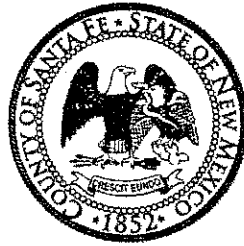


Henry P. Roybal
Commissioner, District 1

Anna Hansen
Commissioner, District 2

Robert A. Anaya
Commissioner, District 3



Anna T. Hamilton
Commissioner, District 4

Ed Moreno
Commissioner, District 5

Katherine Miller
County Manager

MEMORANDUM

To: Santa Fe County Board of County Commissioners

Through: Katherine Miller, County Manager
Rachel O'Connor, Director, Community Services Department

From: Patricia Boies, Health Services Division Director, Community Services Department

Date: April 24, 2018

Re: Reappointment and New Appointment to the Health Policy and Planning Commission (Community Services Department/Patricia Boies)

ISSUE:

The reappointment and new appointment of individuals to the Health Policy and Planning Commission (HPPC).

BACKGROUND:

The resolution establishing membership on the HPPC provides for 13 members, two from each of the five districts, one appointed by the Mayor of the City of Santa Fe, and two Countywide appointments. The resolution allows for members to serve two terms.

The first term of Kim Straus (District 5) has expired, and he has requested to be reappointed for a second term. In addition, Sandy Forquer Dransfield has applied for a vacancy in District 2.

We advertised for these and other HPPC openings in the Santa Fe New Mexican and the Albuquerque Journal, a press release went out, it was posted on the County website, and outreach was done through email distribution. As a result of this outreach, we received three applications.

RECOMMENDATION:

Based upon the applications received, staff is recommending the reappointment of Kim Straus to the District 5 position, and the appointment of Sandy Forquer Dransfield to the District 2 position. Letters and resumes from both individuals are attached.





April 11, 2018

TO: Santa Fe County Board of Commissioners

RE: Health Policy and Planning Commission

With this letter I wish to be considered for re-appointment to a second term to the Health Policy and Planning Commission (HPPC) representing District 5. My paperwork is attached.

In my current job as Foundation Manager at Brindle Foundation I work on local and state policy issues involving early childhood development. I enjoy bringing this advocacy for our youngest children and their families to my service on the HPPC while also learning about many other health-related issues impacting Santa Fe County residents.

Thank you for your consideration.

Sincerely,

A handwritten signature in cursive script that reads "Kim Straus".

Kim Straus

KIM STRAUS

2951 Viaje Pavo Real Santa Fe, NM 87505 (505) 699-5979
Brindle Foundation P.O. Box 31696 Santa Fe NM 87594 (505) 986-3983
StrausSFE@aol.com or kim@brindlefoundation.org

EMPLOYMENT HISTORY

Brindle Foundation, Santa Fe 2002 – Present: Foundation Manager www.brindlefoundation.org
Audubon New Mexico & Randall Davey Audubon Center, Santa Fe 2002 – 2007: Director of Development
New Mexico Association of Grantmakers, Santa Fe 2000 – 2002: Director of Member Services
M. A. Healy Family Foundation (predecessor of Brindle Foundation), Santa Fe 2000 – 2002: Administrator
AID and Comfort of New Mexico, Santa Fe 1998 – 1999: Assistant to the Director and Events Coordinator
New Mexico Community Foundation, Santa Fe 1995 – 1997: Administrative Assistant, Associate Director, Acting Executive Director
Lawrence University, Appleton, WI 1990 – 1995: Associate Director, Director of Admissions
College of Santa Fe, Santa Fe 1987 – 1988: Director of Admissions
Kenyon College, Gambier, OH 1981 – 1987: Assistant Director of Admissions
Brush Ranch School, Tererro, NM 1979 – 1981: Residential Counselor, Instructor, Activities Supervisor
Cimarroncita Ranch Camps, Ute Park, NM 1977 - 1979 Summers: 1970 – 1977: Assistant & Associate Director, Boys Camp Director

ADDITIONAL WORK EXPERIENCES

Santa Fe Community Foundation, Santa Fe 2002 Interim Administrative Coordinator
Lannan Foundation, Santa Fe & Santa Monica, CA 1998 Administration
Cornerstones Community Partnerships, Santa Fe 1995 Grant proposal writer
Harvard University, Graduate School of Education, Cambridge, MA 1990 - 1992
Program Assistant, Harvard Seminar for New Presidents

