

APPLICATION FOR STATE SENATE DISTRICT 39 VACANCY

Theodore Barela, being first duly sworn, states as follows:
(Print or Type Name)

1. I wish to be nominated by the Board of County Commissioners of Santa Fe County and appointed by the Governor to the position of State Senator for State Senate District 39.

2. I am a citizen of the United States, a resident of the State of New Mexico, and a resident of New Mexico State Senate District 39. (Attach proof of U.S. Citizenship.)

3. The physical address of my residence, determined in accordance with NMSA 1978, § 1-1-7, is 612 IVERNESS ESTANCA, NM. (Attach proof of physical residency.)

4. I am 25 years of age or older. (Attach copy of driver's license or other proof of age.)

5. I am a qualified elector, meaning that I am a resident of the State and qualified to vote under the provisions of the constitution of New Mexico and the constitution of the United States.

6. Check and, if applicable, complete only one of the following alternative statements.

Please note that notaries public and officers of the militia who receive no salary are not considered officers of trust or profit within the meaning of N.M. Const. art. IV, § 3.

☒ I do not hold any office of trust or profit with the state, county, or national governments.

OR

☐ I hold the following office(s) of trust or profit with the state, county, or national governments: _____

I understand and agree that, if appointed by the Governor to the position of State Senator for Senate District 39, I must resign from each of these positions before qualifying for office.

7. The information and statements in my letter of interest and resume accompanying my application are true and correct to the best of my knowledge, information, and belief.

Theodore Barela
Signature of Applicant

NOTARIZATION

State of
(County) of Torrance

Signed and sworn to (or affirmed) before me on March 18th, 2015, by Theodore Barela

My commission expires: May 22, 2018

David Taylor
Signature of Notarial Officer

Theodore (Ted) Barela

PO Box 225
Estancia, NM 87016
Cell: [REDACTED]
Home:
Email:

March 18, 2015

Mr. Robert A. Anaya
Chairman
Santa Fe County Commission
102 Grant Avenue
Santa Fe, NM 87504

Dear Chairman Anaya:

I am humbly requesting the Santa Fe County Commission's nomination for the vacancy created by the resignation of Senator Phil Griego for Senate District 39. I believe my experience of serving the Town of Estancia as Mayor for five (5) years and as Trustee for ten (10) years, my experience in my 26+ years of working for the New Mexico Department of Transportation, along with my solid negotiation and decision making skills make me an extremely competitive candidate for this position. The key strengths I would immediately bring to Senate District 39 include:

- *Substantial working knowledge of budgets.* When I took over as the Mayor of the Town of Estancia, we had a significant budget shortfall, significant enough that we had legitimate concerns as to whether or not we would be able to make payroll. We managed to reduce our debt by over 20% and to restore our reserves to the 12% required by DFA. We maintained services and gave a 2% cost of living raise. This all began by changing the way business in the Town of Estancia was performed on a daily basis. As Mayor, I was transparent and disclosed everything from where we were financially to what it would take to make the changes. I successfully communicated to the Board of Trustees the importance of working together to make the tough decisions. I looked for creative ways to perform work in-house that was being performed by subcontractors or contracts. I streamlined positions as they became vacant, appropriately compensating employees who took on more responsibility. Legislative appropriations were no longer available. I communicated very closely with state legislators, emphasizing the importance of Small Cities' Assistance, a program set aside for rural communities. Without this funding, small towns would greatly suffer. I communicated with our congressional delegates to pursue funding from the national level for projects essential to the Town of Estancia. These efforts were successful at the state and national levels. We received funding for the aforementioned programs. In my position as Project Manager with the State, I managed many projects, but I would like to reference the fact that there were also three large projects on the I-40 corridor ranging from \$19 million to \$42 million, all of which were constructed under budget by creatively looking for ways to maintain quality and serviceability in a way other than what was shown in the plans.
- *Excellent negotiation and decision making skills with accountability to the paying public in mind.* I understood in my prior positions of Mayor and Trustee for the Town of Estancia, and Project Manager and Area Project Manager with the State, that I was a steward of local and state projects, finances, and personnel entrusted to my care, and I did not take that responsibility lightly. I was well-prepared for all meetings with contractors, sub-

contractors, suppliers, business owners, designers, attorneys, and other agencies which include pueblo, railroad, municipalities, county, state and federal officials. I completed projects on time and on budget, even with significant change orders, saving the Department hundreds of thousands in impact costs. I hold an exceptional working understanding of government at all levels. This understanding allows me to see all the sides of an issue, empowering me to use creative problem solving to benefit all counties involved.

