exactly what it name represents it to be which is a five-year planning document and then what we pursue in terms of legislative funding each year is a subset of that. And I'll stand for any additional questions but that's how the two relate. I hope that provides additional context.

COMMISSIONER CACARI STONE: Chair, Mr. Miller, thank you. County Manager Shaffer, thank you. I've looked at the ICIP dashboard on DFA. Do we have our own dashboard that says to our constituents? I know last year we had the, blocked links on our website, here's our priorities, but do we have a dashboard that any constituent could see, oh, here's what's in the hopper, here's what's requested, here's by district. Because I think it's important to look at trends. Is it is there a possibility with what we do track to put a dashboard online for our constituents?

MANAGER SHAFFER: Chair Bustamante, Commissioner Cacari Stone, yes, we are working towards having exactly that sort of dashboard. We currently do have a public-facing ICIP story board that we think can be augmented and improved to track all funding sources what have you. So, I guess the short answer is yes, and it's a continued work in progress to continue to fine-tune that. And also, include project update information from our Public Works Department.

SEC CLERK RECORDED 01/28/2026

COMMISSIONER CACARI STONE: Oh, I appreciate that. Thank you so much. And again, thank you for your patience. But my next question is we have this legislative dinner coming up next week, right? So now that we're all here together as a BCC, last year for me it was more of a meet and greet because I was not yet in my office. Neither was Commissioner Johnson, but how do we best prepare for that? And if things are already set, then how should we focus that conversation? What is your best suggestions and guidance because we want to, as Commissioner Greene mentioned, be able to be on all on the same page, but are there any outliers or opportunities to negotiate any small scale priorities during this session or what do you suggest?

MR. MILLER: Chair Bustamante, Commissioner Cacari Stone, great point. So, first off, what we will do upon completion of this resolution, we'll share that information this week with our senators and representatives and say this was our approved capital outlay requests. You'll be seeing these coming forward in the request portal that they get access to at the legislature. But it is completely the prerogative of senators and representatives. If there is a project that they want to fund for their communities, they can do so. So, if there's still ideas of what you have and you would say, Senator XYZ, go ahead and if there's a need that you see, maybe it's smaller piece of equipment or something like that, do fund it, we can utilize it, and we absolutely would appreciate your funding of this equipment or whatever it may be for use to residents constituents in the county. So the senators and representatives have much more flexibility than what we do as a local government to make requests. We're really bound by planning ahead, putting things on the ICIP, making sure that we have a DFA ICIP number so we can submit that and that they can see like the County Manager was saying it's a bona fide project, you've vetted it at your local level and you're going to really provide funding towards it beyond what just the state is going to provide funding for. So they always do have that opportunity to fund where they see the need.

COMMISSIONER CACARI STONE: I appreciate that, Mr. Miller. And then as we prepare for the legislative session starting, reflecting back, how can we Santa Fe County ensure there's parity and equity of all five of us commissioners to have direct contact with our lobbyist? And do we have one lobbyist this year? Because last year what I observed is the lobbyists would only talk to one Commissioner or so, it's not a onus on that Commissioner but it seemed like there wasn't parity in having equal access to discussing; is there a way, a procedure, a process where during a BCC meeting the lobbyist also updates us is that private privy information? How do we how do we align parody so we all have equal access? Thank you.

MANAGER SHAFFER: Chair Bustamante, Commissioner Cacari Stone, just please let, Hvtce and I know and we can always put you in direct contact with our lobbyists. We also do invite them to our meetings as appropriate to answer any questions and provide updates. Both lobbyist Jason Weeks and Al Park are online now and are available to answer any questions. So absolutely there's access that that can and will be provided at request of individual commissioners. And I think the last thing I would add to what Mr. Miller mentioned is based upon the list that we are given by the Board we'll also be preparing very short concise summaries with regard to each of the projects that we'll provide separate and apart from resolution to our delegation. And we'll also provide to commissioners so that you would have that in advance. So, as you said, we're all on the

same page relative to project descriptions, priorities, needs, what have you.

COMMISSIONER CACARI STONE: I appreciate that. Thank you, County Manager. Thank you, Mr. Miller. That concludes my questions.

CHAIR BUSTAMANTE: Thank you, Commissioner. Commissioner Hughes.

COMMISSIONER HUGHES: Yes. I just have a couple simple comments. First of all, under preliminary engineering reports for small applications for waterline extensions, you still haven't removed the words "pursuant to County policy." I think that's very important that we remove the words pursuant to County policy, on that one and I think there was no disagreement on that note.

The second one, one Avenida Vista Grande Bridge Rehab, are we willing to accept money for that? Because in my recent quarterly meeting with the Public Works Department, they said that was fully funded and I was wondered, Brian, if we could accept money for that anyway because I think that will be very popular if it's on there.

BRIAN SNYDER (Public Works Director): Madam Chair and Commissioner Hughes, it is fully funded right now, but like Greg said earlier, if funding is appropriated for that project, we can shift funding around if we have County GRT funding has flexibility, can we move to another road project in Encantado or something else in that district or another road project? The money can be shifted around if money is allocated to that project through the legislative session.

COMMISSIONER HUGHES: Okay, I just want to make sure that's okay. Okay, good. Thank you. That's the end of my questions.

CHAIR BUSTAMANTE: Thank you, Commissioner. Any additional questions? Commissioner Greene.

COMMISSIONER GREENE: So, just to related to what Commissioner Cacari Stone mentioned. Last year I, with Hvtce and our lobbyists and a bunch of lobbyists, I offered an orientation for staff and I would offer it to all of us to get familiar with the Roundhouse and even if you're familiar with the Roundhouse with additional aspects that are sort of behind the scenes sort of things. And we brought in different lobbyists from different communities with different aspects. We brought in different representatives and senators that you may not be familiar with that might not show up to our dinner. And I offer to do that again and maybe we do it and we notice it because it is talking about county business, but we'll find the way to do that appropriately there. But I will offer to do that again for staff for sure because at the end of the day we have home field advantage and we need to take advantage of that here.

COMMISSIONER CACARI STONE: Thank you, Commissioner Greene and Chair Bustamante, yeah I've worked for the state legislature at the legislature since 1994 on and off so I think many of us have one degree of separation with communities so I'm just looking for ways to foster that one degree of separation and I appreciate that you've led the orientation for staff but I'm also looking to other Commissioners and Mr. Miller and our County Manager for ways that we could really leverage our relationships.

COMMISSIONER GREENE: Totally.

CHAIR BUSTAMANTE: Thank you., I do have one, I guess I'll call it an

issue because you did say earlier,, and I don't want there to be any confusion and that any representative or senator has the authority, the right to support any projects that they want, but it was reported to me that we actually have had commissioners who've gone directly to, one of our representatives or a senator and asked for something on behalf of our district and that was very much frowned upon. I want to make sure that if it's up to the representative or the senator to go for something that a community group has asked for and it's going to potentially at some point be a draw on the County's resources that that's something that sure the community can do that but that would have to come back and become part of our ICIP, but that we would not as commissioners go in and say, Well, this didn't make your list, but I'm commissioner X from district Y and please put this on the ICIP or please put this as a priority for our particular district. Is there anything that either you Hvtce, or Manager Shaffer would want to clarify with regard to what the ICIP is and when or who would go to a specific senator or representative and ask for something that has not been approved by the Board directly.

MANAGER SHAFFER: Chair Bustamante, I think you, raised a very good point, which augments what Mr. Miller was articulating is that ultimately money being requested on behalf of the County we will only pursue at the County staff level those funds, that the Board authorizes us to seek and request. What Mr. Miller said is accurate is that ultimately though a legislature could, appropriate, funds or request that they be included in the bill. And we may be approached at a future point in time by the legislature or would be target of that appropriation that we accept those funds. But absent Board action, we would not do that. So I'm underscoring and agreeing with the point you're making which is this is the list and so once the Board adopts the list of what we're going to ask for again with the flexibility to fine tune the amounts, that's all that we'll be submitting formally to the legislature for and all that our contract lobbyists will be lobbying for and all that we'll be lobbying for. And to the extent that any Commissioner or legislator decided to work outside of that list there would be risk associated with that because the full Board may ultimately say, no we're not going to accept that money and at which case it could be wasted. So, I hope that answers your question.

CHAIR BUSTAMANTE: It does. I appreciate it. Are there any other further questions for Hvtce? Seeing none, do we have a motion for resolution – legislative capital outlay projects?

COMMISSIONER GREENE: I'll make the motion.

CHAIR BUSTAMANTE: I hear a motion.

COMMISSIONER GREENE: So moved, yep.

COMMISSIONER GREENE: A motion from Commissioner Greene.

COMMISSIONER HUGHES: I second with the removal of the words “pursuant to County policy.”

COMMISSIONER GREENE: And I'll accept that as friendly.

CHAIR BUSTAMANTE: We have a motion with a friendly amendment to remove the words pursuant to County policy, accepted by Commissioner Greene proposed by the second of Commissioner Hughes.

SEC CLERK RECORDED 11/28/2025

**The motion passed by unanimous [5-0] voice vote.**

CHAIR BUSTAMANTE: Resolution passes. Thank you very much,  
Hvtce.

[The meeting paused at 4:06 until 4:20]

**F. Resolution No. 2025 – a Resolution Identifying Santa Fe County 2026  
Legislative Priorities Related to Public Health and Social Services  
[Cont. page 51]**

ANNE RYAN (Community Services Department): Chair,  
Commissioners, good afternoon, Anne Ryan on behalf of the Community Services  
Department with our legislative priorities for 2026 requesting a resolution as follows. A  
\$100,000 for the development and consulting of trauma-informed permanent supportive  
housing. If I can just park that for one second because we know that you have the  
strategic planning agenda item a little bit later on. We did try to tie all of ours to either  
our strategic plan or our existing operations. As well there are no capital requests in ours.  
It's exclusive to services. So again the first is related to consulting and development of  
trauma-informed permanent supportive housing.

The second is authorization for project-based linkages vouchers to help with the  
recurring revenue that would work to support trauma informed permanent supportive  
housing of up to 40 units.

The third is \$400,000 for senior services to help increase food security along with  
transportation and also in alignment with the results of the recent senior survey.

The fourth is \$600,000 to assist with startup services at the youth behavioral  
health center. We are all certainly aware of the gap between what Medicaid might pay  
and the actual cost in addition to the fact that there are number of providers who are not  
Medicaid providers who are enrolled with that program. So these funds would work to  
help square that particular gap.

\$800,000 is the fifth request for more robust re-entry services up to and including  
a re-entry center that we would also look to tie and leverage with the 1115 waiver.

And then finally, as always, we bring forth every year supporting the initiative to  
increase the alcohol excise tax to help fund additional prevention efforts. And I just want  
to acknowledge the Chair and also the Commission about our earlier presentation  
regarding some of our DWI prevention programs at the youth and adult level message  
heard. We would love to do nothing more than to share with you a number of those  
metrics, but this is related to that.

So, I'm happy to stand for any questions. Thank you.

CHAIR BUSTAMANTE: Do we have any questions for Anne Ryan?  
Commissioner Greene.

COMMISSIONER GREENE: Thank you, Anne. I'm supportive of all of  
these things. And I don't have a specific dollar amount to this but expansion of our MIHO

SEC CLERK RECORDED 01/28/2026

or mobile integrated health units. There was a discussion that I've had around the City and with the City of Albuquerque with Mayor Keller about expansion of these units around our communities and the effectiveness of these taking a lot of the calls out of the sheriff's departments and taking them out of the fire department and EMS and having specialized units for seniors and behavioral health and mental health issues. And in full support of that, we have this, but we need an expansion of this. And so, one of the statewide and legislative concepts that was discussed with Albuquerque was to create a fund that would be a statewide fund similar to the Fire – and County Manager Shaffer knows exactly the terminology for this – so I keep forgetting how to say this properly, but there is a fund that we've accessed in the past years to expand our fire department staffing and training. That would be the concept would be to set this fund up for a statewide program that counties such as Santa Fe County and cities could apply for to expand a MIHO unit, a mobile integrated health unit. And I'm wondering what your thoughts on this in terms of our need to expand the mobile integrated health for Santa Fe County. And then if you think that this could be a funding source that we could then get the state to support so it wouldn't come out of our pocket necessarily but it would become a state fund to help us expand our mobile integrated health unit.

MS. RYAN: Chair Bustamante, Commissioner Greene I appreciate the question. This is also something I recall you raising during the strategic planning session and simply to restate what I shared then we work closely with the Fire Department, our EMS colleagues and that particular unit. I would prefer to defer to Chief Black, but we would be in full support and in partnership of that particular need as deemed by Chief Black.

COMMISSIONER GREENE: And the only reason I bring it up to you is that in conversations with both Albuquerque and Santa Fe, both of their operations and their county operations have asked to in the case of the City of Santa Fe, it's under the fire department and the fire department wants to move it over to community services. And I don't know if that would be a similar thing that Chief Black would want to do here and give you a roaming team to support your services out in the field. And so I bring it up to you maybe just to gauge your support and then maybe it just goes to Chief Black in terms of whether this is a concept that we would want to want to stand up wherever it lives at the County.

MS. RYAN: Chair Bustamante, Commissioner Greene. certainly appreciate that. We can consult. I don't think it hurts to add it. We all know what can happen at a session and especially when it comes to you know junior house bills or GRO funds. But obviously I just don't want to speak on behalf of him.

Okay. This would not be for a GRO fund. This would be actually an appropriation as a big, not capital, but a legislative appropriation for a fund that would become a program. But we it's fine. I just wanted to put it out there, hear your feedback on it.

MS. RYAN: Okay. And may I just clarify, Commissioner Greene, would you want us to add that to this particular memo?

COMMISSIONER GREENE: I would love to because the idea is that this is something that if you see a need for this, we only have one MIHO unit that goes



countywide. This is a similar problem that the city has with one unit for citywide. And then in the case of the city, you know, problems don't happen nine to five. And certainly in Santa Fe County, problems don't happen that one unit from Edgewood to Española can cover. And I wouldn't say it's an appropriation, but like a specific dollar amount, although we could ask for a dollar amount and say one unit it costs \$300,000. We just want that money. But I think that there's a statewide sort of concept that could go in this. Either way, I'm agnostic. I just think that we need to expand our MIHO unit.

MS. RYAN: Chair Bustamante, Commissioner Greene, I'd prefer to defer to the County Attorney. It's my understanding that as long as we make that amendment before the end of the actual meeting today, that that is something that can qualify. And I know that Chief Black is going to be here shortly.

ATTORNEY BOYD: Chair Bustamante, certainly the amendment made by the Board now is going to control the staff's actions after today's meeting. And so that's that that would be the correct approach if the change being contemplated is amendable to the Board as a whole.

COMMISSIONER GREENE: So is the appropriate way to do this is to table this pending Chief Black's comments and public safety and that community services would come back in a few minutes to with an amendment or how do we want to break down the silos and show that there's an overlap between these?

ATTORNEY BOYD: Chair Bustamante and Commissioner Greene, there is another meeting of the Board on December 15<sup>th</sup> so the issue could be revisited before the session, but I'm not aware of what all needs to go between the lobbyists and what communications need to take place between Community Services and the Fire Department as to whether something can be put before the Board before then. I do know our internal deadline for getting materials to the Board is tomorrow for that next meeting. So it is a bit of a tight timeline we're operating under.

MANAGER SHAFFER: If I could, Chair Bustamante, Commissioner Greene, I think if you just want to have any further discussion on this item, and then we'll just continue on the agenda to allow Anne time to work with Chief Black and then we'll circle right back to it, with some proposed language that could be included. It may be that we're talking about two separate things just for clarity. I mean, one, would be the mobile crisis center that is managed by our unit New Mexico Solutions out of La Sala as opposed to the separate program that is housed in the Fire Department which again an alternative unit to meet the needs of the community. But to the best of my knowledge isn't actively responding to calls. So again, we can clarify that, but I think we're potentially talking about two separate ideas, but again, we'll work on some language and bring it back before the end of this meeting.

COMMISSIONER GREENE: Wonderful. Thank you.

CHAIR BUSTAMANTE: Thank you, Commissioner Greene.  
Commissioner.

COMMISSIONER CACARI STONE: Thank you, Chair Bustamante. Ms. Ryan, thank you to you and your team always for your diligence and expertise. I have a question regarding we seem to do really well, we are doing really well when it comes to youth and seniors. And the huge gap that I hear from constituents is veterans, homeless

veterans. The City is working closely on veteran services, but we seem to be more scant. We say, Oh, they can get referred to the CONNECT. We know suicide rates are seven times more than any other population.

And the other sub population when we talk about behavioral health as you know is LGBTQI+ and the attack especially on transgender, transgender youth, the national I would just say draconian approach to basically marginalizing these communities even more. Can we put in some monies and requests for a pilot for LGBTQI youth and more maybe investing in peer-to-peer type of support with our Human Rights Alliance as well as more creative arts like Moving Arts Española that does extensive outreach with Native and Latino local LGBTQI+ -- but that we would invest like \$100,000 into a pilot to really beef up and start building the capacity for this population and then something we could put in like 50,000 or something with the vets to work with the City and the State Veterans Office. I'm very concerned about our homeless vets and the fact that they kind of get treated as a one-size fits-all and you know they're living on the rivers of Agua Fria Village. So we have them in the outskirts and this is their full-time residence. So what do you think about that? What would that look like and is it possible?