CURRENT & PREVIOUS MEMBERSHIPS

New Mexico Department of Health, Early Childhood Comprehensive Systems Team, Member, Current
University of New Mexico Center for Development & Disability, New Mexico Act Early Team, Current
City of Santa Fe Mayor's Children, Youth and Families Cabinet, Member, Current
J. Paul Taylor Early Childhood Task Force, Member 2013 (Chair), 2014, Current
United Church of Santa Fe, Outreach Committee Member, Current
New Mexico Children's Trust Fund, Board Member 2009 – 2014, Board Chair 2011 - 2013
New Mexico Early Childhood Education & Care Advisory Council, Alternate 2004 - 2013
Santa Fe County Maternal & Child Health Planning Council, Co-Chair & Executive Committee 2003 – 2012
Santa Fe County Health Policy and Planning Commission, 2015 current

VOLUNTEER EXPERIENCES & CURRENT INVOLVEMENTS

A Better Chance College Bound Program (Appleton, WI), NE Wisconsin Association for Counseling & Development,
New Mexico AIDS Services – MPower Youth Project (founding board member), New Mexico Community AIDS
Partnership, The Wildlife Center, Historic Santa Fe Foundation, Kitchen Angels, Audubon New Mexico/Randall Davey
Audubon Center, Cornerstones Community Partnerships, Santa Fe International Folk Art Market, Buckaroo Ball,
PFLAG-Santa Fe, United Church of Santa Fe, Chaparral Elementary PTA

ADDITIONAL INTERESTS and EXPERIENCES

Being a Dad, travel, folk arts, fine art photography, woodworking, the life and work of artist Randall Davey

EDUCATION

A.B. History Kenyon College, Gambier, OH 1976
Ed.M. Administration, Planning and Social Policy
Harvard University, Cambridge, MA 1990

February 15, 2018

Patricia Boies
Director, Health Services Division
Santa Fe County Community Services Department

Dear Ms. Boles,

I am writing to express my interest in serving on the Health Policy and Planning Commission as a representative from Commission District 2. As you will read as you scan my vita, I have spent my career in, a not-for-profit organizations, academia, state government and for-profit behavioral managed care focused on serving Medicaid recipients.

Since retiring three years ago, I have been serving on not-for profit boards with a focus on behavioral health. My focus has always been on providing recovery opportunities to persons with mental illness and addiction disorders.

Please let me know if you need clarification or additional information.

Thank you for your consideration,

Sandra Forquer Dransfield
96 Avenida Aldea
Santa Fe, NM 87507

719-338-0035

VITA
SANDRA FORQUER DRANSFIELD

June 2016

96 Avenida Aldea, Santa Fe, New Mexico 87507

Phone: (505) 424-3973 Cell: (719) 338-0035

Email: sforquer@q.com

EDUCATION:

- 1965 BA Sociology, Minor in Psychology
Chatham College, Pittsburgh, Pennsylvania
- 1972 M.Ed. In Counselor Education
University of Pittsburgh, Pittsburgh, Pennsylvania
- 1977 Ph.D. in Counselor Education, Specialty in Child Development
University of Pittsburgh, Pittsburgh, Pennsylvania
Dissertation: "A Comparative Follow-Up Study of Psychiatrically Hospitalized Children
Who Left against Medical Advice."

CERTIFICATION:

- 1972 Commonwealth of Pennsylvania Certification in Elementary Guidance Counseling

LICENSURE:

- 1983 Psychologist, Commonwealth of Pennsylvania - #PS004025L (Inactive status since 1991)
1985 Psychologist, State of New Jersey #2105 (Inactive status since 1991)

PROFESSIONAL APPOINTMENTS:

- 1996 - 2014
Clinical Associate Professor, Department of Psychiatry, University of Colorado Health Sciences,
Denver, Colorado
- 1992 - 1995
Clinical Associate Professor, Department of Psychiatry (Psychology), The Medical
College of Pennsylvania, Philadelphia, Pennsylvania
- 1989 - 1995
Associate Clinical Professor, Columbia University, College of Physicians and Surgeons,
New York, New York
- 1987 - 1991
Associate Professor, Department of Psychiatry (Psychology), The Medical College of
Pennsylvania, Philadelphia, Pennsylvania

1982 -1987

Research Assistant Professor, Department of Community and Preventive Medicine, The Medical College of Pennsylvania

1979 – 1987

Adjunct Professor, Counselor Education Department, University of Pittsburgh, Pittsburgh, Pennsylvania. Teaching and training in clinical supervision for doctoral-level Students

1977 -1979

Instructor, School of Social Work, University of Pittsburgh, Pittsburgh, Pennsylvania

PROFESSIONAL EXPERIENCE

July, 2014 to current Principal and owner, Santa Fe Health Care Consulting, Inc. Consulting contracts with Telecare, Inc., OptumHealth, and National Council for Behavioral Health in the areas of strategic planning, marketing, business development and population health management.