- *Remarkable ability to work collaboratively.* As Mayor I not only looked out for the Town of Estancia's interest when visiting the legislature to request funding for our Capital Outlay projects. I also visited with the other county and municipal officials to find out what their projects were so I could speak in support of their projects as well. I was able to schedule a meeting for our senators and representatives to come to our county to hear about all the projects within the county and municipalities and for the county and municipal officials to hear about the senators and legislators' expectations for the upcoming legislative session. While Mayor, I served on the Executive Board of the Mid-Region Council of Governments. I was and continue to be an outspoken, passionate advocate for all the rural communities, not just those within Tarrant County. I am currently the Chairman of the Rural Transportation Planning Organization (RTPO) at the Mid-Region Council of Governments.
- *Significant people relations.* I worked my way up through the ranks, making significant contacts along the way. On any given day, I went from speaking Spanish with the concrete workers to speaking to the Mayor of the City of Albuquerque to communicating with engineers, contractors, and national or state legislators. I am in my element when I am networking to accomplish the best outcome for a dilemma. I am respected for my integrity by the contractors, designers and consultants within the roadway industry, as well as with mayors and other municipal officials, personnel at the Mid-Region Council of Governments, county, state and federal officials, school officials and water and conservation districts' personnel and boards.

I have been commuting to Santa Fe to work since August 2013. It has been a pleasure to get to know the people of Santa Fe County better. I have a great appreciation and respect for them.

I honorably served the people of the Estancia, Tarrant County and the State of New Mexico in the positions I held and would feel privileged if I were granted the opportunity to serve Santa Fe County in Senate District 39 as well. Thank you for your consideration.

Sincerely,



Theodore (Ted) Barela

Theodore Barela

Estancia, NM 87016

Cell: 505.875.1111

Home: 505.875.1111

Email: tbarela@earthlink.net

OBJECTIVE

Nomination for Senator for Senate District 39

WORK EXPERIENCE

Bohannon Huston Inc.

Currently assigned to a project in Santa Fe

August 2013 - Present

Project Manager / Mentor / Trainer

I develop training for Civil Engineering Technicians, Project Managers and staff that deal with Standard Specifications. I review Notice to Contractors for updates and changes as required. I assist Construction Liaison Engineers with final project inspections, plan reviews, and contract book reviews for accuracy and to identify areas of risk prior to project advertisement.

- Develop training and conduct presentations for Specification changes.
- Conduct training for Introduction to Bridge Construction.
- Develop and present presentations on work related items directly associated with Project Management at Statewide Project Management Meetings.
- Review new Construction Manual.
- Review several Notice to Contractors for language update and accuracy.
- Review and draft several specification modifications and development of Special Provisions.
- Conduct quality and constructability review of plans and specifications for upcoming high profile projects.
- Work on project closeout flow chart and closeout process.

New Mexico Department of Transportation

Albuquerque, NM, District 3

2011 – Retirement June 28, 2013

Administrative Operations Manager I (Project Manager II)

I was responsible for the management, supervision, leadership and direction of four project management crews which provide project management, construction inspection and administration support to the District Construction Engineer in areas of Construction Management, Materials Testing, and Contract Management Administration. I was also involved in the negotiations with the contractor regarding additional work not detailed in the contract. I serve as a liaison between District Construction crews and the Construction Bureau / FHWA for compliance of 23 CFR.