MS. RYAN: Sure. Chair Bustamante, Commissioner Cacari Stone, thank you for the question. So, we typically every year do request funding for the CONNECT program which as you know we've got over 80 contracts with the local providers that does not discriminate and does support sub populations as well. We also have an existing contract with the Mountain Center that does certainly support youth in a wide variety of ways. We did not include that this year because we didn't you know want to reach too high but we could put that back in and that's what allows us to, for example, meet with Roger to do a contract under CONNECT that gets them into the network but can specialize in sub populations. So that's one option.

Since we're going to be amending by adding anyhow, we could do that and then call out those subpopulations, more peer-to-peer, more veteran services, more at risk youth, LGBTQ, etc., under Connect or we could, if you are wanting something more specific in terms of a pilot, you know, the arts, etc., we would just love that language so that we could add that as well. It's certainly your call.

COMMISSIONER CACARI STONE: Thank you, Chair Bustamante. Ms. Ryan, I think that the autonomy within your discretion, your team's discretion and CONNECT seems to allow that we could do a pilot through that. We could contract out with couple peer-to-peer. Commissioner Bustamante and I met with the Human Rights Alliance. They're trying to get involved in peer-to-peer with LGBTQI. We're having a private conversation tomorrow on strategy around safety in our community, with our communities. And I think if we specify it flexible enough, for example, 100,000 for LGBTQI youth; 100,000 for veterans who are homeless and highest risk, or 200 grand for these specialty populations to build the infrastructure capacity and network of culturally aligned specific programming with these two these type two populations would be terrific. So why not ask for 200 through CONNECT.

MS. RYAN: Certainly.

COMMISSIONER CACARI STONE: That would allow you the flexibility, right, to contract out and it could still be like a contractor in CONNECT a

SEC. CLERK RECORDED 01/28/2026

service provider doing something that's more pilot or more innovative. Is that correct?

MS. RYAN: 100 percent, yes. I just want to make sure that I'm clear. So the subpopulations, the third would be for the arts?

COMMISSIONER CACARI STONE: It would be two populations. High-risk LGBTQI youth and adults. And the second is veterans and homeless veterans suffering from mental health and trauma and substance use.

MS. RYAN: Clear.

COMMISSIONER CACARI STONE: So 200 grand total.

MS. RYAN: Clear. Thank you.

COMMISSIONER CACARI STONE: And I'll advocate for it on the other end if we can do this.

CHAIR BUSTAMANTE: Thank you, Commissioner. Commissioner Johnson.

COMMISSIONER JOHNSON: Thank you, Madam Chair. Thank you, Director Ryan. These look great. Can you open up the black box a little bit for me? We approve this. It goes where? Who sees it? How does how do they make decisions about it, right? It's not like ICIP. So, I need a little bit of help through the maze.

MS. RYAN: Sure. Chair Bustamante, Commissioner Johnson, I appreciate the question. We can bring up Hvtce or I can defer to the County Manager, but I will just state that this does allow us to be a little bit more quick and more nimble because it's passed in advance and so that during the session it's already been approved at the local level. This is also utilized as a big talking point for the legislative dinner, but where it goes formally in terms of to the state or to legislators, that is through the County Manager's Office. And so I would defer to the County Manager.

MR. MILLER: Chair Bustamante, Commissioner Johnson. Yes, as Anne was saying, we do share this all our legislative resolutions with our senators and representatives, but we'll also identify any piece of legislation where this particular resolution may apply. And so, like Ann was saying, it's good to show that support beyond our own delegation within Santa Fe County. So if a bill goes to a certain committee and they need to see what localities are really behind this particular initiative regarding health or behavioral health, whatever it may be, that's where it becomes effective to say, oh localities are taking note of this and this is a piece of legislation that applies to this particular initiative that Santa Fe County for instance is behind.

COMMISSIONER JOHNSON: Okay, that's helpful. So it's a bit of pre-planning that shows that we have already identified priorities and given allocations this is how they'd be allocated.

MANAGER SHAFFER: And if I could add to that, Chair Bustamante and Commissioner Johnson. It also very much depends upon the state funding situation which you know they continue to evaluate up to and including during the session. So it's possible that there could be no junior bill funding or no GRO funding or that they could come up with specific criteria and specific application processes. So again, we really follow their lead, but this does identify those priorities so that as Anne said, as that situation becomes more clear we've identified what the Board thinks are priority fundings

in these areas assuming that there is, in fact, non- capital funding for those purposes. I hope that provides some additional context as well.

COMMISSIONER JOHNSON: Yeah, that's helpful. Thank you, Manager Shaffer. Thank you, Madam Chair.

CHAIR BUSTAMANTE: Thank you. Commissioner Hughes.

COMMISSIONER HUGHES: I just thank you for bringing this forward, especially all the permanent supportive housing supports.

CHAIR BUSTAMANTE: Thank you. I have a question, maybe more of a suggestion regarding the potential re-entry center. Why wouldn't we at this time go for it?

MS. RYAN: I'm sorry, Chair, why don't we –

CHAIR BUSTAMANTE: On item number 4; it says reduce alcohol related harm by providing funding for – I'm sorry, I'm wrong line. Up to and it's including a potential re-entry center and I think that we have some good evidence that taking people at the opportunity for re-entry is something that we really have an opportunity to focus on. Is it been a recommendation to put the word “potential” or can the word potential be scratched from that line item?

MS. RYAN: Chair, we can certainly strike the word potential. The only reason it was put in there is because honestly expense. And so it is not atypical during a legislative session, hey there might be a 100k for XYZ towards re-entry but not whatever. And so we just wanted to leave that flexibility so that we could then work with the warden and his team on more services or versus kind of putting it somewhere and waiting until it adds like the ICIP.

CHAIR BUSTAMANTE: I think with previous projects, you know, scratching the potential and working towards a final amount is like any project starting to do the planning and establishment of what types of rooms, the difference between women's re-entry and men's re-entry. We have a lot of really good information already from just the services that are already provided via CONNECT, etc. So I would like to see the word potential just removed and be willing to say yes because big part of this is the planning for this particular center. What will this look like?

The other thing that's going to happen in a in a few minutes here as our day is getting extensively longer, is we have a presentation from our arts council and when I think of social determinants of health and how the arts are acknowledged as, you know, there's identity that's involved in helping people with their identity with the arts. As well as our common humanity. And it's something that we've somewhat overlooked in the City Different that's known for its arts. It just it's beyond me. And it's both in its richest case, it's been a place, a location where people have come from near and far to do art in Santa Fe, if not the City, Santa Fe County. So somehow tying that and I love hearing the Commissioner's recommendation to look at what the moving arts folks have done but in its bigger sense and I think along the lines of even with re-entry where can people identify in a different way. I tend to all jump directly to job training, right? But we know that there are people who have been in jail who have master's degrees and there's more to it than that. So, I throw that in only because the arts presentation will be very helpful. But really in the potential re-entry center, I think, and we've had this conversation about the importance of catching people as they're about to take on either a new system or head

back into a bad system. And at the risk of actually in the interest of making sure that it's in the minutes, I spoke with a constituent today who was telling the story of his nephew who had just graduated out of high school and he went out to a rural part of our community and started shooting up the back of all the signs that they could get and he started his path in the jail system, you know, and I and he was kind of giving it to me as a what are we going to do? How do we work better with the County to turn these things around? And I really at that time said there's a lot of stuff underway but how do we keep someone from -- he had his whole life ahead of him type of conversation to how do we make sure somebody is both at the youth end and if they are coming out he doesn't have to throw it all away because he decided to do something stupid at the age of 18. So I throw that out as part of the conversation but I am very grateful and I see these are all very, very good opportunities here. So thank you for that.

MS. RYAN: Chair, thank you and for your comments which we appreciate immensely. The arts no question are a very large protective factor and following that particular presentation by our colleagues we'll talk about what's going on with behavioral health where a lot of this ties as well.

CHAIR BUSTAMANTE: Thank you so much. So on this issue, are we going to postpone the vote the vote in order to get the additional information from our Warden? Manager Shaffer?

MANAGER SHAFFER: Yes, we'll work on that now and we'll bring it back and just I would recommend you just continue on the agenda.

CHAIR BUSTAMANTE: Thank you very much. Thank you, Anne.

**G. Resolution No. 2025-137, a Resolution Identifying General Santa Fe County 2026 Legislative Principles**

MR. MILLER: Chair Bustamante, Commissioners, Hvtce Miller once again with the County Manager's Office. I'll be brief. This one is rather simple to explain. This resolution identifies general legislative principles for Santa Fe County which will be used by County staff to take positions on time-sensitive legislation where it may not be practicable to obtain a formal position by the Board of County Commissioners.

The subject resolution establishes the following general legislative principles for the 2026 regular session of the New Mexico State Legislature. Bullet one is preservation of county revenue. Next one is no unfunded mandates. Next is preservation of local government autonomy and so what this one basically is saying is if time is of the essence and we see that there could be a surprise piece of legislation that comes forth and may affect our ability to regulate ourselves or impose taxes or decreases taxes revenues for the County. we can simply say that is a counter to the priorities that the County has set forth and therefore we would oppose this. But with that being said, we'll make sure if we do have the time and if it's a particular bill that we need to bring forth to the Commission, we'll make sure and do that to identify that it's Senate Bill XYZ and we let you know of the details of that particular bill. But just for the immediate being able to respond, that's what this resolution would allow myself the County Manager or our contract lobbyist to react to it.

CHAIR BUSTAMANTE: Thank you, Hvtce. Are there any questions?  
Commissioner Greene.

COMMISSIONER GREENE: Thank you. I appreciate these general guidelines. I'm wondering, you know, I'm looking at the calendar and we'll have basically one meeting. We will have two meetings before it's a 30-day session, but our meeting in January is almost at the cutoff and then our meeting in February is literally everything's done. So, we won't have very much time. So, I appreciate this as a guiding document for us.

I'm wondering if we have any interest in proposing and seeking support for a memorial to study some property tax have flexibility for the County that fits with our priorities. Right now property taxes and this would be in the form of memorial, I don't think it would be – it's not baked through, but the idea is that we would bring this forward to support and get statewide buy into this. There would be like a memorial to study property tax reform. I give an example for instance, if you put solar panels on your house, your house gets reappraised, right? And we should be incentivizing people putting solar panels on their house. And we should try to find a way to have maybe a tax credit for people that do green infrastructure on their home. Another one would be we have a lot of second homes in Santa Fe that pay property tax and sometimes these homes sit vacant for 10, 11 months a year and maybe we want to start looking at taxing folks at a different rate. So people that do live here and produce here and spend their money here do take advantage of the 3 percent raise every month, but the homes that are second homes might have a carve out for this.

And so I just want to bring up the idea of supporting some property tax a study of property taxes so that Santa Fe County can more adjust and be a part of a statewide conversation in this.

CHAIR BUSTAMANTE: Commissioner, I think that the opportunity for the state to offset those, you know, I think that's captured in number one where it says without offsetting support by the state, that we do want to support what you're saying and ensure that people get a tax break, but those would be state tax breaks so that the county can still do business as usual. You know, we talked earlier about the costs and just running detention facilities. So if there is going to be a tax break then it would be offset by the state and that we would encourage offsetting taxes but I mean not offsetting taxes but tax breaks but the state would kick in for that type of initiative much as it's happened for now decades in my opinion.

COMMISSIONER GREENE: So I agree. I'd look at it as the preservation of local government authority almost a third or that third aspect of expanding that to give us some more ability to set tax rates based on our own priorities. So for instance the City of Santa Fe has the mansion tax that has been fought in by court, right. Who knows, it was thrown out on a technicality or it was reinstated on a technicality that may be discovered that is still unconstitutional because jurisdictions cannot set taxes on real estate. Now, if we were in support of that item or against it, whatever, but it needs to be clarified to have local government authority and autonomy to set things like that. So if we wanted to do something like that, we could, but we may not be able to do that because based on the interpretations that I've heard, that may not be allowable.

So I would love to see a study of property taxes with the idea of opting in. This is not a statewide thing, but like each county could decide to opt in for certain programs and set certain guidelines based on each again local government autonomy, But it may not be appropriate for this resolution right now, but it's part of the conversation that I think I wanted to bring up here.

CHAIR BUSTAMANTE: Commissioner Hughes.

COMMISSIONER HUGHES: Yeah. I just wanted to say Matthew McQueen looked at the issues you brought up a couple years ago and he was having very hard time fitting it in. He looked so, I think it's a rather complicated issue to fit in right now.

COMMISSIONER GREENE: I was just looking for a memorial to study it. Not the idea that we're going to try to get a bill through this year because that certainly isn't going to happen. But if we could support a memorial and Santa Fe County was saying we want to look at this because we set our tax rates, right? The state government doesn't, but they tell us that we can't set our tax rates.

CHAIR BUSTAMANTE: Manager Shaffer, is that something that could be put out of the next meeting's agenda to create a memorial that would be introduced for this study?

MANAGER SHAFFER: Chair Bustamante, Commissioner Greene, I think, yes, our intent was to really focus on some low-hanging fruit here, but also things that were direct monetary ask or would directly impact County services and the like. And so we certainly intended to work with the with the Board on you know other potential resolutions addressing other priorities and I think that this idea could certainly be analyzed as part of that effort that we'll bring back to the Board on December 15<sup>th</sup>. So the short answer is most definitely.

CHAIR BUSTAMANTE: Thank you.

COMMISSIONER GREENE: Thank you.

CHAIR BUSTAMANTE: The other reason I'm in incredible support for this is even though this actually, not even those, it's going to get through but there are a number of us who are going to NACo and I would very much like to carry this to NACo to present it to other counties just in the interest of what the federal level could possibly do to state budgets and basically says leave us alone. So I'm really grateful for this in that regard. Commissioner Johnson.

COMMISSIONER JOHNSON: Thank you, Madam Chair. Thanks Hvtce. So I want to say that I support the path that you're walking down. I'm not sure that it's appropriate for here, but it seems like we've resolved that.

The thing that strikes me about this is that it seems a little bit like a no list. Like if there's any legislation that compromises the preservation of County revenue that that does the unfunded mandates and it doesn't do the thing that I think Commissioner Greene was getting at. It doesn't seem to go both ways and I might be wrong so please correct me. Does that mean that if there's something that is a tax boon for the county but is a burden on county residents that the County would support it? I'm asking kind of as a hypothetical. I don't anticipate that being the case, but it seems like – I guess I'm kind of wondering what we're voting on or what the threshold is in which the County leadership

comes to the Commission who are approving this resolution. So taking the example of paid medical and family leave from last year it did – it would negatively, had that passed it would have negatively affected county revenues. The Manager and his office proposed a sort of carve out for county governments. But the citizens of Santa Fe County who we represent may have been largely in favor of that and we as a Commission would have liked to be in favor of that also and were. So, I guess I'm sort of wondering what the threshold is for when the Manager and other County leadership comes to the Commission with you know maybe it's a phone call, maybe it's you know brought forth in a special session or something like that because of the limited number. How does this play out? That's my short question. How does this play out? We can't anticipate everything in advance, but I just want to make sure that we're not approving politically unpopular decision making with the sort of running of the County versus the representation of the citizenry.

MANAGER SHAFFER: Chair Bustamante, Commissioner Johnson, Chair if it's okay I'll jump in there. We will always seek to get Board positions relative to specific bills, certainly, With regard, to safety net legislation like the ones that you're referencing, vis a vis paid family medical leave act. So I think this is really more geared at those things that happen fairly quickly. And in particular the tax legislation and the tax process is not a very transparent one. And often tax packages are being dropped on the floor or close to it without a lot of opportunity for input or reflection. Some proposals over recent years would have potentially impacted the County to the tune of millions of dollars a year, relative to changing gross receipts, tax structure, what have you. So those would be the type of things that if necessary u because of the way things are moving we'd like to have that flexibility but ultimately like I said any time that it is feasible with regard to particular legislation that would always be my preference and what we would work toward. Relative to the point of looking at legislation, I think the Board certainly may want to consider scheduling some special meetings so that you can express a particular opinion on particular legislation during the course of a very short session. But also using the pre-file period to make sure that we're keeping the Board apprised of specific legislation as it in fact is pre-filed for ultimate introduction.

So the short answer I would provide is our preference is always going to be to get specific Board authorization or position relative to specific bills. And here we would really be looking for those things that are moving quickly that don't touch upon the pieces of social policy legislation, my phrase not yours, that we think would be of critical interest to the Board. I hope that answers your question.

COMMISSIONER JOHNSON: That does. Thank you, Manager Shaffer. Yeah, that is helpful clarification. It's hard to describe this perfect balance that we're striking, right? But I think social policy legislation is an appropriate trigger point, so to speak. And I just wanted to raise that question in part so that leadership understands the sort of concerns that we have. I agree that when a tax package that would negatively impact the County that the Commission itself is not going to be able to digest, the County leadership should act. Thank you.

MR. MILLER: Chair Bustamante, Commissioner Johnson, I and the contract lobbyists will take a look at the pre-filed legislation and we'll get reports back to

SEC CLERK RECORDED 01/28/2026



you. We'll pass it through the County Manager and then you can get a feel for what types of legislations are going to be coming forward.