March, 2010
to January 2015 Senior Vice President, State Government Programs, OptumHealth Public Sector
Responsible for liaison relationships with national organizations re: potential partnerships serving persons with serious mental illness. Also responsible for initiating/maintaining relationships with Medicaid/Behavioral Health leadership at the state level, assessing their near-term and mid-term needs, and communicating them to our solutions and growth teams. Also work closely with OptumHealth Government Relations state liaisons. Support growth team opportunities at both the state and county level.

January, 2009
to February 2010 Chief Executive Officer, OptumHealth New Mexico
Responsible for the overall operations and administrative management of the Operations Center and its regional offices, including the development of policies and procedures, management of the behavioral health system across all 16 Collaborative agencies within budgetary goals, coordination and maintenance of primary relationships with the Collaborative leadership, consumers and families served by the Collaborative, providers and partners in the community including the Salud! Health Plans, the Colts and State Coverage Insurance Plans. Drives systems performance to achieve compliance with contract requirements aimed at fulfilling the vision of the Collaborative to improve the lives of persons with behavioral health problems in New Mexico. This contract provides services for >400,000 eligibles and manages funds from five agencies.

September, 2007 Vice President, Public Sector, United Behavioral Health, Inc.

- to January 2009
Responsible for all public sector product development for Medicaid, Medicare and federal programs from bid proposal through implementation. Focus is on ideation and innovation that result in solutions for public sector Medicaid/Medicare initiatives including SNPs for persons with serious mental illness, carve-outs and carve-ins. Serve as thought leader in customer meetings, translator/synthesizer of new evidence-based practices into current program offerings.
- October, 2005
to September 2007
Vice President, Business and Market Development, Comprehensive NeuroScience, Inc. Responsibilities expanded to include new market development and sales. New focus on state employee health benefits market and commercial Medicaid HMO market. Developed marketing materials, conducted market research, and led initial sales efforts for new commercial product. Major job responsibility included business development in the state employee and Medicaid HMO markets. Also served as senior account executive for eight state Medicaid accounts. The Education Services role was "retired" in order to honor new firewall requirements between marketing and CME activities.
- September, 2000
to October, 2005
Vice President, Education Services, Comprehensive NeuroScience, Inc. Responsible for planning, administration and business development efforts for advisory boards, focus groups, and symposia for pharmaceutical companies. Also managed a series of invitational behavioral healthcare policy summits and a national congress addressing the most serious healthcare policy issues. In 2003 these summits and congress replaced the Behavioral Healthcare and Informatics Tomorrow. Chaired this national conference for 2001-2002.
- Senior member of business development team for the CNS Behavioral Pharmacy Management System (BPMS). Primarily a quality improvement program, BPMS reviews Medicaid pharmacy claims for behavioral health drugs against best practices and identifies physician outliers. The system then provides educational interventions to align outlier practice with evidence-base practice through the use of written materials, telephone consultations and face-to face consultations when needed. BPMS, currently active in twenty five states through State Medicaid offices, improves prescribing patterns and produces significant cost-savings. Manage the Western state business development, implementations and operations for BPMS.
- Additional responsibilities include leadership of new market development for public and commercial markets.
- September, 2000
to
Senior Vice President-Strategic Development, ValueOptions.
Responsible for strategic and mentoring relationships with Service Center

February, 1995

executives. Identification of new business opportunities in assigned markets. Corporate strategic responsibility to plan for the appropriate migration of the company into new designs and practices required for the future. Corporate representative at national forums.

Regional Senior Vice President, OPTIONS Healthcare Inc.

Responsible for operations and development efforts in the western United States. Operational oversight for the Colorado Medicaid Capitation Project serving over 90,000 Medicaid eligibles for mental health services in 43 out of 63 counties, Nebraska Medicaid project serving 98,000 Medicaid eligibles statewide, and the New Mexico Medicaid Project serving an estimated 120,000 persons commencing July 1, 1997. The Nebraska project focused primarily on children and adolescents, providing mental health services, substance abuse services for persons less than 20 years of age and meeting the Residential/placement needs at all state wards for in-state and out-of-state placements. Also co-leader of Maricopa County bid in 1998 and a senior member of the implementation team.

Development activities focus on establishing partnerships, preparing proposals, and seeking new business in targeted geographic areas.

Executive Director, for Pikes Peak-Options Colorado Health Networks, West Slope to CASA-Options Colorado Health Networks, and SyCare-Options Colorado Health Networks

Responsible for implementation and operations of three public-private partnerships providing Medicaid mental health services to over 90,000 Medicaid recipients in 43 out of Colorado's 63 counties. These partnerships are between eight community mental health centers and ValueOptions, Inc. of Falls Church, Virginia. The Colorado Medicaid Capitation Project is a fully capitated program. New business arenas for the partnerships include child welfare contracts and Alcohol and Drug Abuse Managed Care. The Colorado Service Center also provides after-hour, weekend and holiday call-center services for over 1.2 million commercial and public sector lives. Negotiated MOUs with Colorado physical health provider facilities around sharing mutually agreed to data, specifically reporting changes in medication in a timely manner.