- Provided guidance to Staff Managers on project issues.
- Oversaw and resolved contract claims, contractor amendments while making sound engineering decisions, adapt to changes and budgetary constraints.
- Conducted crew meetings to discuss work progress, changes and deficiencies.
- Handled various critical and challenging projects from design stage to implementation stage and ensured that the projects were implemented as per specification in stipulated time with quality.
- Evaluated field issues as they arose for contract compliance, cost, impact to the project schedule and impact to the public.
- Supported Construction Assistant District Engineer in assessing staffing and overtime needs and provided monthly updates to Manpower Projection Reports.
- Tracked progress at project completion by utilizing One Page Project Manager Reports.
- Ensured safety of public and workers at all times.
- Assured Project Manager included project specific items as appropriate.
- Worked directly with FHWA (Federal Highway Administration) Oversight Engineers to communicate changes to the contract for federal monetary compensation and / or participation.

- Performed evaluations conducted on managers.
- Worked with the Section 100 Specification Review Team to provide the view point from the field perspective as they may be argued by the contractor.

New Mexico Department of Transportation
Albuquerque, NM, District 3
2005 - 2011

Project Manager for Construction

As a Project Manager, I participated in plan reviews with design teams to provide input regarding constructability issues prior to construction. I coordinated and conducted Pre-construction Conferences with contractors, sub-contractors, suppliers, designers and other agencies, creating the agenda to review constructability issues related to the project. I worked with other agency officials: municipal, county, pueblo and federal to maintain good relationships insuring the best outcome is achieved for all stakeholders.

- Responsible for the oversight of complex Construction Management and/or Bridge Construction Projects.
 - Verified work performed meets contract requirements and good construction practices.
 - Responsible for supervising and managing highway construction projects.
 - Managed, supervised and taught inspection personnel in the aspects of construction inspection and how it relates to the contract and plans.
 - Reviewed and monitored the construction projects for the entire District.
 - Oversaw and /or prepared change orders to ensure that safety, quality and cost were managed to serve the traveling public.
 - Evaluated field issues for contract compliance, cost, impact to the project schedule and impact to the public.
 - Maintained excellent designing skills.
 - Completed projects with good results and within time.
 - Evaluated test results for compliance with specifications and implementation of the proper price adjustments as they related to the contract.
 - Coordinated and conducted public project status meetings with business managers, residents, and other stakeholders.
-
- Communicated technical project information to the public.
 - Negotiated cost proposals submitted by contractors and sub-contractors with required project changes.
 - Verified installed, acceptable work items for payment to the contractor on monthly basis.
 - Worked as communicator between project team and client and prepared technical specifications.
 - Checked design calculation completed by the contractors.
 - Conducted crew meetings to inform personnel about upcoming changes, work progress and deficiencies.
 - Performed evaluations conducted on supervisory staff – Assistant Project Managers and Office Manager, as well as reviewed evaluations conducted on inspection personnel.

New Mexico Department of Transportation
Albuquerque, NM, District 3
1997 - 2005

Tech Supervisor

Assistant Project Manager for Construction

As an Assistant Project Manager, I ensured all inspection aspects were performed. I reviewed contractor's work for compliance with plans and specifications. I also reviewed scheduled work items in advance, looking to identify any problematic issues that might arise.

- Coordinated inspectors for testing and inspection of work items being installed by the contractor.
- Reviewed contractor's work for compliance with plans and specifications.
- Communicated daily with Project Manager concerning issues related to constructability and plan changes.
- Worked as communicator between project team and client.
- Prepared technical specifications.
- Checked design calculation completed by the contractors.
- Ensured all inspection phases were performed.
- Assured all projects were complete on time and with quality.
- Ensured inspections were being performed.
- Drafted change orders for the Project Manager, identifying equipment used, materials needed, labor and hours associated with the additional work.

- Conducted Pre-construction Conferences with contractors, sub-contractors, suppliers, designers and other agencies to discuss constructability issues prior to construction.
- Conducted public meetings informing users of the impacts and the progress of the project.
- Quality Assurance Inspector ("Big I" I-40 and I-25), ensuring that quality was attained in the construction of the 25 bridges assigned, to include the segmental precast bridges.
- Performed evaluations on inspection personnel.