COMMISSIONER JOHNSON: Thanks, Hvtce and I, you know, we could talk about this later, but I would be in favor of a special session that's specifically on the legislature so that we can maybe weigh in on these ideas and show where our values lie. Thank you.

CHAIR BUSTAMANTE: Thank you. Any further statements? Do we have a motion?

COMMISSIONER JOHNSON: Move to approve.

CHAIR BUSTAMANTE: Have a motion from Commissioner Johnson to approve. Do we have a second?

COMMISSIONER CACARI STONE: Second.

CHAIR BUSTAMANTE: I heard a second by Commissioner Cacari Stone.

**The motion passed by unanimous [5-0] voice vote.**

**H. Resolution No. 2025-138, a Resolution Determining Reasonable Notice of Calendar Year in Accordance with New Mexico Open Meetings Act**

CHAIR BUSTAMANTE: Manager Shaffer and Attorney Walker Boyd.

ATTORNEY BOYD: Chair Bustamante, may I present from my desk here because I've got the resolution in front of me.

CHAIR BUSTAMANTE: Sure, certainly.

ATTORNEY BOYD: Thanks. Chair Bustamante and Commissioners, the Open Meetings Act requires every public body to annually determine in a public meeting what notice for a public meeting is reasonable when applied to that body. So that is the first purpose of the resolution that is before you. There is a second purpose to this resolution which is just as important and why it's a resolution not something else which is that this is the opportunity for the Board to determine the regular meeting schedule that it will hold for the next year.

And so in that vein I'd like to express my appreciation for Commissioner Cacari Stone. She proactively got to staff her dates of not availability, that's noted in the memo. This is your opportunity. I'm of course here to answer any questions you have about the resolution itself, the open meetings act, what we're doing here, vis a vis notice for the Board's regular meetings and special meetings. But again, what we're looking for in your approval is not only the form of notice required, which is set forth at the beginning of the resolution, but also equally important, the schedule at the end of the resolution.

So, with that, I'm happy to answer any more specific questions you have about this. I'd also note I also appreciate a member of the public who pointed out a typo in the first paragraph that has been fixed in your materials. So, it is now, correctly refers to calendar year 2026, not 2025.

CHAIR BUSTAMANTE: Thank you. Any questions for Attorney Boyd? Commissioner Johnson? Commissioner Greene.

COMMISSIONER GREENE: Madam Chair. Yeah. I just want to say thank you to everybody to -- one I'm very impressed with Commissioner Cacari Stone's ability to look so far into the future and know where she's going to be on weeks next year. I can barely get to the next meeting. But I do want to say thank you for proactively looking ahead to our pueblo brothers and sisters. Their feast days are amazing and we should celebrate them and give them as much space to celebrate and not feel like they're missing a County Commission meeting. So I appreciate that that has been addressed in this. So that's my thanks out there.

CHAIR BUSTAMANTE: Thank you. Any other questions? Commissioner Hughes?

COMMISSIONER HUGHES: Yeah, just I'm going to mention I met with Chris Mechels last week on totally separate issues, but I would like to bring those forward later. He had some good ideas and I don't know what he was talking about today, but they don't affect this memo, this resolution.

CHAIR BUSTAMANTE: Thank you. The only question that I had regarding the vulnerability or concern of this particular constituent would be noting whenever there are unforeseen circumstances. We have had to actually cancel a meeting once because we had equipment failures. An example today if an unforeseen delay in being able to start up and if it's already clear in the ordinance and what we have here that as long as we're -- do we have to note unless there are unforeseen circumstances or is it adequate as it said as it stated?

ATTORNEY BOYD: Chair Bustamante, I believe the resolution adequately addresses the availability of remote simulcast that having the ability to broadcast a board meeting. And at least in my experience in my time here, there hasn't been a board meeting that's gone forward when we knew that there was not any video conferencing available and we've paused meetings when it there's been a temporary outage. I think that in the moment that something like that happens, my advice would be that the Open Meetings Act doesn't require you to continue to adjourn the meeting because remote telecast has disappeared. And so, I think it's ultimately a Board decision when that happens. And I would advocate that you retain that discretion because if there's something important going on that can't wait and we lose Teams access for whatever reason, I think the Board should be able to weigh the options up and to make a decision about what to do.

CHAIR BUSTAMANTE: Thank you. But we don't need to state that there would be any delay any potential delays. It's just there. Okay.

I would like to make a motion to approve this resolution requiring reasonable notice unless there was another question statement.

COMMISSIONER CACARI STONE: Thank you Chair and thank you Attorney Board. I just want to state I don't know if this is the time we try to negotiate but on April, I wanted to know if the Board was open to meeting on April 7<sup>th</sup> instead of the 14<sup>th</sup>. That's the only date I had a conflict. I can still make it work, but I have to make it work remotely on the 7<sup>th</sup> I mean on the 14<sup>th</sup> if we stick to it.

COMMISSIONER GREENE: o you're saying just for clarity, you would like to move it from the 14<sup>th</sup> to the 7<sup>th</sup>?

COMMISSIONER CACARI STONE: Yes, Commissioner Greene.

COMMISSIONER GREENE: I guess I'm fine.

COMMISSIONER JOHNSON: So the thing that that does is it compacts – yeah, it just gives us a week between meetings which may minimize the amount of impact that I mean maybe that just makes it shorter. I also have a conflict February 24<sup>th</sup> but I'm willing to go remote that day. I'm happy to do the 7<sup>th</sup> I'm just sort of pointing out that I think there will be days for all of us where we'll have one remote or two or whatever. I am happy to do the seventh though.

COMMISSIONER GREENE: Is there any issue with the one week in between meetings?

CHAIR BUSTAMANTE: Yeah.

ATTORNEY BOYD: Chair Bustamante and Commissioner Greene, I fortunately I do not have the laboring war. I'd defer to Sara on that point. In terms of the impact. It's your schedule so you have total authority here in terms of when you decide to set the meetings but in terms of form you'd make a motion to approve with the amendments being discussed.

CHAIR BUSTAMANTE: I have a concern that I thought about even when we have the dates for July you know moving November, is that our constituents can count on specific dates like when we say it's the you know the second Thursday of every month or whatever and then they go back and we've made different changes. So that does in a general sense does create a concern for me and those people who are counting on what they understand our schedule to be. And the only thing with that particular date is, and it goes back to Sara, then anything for the packet would have to have been submitted before the meeting that we had before, which it just sort of I'm not sure how efficient it is. Commissioner Hughes.

COMMISSIONER HUGHES: Yeah, I have a conflict with the last meeting in August. I'd have to participate remotely but I'm willing to do that. I think it's important to keep the schedule as you said and if we have to if we have to participate remotely once a year that's not too bad.

CHAIR BUSTAMANTE: Will you be able to participate remotely?

COMMISSIONER CACARI STONE: Thank you, Chair. Thank you for the discussion. I'm actually a year and a half ago committed to doing a particular presentation. So, if I have to, I will join the BCC meeting later.

CHAIR BUSTAMANTE: So, you'd be able to tie in remotely later.

COMMISSIONER CACARI STONE: Yeah, but I might be late. I just didn't want to do that. That's all right. It's good. It's all good. Thank you.

CHAIR BUSTAMANTE: Thank you for that consideration. Anything else?

COMMISSIONER JOHNSON: I'll second your motion.

COMMISSIONER GREENE: Oh, you did the motion ?

CHAIR BUSTAMANTE: That's right and we have a second by

Commissioner Johnson.

**The motion passed by unanimous [5-0] voice vote.**

**9. Presentations**

**A. Presentation of Arts, Culture and Creative Economy (ACCE)  
Advisory Councilor Quarterly Report**

CHAIR BUSTAMANTE: Thank you for being here and thank you for your patience all afternoon, sincerely.

ANNE WODARCZYK: Good evening. I'm Anne Wodarczyk, I'm a senior planner in Community Development. Over the last few months, I've been working with the Arts, Culture, and Creative Economy Council, and we've put together a quarterly report for the council. And I'd just like to introduce Pam Sullivan, our chair, and she's going to present.

PAM SULLIVAN: Hi there. Thank you, everybody. Thank you, Commissioner.

CHAIR BUSTAMANTE: I just want to remind everyone who's waiting to do a presentation. We have 20 minutes.

MS. SULLIVAN: We'll make a quick Okay. Thank you. Commissioner Bustamante and the rest of the Commissioners, staff. When you brought up earlier today about the importance of the arts and the culture in the history of Santa Fe County, you know, that's centuries of that and that's what brings people here to our county, to our state, to our community. And the council has come together in great appreciation of the resolution that was put together by the Commissioners to actually form this council and to look into what are the possibilities for the future of the creative economy in the area.

So what I wanted to do be basically is kind of give you a brief overview. We started meeting -- so here's the resolution which I'm not going to read. You guys have all seen it in the past. And so Santa Fe County is huge. It's really huge with all the five districts and each district within itself is so different and offers many different things from cultural resources, history, the arts, and we've had the great opportunity of having two representatives from each area and we've spent since last March working together to actually come together with some recommendations that we're only in a report stage this evening. This is not the final report. I want to stress that. But we've been doing a lot of work. These are our representatives, their joyful faces. And we had been meeting monthly as a council and with our consultant and had various breakout groups. But what we really felt was most beneficial when we have the opportunity to actually have a strategic planning session in September when we came together. And that was really important for us because we were able to go and look at and talk together because when you're under the Open Meetings Act, it's really hard when we're all dispersed amongst all these different areas. How can we come together and actually have a meaningful conversation? So during that session, what we did finally establish was a mission and a vision statement for the group. And the mission is to identify, cultivate, and invest in individuals and communities to strengthen the arts, culture, and creative economy of

Santa Fe County, honoring existing and future generations. That's the mission. That's really, really important. That really goes back to the history of this area. The vision is looking forward an inclusive and connected creative economy rooted in Santa Fe County's diverse history of artistic and cultural expressions empowering sustainable, resilient and thriving communities.

So over those months that we spent together these various groups we came up with loads of ideas, loads of opportunities, many things that were happening. I live in Madrid, we have a lot of things happening in Madrid and not necessarily aware of what are happening in other parts of the County. And we really realized that the importance of coming together and how can we do this? So what we did is we did establish priorities. [power point issues] Anyways, so the key things is like the creative economy. It's really important. I come from rural economic development background in New Hampshire prior to moving here. And you know, what does that mean for the individuals who are making a living in the creative economy? What does it make for the overall county who benefits from that? What does it mean from the visitors who come here? It's super important. So, you know, it in conclude, you know, we really want to support the local arts, the entrepreneurs, you know, with all of these different things that there's so many things that are already happening. There are grant workshops, there are these opportunities, but we're not getting it out to people. We're not connecting the dots. It's really critical. So the other thing is equity and inclusion, you know, initiatives that include community dialogues, partnerships, partnerships maybe with companies and corporations that have various things that have opportunities and might sponsor various things, but we need to know about them. Again, it's knowing and having the knowledge and the connection and what programs and also reducing the barriers for participation. As we know, the arts bring joy in so many ways and going in and going into an artist studio and looking at it, all of a sudden you lose yourself in that or creating something yourself or learning about how to doing it and understanding there is true value in the arts and culture. And I mean that's broad, you know, that could be I was out in Cerrillos State Park and the park ranger was talking about look at those stars. Those stars that we're seeing today, the people who were here in what was the San Marcos area saw those stars when they were going and digging for turquoise. That's super cool. But we need to tell people these stories and we need to share. So anyways, in the artistic spirit working with the council has been such a wonderful opportunity. We have so many different individuals there who are creators, who are art supporters, who are business owners who are coming together to do this. So sharing all this enthusiastic energy and bringing it together and celebrating our county in such a positive way when there's often a lot of you know sad and news out there that isn't so happy.

So our preliminary recommendations I'm letting you push the button. Okay. Thank you. is to establish a permanent ACCE Advisory Council. And how that would basically work, what we're looking at, when you folks came together and said, Well, we want two representatives within each district. That's really important because you know my job in Madrid is to be working with the community and find out what are all the opportunities are out there in Madrid but then bringing things back from the County or saying what's happening you know in another part of the county. So that's really important to continue that in for us to kind of be the champions of this council or

SEC CLERK RECORDED 01/28/2026

whatever this initiative we're going to call. The next thing is create a full-time position what we really realized we had so many fantastic ideas coming in from everybody and it was like well who's going to go and how where's this going to go so are we going to put a database on the website but how are we going to collect this data, but having that full-time person be the coordinator or the community outreach person that goes out to these various communities is really making sure that they know what's happening there, but they're also bringing the information. I know in Madrid that economic development came out and talked about the opportunities for grants. But you know, having that constant dialogue. It can't be a one-time only sort of thing that happens. Community engagement and asset mapping and that means really looking at what all of the artists are doing, the organizations are doing, stakeholders are doing and putting together in an overlay so that we can look and see are there duplications of efforts. That's the biggest thing that we kept on finding out as the council. It would be somebody's already doing this over here, but somebody's trying to do it here. Well, these two people should talk and then the work will maybe something else can come out of that. So, it's really super important that we look at doing that.

So, next steps is it's really we want to really highlight – so let's say fast forward January. I know that there's not going to be a new budget or the possibility of a full-time staff person until the new budget, but we can start working at this in January. We can start shifting gear and starting to say, okay, what are these really high level objectives? How are we going to implement them? How are we going to start getting out in the community and start doing the groundwork throughout all of Santa Fe County? So that's it. I don't know if you have any questions or not, but we've been doing a lot of work and have had a lot of if you talk to the various council members, it has been a very engaging group of people who have put a lot of thought and time into what we've been doing and have come up and really simplified it to really some doable task and we feel we could get this done.

CHAIR BUSTAMANTE: Thank you, Pam. Thank you very much, Commissioner Johnson.

COMMISSIONER JOHNSON: Thank you. This is interesting and I'm pleased with the work that you all have been doing so far. I agree with the recommendations and I wonder where a full-time position may be located? In part in asking that, I'm wondering I think where the council has landed in the arts, culture and creative economy sort of par spectrum. Because I could see a position being under economic development or under community development as a broader umbrella. I think wherever it is, it probably is going to be in community development. So that's one question.

I run an events production company in my other life and one of the things that we I think have successfully done and I think Santa Fe County could replicate because most of ours are in the city is to have sort of community festivals that spotlight the traditional communities and also the sort of historic villages. So you live in Madrid, a Madrid community festival probably happens a couple times a year, but Santa Fe County's involvement in that should be much more pronounced. And that's obviously financial support, but also helping you bring people to your community, just using Madrid as an example, Santa Fe County is 2,000 square miles, bring people to the community and

show what it is that artists and creatives there do. I think would be a really great way to spotlight a lot of that work and also sort of have centers of gravity for the sort of asset mapping. One of the great benefits of having a huge amount of space in the county is that people are far-flung artists in different places. They do really interesting work, you know, but to traverse the whole county to see open studios would be a lot of gas mileage.

MS. SULLIVAN: Yeah, we did it in New Hampshire and it was impossible.

COMMISSIONER JOHNSON: Yes, exactly. It is the size of New Hampshire. So, anyway, I think this is great. I look forward to diving more into the report and I think that the City has an arts and culture department and I'm not sure if it's the best model for the County but it is important that we support these sorts of things because they have synergy with other divisions. tourism not being the only one but a very obvious one but also I mean as was mentioned before community services CSD there are definite crosspollination opportunities that I think we should be leaders in so when we're thinking about this we think about it from the economic angle and that's the sort of easy one but I think there are other interesting connections like CSD that we should be considering. Thank you.

MS. SULLIVAN: Thank you.

CHAIR BUSTAMANTE: Commissioner Cacari Stone.

COMMISSIONER CACARI STONE: Thank you, Chair Bustamante and thank you, Pam and Anne. And I just want to recognize Nancy Sutter from District 2 here, an artist in Agua Fria Village. One of the questions I have is you have a full-time employee. Have you thought about having fellows and interns and really building on the two-year colleges, institutes like IAIA, other arts and design opportunities, the high school to really foster a placement to work with the arts council and to foster opportunity for these people to contribute rather than just a one FTE.

MS. SULLIVAN: I think that we're looking at all of those when all of the various meetings that we've had and the ideas we've gone through so many levels and making sure that we bring the next generation into it that we go down to kindergarten, elementary school, all the way through the colleges and through that. We really want to make it a central location in some sort with an individual to supervise us, but to work with all of us, but we could bring in more members to this council. And I think as we start our conversation in the beginning of the year, what does the council look like moving forward? Because is it the fact that we do have these other we had, you know, we just kept on upturning more and more things and if we had submitted a report, we could have submitted a bible-size document, but we really made a succinct. All those thoughts and the more that we have them are welcome because really inclusivity is key in making sure that we continue this for multiple generations and that everybody understands what a very special place we live in and how we can go and also make that a very – you know, I come from an economic background so it needs to be really important and recognize it is part of the economy, but how do we go and make sure that so many organizations are part of it and individuals? It needs to keep going and going and going just like those stars in Cerrillos State Park.

COMMISSIONER CACARI STONE: Okay. So, I guess the question was, can you develop a fellowship once a year? I'm not sure if I heard an answer.

MS. SULLIVAN: We can do we can do anything at this point. We can do anything.

COMMISSIONER CACARI STONE: That's awesome.

MS. SULLIVAN: Yeah, we that's the thing. We're the creative people in the creative economy council. That's what we're going to be doing.