January 1995
to
September 1988

Deputy Commissioner, New York State Office of Mental Health, Quality Assurance and Information Systems Division; Albany, New York
Information Systems: Right sized and redefined the mission of this organization resulting in a budget reduction from \$29 million to \$20 million. Supported information needs of 30 hospitals, OMH Central and regional offices. Implemented an Executive Information System which provided weekly census,

admission and discharge report; MMIS outlier profiles by region and provider; restraint and seclusion reports, incident reports and Certificate of Need status and actions.

Quality Assurance. Oversight of the Bureau of Inspection and Certification and the Bureau of Incident Management. Liaison to Departments of Health and Social Services on Medicaid managed care. Provided oversight for licensing and yearly inspections for over 2500 mental health programs. Implemented tiered certification, which focused on programs with serious problems and commended well-operated programs. Issued Certificate of Need (CON) for new mental health programs statewide.

February 1993
to
June 1993

Expert Consultant to the Acting Director of the Center for Mental Health Services, Washington, D.C. This time-limited assignment assessed the current data collection strategies of CMHS and proposed recommendations for addressing data needs of the Center's constituents on policy issues, e.g., health care reform. Interviews and focus groups were held with the leadership of national organizations, data base experts in mental health, federal statistics agencies, HCFA, HHS, SAMHSA, and consumer and family representatives.

September 1988
to
November 1979

Director, Division of Continuing Medical Health Education, Medical College of Pennsylvania at Eastern Pennsylvania Psychiatric Institute.
Responsible for all administrative, programmatic and fiscal aspects of the division. Liaison to Pennsylvania Office of Mental Health to provide consultation, education, and technical assistance to 10 psychiatric hospitals, one restorative center, and all community mental health agencies in the northeast, central, and southeastern regions of Pennsylvania. Directed technology transfer initiatives between MCP/EPPI researchers and the field. Negotiated and monitored contracts with county offices, public and private agencies for teaching, research and program evaluations, and consultative studies. Directed training-related marketing activities for the division and Department of Psychiatry.

Associate Director, Division of Continuing Mental Health Education, the Medical College of Pennsylvania. Supervised Division faculty; responsible for curriculum planning, development and refinement; responsible for the assessment and evaluation components of the Philadelphia Office of Mental Health Case Management Demonstration project. Provided consultation and technical assistance in quality assurance, treatment planning, and data management to CMHCs and state psychiatric facilities. Developed new curriculum on the biopsychosocial approach to the treatment of mental disorders. Directed all special projects, and evaluation and research activities. Served as Project

Director under contract with Philadelphia County for its Community Rehabilitation Residence Training Institute.

Special Projects Director, Division of Continuing Mental Health Education, The Medical College of Pennsylvania. Directed psychopharmacology reviews by interdisciplinary team of Pennsylvania State psychiatric hospitals; directed clinical evaluation of the Center City Project for the Chronically Mentally ill under contract from the Philadelphia County Office of Mental Health. Provided technical assistance, consultation in quality assurance, treatment planning, and data management to CMHCs and state psychiatric facilities. Co-developer and trainer of curriculum for training in multi service treatment planning. Responsible for research/evaluation components.

Psychotherapist on Children's Unit of Eastern Pennsylvania Psychiatric Institute at The Medical College of Pennsylvania.

Research & Evaluation Specialist, Division of Continuing Mental Health Education. The Medical College of Pennsylvania.
Provider of technical assistance/consultation in quality assurance and treatment planning for community mental health programs. Responsible for research and evaluation components.

Medical Research Scientist, Systems Research Unit, Eastern Pennsylvania Psychiatric Institute. Trainer for the four-year NIMH-supported Training Technical Assistance Trainers Project which trained mental health professionals in techniques for integrating clinical and fiscal systems; co-developer and trainer of curriculum for training trainers in how to implement mental health innovations; co-developer and trainer of curriculum in training clinical supervisors in quality assurance and treatment planning; provider of technical assistance to the State of Georgia in developing a diagnostic tool to assess the implementation of quality assurance; advisor to Commissioner of Mental Health's statewide Special Study Committee on current status of quality assurance in Georgia; co-developer and trainer of curriculum in clinical care studies for community based programs in Georgia.

1979 to 1980

Managing Director to Region IV Contract #140-0079-17, Technical Assistance in Primary Prevention for Community Mental Health Centers in the State of Tennessee.