New Mexico Department of Transportation
Albuquerque, NM, District 3
1990 - 1997

**Engineering Technician- Basic / Advance
Inspector for Construction**

As an Engineering Technician, I inspected work for compliance and completed reports and documentation related to work performed. I inspected bridges from the foundation work: driven piles, auger cast piles, spread footings and drilled shafts.

- Inspected work for compliance with plans and specs.
- Tested materials incorporated into the project for quality and compliance.
- Created reports required at the completion of each project.
- Inspected bridges to include the foundation: driven piles, augers cast piles, spread footings and drilled shafts.
- Inspected substructure and superstructure work.
- Set up/trouble shot Finishing Equipment.
- Inspected all roadway items: embankment, sub-excavation, unclassified excavation, sub-grade prep, lime treated base, cement treated base, treated and untreated base course and HMA.
- Took densities on HMA ensuring that subsequent mats were not placed until density was achieved and acceptable.
- Inspected Concrete placement curb and gutter, CWB, drive pads, and colored pattern concrete.
- Inspected drainage structures RCP, CMP, junction boxes, CBC's, DI's, pipe blankets and rip rap pads.
- Inspected cast and MSE retaining walls.
- Inspected lighting and signalization components for proper placements.
- Inspected PCCP placements verifying that dowels were properly placed and that saw cutting and sealing of joints were properly performed.

New Mexico Department of Transportation
Albuquerque, NM, District 3
1987 - 1990

**Equipment Operator- Basic / Assistant Supervisor
Operator for Statewide Striping Crew**

As an Equipment Operator for the striping crew, I worked as a component operator, operating striping machine for compliance of stripes on no passing zones, standard lane line designations, school zones and interchange / intersection ramps. I rewired an old outdated micro switch system with a new electronic disk system, saving the State over \$10,000. I was an active part of rebuilding a striper, placing the deck of an existing truck onto a new truck and chassis; the plumbing had to be completely redone including the electronic conversions for which no one wanted to be responsible.

- Worked on the layout crew pre-marking the layout for the striping crews, minimizing mistakes and ensuring compliance with plans, specs and current MUTCD guidelines.
- Operated striping machine.

PROJECTS

As Project Manager / Project Manager II:

I-25 Mill and Inlay – Two separate projects in Socorro County

Contract amount: \$2.8 million/each

Duration: 60 working days

Challenge: Assisted District I because they were understaffed. Staffed District I projects with District III staff and verified that funding would be available to cover staffing needs and other budgetary requirements.

Another challenge was determining what District I required. We met these challenges by paying District III staff per diem and relocated them to Socorro to complete ownership of projects as if they were District III projects. It became difficult because we became understaffed within our own District; however, we were able to maintain adequate inspection for all assigned projects.

As Project Manager:

Manzano Expressway – Valencia County Safety Improvement

Contract amount: \$389 K

Duration: 30 days

Challenge: Rescoped project because petroleum pipeline was not identified in the plans. Maintained relationship with awarded contractor avoiding claims and utilizing monies for work performed on the job.

NM 47 Intersection and Widening South of Hard Rock Casino

Contract amount: \$ 1.287 million

Duration: 120 days

Challenge: Maintained project schedule and working relationship with awarded contractor after discovering an AT&T fiber optic line within the work prism. Coordinated closely with utility owner. Identified exact location of impacts and made adjustments without impacts to quality or project scope.

Reinkin Pedestrian Bridge over Reinkin Road in Belen

Contract amount: \$2.085 million

Duration: 150 days

Challenge: Environmental impacts with regard to Migratory Bird Act; swallows nested during construction. Maintained project schedule and budget. Vibration and video monitoring of Kuan Hotel and existing nearby structures that had the potential of destruction due to construction – advised owner of structural instability and was respectful to her concerns.