COMMISSIONER CACARI STONE: Well, also too, I just want to bring up the non-traditional notion of what an artist is. A person who creates from their own life experience. And you know, I've been to like four lived experience panels and people who are without housing and homeless have been creating art. Some of their signs is art. They've been sharing that in these very private conversations. And I think we need to think outside the box of artists are not people who can set up shop and have the resources and the bourgeois access to money to have a studio in their backyard or in their house but it's actually people who are expressing their lived experience from many vantage points and how do we build on that for centering community and centering people who don't traditionally get relegated to these bourgeois spaces of what an artist is. How can we do that? Have you been thinking about that?

MS. SULLIVAN: I think we have been looking into that. We've really looked at the fact that, you know, art is such a – it's a word and I bet everybody in this room has a small bit of creativity in them or a lot of creativity in them. And what we have to look at the fact is how do we let anyone who wants to create even if they don't have the funds or whatever that that space is provided for them or those opportunities or they're aware of that you know you know my background is art that's I went to art school and what it did for me it you know it was you know it's just so different. And I think it's really important we provide those opportunities for everyone. And I think when we get outside of the county because Madrid is a very different economic place than Santa Fe, it's very different. And you look at you know there are many artists there are many creative people there. But anywhere there are artists and we have to really figure out how can we help people who want to create and it could be a life changer for them and it's really critical and important that we provide that. Jonathan, did you want to add anything?

JONATHAN BUTLER: Yeah, thank you, Madam Chair and Commissioner Cacari Stone. One of the through lines that the council represented in their list of priorities was the concept of equity and inclusion. And one of the things that they thought about was how can we work to ensure that there are supports for practicing artists, professionals, people who are already participating in some form of the creative economy. But they also aren't juxtaposed equally because there are some people who may be participants who are thriving and then there are some who may need additional supports and resources to be able to get a business and turn it into something in which it can actually cash flow. So that's a subset of people. There are also people who are just looking at points to enter into the trade, the marketplace or any of those types of things. What the council has done is tried to think about how do we think about all these different people at the various places they may be. But what they've done is said hey that's a lot. This idea then to answer your first question a little bit more robustly around how can we then have a full-time staff person work with us to help integrate the right programmatic components. Those programmatic components would be how can we do microloans? How can we ensure that folks who aren't represented are represented? How



can we ensure adequate diversity and representation for people who may not have the time or ability to participate in the council but may be in pueblos or connected in other ways in which we want to ensure that their voices are recognized but participation is also thought through in some specific way. And so I think the through line is how can we ensure that the council, one is established and its affect is in perpetuity and then the second thing is how can we then ensure that the County's investment and the County's representation in a staff person then can get to some KPIs, some programmatic execution, some specific things that we can point to tangible results that I think can speak to some of the things that you've given voice to.

I think the last thing I'll say if I go back to Commissioner Johnson's point, we have given some thought, it's my job and Anne's job to put forth a proposal to the County Manager to think through how we can have sort of an arts and culture division maybe that might rest underneath community development and it might include what you already gave voice to film, tourism, public art. We'd have to talk to Brian and his public work teams about that. This position that Pam has already given voice to. That might be sort of the centerpiece for what could be a division that rest underneath community development.

MS. SULLIVAN: That's good. No, that's Yeah. Any other questions?

CHAIR BUSTAMANTE: Thank you. Thank you, Pam. Commissioner Greene.

COMMISSIONER GREENE: Great. Thank you, Madam Chair. Thank you, Pam and Anne. This was great. Good like it's building momentum on something that we've talked about for years and so this is a great body of work to get started on here. So you know to Jonathan's point here he started to speak and I had a list of all these different places where, Jonathan, you have sustainability in your group right and sustainability is not just internal projects it has to do with growth management external projects that are other people. Sustainability has so many – it's s a filter a lens which everything that we do should be looked at and I would argue that arts is another one of these. So for instance, even if it lives an arts department or division lives under community development, it should be working with Anne and community services because, you know, my cousin is one of the leading art therapists, right? And so when we talk about bringing people out and dealing with trauma and all these past issues, this is one of the great ways to get kids or adults or whoever to face some of their things and have a channel to express themselves and so on. So it's not just in community development but it goes over to community services and becomes a solution in the toolkit of community services but it might sort of kind of live in community development. Public Works when we have a project how does art get into our buildings here but those are our buildings and stuff. But Growth Management deals with other people's buildings and how do we sort of encourage people to have frescos and murals on their building and have it in a sort of codified way to encourage it but also to not look like graffiti or whatever you know like whatever the right balance is there and yeah so anyway there's lots of places and it's a filter and especially in a creative community like Santa Fe I think that that's a silo breaking down focus of the arts in this.

But then also then it's the tools so when we talk about equity or we talk about trying to create this thing you know we have these studio tours, right? That's as if a studio

is only open on a weekend. There are 52 other weekends in the year when that studio could be open, right? And so why don't we have a tool that says here's an app and whatever weekend you show up in Santa Fe or we live in Santa Fe and you go I just feel like driving up north and going to see what studios are open to the County create an app that basically somebody who's a studio owner or an artist up in you know Chimayo or down in Madrid toggles on I'm open for three hours today you want to drop in right now I'm willing to entertain and you dropping in. It's a studio tour opportunity, but it's an app that for somebody random to try to find this availability, it's not available. But if we create an app that becomes this tour, it's something that artists can just subscribe to at the County and it's instant on, instant off. Oops, I got to go run and feed the dog. Closed, right? I'll be back in 20 minutes. But it's a place, it's a portal for every a platform for artists, big or small, to open up, close, open, close. And if they're big galleries, great. If they're small little one person shops, fabulous.

The scope of work for the full-time employee, I think that's the main next step for that to sort of talk about all the things that are in this and create that.

MS. SULLIVAN: That's what we're doing starting the beginning of the year. We're going to do the job outline. That's the main thing.

COMMISSIONER GREENE: You're way ahead of me. Great. Fabulous. And when you speak on the mission to identify, cultivate and invest in individuals, organizations is missing in there and communities, right? Because individuals gets tricky, right? You don't necessarily maybe you want to give some individual artists something, but you kind of want to get organizations to support generalized things, right? And so communities speak about geographies sometimes maybe speak about specifically but I think organizations is a good word to slip in there as a third aspect of that.

And then to also lastly in this thing is to really look at our youth right. So how that next generation can emerge to be our arts in the future. Santa Fe for a long time whether it's Georgia O'Keeffe who moved here, right, we do have a lot of traditional arts, but we also recruit, for lack of a better word, we attract artists from outside who move here. And I think that we double down in that with a lot of our galleries representing national artists, which is fabulous. It's great. We should continue to do that. But the missing link in this is that we need to work on our youth in and get that emergent art going. And so you know programs like Warehouse 21 really reached into kids that when they were you know teenagers right early teens that they started to self-expression this is at their opportunity and when we talk to art therapy this is when we get these kids to just emerge and say we can be an artist and we can do that and Santa Fe is the place to create artists because we have people that are mentors that can do that. So having programs that really work in the youth segment and get into these into the schools, schools are cutting the arts out. We need to fill that gap and make sure that we don't just, you know, just be a place for, you know, 40- and 50- and 60-year old transplant to move here because they've always wanted to be an artist and Santa Fe is the place. We need to start with teenagers and say this is a place to be an artist and to start a career there.

Great. Happy you're working on this. Thank you.

MS. SULLIVAN: Well, one thing that I really I think the council feels this way and I'm sure that the staff feels this way, it is so wonderful to be here and talking about this and having it being such a an important priority of the County. Thank you.

COMMISSIONER GREENE: You're welcome.

CHAIR BUSTAMANTE: Thank you. Thank you very much for your presentation. Grateful for your good work. Sincerely. Thank you.

**B. Update on State Behavioral Health Reform in the First Behavioral Health Region and Planned Regional Intent to Apply for the State's Early Access Notice of Funding Opportunity (NOFO)**

CHAIR BUSTAMANTE: And if we can revisit item F under 8 Miscellaneous Items, would this be the time to do that?

MS. RYAN: Chair Bustamante, we are getting that printed out. In the interest of time, are you okay if I proceed with the presentation and then –

CHAIR BUSTAMANTE: Absolutely.

MS. RYAN: Okay, terrific. Oh, wonderful. Thank you, Matt. Good afternoon, Anne Ryan. On behalf of the Community Services Department. I recognize we are on a time limit. We do consider this the beginning of many presentations. So, please know that. And we are also providing some opportunities to learn more for members of the public.

The purpose of this presentation is no more no less than to provide information about relatively fast-moving legislation or the roll out of legislation that was enacted during the 2025 legislative session and that was specifically Senate Bills 1 and 3. In addition to sharing about our region's intent on applying for a recent Notice of Funding Opportunity that issued.

Senate Bill 1 in effect has two prongs. The first prong is a behavioral health trust fund for this state. That's a big deal and something for the state to be very proud of. It's also been seated with \$1 billion. The second prong is under Senate Bill 1 is a program fund which aims to do a number of things including funding behavioral health services statewide infrastructure to support behavioral health services statewide and workforce development within the fields of behavioral health. It also aims to develop a statewide coordinated regional system of care that ultimately is going to be overseen by the Health Care Authority. And that is a nice segue into Senate Bill 3, which many refer to as BHRIA. And that is an acronym that stands for Behavioral Health Reform and Investment Act. And when we mentioned from Senate Bill one, that last item on the slide about how is this going to work? How is the state going to create a coordinated system of care as part of reform? They determined that they would do so by way of first developing and formalizing a state executive behavioral health committee and that committee has been formed is and is comprised of seven members. Four of them are e state heads. It is the head of the Administrative Office of the Courts. It is the cabinet secretary for the Health Care Authority formerly the human services department. It is the head of the Medicaid Assistance Division which is under the HCA and it is also the head of the [inaudible] Health Services Division which is additionally under the HCA. There are as well three citizen subject experts including Senator Ortiz y Pino. Noticeably absent and I share this is just you know some of the comments, CYFD and CYFD is the children and youth behavioral health authority for the state of New Mexico. The HCA is the adult behavioral health authority for the state of New Mexico along with the Department of

Health is as well absent from that seven member statewide executive committee. And the reason that has been raised is because for many years behavioral health has been regrettably seen as a criminal justice issue when we all know that it is a health issue. Nevertheless they move forward with due diligence and good intentions. They have convened several meetings. We encourage everybody to look at those recordings or join yourself. They typically meet at the Roundhouse with hybrid options.

And the BHRIA, Senate Bill 3, officially commenced on June 21<sup>st</sup>, sunseting, if that is grammatically correct. the former behavioral health collaborative on the 20<sup>th</sup> of June and since then they have been fast and furious with a rapidly moving roll out. This statewide executive committee per the act is to define regions and designate regions. And this committee has decided that they are defining regions in ways that directly mirror judicial districts including nations, tribes, and pueblos. And so there are 13 judicial districts within the state of New Mexico plus the inclusion of nation tribes and pueblos. So we are in the First Judicial District the state is calling us or that Behavioral Health Region 1 and it includes the following unique and distinct governments of the Jicarilla Apache Nation, the pueblos of Okhay Owingeh, of Santa Clara, of San I, of Tesuque, of Pojoaque and Nambe. So, seven tribal and then seven non which are the counties of Los Alamos, Rio Arriba and Santa Fe, the cities of Española, the city of Santa Fe, the village of Chama and the town of Edgewood. What's important to note about this fact is that within the state of New Mexico, as the board is aware, that the state is mandated to engage in tribal consults whenever decisions are made that might have impact on nations, tribes, and pueblos That formal consult did not occur prior to this roll out. It did occur coincidentally this morning. When I share with you the governmental and geographic complexity of our particular region for very legitimate reasons there was frustration about potentially joining something prior to this occurring. And Santa Fe County was commended for its diligent efforts among the county managers of Los Alamos and Rio Arriba and Santa Fe County to be as inclusive and patient as possible in this process which ultimately asked in an August 18<sup>th</sup> letter from the Administrative Office of the Courts to county manager statewide and quote tribal leaders, to identify an accountable entity, which we will get to in the next slide, for the region on behalf of the region to do a number of things between now and June 30<sup>th</sup> that ultimately culminates in a four-year written behavioral health plan for the region. So, this was sent mid to late August by the AOC statewide to all county managers and tribal leaders requesting this. And Santa Fe County ultimately volunteered because no others within our region did. And the accountable entity is required to be either a government entity or a quasi government entity. And so that application is posted to our website in the interest of full transparency which we will point to and we will strongly invite members of the public to take a much deeper dive.

But ultimately what does it mean to be the accountable entity? So number one, you are the fiscal agent for the region. You are to work with the with UNM's Health Sciences Center in the hosting of workshops that are led by UNM utilizing the sequential intercept mapping model that they're modifying to identify the behavioral health priorities for the region. Once that occurs, then the accountable entity is to participate with the region in listening sessions about those priorities, and then ultimately drafting that 4-year regional behavioral health plan for the region, getting it approved by all of the

governments within the region, and then submitting it to the state executive committee for the final rubber stamp, as it were, before being allowed to then tap into the state funding for this.

In addition to monthly reporting and a whole host of other things and MOUs that we can certainly share and are posted online. our IGA with the AOC executed officially on November 9<sup>th</sup> and off we go. I do want to state for the record that we are deeply, deeply, deeply appreciative to the Pueblos of Nambe of San I and Pojoaque for their letters of support and with deep, deep, deep nods of respect to the others whom opted not to, for the reasons previously mentioned, but are engaging and we're very honored by that.

With that said, I just want to make sure I'm not missing anything here, if I may. Lastly, one thing that we're noticing at the state meetings, at the local level, at the regional level, and hearing from colleagues is there's a lot of variance about where things are at, right? There was, you know, quite a bit of fanfare when the legislation was passed. Where are things now? And despite the state's best efforts, there's still a lot of confusion of what's happening at the state level, what's happening at the regional level. So, we did do a website that's on the main County page with a hyperlink with this icon. We encourage anyone and everyone to take a very deep dive. We work very hard to keep it current, to keep it transparent and allow folks to stay engaged. How are we going to continue to do that? We're working with our regional partners. We're working with our comm's team. We will be doing a number of press releases and inviting come one/come all to be a part of this process.

So with that, so that's what's happening with that track. And if I may then just round the bend with center stage left. So the Health Care Authority, you know, frankly kind of surprised everybody because they are working in tandem with the Administrative Office of the Courts and they both co-present at these state meetings and there is a notice of funding opportunity that issued in November. The application deadline is December 19<sup>th</sup>, it's \$26 million intended to be divided 13 ways. So it would be \$2 million for each region. Certainly including ours. And a lot of the on the ground local commentary is, you know, why are you having local governments take this path when folks can simply apply? And so one of the ways that they rectified it and you know with great respect to the state first of all they've been very candid about the fact that there's tremendous, tremendous, tremendous political pressure to get these funds moved that there are needs out there. We need to get the funding moving. So that's number one. But number two, the question is if the act says that it needs to be a coordinated system of care and that's what you're working to build and then you're doing an open solicitation that's problematic. So there is a very, very, very narrow eligibility requirement for this particular application. You must be the accountable entity for the region. So that also helped to sort of inspire other regions to follow this plan. And/or you may as the accountable entity partner with a singular provider. If we are working to build a reformed system of care in our region, that also means we need to build a stronger system of trust. And when we, even with the optics, pick a provider, it does not go over well with the other providers who are essential, essential, essential to the success of these reform efforts. So Santa Fe County is applying. Santa Fe County is the accountable entity on behalf of the region will be applying submitting before the deadline ideally on December 17<sup>th</sup> with this intended plan.

SEC CLERK RECORDED 01/28/2026

The NOFO is specific to four primary categories. One of those categories is MAT with justice involved populations. Another category is prenatal and post-natal SUD treatment. A third category is RTC, residential treatment center, support specific to behavioral health services. And then finally, the broadest category is the crisis continuum. So it includes everything such as prevention and outreach potentially including the arts because it is a protective factor all the way up the escalator to psychiatric care and forgive me post-release – I have detention on my mind after care but it is just such a broad category story that we are applying under that. And you heard the Clerk and many others talk about the very, very sad super spike in substance abuse related deaths in particular in Santa Fe County and Rio Arriba County and Taos County. So we have all of the data to do a very solid application with the intention of upon award immediate, immediate, immediate open access fair solicitation under that same category.

So with that I stand for questions. Thank you. I know that was a lot.

CHAIR BUSTAMANTE: Thank you, Anne. Do we have questions?  
Commissioner Greene.

COMMISSIONER GREENE: Thank you, Anne. This is great. Thank you first off to Santa Fe County in whatever form it took to stand up to be the accountable entity. I knew there was some early discussion of another entity that didn't have the capacity, but was encouraged to do it. And I'm glad we stepped in the breach because we are probably the most capable and the largest population in the region. And so I think it's a heavy lift and we're capable of it. Great job. Thank you. Thank you.