1979

Program Consultant to the Training Program for the Primary Prevention of Childhood Mental Disorders, St. Francis General Hospital Community Mental Health Center, Pittsburgh, Pennsylvania.

- 1997-1979 Principal Investigator for three-year National Institute of Mental Health grant for a Training Program in the Primary Prevention of Childhood Mental Disorders, St. Francis General Hospital Community Mental Health Center, Pittsburgh, Pennsylvania. Program development, recruitment, implementation, budgeting, and contracting were major responsibilities. Multi disciplinary teaching conferences for 150-200 participants organized and presented monthly; nationally known experts in primary prevention served as faculty. Participants represented local hospitals, obstetrics units, well-baby clinics and mobile health centers in rural areas. Training delivered to over 150 key agency professionals from 66 agencies with diversified work settings, Multi disciplinary background, varying educational levels, and representing three counties. Other responsibilities included; grant writing for St. Francis CMHC, consultation to Part F Growth Grant in Primary Prevention and Early Intervention.
- 1978 - 1979 Preceptor, Graduate School of Public Health, University of Pittsburgh, Pittsburgh, Pennsylvania.
- 1973-1976 Psychiatric Social Worker, Childrens' Psychiatric Inpatient Unit, St. Francis General Hospital Community Mental Health Center, Pittsburgh, Pennsylvania. Staff supervision, treatment planning, case management, and case review were major administrative responsibilities. In addition, carried a full clinical load. Modalities included individual, group, and family therapy.
- 1973 Field Site Supervisor, Masters Degree Candidates in Counselor Education, University of Pittsburgh, for Head Start Mental Health Program, Sharpsburg Elementary School.
- 1972 Clinical Counselor, Oakdale Home for Boys, Oakdale, Pennsylvania. Field placement in graduate school with adjudicated delinquents, neglected and dependent youth.
- 1966 School Counselor, American Red Cross, Youth Services Division, Pittsburgh, Pennsylvania.
- 1965 Vocational Counselor, Project CAUSE, Office of Economic Opportunity-sponsored program to provide vocational counseling to high school dropouts. Connecticut Bureau of Employment, Youth Division, Bridgeport, Connecticut.

SELECTED PRESENTATIONS AT CONFERENCES AND NATIONAL MEETINGS

To Stay or Not to Stay; Early Identification and Prevention of Potential Against-Medical-Advice Discharges from a Children's Inpatient Unit, (with Alan Mark, M.D., and Ruth Kane, M.D.) presented at American Association of Children's Psychiatric Services, New Orleans, Louisiana, November 1975

From Putting It in Place to Getting It Together. (with R. W. Edwards) Three-day workshop for selected quality assurance trainers representing all community mental health centers and regional hospitals in the State of Georgia, Athens, Georgia, June 1981.

A Systems Approach to Mental Health Innovations. (with W. Dossett) Paper presentation at the Southern Regional Conference on Mental Health Statistics, New Orleans, Louisiana, October 1981.

Linking Health and Mental Health: The Development of a Primary Prevention Screen Instrument for Use in Pediatric Settings (with M. Heverly and R. Yagnik) Panel presentation for the National Council of Community Mental Health Centers Annual Meeting, New York, New York, March 1982.

Evaluating Outcomes for the Chronically Mentally Ill. (with B. Dickey) Half-day continuing education course presented at the American Psychiatric Association Annual Meeting, Toronto, Canada, May 1982.

Evaluating Prevention Programs: Purpose, Procedures And Pointers (with F. Newman and M. Heverly) Workshop at the Consultation-Education Pre-Conference Institute and National Council of Community Mental Health Centers Annual Meeting, New Orleans, Louisiana, May 1984.

Data Management for Quality Assurance Coordinators (with T. Anderson) Two-day workshop for other Pennsylvania Office of Mental Health, Bureau of Hospital Services Harrisburg, Pennsylvania, October 1984.

Multi-service Treatment Plans for Chronic Patients: What Works. (with T. Anderson) A three-day pre-institute workshop for the National Council of Community Mental Health Centers Annual Meeting, Washington, D.C., May 1985.

Training for Key Personnel in Managing the Homeless Mentally Ill. Presentation to the U.S. Conference of Mayors, Philadelphia Center Hotel, Philadelphia, Pennsylvania, July 1986.

Integrating Medical Models with Psychosocial Rehabilitation Models: A Training Approach. Presentation at the Twelfth Annual Conference of the International Association of Psychosocial Rehabilitation Services, Toronto, Ontario, Canada, June 1987.

Reforming Outpatient Care: Response to a Fragmented System. Course presented at the American Psychiatric Association Annual Meeting in New York City with Richard Surlles, Ph.D., Andrea Blanch, Ph.D., Kenneth Terkelsen, M.D., Francine Cournos, M.D., and Cynthia Feiden-Warsh, May 1990.

Tiered Certification: The NYS Office of Mental Health's New Tool for Quality Review. Presentation at the New York State Association of Community Mental Health Center's Fall Conference at the Desmond Americana Inn, Albany, New York with Larry Chase, November 1991.

Surviving Regulations: A Clinician's Guide Roundtable at American Psychiatric Association Annual Meeting in San Francisco, California. Moderator, Richard Surles, Ph.D., with Kenneth Kessler, M.D., Robert Trachtenberg, Steven Sharftein, M.S., Peter Kramer, M.D., Joseph Odek, and Francine Coumos, M.D., May 1993.

Partners for Change: Building Quality State Managed Mental Health and Substance Abuse Systems Meeting. Panelist on a panel titled Privatization: Public Systems Administered by Managed Care Companies," a SAMHSA-sponsored conference, September 1995.

The Colorado Health Networks Story: From Protestor to Partner Plenary Address at the Public/Private Behavioral Healthcare Summit, Washington, D.C., May 1996.

How to Be a Successful Player in the Managed Care Arena. Presenter at the Annual Training Institutes and Conference of the International Association of Psychosocial Rehabilitation Services, Detroit, Michigan, June 1996.

Including Consumer Self-Help Programs in Public/Private Behavioral Healthcare Partnerships. Presentation at the Behavioral Health Tomorrow Conference, San Francisco, CA, September 1996.

Creating and Operating Carve-Outs. Presentation at Managed Care: Implications for Children's Mental Health Services and Systems of Care, Washington, DC, February 1997.

Part I: Case Studies in Public/Private Partnerships Plenary Address at the Public/Private Behavioral Healthcare Summit, Washington, DC, May, 1997.

Managed Care, Welfare Reform, and IAPSRs - Is There A Fit? Keynote presentation at the 22nd Annual IAPSRs Conference Managed Care Institute, Vancouver, BC Canada, June 1997.

Next Steps in Managed Behavioral Healthcare Contracting Under Medicaid Presentation at the Public/Private Partnership and Centralink, Institute for Behavioral Healthcare, Phoenix, AZ, November 1997.

Where Are the States Going? Panel presentation at the Transformation of Public Mental Health Systems: A National Forum in A State of Transition and the Annual Winter Meeting of the American Association of Community Psychiatrists Conference, Baltimore, MD, January, 1998.

Linkages with Social & Rehabilitative Services: A Tale of Two Projects." Presentation at the 10th Annual Behavioral Healthcare Tomorrow Conference, Chicago, IL, September 1998.

The Status of Managed Behavioral Health Care. Presentation at the Iowa Health Care Policy Briefing, Des Moines, Iowa, October 1999.

Integrating Primary and Behavioral Healthcare Systems (with Bob Dyer and Sarah Bannon). Presentation at the National Council of Behavioral Healthcare Annual Conference Chicago, March 2002.

Moving Toward a Recovery and Rehabilitation System of Care. Presentation for the North Carolina Community Mental Health Association Charlotte, North Carolina, May 2002.

The Medicaid Behavioral Managed Care Forecasting Project: What Opinion Leaders Have to Say (with Jim Sabin and Alison Croke) Behavioral Healthcare and Informatics Tomorrow Conference, Washington, DC September 2002.

Pharmacy Management and Medication Adherence-The Critical Connections. All day pre-conference institute at the National Council of Community Behavioral Healthcare Annual Conference, New Orleans, Louisiana, March, 2004.

Medication Adherence: What Data Tell Us About Impacting Outcomes. All day pre-conference institute at the National Council of Behavioral Healthcare Annual Conference, San Francisco, California, March, 2005.

Shore, K.K., Forquer, S., & Tierney, M.B. (2005). "Reducing Psychotropic Drug Costs while Maintaining Quality," Poster presentation at the AcademyHealth Annual Research Conference.

Forquer, SL; Farkas, M; Hogan, M; Ganju, V; Kirk, T. Shifting to a Rehabilitation and Recovery paradigm: Facilitating Change. Pre-conference Institute: From Innovations to Practice: The promise and challenge of achieving recovery for all. Center for Psychiatric Rehabilitation International Conference, April, 2008.

Anthony, W; Forquer, SL; Hogan, M; Henry, R; Cline, T. Fostering Leadership in the Transformation of Systems: Perspectives on Directing Innovations. Workshop: From Innovations to Practice: The promise and challenge of achieving recovery for all. Center for Psychiatric Rehabilitation International Conference, April, 2008.

Forquer, S; Tremaine, L; Guinea, R; Zeiss, A; Chamberlain, J. Moving the System to a Recovery Orientation: Initiating Change. Workshop: From Innovations to Practice: The promise and challenge of achieving recovery for all. Center for Psychiatric Rehabilitation International Conference, April, 2008.

Forquer, S; Feeney, S. Managed Care Strategies to Advance Recovery. Presentation to Board of the New York Coalition of Behavioral Health Agencies, February, 2011.

Forquer, S; Gavin, J; Murphy, T; Sheola, R; McCabe, A. Managed Care Strategies to Advance Recovery. Panel presentation at NY APRS Executive Seminar, April. 2011.

Forquer, S. Managed Care Strategies to Advance Recovery. Presentation to the New York Council of Community Behavioral Healthcare, June 2011.

Forquer, S; Feeney, S; Dougherty, R. Managed Care Strategies to Advance Recovery. Presentation to New York State Conference of Local Mental Hygiene Directors, June, 2011.

Forquer, S. Necessity as the Mother of Innovation. Presentation to NYAPRS Summer Member Conference, July, 2011.

SELECTED PUBLICATIONS:

Forquer, S, Anderson T. A concerns-based approach to the implementation of quality assurance systems, *Quality Review Bulletin*, April 1982.

Forquer, S. Developing coping skills in early childhood: Theory and techniques. *Children in Contemporary Society*, 14:23, New York: Haworth Press, Inc. 1982.

Forquer, S. Planning primary prevention programs: A practical modern *Journal of Children in Contemporary Society*, 14:23, New York: Haworth Press, Inc. Spring 1982.

Forquer S, Anderson T. A concerns-based approach to the implementation of quality assurance systems *Quality Assurance in Mental Health and Practice. Quality Review Bulletin. Special Edition*, 1983.

Boothroyd, R, Evans, M, Shern, D, Forquer, S *Quality Assurance and Evaluation of Psychiatric Rehabilitation Programs*, February 1993. In R.W. Flexer, P. Solomon *Psychiatric Rehabilitation in Practice*, Boston, Massachusetts, Andover Medical Pub., 1993.

Earle, K, Forquer, S, Volo, A, McDonnell, P. *Characteristics of Outpatient Suicides, Hospital and Community Psychiatry*, February 1994.

Earle, K, Forquer, S. *Seclusion Use With Children and Adolescents in Public Psychiatric Hospitals, American Journal of Orthopsychiatry*, April 1995.

Forquer, S, Earle, K, Way, B, and Banks, S. *Predictors of Use of Restraint and Seclusion in Public Psychiatric Hospitals, Administration and Policy in Mental Health*, April 1996.

Forquer, S, Muse, L. *Continuous Quality Improvement: Theory and Tools for the 1990's, Mental Health Services*, Oxford University Press, September 1996.

Forquer, S and McDonnell, P.J. Disparities in Data Collection on Womens Issues in the Mental Health/Substance Abuse Community, Women's Mental Health Services, A Public Health Perspective, Editors: Bruce Lubotsky Levin, Andrea K. Blanch, Ann Jennings, Sage Publications, Inc., February 1998.

Dahl P, Forquer, S. Improved Emergency Access for Medicaid Clients: A Colorado Case Study. American Psychiatric Press. Inc.,

Forquer S, Young A, Tran A., Starzynski M, Statkin J. Identifying clinical competencies that support rehabilitation and empowerment in individuals with severe mental illness. Journal of Behavioral Health Services Research, August 2000.

Forquer S, Knight E. Managed Care: Recovery Enhancer or Inhibitor? Psychiatric Services, 2001; 52: 25-26.

Cradock JA, Young AS, Forquer SL: Evaluating client and family preferences regarding outcomes in severe mental illness. Administration and Policy in Mental Health. 2002; 29: 257-261

Forquer, SL and Sabín, JE. Medicaid Behavioral Managed Care: What Lies Ahead. Informed Purchasing Series. Center for Health Care Strategies, Inc. August, 2002.

Chinman, M; Young, A; Rowe, M; Forquer, SL; Knight, E and Miller, A. An Instrument to Assess Competencies of Providers Treating Severe Mental Illness. Mental Health Services Research, 2003.

Koyanagi C, Forquer S, Alfano E. Medicaid Policies to Contain Psychiatric Drug Costs. Health Affairs, 2005; 24:2: 536-544.

Young A, Chinman M, Forquer S, Knight E et al. Use of a consumer-led intervention to improve provider competencies. Psychiatr Servo 2005 Aug;56(8):967-75

SELECTED CONTRACTS AND GRANTS:

Principal Investigator NIMH Grant #5 T15 MH 15012: A Training Program in the Primary Prevention of Childhood Mental Disorders, 197701980.

Contract with National Center for Clinical Infant Programs, Washington, DC: To perform a Meta-Analysis of Research on the Effectiveness and Cost-Effectiveness of Infant and early Childhood Preventive Programs (with M. Heverly and F. Newman), February 1982 - January 1983.

Contract with Infant Mental Health Study Center, NIMH, Washington, D.C. (with M. Heverly) to review findings on continuity and discontinuity of development in high-risk infants and children, September 1982 - February 1983.

Principal Contractor, New Jersey Department of Human Services, Division of Mental Health and Hospitals, to provide technical assistance and training in updating statewide quality assurance system rules, regulations and structure, July 1986 - June 1987.

Principal Contractor, Philadelphia Office of Mental Health, Psychosocial Rehabilitation Training Institute, July 1987 - June 1988. Includes Institute for Community Residences Personnel, partial hospital personnel, and personnel working with mentally ill substance abusers.

Principal Investigator, Substance Abuse and Mental Health Services Administration (SAMHSA) Office of Women Studies, January 1994 - November 1994 to assess the availability of information on women with mental illness and/or substance abuse histories in large data sets within SAMHSA, HHS, HCFA, and other federal statistical projects.

Principal Contractor, Center For Health Care Strategies, Inc., October 1997 - September 1998 to conduct a policy study to develop criteria for determining clinical competencies of behavioral health providers who treat patients with severe mental illness in Medicaid managed care.

Principal Contractor, St. Luke's Charitable Health Trust, April 1999 - October 2000 to increase employment opportunities for persons with serious mental illnesses in Maricopa County.

Principal Investigator, Center For Health Care Strategies, Inc., May 2000 - November 2002 to increase the use of self-help programs and mental health competencies in a controlled trial in four ValueOptions' sites, two in Colorado and two in Arizona.

Principal Contractor, Center for Health Care Strategies, Inc. September, 2001- August 2002. Informed Purchasing Series to conduct an opinion survey of top thought leaders in behavioral health about the future of Medicaid behavioral managed care. Other health policy issues studied were the integration of primary and behavioral health care, consumer participation in policy and program design, and populations most at risk.

OTHER SELECTED ACTIVITIES AND MEMBERSHIPS:

- Board member, Corporation for Supported Housing, 2013 to present
- Member, Leadership Committee, American College of Behavioral Leadership, 2009 to 2015
- Past President, American College of Mental Health Administration, 2007 to 2009

- President, American College of Mental Health Administration, 2005 to 2007
- Board Member, American College of Mental Health Administration, 1996 to 2005
- Member, NIMH review on response to RFA MH-03-o07 (State Implementation of Evidence Base Practices-Bridging Science & Services), 2003
- Member, NIMH review team, State Implementation of Evidence Base Practices-Bridging Science & Services, 2005
- International Association of Psychosocial Rehabilitation Services
- American College of Health Care Executives
- Vice President, President Elect, and President, Pikes Peak Community Mental Health Systems, May, 2002 to 2005
- Member, National Advisory Committee for Commission on Accreditation of Rehabilitation Facilities (CARF), 1990 to develop psychosocial standards
- Advisor, Institute of Medicine and National Academy of Sciences - National Committee for the Improvement of the Medical Record, 1980
- Member, Joint Commission on Accreditation of Healthcare Organizations Biopsychosocial Rehabilitation Committee Task Force, 1991 - 1993
- Member, New York Health Care Executive Forum, 1991 - 1995
- Reviewer, Psychiatric Services, 1992 - Current
- Reviewer, Journal of Mental Health Administration, 1992 - Current
- Member, Health Care Sector Criteria Subcommittee of the NYS Excelsior Executive Committee, 1993.
- Member, Joint Commission on Accreditation of Healthcare Organizations Mental Health Professional Technical Advisory Committee, 1994 - 1995.
- Member, International Association of Psychosocial Rehabilitation Services Education and Training Committee, 1992 -2000

- Member, Public Sector Committee, AMBHA, 1995 -2000

MEDICAL COLLEGE OF PENNSYLVANIA COMMITTEES:

- 1988 Co-chairperson, MCP/EPPI Biomedical Research Support Review Committee
- 1988 MCP/Allegheny Health Systems/Research Support Review Committee
- 1988 Department of Psychiatry Steering Committee
- 1987 - 1988 Marketing Committee, Department of Psychiatry
- 1985 - 1988 MCP/EPPI Research Committee
- 1985 - 1986 EPPI Research Review Subcommittee Chairperson, Biomedical Research Support Review Subcommittee
- 1983 - 1986 MCP/EPPI Human Subjects Committee Vice Chairperson, 1986
Chairperson, 1985 & Liaison to Medical Board
- 1984 Member, Human Subjects Committee
- 1983 Member, Human Subjects Committee
- 1982 -1983 EPPI Research Review Subcommittee

References available upon request