North Belen Interchange at I-25

Contract amount: \$6.015 million

Duration: 180 days

Challenge: A private investor/developer was expected to complete amounts that exceeded \$3 million as this was Capital Outlay for the City of Belen. Monies were not secured and investor/developer did not meet his obligation, thus the project had to be rescoped to construct as much as possible with only \$3 million.

Paseo Del Norte and Coors Lane Widening

Contract amount: \$1.2 million

Challenge: Relocate utilities which are in conflict: signalization – fiber communication, gas, and water valve vault, as well as traffic restoration within the time frame. Worked with utility companies and contractor to resolve issues and performed extensive utility potholing for utility identification.

NM 6 Mill and Inlay West of I-25

Contract amount: \$1.6 million

Challenge: The surfacing was not as thick as indicated in the plans. Adjusted milling depth to create a mill and overlay by daylighting shoulders.

I-25 Mill and Inlay North of Los Lunas

Contract amount: \$1.8 million

Challenge: Weather impacts and traffic control during night operations. The main challenge was milling and paving these small sections between bridges and ramps throughout this area.

NM 314 Bridge 308 Isleta Pueblo

Contract amount: \$3.016 million

Challenge: Maintain construction schedule during railroad impacts. Constructability issues related to embankment and the use of Geo fabric. Steep slope construction maintaining work within right of way. Maintaining good working relationships with Pueblo representatives because of a conflict with fiber optic conduit in Pueblo right of way.

I-25 Mill and Inlay North of Los Lunas to Belen

Contract amount: \$4.319 million

Duration: 60 days

Challenge: No provisions within the contract to prevent the contractor from closing lanes during peak hours. Worked with the contractor to lessen the impacts by amending work locations to non-peak times and weekends, resulting in uninterrupted traffic flows.

I-40 San Mateo Interchange, I-40 San Mateo to Carlisle

Contract amount: \$41.831 million

Duration: 390 days

Challenge: Manage a major arterial bridge reconstruction with several utilities. Maintain service and access to the school, local businesses and residents in the area. Coordination of water shut-offs for a major existing water transmission line, which failed due to age. Maintaining water service to nearby restaurants and businesses was critical, all while negotiating with the contractor on impact costs, being diligent about charges that were not warranted or permitted by contract. Working and scheduling in a manner that would reduce impacts to the public. Reviewing change order costs for verification and ensuring premiums were within average unit bid guidelines.

I-40 from Pennsylvania to San Mateo

Contract amount: \$19.999 million

Duration: 270 days

Challenge: Oil price escalation and working with our Deputy Secretary to determine a fair method for compensation. Keep good working relations to complete work and manage the project in a manner that would minimize long term traffic impacts. Coordination with Water Utility Association to manage water shut-offs to businesses and neighborhood residents during non-peak usage. Manage ramp closures so as to maintain traffic flows and to minimize impacts.

North 14 from I-40 to San Antonio

Contract amount: \$1.681 million

Duration: 25 days

Challenge: Traffic mitigation as this is the only route from the Paako Sub-division and Sandia Knolls area.

I-40 Bernalillo County Line to Sedillo

Contract amount: \$6.067 million

Duration: 150 days

Challenge: Detouring traffic onto a section of roadway that was not suitable for interstate traffic; however, the plans and contract directed work to be performed in this manner. Continual emergency calls during the night and weekends required immediate action, thus making the decision to reduce traffic to one lane within the project.

I-40 Tijeras to Carnuel

Contract amount: \$25.268 million

Duration: 300 days with winter suspension

Challenge: Major thoroughfare and high profile area, being the only route from the metro area into the east mountain area, and reducing traffic volumes of 77,000 cars per day in each direction from three lanes to two lanes without shoulders. Communicating with all public safety officers to inform them of the proper way to navigate in and through the project in the event of emergencies. Meeting with east mountain residents, insuring them that their public safety was critical and important to the success of the project.