So I first off want to make an ironic comment that they that this went to a health care thing but yet it matches the judicial districts. So there's a comment there, but I get it. So one of the questions I have based on a conversation that I had with the city manager of Española and I'm sure you're speaking with Lauren up there is the and it fills a gap that I think are the warden is here and everybody and one of the areas that was discussed is justice involved, right? And so justice involved starts at an arrest, right? Doesn't have to be adjudicated. And so, one of the areas that I know that we've had issues with is people going in for detox and being arrested and not being really eligible or able to go spend a night in jail. They have to go to, you know, sort of whatever detox to be even able to go to jail. And so there's been discussion of doing a regional detox center because Española has a lot of arrests that are not able to be brought to our jail. And they're complaining that we won't take them. Well, you know, they were like, We'll build our own jail. And I said, Please don't do that. Please think about filling a gap that we have, which might be a regional detox center that is justice involved. You've been arrested. You're going to jail. you're going to have a hearing in front of a judge, but you're not ready for that. And so I'm wondering if that is something that's being spoken about as a potential solution that might be able to be stood up in Española. I'm agnostic to where it is, but I know that they wanted to find a solution that solves, especially because Española geographically is kind of the center of the district. And maybe that's a great place for them to solve a problem that we have and that we share with them.

MS. RYAN: Sure, Chair Bustamante, Commissioner Greene, thank you so much for the comments. As shared earlier, the city of Española is 100 percent a part of this and that and other factors are ultimately going to be synthesized and included as a part of the ultimate identified needs that we could then apply for. And I know that that is

something that folks either at the listening sessions or our government colleagues among others will be raising.

COMMISSIONER GREENE: So this is a pretty short timeline, right? I mean it's less than no two weeks, three weeks, right? I mean here we are. How -- do you have a list of things?

MS. RYAN: So again, so two subjects. The first I don't know six slides were specific to updates on what's happening with Senate Bills 1 and 3 and where we are at as a region. Second topic, is this unanticipated notice of funding opportunity that the HCA dropped and it's two million, and so, we are going to be doing it as a ultimately we're just going to RFP it out, so that providers can respond. And so, that does count, certainly, as part of the continuum and it would be up to then a detox provider to respond to that and then the region to say yay or nay. Although, Commissioner Greene, I think that probably your idea is better spent on what would be applied for after June 30<sup>th</sup> because that is definitely going to be a priority that's identified and then we can look at how we can leverage funding with this and other sources.

COMMISSIONER GREENE: I'm sorry to disagree, but I almost think that it's a flip side, right? You've got to take the bull by the horn right now. I mean, how do you RFP a solution with \$2 million where you need to have something hardcore by December 17<sup>th</sup>, right? So, between now and December 17<sup>th</sup> we should define something that is a \$2 million fill a gap, go get that thing, stand it up, and then everything else can come later in, you know, filling the other areas of that. But one, you know, that's just my recommendation. What is the most, you know, what can you do with \$2 million right now and how long will that last you and can it start something that we can point at and successfully go for that fills a gap that we know that, especially in the judicial district, right? It's all of us in this judicial district and I see it as drug, early drug treatment to sort of take de-risk the jail, right? And to deal with all of these issues like pre-adjudicated drug treatment as it may be and potentially a drug treatment center. Anyway, but, I'll let you work with that, but I just see: define something and go for it.

MS. RYAN: Chair Bustamante, Commissioner Greene, just to quickly respond. We agree and yet that this is a regional decision.

COMMISSIONER GREENE: Without a doubt. And I think that all of this is a regional solution, right? It's meant to be a regional solution. So, whatever works, but go do something great. Thank you.

MS. RYAN: Thank you.

CHAIR BUSTAMANTE: Anyone else? Commissioner Cacari Stone.

COMMISSIONER CACARI STONE: Thank you, Chair Bustamante. Anne, thanks again for this overview and for staying involved you and your team, Jen and others, and I know the County Manager has been involved as well. So, we're the lucky ones to stand up and volunteer. Did we get the 65k? It seems like its little investment for what we're doing and so we're probably doing some in-kind right to be the regional coordinator.

MS. RYAN: We are I believe it's I think it's a 11 percent in kind.

COMMISSIONER CACARI STONE: Yeah.

MS. RYAN: I believe so. Yes. And we have certain funds that we are applying through the Community Services Department for that.



COMMISSIONER CACARI STONE: And I appreciate that and I appreciate that you guys are willing to step up to the plate and that we're investing as a county. And in terms of, I agree with you and your assessment, you're saying explicitly and implicitly that it's a court-driven system. Those of us in behavioral health know that there's little room for prevention here and it's very treatment focused. It's very down the river focused while people are already drowning instead of up the river. Right? That metaphor. And I'm just trying to grapple with how we can insert some tweaks in this legislative session. We don't have to discuss it tonight, but how we start, you know, work with former Senator Ortiz Y Pino, Senator Wirth and some of the behavioral health leaders on can anything be tweaked during the session to kind of change the course a little bit towards a real continuum of not just care, but of prevention. And so that's one of my priorities and I'm open to discussions as we go. And I don't know, I've been through three reforms in New Mexico. It's workforce, workforce, and I know Senate Bill 1 supposed to be investing in workforce. And I'm not sure how do we insert workforce as a priority and training and building the workforce so we have a continuum of care. Where does all that fit in your opinion?

MS. RYAN: Chair Bustamante, Commissioner Cacari Stone. Yes, happy to talk at any time about any of those tweaks. I think you know right now it's a little too soon to tell. But I will say that what you just said about prevention is echoed over and over and over and over again. So thank you for that. And then your second point?

COMMISSIONER CACARI STONE: Workforce.

MS. RYAN: Yes, so CYFD, as many people are aware, they didn't have a workforce and very sadly children were dying as a result and so they partnered with the schools of social work within the state and they did a stipend program and that really helped and it also flooded the market. So that is, you know, something that is being considered. What stipend opportunities can these funds be utilized for or towards to do something similar? And also in some of these collaborative meetings statewide, there is talk about as part of any region's ultimate behavioral health plan should be a workforce feasibility study as you know one of the first things so that they can tackle that so we won't be in the situation that we find ourselves in far too often.

COMMISSIONER CACARI STONE: Thank you. Thank you, Anne.

CHAIR BUSTAMANTE: Thank you. Thank you, Commissioner.

Anyone else? Thank you very much. Thank you for your good work always.

MS. RYAN: Chair, thank you. Do you want to address the resolution?

CHAIR BUSTAMANTE: Yes.

**F. Resolution No. 2025-139, a Resolution Identifying Santa Fe County 2026 Legislative Priorities Related to Public Health and Social Services [cont. from page 26]**

MS. RYAN: Chair Bustamante, members of the Board, Anne Ryan on behalf of the Community Services Department, here to simply share the requested amendments from the earlier agenda item. We did have the opportunity to consult with Chief Black and we know, thank you Sara and thank you Jen, you all have copies before you. I'm happy to read them into the record if that is preferred.



CHAIR BUSTAMANTE: Yes, please.

MS. RYAN: Okay. So the resolution that was previously proposed has been amended at the bottom of page one, second paragraph from the bottom. Whereas, the youth of Santa Fe County who identify as LGBTQI+ are experiencing alarmingly high rates of suicidal ideation, depression, and anxiety, consistent with statewide data showing that a substantial portion of LGBTQI+ young people in New Mexico seriously consider suicide. The example is given through the parenthetical of 43 percent in the past year and many report symptoms of depression and anxiety. And, whereas veterans nationally, a population that includes many living in New Mexico, are at significantly elevated risk of suicide, depression, mental health, and trauma related conditions compared to nonveterans. In 2022, veterans died by suicide at a rate substantially higher than the general population.

And then on page 2 under the Now, therefore be it resolved, I will not repeat items 1 through 4. Item five did omit the former word potential. Six stayed, seven becomes and -- I'm sorry I didn't bring my glasses up -- creation of funding of a mobile crisis services expansion fund to expand mobile crisis response teams statewide in partnership with the Santa Fe County Fire Department and Santa Fe County Community Services Department. And Chair, if I may just quickly address Commissioner Greene, when talking with Chief Black, feeling that this would then allow some time to then actually do that expansion and in the memo it would be an ask of \$400,000 and that would be additional FTEs.

And then finally then number 8, \$200,000 for the Connect program to be used as navigation and flexible funds to contract with LGBTQI+ and veteran specific providers within the connect network to provide social determinants of health resources.

CHAIR BUSTAMANTE: Bravo. Very good. Thank you. Does this meet the questions, issues, and concerns that were expressed earlier?

COMMISSIONER GREENE: Yes. Thank you very much for drafting this, everybody who's involved in this. I'm happy to include the specificity to the County Fire Department and Community Services Department, but I don't know if that's necessary, but go with it. It's fine. If anybody wants, I'll happily make the motion to approve this resolution.

CHAIR BUSTAMANTE: We have a motion to approve the motion as amended.

COMMISSIONER CACARI STONE: I second it.

CHAIR BUSTAMANTE: We have a motion by Commissioner Greene. We have a second by Commissioner Cacari Stone. All in favor?

**The motion passed by unanimous [5-0] voice vote.**

**C. Presentation Concerning Staff Recommendations and Commissioner Requests for Updates to Santa Fe County's 2026 Strategic Plan**

CHAIR BUSTAMANTE: Our next presentation will be from Stephanie

SFC CLERK RECORDED 01/28/2026

Stancil.

STEPHANIE STANCIL (County Manager's Office): Good evening. Madam Chair, Commissioners, I am so excited to continue our conversation around the strategic plan. First I'd like to show you this overview for the benefit of the public. This comes from our strategic planning dashboard. It's available off of our website and this is updated on a regular cadence by staff. It has both narrative and status updates so that anybody in the community can check on the status of any of these initiatives. This is our current kind of snapshot of the 2025 plan. You can see the progress and then the overall summary for all of the 108 strategies that were adopted last year.

In your packet material, we do have crosswalks that indicate the status of each of these strategies. Particularly, I'll call out one of the exhibits for tonight's meeting, it has like 70 pages of narrative update just to give some context. But I'd like to highlight some of the accomplishments that we completed in this last year. This first slide is all public safety as well as the Office of Emergency Management. And for the most part these strategies have been successfully operationalized, meaning this is just a part of our regular day-to-day business. Now these are things that we are doing and continue to do. Here's another slide of key accomplishments. So specifically, I'd like to highlight some from our CSD program around increasing the percentage of people they're serving through CONNECT, in decreasing recidivism through their DWI program. As the Commission well knows, we partnered with CARA to do that assessment on senior needs and we're going to bring forward a new strategy using the data that that survey provided. But the survey is done. So, we're calling that an accomplishment. And then I'd like to call out also this final one on the slide, accelerate the land development review process by implementing GeoCivics. So, our approximately 70 percent of our development permits are now being processed through GeoCivics. This is really great because it allows the applicants to track where their application is in the process. It also allows multiple teams to review it concurrently. So, we're expediting that process.

Many more accomplishments, but in the interest of time, we'll look forward to 2026. We have proposed a draft plan some of it is revising existing strategies. Perhaps we've such as the CARA assessment made some progress. Now, we're moving on to phase 2. Sometimes we think that the strategies could benefit by with the inclusion of some additional specificity, maybe some timelines, make it really clear what we intend to do and by when do we intend to do it. We've also articulated some new priorities. Some of these are staff generated, but many of them we believe are based on the priorities that the Board articulated both through the form submissions, our collaborative discussion in November, the synthesis document that Commissioner Cacari Stone helped provide. Staff really looked at these, tried to understand board priorities and brought back strategies to work on these. So, I'll highlight some of these if I may.

This is kind of a crosswalk, if you will, a synthesis of what we believe we heard from the board that affordable and supportive housing is important. So these are our attempts to and initiatives to work towards that end. I'm happy to read them to you if you'd like. Perhaps I'll just call out some particular ones. I'll call out 2.1.3. So by January of 26, so very, very soon, we'd like to have a three-year housing investment strategy and by fall complete the updates, revisions, and amendments to our existing affordable

housing programs. Another one that I'll call out is the last one 2.1.5 which is to create and implement formal written procedures for affordable multifamily project development and train all of our relevant staff on the new processes. Got a second page of affordable and supportive housing. So this is one that was really generated I think from our collaborative conversation in November and that's 2.1.6. Here we're proposing that we evaluate existing and potential policies based on best practices to prevent the displacement of lower income residents through tenant protections. We really heard that that was important to the Board and we thought that this was an action we'd like to propose. Additionally, the next one which talks about STR's impact on housing affordability. We've created some timelines around the technical corrections to the SLDC later on for the rewrite of the SGMP as well. And finally, I'll call out 3.1.3. I think this one is very exciting to complete a feasibility study and develop a work plan for trauma informed permanent supportive housing.

Another priority that we heard from the Board was around sustainability and climate resilience. So I have two pages of this as well. I'll try and just highlight that we are actively implementing the countywide climate action plan is our objective and under that there are several strategies based around an EV fleet policy, based around evaluating funding opportunities and working to electrify County-owned buildings. Page 2 is all about water protecting and conserving water resources. And so you can see we have several strategies that are supporting that objective as well particularly around community wastewater systems, around water conservation incentives and then specific to developing an emergency water backup system.

Another priority that we heard from the Board was around behavioral health. I think Director Ryan certainly spoke to some of the initiatives that we have going on. But additionally, we're working on developing and opening the regional youth behavioral health center. We're moving to phase two of that project. We also have several initiatives coming both from the CSD side and from the ADF side around re-entry services. So those are both reflected here on this slide.

We heard from the Board that the protection of agricultural land and open space is a priority and so we've developed several strategies that we think will help work towards those goals. Specifically creating some updates around our open space trails and parks program. Developing a long range plan for an open space ranger program. Considering the findings of the TDR study to evaluate whether that is going to continue as a market-based land development tool or if it's perhaps more of a preservation tool. And then finally looking at COLTPAC to help develop some proposed levels of service, a strategic acquisition plan, really kind of creating a framework around the work that they do.

We also heard that community safety and emergency response is a priority, so a brand new strategy I'd like to highlight. This emerged from our conversation in November and it has a relatively short timeline. So you can see that we're taking this very seriously is by June implementing a CERT program and standing up that response team. So we felt like that was a priority of the Board and we feel like we can take some action towards achieving that. We also have several initiatives on this page. Specifically, they're coming from the Fire Department, but they're really around countywide health initiatives. They're really around implementing quarterly readiness drills, continuous improvement

protocol, and then increasing our fire prevention wildfire risk reduction programs in the community.

And finally, another theme that emerged was increased transparency and accountability. And so for this one, we're proposing a new objective and several strategies to support it. I do believe we discussed this in November, but it's worth highlighting again. You know, we really want to optimize our service delivery. We really want to make data-driven insights. And so, we've got a plan here to develop KPIs, which I believe we can embed into our strategic planning dashboard. We can really provide real-time data and be monitoring things around you know, are we working on the things that we think we're working on and are we truly improving processes? Are we making it easier to do business within the County? And so you can see we are proposing two strategies. One that's really specific to a pilot program and another one that's really specific to one of our most important resources which is our human resources.

Next steps are certainly at the discretion of the Board. When we feel like we have a good plan for 2026, it will come back and be approved by resolution. At that point, it will be built out on our strategic planning dashboard. And the public will be able to see all of the strategies, the status of them, where we embed those KPI dashboard metrics. They'll be available there as well and we can provide regular updates to the Board, however you prefer to receive them, but the public can also check at any time. They can check our website for an updated status on these initiatives.

And with that, I'm happy to stand for any questions.

CHAIR BUSTAMANTE: Thank you, Stephanie. I just have to say right out loud, first thing, thank you for doing this. I don't see customer service anywhere on here,

MS. STANCIL: Madam Chair. Yes. So we do have a strategy around customer service as you know and to your point earlier you know a strategy is not enough. So we're doing a lot of work with our HR Department to make sure that we are regularly teaching the classes ensuring that our employees have the skills they need to be able to provide excellent customer service. And then we're working on our three-year customer service plan which will really have those measures and metrics for accountability. Certainly I can aggregate all of that and present that to you. But customer service is something that I think we're really trying to bake into the entire process and trying to make sure is incorporated in all of the things that we do. If we need to add some specific strategies around that, I'm very happy to discuss that.

CHAIR BUSTAMANTE: I sincerely appreciate that feedback, but it's the answer I was hoping I wouldn't hear that's it's sort of a, I'm sorry, but it's it goes unsaid. That was where I was thinking. Well, that goes unsaid. We're doing it everywhere. I'm going to read something that I received from a constituent recently, the County does not want to work with the community and the community does not want to work with the County because there's no real cooperation. And I received this and that's not a single perception. It's unfortunate that it's here and that I got it but I think we have to be really – yes, we're trying and we're trying to do it in every department isn't the answer. It's what are our real strategic steps other than a few people who tell me how I've done at the end of their email that really shows how the County is working with people in our

community. I find this unfortunate.

So I really ask that we have some very deliberate steps that are identified and shared with the Board in this interest. I appreciate that and I know that that's not all on you. So thank you. Commissioner Cacari Stone.

COMMISSIONER CACARI STONE: Thank you, Chair Bustamante, I agree. Stephanie, thank you. You put a lot of time and effort and I appreciate the integration you've done, truly. And I think it reflects the next step. We're still going to vote on this, right? We still have to look at one more iteration based on feedback. Great.

I wanted to just highlight I agree this comment is in alignment with Commissioner and Chair Bustamante's comment. I know it's customer service but this whole – there was another key theme of community centered accountability and I think this is a window of opportunity to have an overarching strategy or principles because we didn't talk about core values and principles and that came up in the very constructive dialogue we had with the leadership team. And so centering community, community centered planning as it aligns with all of these areas of supportive housing. I know that I made several comments and we had a discussion aligning community plans and traditional communities and RO plans with sustainable development codes. We had aligning core values around water as a shared responsibility and a human right, again, focusing on community centered regional planning not just a commodity approach. We had this discussion around open space spaces and parks. So I'm making a plug and I'm happy to really drill down a little bit deeper in all our notes and the transcribed discussion to see how we can do an integrative overarching piece around customer service, plus community centered engagement.

The other piece is breaking down the silos and being more integrated and aligned. So we had a lot of comments. So I'm not quite sure, Stephanie, how we could do that more explicitly and the overarching vision.

And those are my main comments. I really want to see with the climate change that we look at solar justice, not just promoting commercial big commercial solar or big commercial wind. We're seeing in other counties nationally when we center deeper conversations of how sustainable energy can really benefit communities, whether it be a public service utility or a community-driven solar plan. And I really want to see a strategic priority that we do that and build on best practices and work with NACo and actually have proceedings and engagement and working groups that centers community first then we don't like deal with it later on. So you're smiling. I see what's that up there?

MS. STANCIL: I believe it's all of the internal staff directors. They just appeared on the screen.

COMMISSIONER CACARI STONE: Okay, thanks. So, those are my main comments. So, I'm happy to sit down one-on-one, try to craft some things from all the detailed notes. I just want to be sure it's included.

CHAIR BUSTAMANTE: Thank you, Commissioner. Commissioner Johnson.

COMMISSIONER JOHNSON: Thank you, Madam Chair. Thank you, Stephanie. What's the timeline on sort of a final resolution or document. The presentation lays out looking to 2026 but a sort of you know official looking strategic plan that we

sign off on. Is that forthcoming in the month of December or what's the next step?

MS. STANCIL: Sure. Madam Chair, Commissioner Johnson, that's up to the Board. Certainly we've been doing it on a calendar year. It doesn't have to be. We're continuing to work on our 2025 strategies that are still ongoing. I think it's really up to the Board's discretion of when they feel comfortable and they feel like the plan is ready. But ideally I believe before we start budget season is my understanding. That way we can really use the strategic plan to direct some of our budget priorities as well.

COMMISSIONER JOHNSON: And it makes sense to align it at least somewhat with the fiscal year. I think my sense is that we sort of -- I've been here for a long time, so I'm lacking a good metaphor. It's kind of like we're sort of cresting in an ocean where we see the strategic plan and we kind of comprehend it and digest it and then we go back beneath the surface. I don't know if that worked, but it just it seems a little intermittent. So, I don't think we're ready for December. And it also just I think that we, and I don't know how the Board feels, but would benefit from a sort of draft version that we could then kind of poke at. I want to limit us perhaps on time so that we don't just have it forever. You know this process go on iteratively forever. But you know certain things for instance we passed a resolution for the feasibility study for a public utility. I don't see that in here but that's certainly part of the 2026 plan because we have a timeline on that. So, it seems to me like this does distill our conversation in November over those, actually just a single day, but I personally see this as something that we should revisit in January. And what I would like to see and I only want this to happen if the Board supports such a thing, but like a kind of comparison of like where we see 2025 priorities or 2024 or 2023 that linger and then additions. It's just like a redline document that has new items in it. To me I'm sort of like where do these -- so do the numbers, this is a dumb question, but do the numbers like 2.1 2.11 do they fit into the current strategic plan in that order or are these just new ones that we have to look at for 2026 exclusively? Does that make sense?

MS. STANCIL: Yes. And that's a wonderful question. I should have probably started with that. So for at least a decade, we've had 10 goals, population goals, right? There are overarching goals. They are part of our mission statement. Under each of these goals, there are several objectives or if you will outcomes to support those goals. And under each of the objectives are a series of strategies. So several of these strategies, to your point, Commissioner Johnson, are ongoing, right? Maybe we've had them for a year or two years or three years because they're big projects and they'll take several years to be accomplished successfully or to be operationalized.

I can certainly provide a crosswalk because most of these strategies have been touched in some way. So, it may have the same intention as it did last year or the year before, but this year we've put in a timeline to help create kind of a sense of urgency and create some accountability. So, not just work on this, but work on this and have it done by this deadline or we've increased some specificity around it. Because my intention with the strategic plan is to really center it to make sure it's aligned with all of our other initiatives and our other plans and really center it in our process so that when our staff come to work every day, they can see that cascading effect between the work that I'm doing is contributing to this strategy which will contribute to this outcome. Right? The

work that I do every day matters to the community or it matters to the priorities of the Board. So I know I'm doing the right things. So that's the reason that we tinkered with some of these goals. Certainly, it would be very easy to provide a crosswalk and to identify which strategies are new. I think that's what you're asking.

COMMISSIONER JOHNSON: That is what I'm asking. What's a crosswalk? I don't I don't feel like I am grasping that.

MS. STANCIL: What I have for you right now is an Excel spreadsheet that lists every single strategy. And then the ones that are new are bolded, right, to indicate that they're new. The ones that are not bolded are ongoing, although they may have been modified. Something like that perhaps would meet your needs.

COMMISSIONER JOHNSON: Yes, that's exactly what I'm asking for. I need to know – so, I'm going to zoom out and I'll be brief about this, but this Commission is the, you know, calendar year 2025 Commission as a team deciding on the calendar year 2026. We're not going to stick to calendar years, but what has this team done that is different than the roster of the team before? And I think actually we all sort of have ideas about what that is and we all presented these things and Commissioner Cacari Stone gave a great synopsis of a day of and things like that. But it feels like we need a detailed list and then also something that makes us understand like what did we all decide on in a sort of concrete way as the vision of the County or the path of the County in 2026. So that that's the sort of like detailed end and the kind of like press release end of things. But I think that would help me digest it because it's it would also sort of distill just where we are going as a County what distinguishes the strategic plan from previous years. It's an evolving document but again this is like a team that is distinct to this year and this moment. So it's important for me at least to think about it in that way because that's a sort of helpful rubric for me. I think that's it. Thank you, Stephanie.

CHAIR BUSTAMANTE: Thank you, Commissioner. Commissioner Hughes, then Commissioner Greene.

COMMISSIONER HUGHES: Yeah, I just want to say, um, since I've experienced this over a number of years, I'm much more pleased with this than in previous years. So, I think we've come a long way. I know we want to come even further, but we've come a long way, and it's thanks to your work. So, thank you very much.

MS. STANCIL: Thank you.

CHAIR BUSTAMANTE: Thank you, Commissioner. Commissioner Greene.

COMMISSIONER GREENE: Thank you. Good summation of what we did compared to where we started a couple weeks ago because we kind of went into it with sort of a listening session and bringing it full circle now, made up for me sort of being a little a little concerned. But this is great. This actually starts to see it in a bigger picture, but there are some gaps.

So when we talk about housing, you know, only working for affordable housing, you're missing the point, right? People get displaced from affordable housing when they start to make too much money. And we need to work on our workforce whether it's our literal workforce of Santa Fe County employees or city or state or the people that do all sorts of things for our community. That is a segment that is being felt like it's there's a

gap right now. So specifically there are typologies of architecture and housing called missing middle. It's middle class housing. It's starter housing. It's not affordable per se but it is entry-level housing for people to get established and to commit to this community. So I hope that there's a place in this plan that we start to talk about it. And so where I see this is, is that we have a very specific housing plan, not affordable housing plan. This is everything. This is from everybody. This is from second homes up in the mountains, million-dollar palaces all the way to single room occupancy and housing for people that are coming out of homelessness. And that we countywide start to look at a housing plan that looks at an inventory of everything, supply, demand, and how we can fill the gaps that need to be filled so that we address it both in type and size and price and region and resources that it does, accessibility, just a border-to-border housing needs assessment and supply. That should be something that I think we need to address housing here. That would be something that we should do in 2026 and start. And then the recommendations from that will start to talk and inform a lot more of this.

There was in the big level bullet there was something that talked about preservation of agricultural land. I didn't see something specific to it in the actions. And so an assessment because I know that you know Chair Bustamante and myself and probably all five of us care about this deeply, something very specific of best practices on how to preserve agricultural land in the county. It's not just TDRs. TDRs haven't worked. So we should look at all the different things. Could be down zoning. Could be different things that we can do.

In the emergency management plan, I know it's in the plan, but very specifically, I feel our highest and most likely risk is cyber. And I think that a full cyber assessment and support system, again, not just for Santa Fe County, but our utilities. If PNM goes down, how do we stand up something to support PNM? Because if PNM goes down, we don't have heat, we don't have gasoline, we don't have anything, right? And so making sure that all of the different partners; if the City of Santa Fe goes down, how does Santa Fe County stand up and say, We're here to help everybody in this. if the gas company goes down, if the hospital goes down, if any of these things, we as an overarching organization in the whole county have this in my mind obligation to be that best practices partner to make sure that they're prepared and we're partners with them in that preparation.

And then to Chair Bustamante's point, I think the customer service aspect needs to be put into not only customer service but project management and accountability. So, it's everything from a smile on our face and a thank you and a response that is the first level of customer service all the way to you didn't disappear and I didn't forget about you and here is my follow on and how do I make sure that I'm being held accountable and I'm reporting to you and that I'm managing the projects effectively. So, even if it's a small thing that can get done in an instant, fabulous, great. But anything that takes more than 24 hours is a project management process. And that we need to teach project management from the smallest thing all the way to the most complex things that Public Works does, right? Public Works thinks in project management terms. Everything here ERP is a project management thing, everything is. So I think that there are these best solutions that overarch in this. Customer service is definitely one of them because you want our constituents and our residents to feel like we love them and we're doing great things for the County. It's an internal thing. So, if one department wants to talk to another, they



want to feel like they can work together. And then it's between organizations whether the City and the County want to work together whether Española or the tribes and the County want to work together that customer service sort of partnership you know ethos is something that I think that we can incorporate this in bullet points and training and how to build trust and how to build accountability and all like different ways to really bring customer service to, you know, the true reality. Not just a smile, but results and trust. Yeah. Anyway, it's the breakdown in trust in government is where we're all messed up, whether it's at the federal level, but we got to start local. And so, trust in your local government is where we need to really start the conversation here. And customer service and accountability is that answer there.

But thank you. I feel like we've made a lot of progress in the last few weeks. And so, just those few little gaps and great. Thank you, Madam Chair.

CHAIR BUSTAMANTE: Thank you. Thank you very much.

MS. STANCIL: Thank you.

CHAIR BUSTAMANTE: Appreciate you. All right. That concludes our presentations.

**10. Matters from the County Manager**

**A. Miscellaneous Updates**

MANAGER SHAFFER: Thank you, Chair Bustamante and Commissioners, the only miscellaneous update that I have is really a reminder. It's already on your calendar, but it is our legislative reception next Thursday at 6 p.m. at the Nancy Rodriguez Community Center. So do want to make sure that that is on your calendar. Again, you've all been invited as a placeholder. and we'll be working diligently between now and then given the direction that the Board gave us to again prepare for talking to our legislative partners about priorities but also replicating what we received positive feedback on last year which is sort of tables and sessions where legislators can interact with County staff and interact with our programs in a informal way where they access the information that they want in the in the format and the conversational way that they want to while also getting our message out relative to those specific priorities. So look forward to that event and that's really my only update. Thank you, Chair.

CHAIR BUSTAMANTE: Thank you, Manager Shaffer.

**11. Matters from the County Commission and Other Elected Officials**

**A. Commissioner Issues and Comments, Including but not Limited to Constituent Concerns, Recognitions and Requests for Updates or Future Presentations**

CHAIR BUSTAMANTE: We can start from Commissioner Greene.

COMMISSIONER GREENE: Great. Thank you, Madam Chair. News from what's been out there. I took part in the Pojoaque Regional Acequia Association meeting. There were 19 acequias represented at the association meeting a couple

Saturdays ago. It was a great feast. Lots of great questions and showcase there. One of the things was brought up was an encouragement for us to create, as something that I had mentioned earlier, was the ombudsman and a project budget for Public Works to support our regional acequias. There are variety of reasons for this. Again, we are a great umbrella organization that can help lots of sub-jurisdictions in the county and the acequias said that they would appreciate that. And so working with the regional association and with the statewide acequia association, I will be bringing a resolution forward shortly in a couple weeks to bring this forward. And so if somebody wants to join me with that, I'd be honored.

I went to see Koyaanisqati. I don't know if you've ever seen that, but it was a great reminder of society and where we've gone. And we're blessed to have Godfrey Reggio who actually lives in Santa Fe, which I didn't know when I first saw I didn't even know Santa Fe existed when I first saw Koyaanisqati some 40 years ago. So but it was amazing to see it at the Lensic and with the Philip Glass Ensemble playing the music live. It was intense. And it was beautiful and Godfrey Reggio was there. So it was fabulous and reminded us that we need to rebalance and recenter ourselves.

I also went to Tesuque's feast day a couple weeks ago that was wonderful. Dances were beautiful and the food was phenomenal and I encourage you to always visit our pueblos for feast day to celebrate with them because they are our brothers and sisters and they've got beautiful open houses. It's the best time to go visit. Pojoaque will be having their feast day next week. It was on that list earlier. It's usually on the 12<sup>th</sup> and I just have to confirm that. And I encourage you to go see that. Other than that, that's it. I had a great Thanksgiving and I'm look forward to seeing you in a couple weeks.

CHAIR BUSTAMANTE: Thank you, Commissioner. Commissioner Hughes.

COMMISSIONER HUGHES: Yeah. I just have one item to bring up, which is that I met with the Interfaith Shelter last week and they may want to request capital outlay funding with us as fiscal agent. They're going to investigate that. So, I think that's of interest to note. And with that everything else is as is.

CHAIR BUSTAMANTE: Thank you. Thank you. I have only one thing is the traffic the transportation study that is going on in La Cienega/La Cieneguilla has been very helpful. I think people have had an opportunity to some extent to get out and see what's happening and we look forward to making sure that the community has input there. So that's all I have and I wasn't able to attend SWMA due to a list of a whole day full of meetings looking at roads. So thank you all. Commissioner.

COMMISSIONER CACARI STONE: Thank you, Chair. Regarding committee appointments. Northern Rio Grande Heritage Area we're going to have an upcoming meeting with the housing folks looking at [inaudible] and traditional communities and an idea with them to develop housing possibly in the Agua Fria Village for under \$188 a square foot. So, I'm excited about just looking at some innovations and I also was appointed as the vice president of the Northern Rio Grande. So, I was very honored and will take that responsibility seriously.

We do had we had a few regarding City-County meetings. Commissioner Hughes, we've had some positive inroads and sort of working groups with three or four of the City

Councilors, different mix of them. Thank you, Anne Ryan, community services and then Henri Hammond-Paul on community services side with the city going to start doing some crosswalk around our respective roles and what's in the works regarding homelessness just kind of laying out our continuum and seeing where the gaps are. So I'm looking forward to that.

Tomorrow night, Senator Linda Trujillo will be hosting a town hall center on youth and youth behavioral health. So I'll be speaking at that. Thank you, Jen Romero for sending some bullets on what we do regarding civic engagement. Olivia and I have set up our civic track, had some great, like a two and a half hour training. Each of us gets to design our own way to do this. It's already becoming very helpful eventually, it can replace, you know, anything from emails we get on the support of the utility, public utility and tracking to following through. But it also helps.

I want to thank, Alex Ladd. We've gotten different concerns coming forth and your team has been terrific and it's been really helpful to just get on the phone and just talk about, hey, how do we respond to this? And it goes back to customer service and being responsive to people right away. So, we're super excited about the civic track option as well because we could share apps and files with anyone in the county.

Then we are continuing and we'll have our final facilitated dialogue with the expanded Fiesta Council leadership and the new president. We've had three planning meetings. I thank the County Manager and the County management team with Treasurer Manzanares, they had a successful dialogue two Fridays ago, I believe. Yeah. Already. We'll have a final one which will kind of wrap up this initial healing process and that's going to be December 9<sup>th</sup>.

And regarding I'm looking forward to and thank the Community Services. We're going to have a focus District 2 as well. bringing in some of our state reps to look at the new behavioral health center this week. So, I'm looking forward to that discussion and I'll definitely make a plug for the services we need and you're welcome to join us. I understand you've been trying to look at that. So, I'll have Olivia share that with you, Commissioner Johnson. Thanks,

CHAIR BUSTAMANTE: Commissioner Johnson.

COMMISSIONER JOHNSON: Thanks, Madam Chair. So we've had a break. Happy Thanksgiving. I had a nice Thanksgiving. I hope everyone else did. The week before that I attended the Santa Fe MPO and not much is happening. We talked about some internal issues and some potential sort of not succession planning but I would say like continuity maintenance within that organization. I attended SWMA after that. Again, end of the year sort of wrap up stuff. So nothing really to report out. And it looks like that's been my last two weeks. I am in partnership with the City of Santa Fe's Office of Economic Development producing an event on December 13<sup>th</sup> from 3:00 to 7:00 p.m. It's called the Guadalupe Street Winter Walk. It's designed to be a revitalization effort for the businesses along Guadalupe. We'll close down the road for a holiday walk and market. There will be lots of different musicians. There'll be a couple of different Santa locations, couple different holiday popups and I've been lighting Guadalupe with Christmas lights or holiday lights. And there'll be oasis of farolitos along the road. It'll be really cool. Saturday, December 13<sup>th</sup> from 3:00 to 7:00 p.m. The County staff party is at

6:00 p.m. So you have three hours to attend the Guadalupe Street Winter Walk before you attend the County staff party. And that's it. Thank you. Thanks, Madam Chair.

COMMISSIONER GREENE: Madam Chair, can I ask a question?

CHAIR BUSTAMANTE: Yeah.

COMMISSIONER GREENE: How do you have multiple Santas? There's no better way to ruin every kid.

COMMISSIONER JOHNSON: It's magic. He can – he pops in one location. They can't be at two locations at once and he can't either.

COMMISSIONER GREENE: All right. I just talked to Santa and I told him what I wanted and –

CHAIR BUSTAMANTE: I have to apologize for a misstatement I had. I just looked at my calendar and I didn't miss SWMA because of the transportation. So, I have to just say despite anything that we say about customer service is we have an immensely responsive County and I think people don't necessarily see that all the time. I think that's our huge opportunity because that day even though we were doing the drive around the people who were working with those folks were out there, the County has made this happen and getting that those roads looked at, that evening was the 5:00 PFAS meeting where the state was there and this County is completely responsive to everything that I've been asked to make sure we look at and address and I can't thank people enough. I think a big part of the customer service is also letting people know where we are and how we're doing it. So, thank you for that opportunity to clarify. I'm glad I got that reason for not being at SWMA wrong because I think it's really important for people to know we're moving all over the place because the County is doing great work.

Thank you for that. Now, our next thing we do have, and I see Mr. Martinez sitting in the chambers, but we also have three public hearings to hear and we also have executive session, which usually takes at least an hour. That being said, I'd like to really get a feeler from I'm going to ask Manager Shaffer who has insights to the use of time and how we can either move into executive session which Mr. Martinez will continue to either sit in the chambers or go for a walk in the cold which I don't recommend. But given where we are in our evening and I'll also like to hear if anyone from the dais has a recommendation on whether we move the executive session to the very end and allow the presentations. I do know that we have – go ahead, Commissioner Hughes.

COMMISSIONER HUGHES: Well, I'd recommend going into executive session because I think we need a break.

CHAIR BUSTAMANTE: I will concur. Anyone else? We have been sitting here for quite a while and I think we want to be able to give Mr. Martinez good attention

## **12. Matters from the County Attorney**

- A. Executive Session. Limited Personnel Matters, as Allowed by Section 10-15-1(H)(2) NMSA 1978; Board Deliberations in Administrative Adjudicatory Proceedings, Including Those on the Agenda Tonight for Public Hearing, as Allowed by Section 10-15-1(H)(3) NMSA 1978;**

**Discussion of Bargaining Strategy Preliminary to Collective Bargaining Negotiations Between the Board of County Commissioners and Collective Bargaining Units, as Allowed by Section 10-15-1(H)(5); Discussion of Contents of Competitive Sealed Proposals Pursuant to the Procurement Code During Contract Negotiations as Allowed by Section 10-15-1(H)(6); Threatened or Pending Litigation in which Santa Fe County is or May Become a Participant, as Allowed by Section 10-15-1 (H)(7) NMSA 1978; and, Discussion of the Purchase, Acquisition or Disposal of Real Property or Water Rights, as Allowed by Section 10-15-1(H)(8) NMSA 1978, including: (1) Competitive Sealed Proposals for Multi-Line and Law Enforcement Coverages; (2) Performance Evaluation of the County Manager; (3) Breach of Contract Action and Performance Bond Claims Related to Cerrillos Senior Center and Fire Station; and (4) Davalos v Santa Fe County Board of County Commissioners, D-101-CV-2022-01805.**

CHAIR BUSTAMANTE: So, at this time we will break into Matters from the County Attorney, Attorney Boyd.

ATTORNEY BOYD: Thank you, Chair Bustamante, Commissioners. As set forth on the written agenda you earlier today approved. I'm looking for a motion to go into executive session to discuss four identified matters. One of which concerns limited personnel matters and the other one concerns the acquisition or the procurement and negotiation of contracts for the procurement of insurance. And then the remaining two are to discuss litigation that the County is or may become a part of. So I would again request that a motion we go into executive session and I remind you all that we need to have a roll call vote.

COMMISSIONER GREENE: Chair, I will make a motion that we go into executive session to discuss the four matters brought up by the County Attorney.

CHAIR BUSTAMANTE: We have a motion from Commissioner Greene. Do we have a second?

COMMISSIONER JOHNSON: Second from Commissioner Hughes.

**The motion to go into executive session passed by unanimous roll call vote as follows:**

Commissioner Cacari Stone	Aye
Commissioner Greene	Aye
Commissioner Hughes	Aye
Commissioner Johnson	Aye
Chair Bustamante	Aye

[The Commission met in executive session from 7:04 to 8:17.]

COMMISSIONER GREENE: Madam Chair, I'd like to make a motion to come out of executive session stating that we only discussed the four items that the County Attorney laid out and we went into executive session to discuss. No decisions were made.

COMMISSIONER JOHNSON: Second.

CHAIR BUSTAMANTE: We have a motion from Commissioner Greene, second from Commissioner Johnson.

**The motion passed by unanimous [5-0] voice vote.**

CHAIR BUSTAMANTE: We have reconvened.

- B. Resolution No. 2025-140, a Resolution Authorizing the County Manager to Secure Multi-Line, Law Enforcement, and Other Insurance Coverages for Calendar Year 2026; to Finalize Negotiations for Such Coverages; and to Execute All Documents Necessary to Effectuate Such Coverages**

COMMISSIONER GREENE: Madam Chair, I would like to make a motion authorizing the County Manager to pursue Multi-Line Insurance through the New Mexico Counties insurance pools.

CHAIR BUSTAMANTE: We have a motion –

COMMISSIONER HUGHES: Second.

CHAIR BUSTAMANTE: -- from Commissioner Greene and second from Commissioner Hughes. All in favor.

**The motion passed by unanimous [5-0] voice vote.**

- C. Request (1) Approval of Memorandum of Understanding (MOU) Between Santa Fe County and RLI Insurance Company, Relating to Performance of Agreement No. 2023-0032-PW/APS; and (2) Delegation of Authority to the County Manager to Negotiate and Execute a Settlement Agreement Substantially Consistent with the MOU.**

COMMISSIONER GREENE: Madame Chair, I would like to make a motion of approving – to approve a memorandum of understanding between Santa Fe County and RLI Insurance Company relating to the performance of agreement number 2023-0032-PW/APS and delegate the authority to the County Manager to negotiate and execute a settlement agreement substantially consistent with the MOU.

CHAIR BUSTAMANTE: We have a motion from Commissioner Greene.

Do we have a second?

COMMISSIONER CACARI STONE: I second it.

CHAIR BUSTAMANTE: We have a second from Commissioner Cacari Stone. All in favor?

**The motion passed by unanimous [5-0] voice vote.**

**13. Public Hearings**

- A. Resolution No. 2025-141. a Resolution Finding 4, 7, 11 Cedar Grove Ct, a Public Nuisance and Authorizing Administrative Enforcement Code Enforcement Case No. 25-8025 Pursuant to Ordinance No. 2023-04.**

JOSEPH MARTINEZ (Code Enforcement Supervisor): Thank you, Chair Bustamante, Commissioners. Again for the record. Joseph Martinez, Santa Fe County Code Enforcement Supervisor.

I'm here today to present the Case 25 8025 involving the properties located at 47 and 11 Cedar Grove Court. This case originated after several complaints were received by our office regarding deteriorated conditions, including abandoned manufactured homes, inoperable vehicles, and accumulation of trash and debris. These issues prompted a formal investigation under the 2023-04 Santa Fe County Nuisance Abatement Ordinance and upon review Santa Fe County code enforcement staff determined that the properties met the multiple definitions of a nuisance requiring referral to the Nuisance Hearing Officer for adjudication.

This matter was presented before Hearing Officer Ziegler during a nuisance hearing held on September 25, 2025. At that hearing, code enforcement staff provided photographic evidence and inspection reports documenting violations of sections 3B1 for abandoned and inoperable motor vehicles, section 3B5 for general nuisances involving trash and debris, and section 4A and B for substandard and unsafe building conditions. The evidence showed that several manufactured homes on these parcels were dilapidated, unsecured, uninhabitable, and lacking utilities, including plumbing and electric. The homes exhibited severe deterioration posing unsafe conditions to the public health and welfare. The Hearing Officer reviewed all testimony and entered a finding a fact and conclusion of law confirming that these properties constitute public nuisances as defined in the ordinance. The Hearing Officer has therefore recommended adoption of a resolution authorizing the county to enter the properties, remove the nuisances, and recover costs through lean enforcement.

Therefore, today's Santa Fe County code enforcement staff along with growth management staff respectfully request that the Board of County Commissioners approve the resolution as recommended by the Hearing Officer. Approval of this action will authorize Santa Fe County code enforcement and Santa Fe County growth management staff to abate the nuisances and restore the property to a safe and lawful condition. This will not only remove the blight and reduce safety hazards, but will also reinforce the

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County's ongoing commitment to protecting community health, property values, and neighborhood integrity.

With your approval, staff will move forward in accordance with the resolution and ensure compliance under the 2023-04 Nuisance Abatement Ordinance. At this time, stand for any questions regarding this property.

CHAIR BUSTAMANTE: Do we have any questions for Mr. Martinez? We'll take any questions for Mr. Martinez now.

COMMISSIONER GREENE: Just a quick one. The photos show like over a year ago, have we gone out there? Have they done anything substantial to done any clean up since then? Is it possible?

MR. MARTINEZ: So, Chair Bustamante and Commissioners, that's a good question because in this case, we were actually going down the route of administrative enforcement through magistrate court and so the case had started where we still had not yet set up protocols and procedures for the nuisance hearing. So once we got to a point where we had gotten and the property owner showed no progress on the property we decided to change the venue from magistrate court to the nuisance hearing officer. In that time some effort has been made by the property owner. Subsequent to the nuisance hearing we met with the property owner and he expressed his desire to clean the property. However, since that time, we've made regular visits and inspections to the property and there's not been sufficient effort to be able to clean up the property. So, since September until now, and granted the weather, we understand that also, but at the same time, it's that scenario where not enough effort has been made by the property owner in order to be able to bait the nuisance.

COMMISSIONER GREENE: Do we have an estimate on how much this is going to cost us and is it recoupable through a lien? So we won't have, Commissioner, Chair and Commissioners we won't have an estimate as to what the abatement will cost until we are able to meet with our architectural services and they'll go ahead and do a review of the property and at that point they'll provide options in order for us to be able to abate the nuisance and give us the projected costs as to what it would be. Once we receive that, we're going to review it internally as staff, including the land use administrator and the director, as to which one would be the most cost effective, whether it be, um, if it turns out to be that it would be perhaps like less than 30 percent of what the property value would be, then we'll go ahead and move forward with full abatement. If we've got cost estimates to 30 to 60 percent of what the properties will be, it would be a phased abatement and allowing the property owner maybe some more time, but we would concentrate on the items that would be most hazardous. So items such as the tires, items such as the open paint containers, those types of things we would clean up first in order to be able to abate those hazards and then allow the property owner time to be able to gather the trash and open storage and remove those items.

COMMISSIONER GREENE: Okay. Thank you.

CHAIR BUSTAMANTE: Additional questions? Hearing none, do we have anyone from the public who would like to speak to this matter online? Nope.

If there are no questions, no one from the public who'd like to speak to the matter. Do we have a motion?



COMMISSIONER JOHNSON: I'll move to approve a resolution finding 4711 Cedar Grove Court a public nuisance and authorizing administrative enforcement code enforcement case number 25- 8025 pursuant to ordinance number 2023-04.

CHAIR BUSTAMANTE: We have a motion from Commissioner Johnson.

COMMISSIONER HUGHES: Second.

CHAIR BUSTAMANTE: Second from Commissioner Hughes.

**The motion carried by unanimous [5-0] voice vote.**

**B. Resolution No. 2025-142, a Resolution Finding 89 Camino De Los Ranchos a Public Nuisance and Authorizing Administrative Enforcement Code Enforcement of Case No. 25-8041 Pursuant to Ordinance No. 2023-04.**

MR. MARTINEZ: Case number 25-8042, is concerning a property located at 89 Camino de los Ranchos. This is in the Chimayo neighborhood. This case began after code enforcement staff observed a severely damaged fire and abandoned structure during an inspection. So, code enforcement staff had received a complaint about a property adjacent to this one and it literally was looking left to looking right and seeing this structure on the property. The conditions observed raise immediate concerns regarding structural safety, public health, and unauthorized access, prompting a full investigation under the 2023-04 Santa Fe County Nuisance Abatement Ordinance. And as of today, these condition conditions continue to exist.

This case was brought before Hearing Officer Ziegler during a nuisance hearing that was held on September 25<sup>th</sup>. During that hearing, code enforcement staff presented photographic documentation and inspections finding showing that the structure was destroyed by a fire. It was left unsecured and had deteriorated to the point of being unsafe and uninhabitable. The dwelling lacked active utilities, functioning plumbing, adequate weather protection, and stable structural supports conditions which violate multiple provisions of the nuisance abatement ordinance. Staff also documented general nuisances including debris accumulation and hazardous burned materials on the property further supporting the violations under the nuisance abatement ordinance. After reviewing all the testimony and evidence Hearing Officer Ziegler issued a finding a fact and conclusion of law determining the property constitutes a public nuisance and subsequently recommended adoption of a resolution authorizing the County to remediate the site and place a lien on the property for all associated abatement costs.

So at this time staff respectfully requests that the Board of County Commissioners approve the resolution recommended by the nuisance hearing officer for case 25841. Approval will allow Santa Fe County to enter the property, remove the fire damage and unsafe structure, clean the site, and secure it, ensuring that it no longer poses a risk to the neighborhood or the public.

Moving forward with this abatement is necessary to protect the health, safety, and

welfare of the community and restore the property to a safe condition in compliance with county ordinance. So, at this time, I stand for any questions related to this case.

CHAIR BUSTAMANTE: Do we have any questions for Mr. Martinez.

COMMISSIONER HUGHES: I would just like to state that this is the first time we've used this resolution for abatement and this is something Commissioner Hansen and I worked on quite a bit. So I'm glad to see it used. That's all.

CHAIR BUSTAMANTE: Thank you for your good effort. Any other comments, questions or concerns? Commissioner Greene.

COMMISSIONER GREENE: Thank you. So somewhat related to this, this is a case where it's not somebody necessarily leaving a bunch of trash out there, but it's just they their house burnt down. Do we have any requirement for somebody to remediate a home after it's you know burnt down or had something like this?

MR. MARTINEZ: Chair Bustamante and Commissioners in a normal situation someone would have fire insurance and then at that point they would be able to rely upon that to assist them and to be able to either remediate or abate whatever the issues that was the result of the fire. In this case the property owner is deceased and the surviving family members have not completed a probate and so there's no official responsible party for this property yet. At the hearing, the son of the property owner testified and he mentioned he just wants it to all go away. He said if I had an opportunity and I of course I can't quote word for word what he said but the gist of what he has which is in the packet was I just want this to go away. So, at this point, because of the graffiti that was evidence and people entering and taking items out of the house and just leaving it out in the front yard, in the side yard, that's where our determination is, is that the public is going in there and at any moment the ceiling could collapse. So, we're mostly concerned with the health and safety of the of the public being able to not be tempted to go in there and see what they can find.

So, in this case, there wouldn't be any other way for any responsible party to take control of this. That's why the County is making that action to be able to move in.

CHAIR BUSTAMANTE: Thank you, Commissioner Cacari Stone.

COMMISSIONER CACARI STONE: Thanks, Chair, Mr. Martinez, thank you. I just have a clarifying question on the process. So, you know, he states, Yeah, he wants it thrown down, the son. I want it cleaned up and I want to sell it. So, we're paying to clean it up and then they can turn around and sell it. Is that what he's banking on here?

MR. MARTINEZ: Chair Bustamante and Commissioners, in this situation, if he intends to sell the property, he can't legally do so until probate has assigned it either to him or one of the family members. So, right now, the property can't be sold and can't transfer legally despite someone could come in and type up a warranty deed and try to have it recorded, but the Clerk's Office and the Assessor's Office would catch that as an illegal transfer and wouldn't process it. So, if he wanted to sell the property, it would be contingent on the result of a probate in order to be able to move to sell the property.

Now, in regards to abatement costs, the County would place a lien on the property and once the lien goes on, then the lien couldn't be removed until the lien was repaid.

COMMISSIONER CACARI STONE: And so how much are the liens for? I mean, so we're paying quite a bit out of out of the County budget. A lien goes on and what what's percent of what we pay usually is the lien.

MR. MARTINEZ: So, Commissioner, Bustamante and Commissioners, in this kind of a scenario, again, we're going to go with architectural services for them to provide us with the best option to be able to abate the nuisance. And again, we're going to rely on some of those best practices in the industry. Part of what we what we in our research in being able to develop policy moving forward, we reached out to similar like counties which of course Bernalillo County, Doña Ana County, and also with the City of Santa Fe – I'm sorry, the City of Albuquerque now that Michael Vos has moved over. We're getting to see how other government agencies are doing these things and they're using these numbers of 30 percent and 60 percent and phased abatement. So once we get the options from the architectural services then we'll do an internal review determine based upon market value that's obtained from the Assessor's Office, we'll determine what the best pathway is going forward. So that that way we're the abatement is proportionate to the value of the property. It wouldn't be disproportionate. So if a property again was valued at \$100,000 we're not going to go \$99,000 to abate the nuisance. We'll find an option that will make it safe and abate the nuisance and keep the public safe. Whereas it would fit in those numbers, whatever the option would be, either phased full or it may just be a cleanup of the of the property and a securing of it.

COMMISSIONER CACARI STONE: Thank you, Mr. Martinez. And do we as a BCC need to update the resolution, create something that actually aligns with the standard practices you've been researching so that it's more explicit because right now we don't have that on the books and I appreciate that you're looking at other counties.

MR. MARTINEZ: Chair Bustamante, Commissioners, that's an excellent question because that's what we're on the outlook is we need to update because when the ordinance first got adopted, there was unforeseen issues that we're realizing now as we're moving forward with these and that is one aspect is the cost. So how do we value the property versus the abatement and that's what I mentioned before it's it must be proportionate. So the last thing we want to do is to protect the health and safety of the public is to put an undue financial burden on the property owner. And in this case, unfortunately, since the property owner is deceased, we're talking about an inheritance property for individuals that may have been looking to forward to this property moving forward. So again, we need to refine that right balance and have that right proportion moving forward.

COMMISSIONER CACARI STONE: Thank you so much. I support that. We do update it. Appreciate it.

CHAIR BUSTAMANTE: I'm sorry. I have some concerns about that and I have to look towards our legal. So we have to make sure that the protection of the public who could actually go into this is if it's going to cost more to protect the public than what the property would be worth to the owners or the inheritors of this property; we wouldn't do that? I question the wisdom in that. It seems that if we turn a blind eye to people's ability to get into a building that is not in our ownership, but we acknowledge it, but we just decided it wasn't worth it to us to actually do the remediation. I have a

problem with that. I'd like to hear from Legal, please.

PETER VALENCIA (Assistant County Attorney): Chair, with your permission, this is assistant county attorney Peter Valencia. So, in looking at the ordinance under Section 11 subsection E, the Board of County Commissioners may allocate funds each fiscal year which could include the abatement of nuisances. So, the goal of the program is to constitute a lien on the property which we can reimburse ourselves for the cost of going out and doing these services to protect the community. But under the ordinance, as the way I'm reading it, if the Board of County Commissioners does allocate funds to abate nuisances beyond that, they're allowed to do so, I believe.

CHAIR BUSTAMANTE: I'm sorry, can you repeat that last part?

MR. VALENCIA: If the Board of County Commissioners does agree it can allocate funds to abate nuisances beyond that, I believe so.

CHAIR BUSTAMANTE: Beyond the value of the property?

MR. VALENCIA: Yes.

CHAIR BUSTAMANTE: Okay.

ATTORNEY BOYD: Chair Bustamante and Commissioners. I think maybe another way to think about this, and Peter was correct to frame it in terms of budget, yes, the cost of the abating the nuisance after it's declared is going to have to be assessed in connection with how much how many other nuisance properties they are and how much the Board has budgeted to this program. And then you know given the need to operate within the limited resources of the budget the staff will present to you resolutions like this for approval and then seek to expend what funds are available to abate these nuisances. But I don't know whether you can really form a definite idea of the value of the property at this stage of the process. Because it sounds like you're improving and in some ways you're enabling the heirs to sell the property and so you can make the argument that this is a net benefit because upon sale you can clear the lien, either for the amount of the lien or for some negotiated percentage of the lien and the County gets something in return and the nuisance has been abated.

CHAIR BUSTAMANTE: And they have to pay us back.

ATTORNEY BOYD: Yes, again, the lien is a lien against the property that has to be satisfied before any sale can occur.

COMMISSIONER GREENE: But it could sit in probate forever. Right. So, I just -- if I may clarify a little bit because our goal should not be that, oh this property is 100 worth \$100,000 and it's going to cost \$110,000 to fix. So, we're only going to do 60 percent of it or whatever that number was and we're going to leave a hazard. It should be clean it up and clean it up safe completely to whatever point that is. And if it costs more than the property, that's a loss on the County. But that's something that we have to be able to address, I think. Because safety first, right? I mean, it's all about that. So, if they end up selling it for less than they have in a lien, I guess we get an opportunity to buy the property. So there's a, you know, are we in first position there to say, Oh, this is going to be open space or something for because somebody could lowball -- they could hand it off to their cousin. Anyway, there's a lot of complications in that sort of gap that that we're talking.

CHAIR BUSTAMANTE: We're not necessarily seeing that. If we hold a lien and it's for \$110,000, they can't sell the property for anything but \$110,000.

COMMISSIONER GREENE: That may be, yeah, that may be.

CHAIR BUSTAMANTE: So there's no lowballing anything. And if it's a \$110,000 piece of property though, I have looked into certain things about leveling things and you know, what does it take to take a backhoe and level it? I mean, and throw it in a dumpster and call it done. But Commissioner Hughes.

COMMISSIONER HUGHES: Yeah, we anticipated when we made the ordinance that it was going to cost us money, more than the property was worth. I mean, so our goal is to make the neighborhood safe.

CHAIR BUSTAMANTE: Thank you. Any further comments? Do we have any other comments? If there are no questions, comments, or concerns for Mr. Martinez, do we have anyone from the public who would like to speak to this issue? Anyone online? Do we hear a motion.

COMMISSIONER GREENE: I will make the motion as it is in my district. I will make a motion to approve a resolution finding 89 Camino de los Ranchos a public nuisance and authorizing administrative enforcement code enforcement of case number 25-8041 pursuant to Ordinance # 2023-04.

COMMISSIONER CACARI STONE: Second.

CHAIR BUSTAMANTE: We have a motion from Commissioner Greene, a second from Commissioner Johnson.

**The motion passed by unanimous [5-0] voice vote.**

**C. Resolution No. 2025-143, a Resolution Finding 94 Camino De Los Ranchos a Public Nuisance and Authorizing Administrative Enforcement Code Enforcement Case No. 25-8053 Pursuant to Ordinance No. 2023-04.**

MR. MARTINEZ: Chair Bustamante, Commissioners. So here to present case number 25-8053 involving the property located at 94 Camino de los Ranchos. This case originated after code enforcement staff observed a severely fired damaged and abandoned structure during an inspection in the Chimayo area. So this was on the same day that we noticed 89 Camino de los Ranchos as we exiting the property. Code enforcement staff conducted a site inspection which revealed multiple inoperable vehicles, a significant accumulation of debris and a structure in disrepair. These observations raised concerns regarding health, safety, and potential unlawful activity occurring at the site. As of today, these nuisance conditions continue to exist without remediation. This matter was held before Hearing Officer Ziegler during a nuisance hearing on September 25, 2025. During the hearing, code enforcement staff presented photographs, inspection reports, and additional documentation showing violations of section 3B1 for abandoned inoperable motor vehicles, section 3B5 for accumulation of trash and debris, and multiple structural property maintenance violations under section

4A and section 4B of the Nuisance Abatement Ordinance.

Staff further introduced law enforcement calls for service summary demonstrated repeated responses to this address over an extended period supporting the violation under section 3B3 criminal activity due to ongoing public safety concerns linked to the property. Hearing Officer Ziegler reviewed all evidence and testimony and issued a finding of fact and conclusion of law determining that the property constitutes a public nuisance under Ordinance 2023-04. The hearing officer subsequently recommended that the Board adopt a resolution authorizing Santa Fe County code enforcement and Santa Fe County Growth Management staff to abate the nuisance and recover associated costs by placing a lien on the property.

This afternoon, code enforcement staff and growth management staff request that the Board of County Commissioners approve the resolution for case 25-8053 as recommended by the hearing officer. As of today, again, no corrective action has been taken by the responsible property party and the property continues to pose health, safety, and community welfare concerns.

At this time, I stand for any questions regarding this property.

CHAIR BUSTAMANTE: Do we have any questions for Mr. Martinez?  
Commissioner Cacari Stone.

COMMISSIONER CACARI STONE: Thank you, Chair. Thank you, Mr. Martinez. I'm seeing a whole other part of your job that keeps you really busy besides the other part I see. I just wanted to ask about the illegal activity in the case of drug use or drug, you know, that we see going on with some of these properties and arson, which could actually be other illegal activity that's creating fires. Do we at any way or bring in law enforcement to look at the other compounding issues when we come upon these cases or compounding issues of mental illness and people who have deteriorated and just don't take care of their properties anymore? Do we look at those complexities as well?

MR. MARTINEZ: Chair Bustamante, Commissioners, that's a great question because we do work with Santa Fe County Sheriff's Office in conjunction on a lot of these cases. So 2500 Lopez Lane and 2584 Lopez Lane, 960 Camino Vista Aurora, those properties we worked with Santa Fe County Sheriff's Department, not just in the executing of warrants and searches, but also in being able to help try to see if we can help individuals. But it's out of our jurisdiction to work on those types of things, whereas we're just regulated to land use, but we do reach out to other agencies like the Santa Fe County Sheriff's Department in order for them to be able to follow up on those other issues.

COMMISSIONER CACARI STONE: Thank you, Mr. Martinez. And as we're thinking about, it sounds like it's a great ordinance that Commissioner Hughes co-  
led with Hansen, but in the ordinance, do we have anything that lays out the process in working with the Sheriff's and police enforcement? And because, you know, some folks do deteriorate over time and mentally become incompetent, become a risk to self and others, and the condition of their properties is a symptom of that. Right. So, do you think there's a need for us to really think through the complexity of some of these cases and lay it out a little bit more with some guidance in an updated ordinance?

MR. MARTINEZ: Chair Bustamante, Commissioners, right now the Nuisance Abatement Ordinance is particularly addressed to the land use issues that it

covers, right? So, anything beyond that would be out of our jurisdiction. We wouldn't have really the authority to enforce or to be able to be able to take action in creating programs that would help those things. I agree that those programs need to be created and that we should have something to be able to address those issues. But unfortunately the Nuisance Abatement Ordinance is just going to be for the land use issues and related to the sections that I have for the trash, general nuisances and for the substandard building conditions.

COMMISSIONER CACARI STONE: Okay. Thank you. I appreciate that. But as BCC, we also work with the Sheriff's Office and there are cases where we have to think through procedures, right? And how we follow up, how we how you inter how they interact with land use. And so I'm just trying to explore on a case-by-case basis these situations which I know exist and how can we address them both with some bottom lines and clear parameters around public safety but also considering the mental fitness of folks who might be deteriorating and can't take care of their properties anymore or people who are hoarders which is a condition that's diagnosable. That's also a symptom of some of this as well. Sometime I know it's not with these particular cases, but I'm just curious.

MR. MARTINEZ: Chair, Commissioners, yeah, more than happy to go ahead and discuss this with Growth Management senior staff. Absolutely. And see if that there's another aspect that we're not seeing that we can expound on and we'll we definitely can follow up on that.

CHAIR BUSTAMANTE: If I may, when we had some significant flooding in La Cienega, we had some residences with some severe property damage and it wouldn't really be along the lines of Public Works to have stepped in to do some of the stuff that we were able to refer specifically to Community Services. So the good news is that internally within that referral process and to housing HREE was able to support. So it could be that when you recognize and you're doing your portion of the law of what needs to be done that a recommendation would be followed up. In this case, I happened to have been the dot connector on one particular issue and then thereafter it was let's make sure they know that Housing would take care of this etc. But I think that there's some room for smoothing those processes. I think that would be very helpful to those who don't have the means or the capability to address those themselves. So appreciate that.

Do we have any further questions for Mr. Martinez?

COMMISSIONER GREENE: Madam Chair. I want to give another case scenario here. These homes are decrepit. The estate of the deceased person plans on inheriting this, but is there any restriction on them pulling a mobile home onto this property once we clean it without us being able to enforce that? Right. It's like they say, Oh, thank you for cleaning up my property. I'm just going to move a mobile home or I'm going to live in a trailer, an RV there. Is there anything that, you know, restricts us from permitting something like they could even build a home without transferring the sale because the estate is regardless of whether there's a state settlement?

MR. MARTINEZ: Chair Bustamante, Commissioner, yes. So right now the SLDC under several provisions would be able to afford us the authority to revoke an application if somebody tried to submit an application on a property in which the an active violation was present. So that is our standard SOP right now. If an individual on a

SEC CLERK RECORDED 01/28/2026

property submits an application for a permit, a development permit, and part of the review process between all the departments, code enforcement also does a preliminary inspection to review if any existing violations exist in order for them to either correct the violation or they can actually add the structure if it's permitted to the permitting and pay an after the-act fee for whatever the structure was. So in this case, ministerial issuance under the SLDC would allow us to be able to put a hold on that, put a stop work order on it, and then follow up with other code enforcement authority under the SLDC and removing the manufactured home from the property until such time the nuisance was either removed, completed or a violation that they created was completed. So basically, somebody can move a manufactured home onto a property and we've seen this happen overnight, but then at that point, the moment they try to get utilities, the moment they try to get septic or the moment they try to apply for a development permit, it would trigger the code enforcement process over again to where we would prohibit them from being able to live in the property or to obtain a permit for that property.

COMMISSIONER GREENE: So, we're remediating these violations. So there's no code enforcement issue here. There's just a lien.

MR. MARTINEZ: Chair Bustamante, Commissioners. So the violation is still present. The resolution is the corrective path that the ordinance provides in order to abate the nuisance which would close the violation. So the violation is still open. All three of these properties that we discussed tonight, the violation still exists and the case is still open.

COMMISSIONER GREENE: And once we sign all this stuff and we go in there and we clean up the property, the violation still exists?

MR. MARTINEZ: Until the lien is repaid and the case –

COMMISSIONER GREENE: Okay, thank you.

CHAIR BUSTAMANTE: Any further questions?

COMMISSIONER GREENE: No, we need a public hearing first.

CHAIR BUSTAMANTE: Do we have anyone from the public who would like to speak to this matter? Do we have anyone online who would like to speak to this matter? I'd like to entertain a motion?

COMMISSIONER GREENE: I'll do it again. It's district 1. I'll make a motion to approve a resolution finding 94 Camino de los Ranchos a public nuisance and authorizing administrative enforcement code enforcement case #25-8053 pursuant to ordinance number 2023-04.

COMMISSIONER CACARI STONE: Second it.

CHAIR BUSTAMANTE: We have a motion from Commissioner Greene, a second from Commissioner Cacari Stone. All in favor?

**The motion passed by unanimous [5-0] voice vote.**

CHAIR BUSTAMANTE: Thank you very much.



**13. Informational Items / Reports**

- A. Community Development Department October 2025 Monthly Report
- B. Community Services Department October 2025 Monthly Report
- C. Finance Division September 2025 Monthly Report
- D. Growth Management Department October 2025 Monthly Report
- E. Human Resources and Risk Management Division October 2025 Monthly Report
- F. Public Safety Department October 2025 Monthly Report
- G. Public Works Department October 2025 Monthly Report

There were no comments or questions regarding the reports

**14. Concluding Business**

**A. Announcements**

CHAIR BUSTAMANTE: Do we have any announcements?

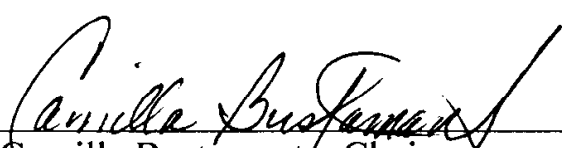
COMMISSIONER CACARI STONE: Friday night's a fundraiser for National Latino Behavioral Health at the Lensic. Tickets are only \$28 to \$32. And if you guys want to enjoy Mariachi Christmas.

CHAIR BUSTAMANTE: Anything else?

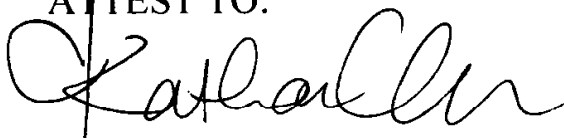
**B. Adjournment**

Upon motion to adjourn by Commissioner Johnson and second by Commissioner Greene and with no further business to come before this body, Chair Bustamante declared this meeting adjourned at 8:55 p.m.

Approved by:

  
Camilla Bustamante, Chair  
Board of County Commissioners

ATTEST TO:



KATHARINE E. CLARK  
SANTA FE COUNTY CLERK

Respectfully submitted:  
Karen Farrell, Wordswork

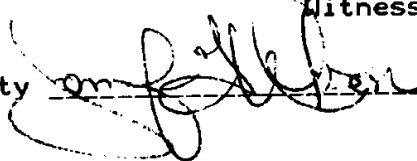




COUNTY OF SANTA FE       )  
STATE OF NEW MEXICO     ) ss

BCC MINUTES  
PAGES: 78

I Hereby Certify That This Instrument Was Filed for  
Record On The 28TH Day Of January, 2026 at 09:05:25 AM  
And Was Duly Recorded as Instrument # 2075906  
Of The Records Of Santa Fe County

Witness My Hand And Seal Of Office  
Katharine E. Cla  
Deputy  County Clerk, Santa Fe, NM

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