I-40 Westbound Tramway to Pennsylvania

Contract amount: \$19.895 million

Duration: 270 days

Challenge: An unseasonably wet winter season, causing repetitive damage to work performed, causing rework. Maintaining project schedule and dealing with project acceleration, something NMDOT had not dealt with in the past. Understanding that the lane impact costs were insurmountable and acceleration was necessary as project time allowance was not a comparable equivalent. Maintaining access at Tramway, Juan Tabo, Eubank and Wyoming at four major arterials onto the interstate, all of which have access to major businesses and a hospital, including State Fair activities.

As Tech Supervisor:

I-40 Louisiana Interchange
I-25 South Bernalillo Interchange Bridges
The Big "I" Interchange
NM 47 from Valencia "Y" to Otero Rd.
Rock Blasting NM 337 (South 14)
I-40 Interchange at Wyoming – Lomas / Wyoming Intersection

As Lead Technician:

I-40 from Coors to Unser
I-40 from 6th St. to the River

As Technician:

I-25 and NM 550 Interchange
Alameda Bridge over the River
I-40 Bridges over the River

As Mayor:

I filled out and submitted grant applications for a variety of projects:
Infrastructure, Planning, Parks and Recreation, Youth Programs, and Equipment for Police, Fire / EMS.
I developed the scope of work, with a budget outline for various projects.
I worked closely with "On Call Engineers" to develop project plans, notes and requirements for the construction of projects.
I developed a "needs" booklet for Legislators so that funding requests were all bound and easy to access.
I coordinated meetings with county, municipal and school officials to bring common issues to Legislators.
I developed "RFP's" and "RFB's" for Town projects.
I met with all Departments to develop needs and worked the budget accordingly.
I dealt with all personnel related issues.
I proposed policy and ordinance changes to the Board of Trustees.
I worked as the chairperson for several planning committees such as: ICIP, Comprehensive Plan, and Estancia Water Association.
I served on the following boards or committees:
Estancia Basin Resource Association (EBRA)
Rural Transportation Planning Organization (MRCOG)
Water Resource Board (MRCOG)
Executive Board (MRCOG)
Estancia Valley Economic Development Association (EVEDA)
Salt Missions Trail Planning and Development Committee

EDUCATION

Estancia High School, Estancia, NM
1984 Graduate

Training while working for NMDOT is available upon request.
Attended 125 classes for a total of 1127.70 training hours

AWARDS / ACKNOWLEDGEMENTS

2013 MRCOG Leadership Award
2010 Southwest Contractors Award (San Mateo Project Interchange I-40, San Mateo to Carlisle Project)
America's Transportation Award (WASHTO) San Mateo Project (qualifying for nationals)
2009 NMDOT Louis "Louie" Martinez Excellence in Work Zone Safety Award
ACEC Award (San Mateo Interchange I-40, San Mateo to Carlisle Project)
2008 Crew of the Year Award
2008 Supervisor of the Quarter
2008 FHWA Leadership Award
2008 NMDOT Best Practices Award – Construction Inspection Workplan
2007 Southwest Contractors Editors' Choice Project Award

AWARDS / ACKNOWLEDGEMENTS (cont.)

2006 Supervisor of the Month

ACEC Award (Louisiana Interchange)

2005 Member of Crew 53-16 Crew of the Year Award

COMMUNITY SERVICE

Elected Mayor of Town of Estancia - March 2010 to Summer 2013

Appointed Mayor of Town of Estancia - September 2008

Town of Estancia Trustee from 1998 - 2008

Chairman of Rural Transportation Planning Organization (RTPO) with Mid-Region Council of Government

Board Member of Estancia Basin Resource Association (Water Resources)

Board Member of EMWT Water Association

ADDITIONAL QUALIFICATIONS

Bilingual – Speak Spanish fluently

Exceptional negotiation skills

Excellent verbal and written communication skills

Remarkable interpersonal skills

Solid decision making skills

Diversely networked

REFERENCES

Frank Lozano

Federal Highway Administration

Cell:

Armando Armendariz

NMDOT Division Director

Cell:

Dewey Cave

Mid-Region Council of Governments

Cell:

Steve Jones

Retired Torrance County Magistrate Judge

Cell: